

THE WHITE HOUSE
WASHINGTON

November 22, 1975

MEMORANDUM FOR

THE DIRECTOR OF CENTRAL INTELLIGENCE

I have reviewed the Objectives for the Intelligence Community for Fiscal Year 1976 which you recently forwarded for my approval. Your Substantive Intelligence Objectives and Resource Management Objectives present a viable plan for achieving the stated goals of the Intelligence Community for this fiscal year. As budgetary restraints become more stringent, the efficient and effective management of the Intelligence Community's resources become increasingly important.

I approve the Objectives for the Intelligence Community for Fiscal Year 1976. These Objectives will provide the kind of systematic guidance essential for the vital and complex activities of the Intelligence Community.

Herold R. Ford

MEMORANDUM

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NATIONAL SECURITY COUNCIL

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ACTION

TOP SECRET/CODEWORD

November 12, 1975

MEMORANDUM FOR: BRENT SCOWCROFT
FROM: Richard Oberly
SUBJECT: Objectives for the Intelligence Community
REFERENCE: Your note of 11/12/75

Last year's memorandum to the DCI, which was drafted by OMB and on which Dick Kennedy coordinated, was signed by the President. A copy is at Tab A.

By signing a memorandum in response to the DCI, the President will demonstrate his personal concern and involvement in the basic direction of the U.S. foreign intelligence program. Additionally, a letter from the President should give a badly needed boost to the morale of intelligence personnel.

If you prefer, I will prepare a memorandum for your signature indicating that the President has reviewed and approved the objectives.

Attachments

TOP SECRET/CODEWORD
(Unclassified when separated from attachments.)

THE WHITE HOUSE

WASHINGTON

SEP 12 1974

Notes in file

9/12/74

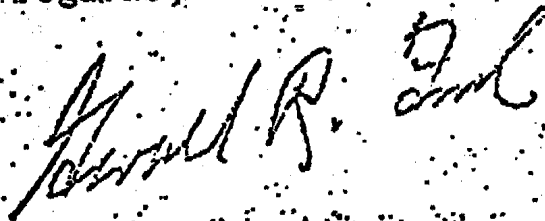
Dear Bill:

As one of my first undertakings in the Presidency, I have reviewed your accomplishments for the past year and the objectives you have set for the current fiscal year.

I commend you on your 1974 results and strongly endorse your new plans. The objectives you have set for your agency are both challenging and important, and I am looking forward to meeting with you soon to further discuss them and to meet with you and your key staff periodically to review your progress.

As you know, I am looking to you to assume the maximum degree of responsibility in operating your agency. I am pleased in this regard that we have a common understanding of the course you will follow and am confident that your important efforts will deliver the public service that the American people deserve.

With warmest personal regards,



The Honorable William E. Colby
Director of Central Intelligence
Washington, D. C. 20505

MEMORANDUM

ACTION

NATIONAL SECURITY COUNCIL

October 17, 1975

MEMORANDUM FOR: SECRETARY KISSINGER

FROM: Richard Ober (R)

SUBJECT: Objectives for the Intelligence Community for FY-1976

The memorandum for your signature at Tab I forwards for the President's approval the DCI's Objectives for the Intelligence Community for Fiscal Year 1976 which include his Substantive Intelligence Objectives and his Resource Management Objectives. A copy of the Objectives was forwarded to you for comment in your capacity as Chairman of NSCIC and approved on your behalf by General Scowcroft.

In his letter to the President (Tab B), DCI Colby describes the five Substantive Intelligence Objectives for FY-1976 (Tab C) as the driving force of the U.S. foreign intelligence effort for this fiscal year. These objectives, according to the DCI, are designed to focus on matters of priority concern to U.S. foreign policy deliberations.

The DCI calls particular attention to Substantive Objective #4 which highlights for the first time the subject of nuclear, chemical and biological weapon proliferation. With this exception, these objectives cover the same general subjects which were in the Substantive Objectives for FY-1975. You will note, however, that in this year's objectives interest in the Soviet Union is expressed in more detail with the inclusion of early warning of scientific and technical advances, major developments in military RDT & E, and prospects for the agricultural situation.

