

NATIONAL SECURITY COUNCIL
WASHINGTON, D.C. 20506

June 10, 1971

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MEMORANDUM FOR

ON-FILE NSC RELEASE
INSTRUCTIONS APPLY

The Secretary of State
The Secretary of Defense
The Secretary of Agriculture
The Director, Central Intelligence Agency
The Director, Office of Management and Budget
The Administrator, Agency for International
Development
The Chairman, Joint Chiefs of Staff
The Assistant to the President for International
Economic Affairs

SUBJECT: Country Programming

The President's decision in the attached NSDM to implement a country programming process on selected countries reflects his continued concern that our policies and programs for key countries be designed and coordinated to fulfill the foreign policy goals of his Administration. As you will note, for most of the countries selected, the successful implementation of the Nixon Doctrine is especially important.

With regard to security assistance his decision constitutes an elaboration of responsibility and not a change in that policy.

The purpose of the interagency Country Programming Memoranda (CPMs) is not to deal with the details of the various programs but to identify the few key policy and program issues and to analyze the effects of alternative ways of resolving these issues. To insure that trade-offs among major program areas are considered, each CPM should provide a comprehensive appreciation of our overall program effort.

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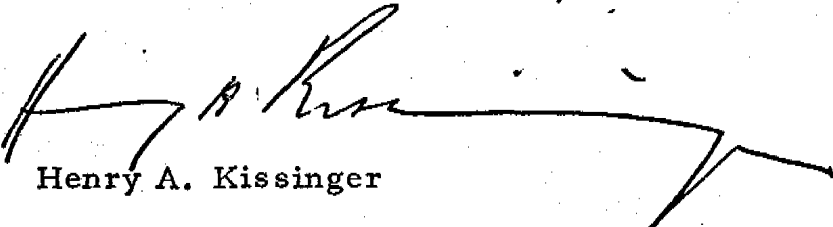
The following is a tentative schedule of due dates for the CPMs:

Thailand	September 1
India	September 15
Jordan	October 1
Korea	October 15
Indonesia	October 15
Cambodia	November 1
South Vietnam	November 1

The Secretary of State, after consultation with the Secretary of Defense, should select a single individual as chairman of each of the CPM inter-agency committees dealing with a specific country. Where indicated by the importance of Defense programs in the country, the nature of issues involved, and the availability of personnel, the chairman should be from the Department of Defense.

The CPM Working Group will provide overall direction to assure that key policy issues are identified and that the effects of policy programming alternatives receive sufficient analysis. Primary responsibility for preparing each CPM rests with the committee chairman of each country and those assigned by each agency to assist him. The chairman of the CPM Working Group will consult with the committee chairmen to assure a similarity in analytical approach and in presentation. The CPM Working Group will develop guidance for the handling in the CPMs of issues requiring analysis of programs in more than one country.

The CPM committees should meet as soon as possible to initiate the FY 73 CPMs.



Henry A. Kissinger

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