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See especially pp. 2, 2a, 5, 6, 7

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Organizational "Genealogy" of O/DCI, 1953-1956

The historical outline presented below is intended to provide one type of background information for the purely administrative and organizational aspects of CIA's history, during the period from February 1953 (when Mr. Allen W. Dulles succeeded General W. Bedell Smith as DCI) to December 1956 (which has been decided as the cut-off date for the Historical Staff's projected studies for the first period of Mr. Dulles' administration). This outline is what might be called a "genealogical" summary of the internal organizational changes in the Director's office during those four years. Insofar as the finished history will be concerned with strictly internal organizational matters, this outline can be used directly as a draft of that part of the history, after the facts and conclusions below have been further verified, revised, and documented. More importantly, however, the changing organizational nomenclature outlined below will be useful in a practical way as a tool for helping to understand, historically, the various types of transactions and documents which were handled by the Director's office between 1953 and 1956, and to understand something of the administrative channels and chain of command which were involved in CIA's intelligence, operational, and support activities. The summary below is not, however, a historical appreciation of how these various offices actually worked together (or separately) in practice, nor what their jurisdictional lines were, nor how they influenced the policies and programs of the Agency

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during these years, nor how they served the DCI within CIA and among the IAC member agencies. (These are all substantive historical problems requiring further study.)

The summary below is based primarily on a collation of the 17 quarterly editions of the Agency's telephone directories from January 1953 to January 1957.<sup>1</sup> In the absence, in all but a very few cases, of any CIA Notices or Regulations announcing intra-O/DCI changes, the telephone directories emerge as a principal historical source for such "genealogical" information on the O/DCI. The organizational structure as reflected in those directories has not as yet been verified, however, except in a few cases where rescinded Notices (on file in the Historical Staff) have been used to document a given change of position or an appointment to a given position.

In conclusion, it appears (from the directories) that there were relatively few organizational changes in O/DCI, and that there were actually no essential changes in the basic Deputy Directorate structure that was inherited by Mr. Dulles from General Smith's time, in which Mr. Dulles himself had been a major participant. Fundamental to the entire period 1953-56 is the fact that six principal officers continued, as before, as the major elements in O/DCI. These officers were consistently listed in the following order of rank, in the telephone directories, with the exception of the IG, noted below.

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<sup>1</sup>"Telephone Directory, Central Intelligence Agency," Secret, eds. for Jan. 1953 thru July 1957, inclusive, on file in CIA Records Center. Photocopies of the "classified" directory section (that is, the listings of the various CIA offices) were obtained from the Records Center in April 1957, and are in O/DCI/Hs, filed under "CIA...1953-56."

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DCI

DDCI

DD/P

DD/I<sup>1</sup>

DD/A, renamed and expanded as DD/S in February 1955<sup>2</sup>

IG (listed in the last position, from January 1953 to July 1954  
but in the third position, that is, after the DDCI,  
from January 1955 to January 1957).

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<sup>1</sup> See separate Historical Staff memo on DD/I group, in preparation.

<sup>2</sup> See separate Historical Staff memo on DD/S group, in preparation.

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The DCI, Mr. Allen W. Dulles, was nominated by President Eisenhower early in 1953, to replace General Smith, and after confirmation by the Senate he assumed office on February 26, 1953.<sup>1</sup> Mr. Dulles had been DDCI since August 1951 (and DD/P before that, from sometime in December 1950 to late in August 1951), and as the year 1953 opened he was serving as acting DCI, as well, and continued so during most of the period between General Smith's nomination as Under Secretary of State and Mr. Dulles' confirmation and oath of office as the new DCI, on February 26, 1953.<sup>2</sup> Mr. Dulles' tenure since February 26, 1953, has been uninterrupted. During his official absences the DDCI and other Deputies have served as acting DCI, but a complete list of those absences and of his temporary substitutes has not as yet been compiled by the Historical Staff.

#### Deputy Directors

In the first weeks of the 1953-56 period, that is, from January 1 to February 26, 1953, Mr. Dulles was DDCI, having been in that position since August 1951. Thereafter the position of DDCI was vacant (when Mr. Dulles became DCI), until April 23, 1953, when General C. P. Cabell, previously nominated by President Eisenhower, took office.

<sup>1</sup> CIA Notice 31-53, Feb. 26, 1953, unclassified; and Notice 20-189-49, Feb. 26, 1953.

