

THE WHITE HOUSE  
WASHINGTON

March 12, 1971

~~TOP SECRET~~

MEMORANDUM FOR

DIRECTOR, CENTRAL INTELLIGENCE AGENCY

SUBJECT: Continuation of Special SS-9 Study

Last year, at my request, a special study of the SS-9 program was initiated by CIA. Its objective was an in-depth analysis of the program and the institutional and organizational context within which it evolved. The goal was an analysis that would not only break new ground and add to our understanding of this program but, hopefully, also produce some new and useful hypotheses concerning its past evolution and future trends. My understanding is that this study, which was initiated in April of 1970, had to be set aside when the major effort on 11-8-70 began because the people involved in the study were needed in the preparation of the NIE.

Now that the work on the NIE has been completed, I believe the special study of the SS-9 should be restarted. It is still my desire that the study undertake an in-depth analysis of Soviet decision-making processes and illuminate the major factors that appear to have influenced decisions on the SS-9 program.

  
Henry A. Kissinger

~~TOP SECRET~~

[ TS-HK599B ]

*yu*

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WASHINGTON

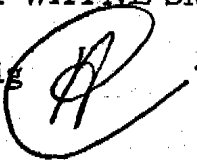
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March 8, 1971

MEMORANDUM FOR WAYNE SMITH

FROM: Al Haig



Wayne:

I believe it would be preferable if you would delete the following sentence from the draft proposed memorandum to Director Helms:

*Agreed*

"Some redirection of its goals may be useful and a representative of my staff will be in touch with Bruce Clarke on this matter."

It would be better either not to refer to a redirection of goals in the memorandum and simply do this informally or state in the memorandum the specific goals we have in mind, using language such as:

"In resuming this study it may be useful to consider the following . . . ."

*Done  
3/9/71*

*X22*

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*Wayne Al "HAK is in"  
this is a*

NATIONAL SECURITY COUNCIL  
WASHINGTON, D.C. 20505

ACTION  
March 4, 1971

*Handwritten signature/initials*

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MEMORANDUM FOR DR. KISSINGER

FROM: K. Wayne Smith *KWS*

SUBJECT: Continuation of Special SS-9 Study

Last year, about April 1, a special study of the SS-9 program was started for you at CIA. It was part of Andy Marshall's effort to produce an improved product for you. Before the study was finished, the people involved were swept up in the preparation of NIE 11-8-70. The results already obtained were incorporated in the NIE.

The study can be restarted. It should be refocused to emphasize those parts of the original effort that promise to force the intelligence analysts to break new ground as far as methods of analysis and insights into the decision-making context within the SS-9 program has evolved. Unless pushed, CIA is not likely to innovate. Andy Marshall is available to continue the guidance and monitoring of the study.

RECOMMENDATION

That you sign the attached memo to Helms asking for the restart of the study. (Tab A)

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