The Resource Management Objectives for FY-1976 (Tab D) have been developed by the DCI as a means of accomplishing his Substantive Intelligence Objectives. They include specific milestones (Tab E) for achievement in all categories of resource management which will serve as a base measure of Intelligence Community performance.

SECRET/XGDS-2

Handle Via

BYEMAN-TALENT-KEYHOLE-COMINT

Control Systems Jointly

Classified by Originator
of Tabs B through E

The DCI points out that in furtherance of Resource Management Objective #6 on the interaction of national and departmental intelligence, he has asked for a comprehensive review of the overall problem of national/tactical (departmental/command) relationships. He explains that he has worked with the Secretary of Defense to come to grips with the interrelationships of these kinds of intelligence and admits that it is a very complicated field. He particularly recognizes that the combatant commands are concerned as to whether their combat intelligence needs can be adequately served by intelligence resources under national control.

In this connection, the staff has recommended to you, on the basis of a report by an NSC Technical Consultants Panel, that the President approve a NSSM on one vital aspect of this problem: the expanded use of national reconnaissance satellite assets to support General Purpose (Tactical) Forces.

You should be aware that the DCI's letter to the President and the Objectives for the Intelligence Community for FY-1976 were circulated to USIB and IRAC principals on October 10, 1975.

The memorandum for the President which has been prepared for your signature at Tab I:

- forwards the DCI's letter to the President including the Substantive Intelligence Objectives and the Resource Management Objectives for FY-1976,
- briefly summarizes the DCI's letter and highlights the significant changes over the Objectives for FY-1975, and
- recommends that the President sign a memorandum for DCI Colby (Tab A) approving the Objectives for the Intelligence Community for FY-1976.

RECOMMENDATION

That you sign the memorandum for the President at Tab I.

Attachments

SECRET/XGDS-2

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THE WHITE HOUSE
WASHINGTON

SECRET/XGDS-2

ACTION
November 14, 1975

MEMORANDUM FOR THE PRESIDENT

FROM: BRENT SCOWCROFT *BS*

SUBJECT: Objectives for the Intelligence Community for FY-1976

DCI Colby has submitted for your approval the Objectives of the Intelligence Community for FY-1976. These Objectives are divided into two groups: Substantive Intelligence Objectives and Resource Management Objectives.

In his letter to you (Tab B), DCI Colby describes the Substantive Intelligence Objectives for FY-1976 (Tab C) as the driving force of the U. S. foreign intelligence effort for this fiscal year. He emphasizes that these objectives focus on the matters of priority concern to U. S. foreign policy deliberations.

The DCI calls particular attention to Substantive Objective #4 which highlights for the first time the subject of nuclear, chemical and biological weapon proliferation. With this exception, these objectives cover the same general subjects which were in the Substantive Objectives for FY-1975 including special interest in Soviet and PRC policies, intentions and capabilities, political and military situations of strategic concern to the U. S. , and international economic developments.

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The DCI has developed the Resource Management Objectives for FY-1976 (Tab D) as a means of accomplishing his Substantive Intelligence Objectives. They are broad in nature and include specific milestones (Tab E) for achievement in all categories of resource management which will serve as a base measure of Intelligence Community performance. The DCI will provide you with the Community's performance results in his annual report at the close of the fiscal year.

The DCI invites your attention particularly to Resource Management Objective #5 on intelligence requirements mechanisms and to #6 on the interaction of national and tactical (departmental/command) intelligence. The latter objective is responsive to your October 9, 1974 charge to the DCI to include tactical intelligence in his responsibilities for the overall leadership of the Intelligence Community. Because of the complexities of this subject, the DCI has asked for a comprehensive review of the overall problem of national/tactical relationships with a view toward providing you with the best intelligence from both national and tactical assets and providing our tactical commands with necessary intelligence support from national assets.

These Objectives have been coordinated and cleared by Intelligence Community and intelligence consumer mechanisms. They broadly state the main goals of the Intelligence Community for FY-1976 and present a viable plan for achieving those goals.

I have prepared a memorandum for the DCI for your signature which approves the Objectives for the Intelligence Community for FY-1976.

RECOMMENDATION

That you sign the memorandum for DCI Colby at Tab A.