<sup>2</sup> The dates of General Smith's nomination as Under Secretary of State and of Mr. Dulles' nomination as DCI have not yet been determined. General Smith's final departure from CIA was apparently on February 9, 1953. (See CIA Notice 23-53, Feb. 9, 1953, unclassified.)

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General Cabell served without interruption as DDCI from April 23, 1953, through December 1956 (and beyond that date, to the present time). During those four years he was officially absent only on one occasion (if the CIA Notices can be relied on)--that is, on September 9 and 10, 1956. On that occasion Mr. Huntington Sheldon (regularly AD/CI) was acting DDCI.

The position of Deputy Director for Plans (DD/P), previously established in January 1951, continued uninterrupted from January 1953 through December 1956 (and beyond that date, to the present time). The incumbent during the entire four years, 1953-56, was Mr. Frank G. Wisner, whose tenure had extended back to August 1951. Mr. Wisner was officially absent on a number of occasions between 1953 and 1956, but the record has not yet been compiled by the Historical Staff, and no CIA Notices have been seen on the announcement of an acting DD/P at any time during that period.<sup>1</sup>

The position of Deputy Director for Intelligence (DD/I) was held, during the period 1953-56, initially by Mr. Loftus E. Becker, until February 23, 1953, he having occupied that position since its establishment in January 1952.<sup>2</sup> On Becker's departure from the Agency, he was

<sup>1</sup> Presumably Wisner's official absences, and the acting DD/P's on those occasions, are to be found mentioned in DD/P-issued announcements in the "CS" series, rather than in the CIA "Notices" series.

<sup>2</sup> Whether Becker was actually on duty during the entire period Jan. 1 to Feb. 23, 1953, has not been verified. Amory had, on previous occasions, served from time to time as acting DD/I (e.g., in December 1952). On Feb. 12, 1953, Amory was listed (in another source) as "Assistant DD/I"; see memo by DCI to Executive Secretary, NSC, 12 Feb. 1953, unclassified in O/DCI/ER, filed under "NSC."

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replaced by Mr. Robert Amory, Jr. (former AD/RR), who served as DD/I from February 23, 1953,<sup>1</sup> through December 1956 (and beyond that date, to the present time). Between 1953 and 1956 Amory was absent on a number of occasions, and at those times one of the AD's in the DD/I group of intelligence offices served as acting DD/I, as follows:<sup>2</sup>

Feb. 2 to 28, 1954: Huntington Sheldon (AC/CI), acting DD/I  
 Aug. 9 to 22, 1954: Sheldon again acting DD/I  
 Aug. 30 to Sept. 7, 1954: Sheldon again acting DD/I  
 Feb. 12 to March 9, 1955: Sheldon again acting DD/I  
 Aug. 26 to Sept. 6, 1955: George G. Carey (AD/O), acting DD/I  
 Sept. 11 to 25, 1955: Sherman Kent (AD/NE), acting DD/I  
 Aug. 17 to Sept. 10, 1956: Sheldon (AD/CI) again acting DD/I

The internal organization of the O/DDI underwent some changes between 1953 and 1956, and are being listed in a separate Historical Staff memorandum on the DD/I "geneology," along with the changes among the intelligence offices in the DD/I group.

#### Inspector General

The position of Inspector General (IG) was held continuously by Mr. Lyman B. Kirkpatrick, from April 1, 1953, through December 1956 (and beyond that date, to the present time). With the exception of the first months of 1953, when the position was vacant (on the departure of Mr. Stuart Hedden), it is apparent that Kirkpatrick's tenure spans the

<sup>1</sup> CIA Notice P-4-53, Feb. 19, 1953 (effective Feb. 23, 1953), Secret; copy in records of Management Staff, in CIA Records Center. According to another, later CIA Notice (Notice 20-190-1, April 30, 1953, in same file), Amory did not take office as DD/I until May 1, 1953. This date seems to be in error, but should be checked.

<sup>2</sup> See rescinded CIA Notices, in O/DCI/HS files.

