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OIL Money

Kissinger's Petroleum-Crisis Strategy Faces Skepticism at Home and Abroad

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After months of delay and indecision, the U.S. finally has developed a grand strategy for coping with the world oil crisis. But it is far from certain that American strategists will see any support of it be needed to make it work.

The U.S. strategy, outlined last week in a major policy declaration by Secretary of State Henry Kissinger, faces a multiplicity of diplomatic, political and financial hurdles. Its ambitious design calls for a bold new international lending scheme, strict energy-conservation efforts, exceptional cooperation and unity among oil-using nations and acceptance by Congress and Mr. Burns' Federal Reserve Board. None will be easy to achieve, U.S. officials concede.

Still, the mere fact that the U.S. has finally developed some sort of overall plan to deal with the staggering economic and financial implications of high-priced oil is being greeted here and abroad as a major effort. Some European observers are already comparing the Kissinger energy strategy to the Marshall Plan for rebuilding Europe after World War II. While that may exaggerate its importance, others agree it is a major initiative. "It shows we aren't sitting around like so many hypnotized rabbits," comments a senior European central banker, relieved that the U.S. finally has moved.

In the year since the Arab oil-cartel nations imposed their embargo and began a series of price hikes that has quadrupled the cost of imported oil, U.S. policy had been largely passive. It rested mainly on a hope that somehow oil prices eventually would fall in response to lagging demand, and that the private banking system meantime could handle the "recycling" of billions of surplus oil dollars from the suddenly wealthy oil states to the suddenly needy petroleum-importing countries. This posture was championed by Treasury Secretary William Simon, who was skeptical of widespread fears that the oil-price problem could trigger national bankruptcies and an international financial crisis.

From Passive to Activist Now the U.S. is switching to a more activist policy, designed both to provide new safeguards against a financial crisis and to

over international economic policy, traditionally a Treasury preserve. "Henry has taken the ball and run with it," one senior White House official says. "I feel like we've just lost our pants," a chagrined Treasury aide comments. Mr. Simon has denied that the Kissinger initiative reflects a major change of policy or any difference of view between himself and the Secretary of State. Treasury officials are portraying the new policy as a joint Kissinger-Simon plan that they had kept under wraps for weeks while the Treasury Secretary publicly held to his more passive posture.

The key to the new U.S. strategy is a link between energy conservation and financial aid. The plan has two essential ingredients: first, a proposed \$25 billion mutual-aid loan fund, financed by the industrial nations themselves, to provide emergency loans to any participating country in financial distress; second, a major oil-conserving push by the industrial nations designed to cut their imports by three million barrels a day or about \$1 billion a year—which U.S. strategists figure might be enough to break the oil cartel and cause prices to fall.

Only those industrial nations that pledge to cut oil imports would be eligible for loans from the \$25 billion aid fund, which U.S. officials view as a "financial safety net" to aid nations unable to borrow in the private market or from such institutions as the International Monetary Fund. The loan fund would be run by a new agency affiliated with the Paris-based Organization for Economic Cooperation and Development, which includes 24 industrial countries. It would aid the poor nations of Asia, Africa and Latin America; they would have to rely on the IMF.

The industrial nations would make commitments to the \$25 billion fund based on the size of their economies and other factors. The U.S. share likely would be about 30% of the total, or \$8 billion, American officials suggest. When a loan is made, the participating nations would share the risk in like proportions; in event of a default, the U.S. would absorb 30% of the loss.

'A Lot of Rough Water'

This ambitious plan is far from a reality at present. U.S. officials and their counterparts from Europe and Japan have been holding a series of meetings in Paris this week to begin discussing it. Hard negotiating lies ahead on many points, such as how much money each nation would put into the \$25 billion loan pool and how deeply each would cut oil imports. "It's the details that count," one European monetary expert says.

France, which has taken a go-it-alone approach to the oil crisis, views the new U.S. initiative with mistrust, officials say, largely on grounds that oil-producing nations would view it as unfriendly. To Paris officials, the Kissinger scheme appears to be an American attempt to frustrate French hopes for a three-sided summit of industrial, developing and oil-producing nations.