Attachments

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THE DIRECTOR OF CENTRAL INTELLIGENCE

WASHINGTON, D. C. 20505

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Copy 1 of 13

6 OCT 1975

The President
The White House
Washington, D.C. 20500

Dear Mr. President:

The Objectives I have outlined for US foreign intelligence during Fiscal Year 1976 are a further extension of guidance given to the Director of Central Intelligence in the Presidential memorandum of 5 November 1971 (and reconfirmed in your letter to me on 9 October 1974) concerning long-term goals for the Intelligence Community. They are again cast into two groups.

The first group, termed "Substantive Intelligence Objectives," stresses and defines the output that I believe you would expect of the Intelligence Community during the year on matters of priority concern to US foreign policy deliberations. They are given greater specificity in more than 70 Key Intelligence Questions developed by the Intelligence Community in coordination with the National Security Council Intelligence Committee (NSCIC). They constitute the driving force of our foreign intelligence effort for this fiscal year.

The second group, termed "Resource Management Objectives," deals with the means for achieving substantive objectives for FY 1976 and my perceptions of what intelligence must be able to achieve in the longer term. They include specific milestones for achievement in all categories of resource management that should be met during the year and will serve as a base measure of community performance. Results of performance will be provided to you in an annual report at the close of the fiscal year. Resource Management Objectives are designed not only as a means to achieve substantive goals, but also to develop and strengthen continually the capabilities and management efficiencies of our entire foreign intelligence apparatus.

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Both groups of Objectives reflect concerns that are amplified separately in my "Perspectives for Intelligence 1976-1981" and my recommendations for the National Foreign Intelligence Program--FY 1976.

I invite your attention to the following features of this year's objectives:

a. The inclusion of Substantive Objective #4 focusing on the proliferation of nuclear, chemical and biological weapons. This can become a major problem in the future, so I have selected it for special attention.

b. The inclusion of Resource Management Objective #5 to focus on intelligence requirements mechanisms. The present systems are quite complex and serve a variety of different needs. To some extent, they appear to have become so diverse as to be unnecessarily burdensome. There is no simple panacea to this problem, but I believe it important to focus our attention on it.

c. Resource Management Objective #6 on the interaction of national and departmental intelligence. Your letter of 9 October 1974 specifically included "tactical intelligence" in your charge to me with respect to overall leadership of the Intelligence Community. In coordination with the Secretary of Defense, we have endeavored to size these activities and come to grips with the interrelationships, but find it a very complicated field. I am thus asking for a comprehensive review of the overall problem of national/tactical relationships, with the view toward insuring that you are provided the best intelligence from both national and tactical assets; and that our tactical commands are provided the necessary intelligence support from national assets. Technology is imposing certain changes in this regard, and I know there is concern in the combatant commands as to whether their needs relating to battlefield surveillance and combat intelligence support can be adequately served in a timely fashion by intelligence resources under national control. This subject is well worth careful study, and could perhaps result in a redefinition of responsibilities with a better understanding of the technological and organizational aspects of the problem.

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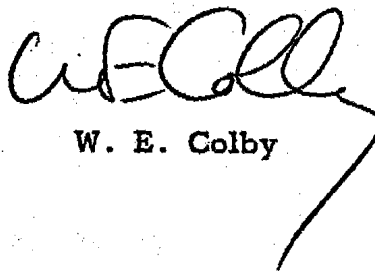
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Along with increased focus by all elements of the Community to the achievement of near-term Objectives, broader initiatives continue toward longer range improvement in the responsiveness of intelligence to the nation's need and in the management of intelligence assets and activities. Long-range community-wide plans for improving several of our large collection systems and networks are under development. Assessments of trends on the international scene are being extended well into the future. New and better ways to conduct the business of intelligence are being explored through a more extensive intelligence research and development program. In my annual report to you scheduled for October, I hope you will find our accomplishments during Fiscal Year 1975 to be satisfying.

I submit herewith for your approval the Objectives of the Intelligence Community for Fiscal Year 1976. I will welcome your approval, modification, or discussion of these Objectives.

Respectfully,



W. E. Colby

Attachment
Objectives for FY 1976

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