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entire period of Mr. Dulles' Directorship to date. In rank, the position of IG appears at the very end of the list of key officials of the O/DCI, in the telephone directory from January 1953 to July 1954. From January 1955 to January 1957, however, the IG outranked the three functional Deputy Directors (DD/P, DD/I, and DD/S). In the October 1954 directory, the IG is shown, in addition, as supervising the EA/DCI, the four Assistants to the DCI, and the two Special Assistants to the DCI.<sup>1</sup>

The IG, in addition to performing his established investigative and inspection functions, became Chairman of the CIA Career Service Board (vice the DD/A), on April 24, 1953. Furthermore, he was given responsibility for the Office of Legislative Liaison, taken over sometime between October 1955 and January 1956 from the DD/S group. The latter change may have occurred about November 2, 1955, when Mr. Norman Paul was announced as the new "Legislative Counsel," replacing Mr. Walter Pforzheimer (transferred to O/DDI). Finally, between 1953 and 1956 the IG had a number of "Assistants to the IG," who were announced (in various CIA Notices) as follows:

Willard Galbraith, Sept. 15, 1953 ff. (also Deputy IG?); terminal date not verified; gone by April 1957.  
 John F. Blake, Sept. 15, 1953 ff. ; terminal date, sometime after Jan. 1955, not verified.  
 Paul E. Eckel, May 18, 1954, to date (except for a brief period in Sept. 1956 ff., when he was assigned to O/DDS)  
 John B. Routh, June 30, 1954 ff.; terminal date not known (gone by April 1957)  
 Herman F. Heggen, Aug. 16, 1954, to about Feb. 1957 (when he was appointed Deputy IG, replacing Galbraith)  
 Richard B. Drain, Aug. 23, 1954, to 23 May 1955  
 Howard J. Osborn, Jan. 21 (or 24?) 1955 ff.; terminal date not known (gone by April 1957)

<sup>1</sup> Whether the latter listing of October 1954 was a typographical error, or whether the IG was at that moment substituting for the DD/CI (who at other earlier and later times was regularly shown "over" those Assistants) is a question that should be further checked and verified in other more reliable historical sources.

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Wallace R. Deuel, May 23, 1955, to date  
 George A. Horkan, Feb. 1, 1956, to date  
 Donald Dunford, Feb. 6, 1956, to date  
 Turner T. Shaw, May 15, 1956, to date

Executive Assistant to the Director

The position of Executive Assistant to the Director (EA/DCI) continued uninterrupted during the entire period January 1953-December 1956, and was shown consistently as senior among the DCI's several assistants. The incumbent was Mr. John S. Earman, who had served in the same or comparable position for many years previous. There seems to have been some change in his authority over three support units attached to O/DCI: Executive Registry; Cable Secretariat; and Message Center. (See below.)

Assistants to the DCI

Between 1953 and 1956 there were variously three and four "Assistants to the Director," according to the telephone directory. Four such positions were listed in the January 1953 directory; three, from April 1953 through October 1955; and again four, from January 1956 to January 1957 (and currently, in the April 1957 directory, as well). The incumbents were as follows, according to formal CIA Notices on file in the Historical Staff (incumbents are listed chronologically according to dates of tenure, insofar as they are known):

- a. Stanley J. Grogan, from Sept. 1952 to date<sup>1</sup> (thus spanning the entire 1953-56 period of CIA's history);
- b. Frank M. Chapin, dates of tenure not announced: probably 1953 (?) to date;
- c. Vincent M. Lockhart, from about October 1954 (date from telephone directory) to March 25, 1956; replaced by:

<sup>1</sup> In April and July 1956 Colonel Grogan's position was called "Special Assistant to the Director (SA/DCI)," in the telephone directory. This may be a typographical error and should be further verified.

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- d. John M. Clarke, March 25, 1956, to date; and
- e. J. Arnold Shaw, Feb. 20, 1956, to date.

These several Assistants were all consistently listed (in the telephone directories) as under the DDCI, rather than under the DCI himself. This situation can hardly be correct; historically. In actual practice this status surely varied from one Assistant to another, and perhaps from one project or problem to another.

Their relative rank did vary, however, from one directory to another. For example, Chapin's position (and/or that of his predecessor, whoever he was in 1953) appears as no. 2, from January 1953 to January 1954; as no. 1, from April to October 1954; and again as no. 2, from January 1955 to January 1957. Lockhart's position (or that of his predecessor, if any, in 1954) is no. 2 in October 1954, and no. 1, from January 1955 to January 1956. His successor, Clarke, is shown as no. 1, April-July 1956, and as no. 2, October 1956-January 1957. Shaw's position is shown as no. 3 (of 4), from April 1956 to January 1957. Grogan's position is no. 4, in January 1953; no. 3, from April 1953 to January 1956; and no. 4, April 1956 to January 1957. Whether in actual practice there was any relative order or precedence among these several Assistants to the Director is not known, from records so far used by the Historical Staff.