Other European nations are likely to be more receptive. West Germany's attitude is basically "friendly," says a government spokesman, though he adds that the Germans have some unspecified reservations. Britain is likely to give the Kissinger plan "a fairly unqualified welcome," one insider says. But he adds that Chancellor of the Exchequer Denis Healey still may push for a major expansion of the IMF's oil-loan facility as well. The IMF facility, financed largely by funds from the oil nations, totals about \$3.5 billion and IMF officials would like to double or triple that for 1975.

Decisions in January?

In Paris, deputies of the group of ten key industrial countries agreed unanimously yesterday that study of the Kissinger-Simon proposals should start urgently with a view towards decisions in January. One aspect that appears settled is that the Basel-based Bank for International Settlements will have a technical operational role, while policy would be coordinated by a small staff linked with the Paris-based Organization for Economic Cooperation and Development.

French officials agreed to the study and to the principle of multilateral standby assistance, but they still appeared reluctant to commit themselves to participation. "We Frenchmen first taste a meal before we eat it," one negotiator said. The French want to remain flexible prior to the forthcoming Martinique meeting between President Ford and President Valery Giscard d'Estaing, sources said, and have some reservations about whether a large U.S. role in the lending operation would also enhance the political influence of the U.S.

There's apparently some skittishness on the U.S. side, too, about whether France would be eligible to tap the proposed lending agency's credits and guarantees because France is staying out of the OECD-backed emergency oil-sharing plan. Asked what treatment a nonmember of that international energy agency would receive, Jack Bennett, Treasury under secretary for monetary affairs, replied, "we will make sure the energy policy" of any would-be beneficiary nation "is compatible with Western solidarity."

Study of the many issues and details in-

ORCD agency, which would refund it to the nation in need, such as Italy, or that the agency itself could borrow on the capital markets backed by a guarantee from some financially strong nation. In practice, the scheme offers the prospect of direct government-government loans—such as from the U.S. or West Germany to Italy—with a provision for sharing the risk of default.

In addition to negotiating the mechanics of the lending plan, the industrial nations also will have to thrash out agreement on how to cut oil imports. If the U.S. plan is to work, American officials agree that achieving a cut as large as three million barrels a day by the end of 1975 will be very difficult. European nations, and Japan, which rely more on imports and consume less oil in general, or "residual" uses than does the U.S., can't patently cut foreign oil purchases.

Cutting U.S. oil imports won't be easy, either. American officials stress. Through President Ford has proclaimed a target cut of one million barrels a day by the end of next year, the Kissinger strategy probably will require an even stiffer cut than that. Administration officials believe, because they doubt that Europe and Japan can reduce imports by as much as two million barrels.

Lending Staff Measures? The Kissinger plan thus raises the odds that the Ford administration will have to turn to mandatory energy-saving measures from the voluntary approach it favors. A new Treasury officials talk of such

possible steps as a dollar-volume limit on imports, a sizable tariff on foreign oil, a rationing program, and a variety of other measures. Whether any of these latter measures will be imposed depends on the success of voluntary conservation over the next few months, officials say. Congress also could be a stumbling block for the new U.S. oil strategy. Mr. Burns says that congressional authority will be needed for U.S. participation in the \$25 billion loan program. Many European officials are aware of Congress's sour attitude toward anything that smacks of "foreign aid," and worried that the Ford administration won't be able to convince lawmakers to go along. "Kissinger is a great guy in the world, but does he have clout back home one Briton wonders.

So far, congressional reaction to Mr. Kissinger's plan has been negligible, partly because Congress was out of session when the plan was unveiled. But Congress is likely to be more active in the coming weeks.

"We will have to take a very long, hard look at it to make sure it isn't just paper over a problem that would get worse," says Sen. William Proxmire (D., Wis.). "I want to be sure we're not just engaging in a giveaway." He adds, "The whole plan might be used as a kind of concealed foreign-aid program," he fears. Sen. Proxmire is expected to become chairman of the Senate Banking Committee next year, and he figures the committee likely will hold hearings on the oil-lending plan.

Finally, there is the uncertain posture of Mr. Burns, chairman of the Federal Reserve Board. He has publicly attacked the idea of setting up big "recycling" schemes to lend money to oil-importing nations—a "plan to escape from reality." Such schemes would merely build a pyramid of bad debt, Mr. Burns has said, indicating his fear that some of the loans might never be repaid and the U.S. could be left holding worthless IOUs.

Mr. Burns hasn't commented publicly on the Kissinger plan. The plan's strategy of linking loans to petroleum-import cuts probably appears to him, however, because it