#### Special Assistants to the Director

Several new positions of "Special" Assistant to the Director were established between 1953 and 1956: one in July 1953; two by April 1954; and a fourth by the end of 1956 (appearing in the telephone directory for the first time in January 1957).

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Effective July 1, 1953, Walter R. Wolf (former DD/A) was appointed Special Assistant to the Director. While this appointment was announced in a CIA Notice, the position does not appear in the subsequent editions of the telephone directory.

Similarly, William H. Jackson, who had been appointed "Special Assistant and Senior Consultant" to the DCI in August 1951, presumably continued to remain "on call" as Special Assistant from 1953 on. In any case, there has been seen no Notice, from 1953 on, severing him from that position. Meanwhile he did not, however, appear as actually on duty, in the telephone directories from January 1953 on.

The first Special Assistant to appear in an "on duty" status after January 1953, was the "Special Assistant to the Director" (SA/DCI), from about April 1954 to about January 1956. (By April 1956 the position had disappeared from the telephone directory.) The incumbent is not known; his office was located in K Building. In rank, he regularly appeared at the very end, after the several Assistants to the Director.

The second was the "Special Assistant to the Director for Planning and Coordination" (SA/PC/DCI), from about February 1954<sup>1</sup> and continuing through December 1956 (and thereafter, to the present time). The incumbent was Mr. Richard M. Bissell, Jr. Sometime in July or August 1954 (when OIC was abolished)<sup>2</sup> the former AD of OIC, Mr. James Q. Reber, was reassigned from the DD/I group to become Bissell's deputy, and with that shift, some (but not all) of the OIC functions, along with many of its records, were

<sup>1</sup> According to the CIA Notices, Bissell's appointment was effective Feb. 15, 1954; the position appeared in the telephone directory for the first time in April 1954.

<sup>2</sup> See separate memo on DD/I organizational "genealogy," in preparation by the Historical Staff.

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transferred to SA/PC/DCI. In rank, Mr. Bissell's office outranked the several Assistants to the Director, from April 1954 on, and was preceded only by the Executive Assistant. Beginning in April 1956, the SA/PC was shown with a special status, apparently directly under the Director and no longer in the DDCI's group of Assistants and special assistants.

A third on-duty Special Assistant was appointed some time after October 1956, and was listed for the first time in the January 1957 directory. The incumbent was evidently Lt. Gen. Lucian K. Truscott, Jr., but no formal CIA Notice has been seen, nor any Notice of his earlier position in O/DCI. In rank, his position preceded the four Assistants, in the directory for January 1957.

#### Support Units in O/DCI

Four support activities continued to be attached to the Director's office, as they had before 1953. All four of them were shown, in the January 1953 directory, as directly under the DCI himself. Beginning in April 1953 and continuing thereafter, however, they all appeared under the DDCI, except for the Executive Registry, which was missing entirely from the directory from April 1953 to October 1954. (The latter omission may simply have been a typographical error in the directory.)

The Executive Registry, called in January 1953 the "Executive Registry Section" and simply Executive Registry (ER) thereafter, had a status directly under the DCI in January 1953. From April 1953 to July 1954, ER was missing entirely from the directory, as mentioned above. From October 1954 to January 1957 (and currently, as well), ER was

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listed as under the EA/DCI, who in turn was shown under the DDCI. In practice, ER was probably accountable to the Executive Assistant during the entire period 1953-56.

The Cable Secretariat continued without change, under the EA/DCI, from April 1953 through January 1957 (and to date), and was located, without interruption, in L Bldg.

Likewise, the Message Center continued, adjacent to the Cable Secretariat in L Bldg., as a special unit responsible to the EA/DCI (under the DDCI).

The Historical Staff remained attached to the Assistant to the Director (Col. Grogan), during the entire period 1953-56. In January 1953 it was listed as directly under the DCI himself rather than under Colonel Grogan; but this is probably a typographical error.

Distribution in HS working files, 1953-56:

Orig.--"DCI" folder  
 CC --"IG" ✓  
       "OLL"  
       "ED/I"  
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