Courier

MOK-A

Chief, KOB

10 December 1951

Chief of Station, Karlsruhe

Operational

Evaluation of KIBITZ-15

Reference MOR-A-35595

- We have scanned the subject material rather hurriedly and may state that we agree most definitely with the strictures made by I on "Page A."
- 2. Curiously, the subject material which looks like a crany jumble at first, shows a great deal of talent and even a realistic appreciation of many of the things that stay-behinds have to know, do and avoid. If the subject material were to be cleaned up by a professional and tailored to the needs of the various members of the tesm, some 25% of wheat could be separated out of the 75% of chaff. More specifically:
- (a) He enclosure 1: Could be cut down to size and leave something useful. We can just see the kind of German to whom XIBITZ-15 appeals therein;
- (b) Re enclosure 2:
- (c) Re enclosure 3:
- (d) Re enclosures in through 12: These should be re-edited so as to make it clear to the recipients that it consists of several phases - elementary training in the basic precepts of observation; elementary methods of distinguishing between trivial, useful and really important intelligence; and instructions against reporting the trivial by U/T or the useful unless no

more important intelligence is available for sending. The way these enclosures are written, they are likely to mislead rather than lead the recipients in the fundamentals

of selection and evaluation;

## NAZI WAR CRIMES DISCLOSURE ACT

EXEMPTIONS Section 3(b)

(2)(A) Privacy

(2) (B) Methods/Sources

(2)(G) Foreign Relations

Declassified and Approved for Release by the Central Intelligence Agency Date:

- (e) Re enclosures 13, 11, 16: We are in no position to pass on these in view of our lack of knowledge of the identities and backgrounds of the individuals to whom they are addressed:
- (f) Re enclosure 15: This appears to be operational information concerning the members of the team referred to in your cover letter;

Ø.

- (g) Re enclosure 17: The map reading code may be all right if it is intended to save time or space. It could be dangerous if it is intended to camouflage the locations, since it must be assumed that this aspect of the code could be broken extremely easily;
- (h) Re enclosure 18: Concerns reports writing and is a fair job for an amateur. No doubt Washington could improve on this.
- 3. Here and there KIRIT2-15 has brought in not just chaff but down-right dangerous ideas and concepts. The one that strikesus as most absurd concerns the instruction to the recipients to seek out individuals for demial to the enemy by means of a "helicopter." We imagine that ZACACTUS must be working on the general subject of removing important documents and bodies by plane probably by the hook and wire method but find the notion that one could use a helicopter and in this type of context betrays a strong element of naivete in the make-up of KIRITZ-15.
- h. It strikes us that KIBITZ-15 could be turned into a valuable asset of the stay-behind progrem if he were to be given a 60-90 day training course in the various fundamental subjects concerning the business. The ideal place for such training would be in the U.S. and we suggest that you query FDM as to the chances that facilities for this sort of thing would be set up in the course of 1952.

•

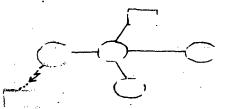
GIGNET

111 Tef SECRET 111 This file is Tep Secret, under the provisions of law. Keep it in a secure place. No other person is authorized to know of it or where to find it. When in danger of any kind, it is to be completely destroyed by burning. Always remember that the compromise of this file would threaten your life and the lives of your comrades, and delay the freedom of your people.

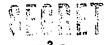
111 TOP SECRET 111

20 August 1951

Organizational Sketch With Cover Numbers:



BURN when this is clear



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- 5. Questions: Politics and Government
- .6. " : Becomomics and Industry
- 7. " : Propaganda and Influence
- 8. " : Treatment of Population
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# SECHET

Enclosure 1

## Always Think of This And Act Accordingly :

## **FUNDAMENTALS**

You are a member of a great fellowship, which has dedicated itself to achieving and maintaining the freedom of our hoveland and people.

Always remember that.

Every error, every false step on your part threatens the safety and life of yourself, your family and your comrades. But not only this! Thoughtlessness or indiscretion on your part could destroy our mission, our objectives, and all that has already been accomplished. As a result, you, your comrades, and all who come after us could enter into eternal servitude and slavery. Therefore always hold the following points in view. Above all, take care in conversation. Act accordingly and check yourself daily to see if you have followed them minutely:

- 1. Silençe
- 2. Don't Be Communicative
- 3. Be Distrustful
- 4. Be Deliberate; Act With Prudence
- 5. Don't Collect Incriminating Material
- 6. Loyalty and Comradeship Are Your Highest Honor:

  Ask yourself today and every day until we have attained our objective:

  "Have I observed the six fundamentals?"
  - ! Always Think of This and Act Accordingly !



CEORET

## Enclosure 2

## Always Think of This and Act Accordingly !

Closely examine the six fundamentals which are set forth on the previous page. They say much!

## 1. Silence :

Not even your wife, father or best friend may know that you are also working on other tasks for our ideals. Never say anything to them. They will disturb you and your work, and certainly will not remain silent.

## 2. Don't Be Communicative:

Not only vis-a-vis foreigners and strangers. No!! Even your comrades and co-workers may not know more of your affairs than is necessary for them in their work.

## 3. Be Distrustful:

Your supposed best friend can also be a traitor. Perhaps you were careless and a close friend was placed on your trail as an informer. Trust no one! You can't read minds.

## 4. Be Deliberate; Act With Prudence:

Every statement and any unusual behaviour could betray you. Reflect on every word and action. Think things through before you begin and be prepared to deal with the consequences.

## 5. Don't Collect Incriminating Material:

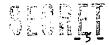
Every piece of paper, even the smallest, could make you a traitor. When you have finished an assignment, do away with everything - papers, tools, etc. that you no longer need. Burn it and satisfy yourself that the last remnants are taken care of.

## 6. Loyalty and Comradeship Are Your Highest Honor!

Our work requires good men. It cannot be done alone. Together we will achieve all. Your co-workers, your comrade is therefore your most prized possession. Help him however and wherever you can.

And if you are discovered, prefer death to betraying a comrade!

SCORET



## Enclosure 3

## OUR OBJECTIVE

A united, free and equal Germany in a united Europe, mamber of a peaceful

world without fear of oppression or want in any form.

We love our people and their way of life. We have committed ourselves with the last fiber of our hearts to the preservation of this way of life. Only in it can we live and work happily and freely for our own progress and that of all mankind.

Our own experience of recent years compels us to dissolve the narrow framework which has heretofore encompassed our thinking. In an age of rockets and atomic devastation our narrow national borders are economically, as well as politically, outmoded. A leaning toward a greater, actually existing union is therefore indispensable.

For almost 2,000 years our people, as most European peoples, have belonged to the occidental-Christian cultural community. As an unfortunate consequence of the power politics interests of individual ruling families and of opposing ideas and nationalistic, narrow-minded motives on the part of the people, this community has never led the way to political unity. While Europe mangled herself during centuries of national wars, large areas in the rest of the world banded together politically and today speak with the voice of authority to the entire world. It is finally time that the new young blood of all Europe work together to strengthen the political unity of the old continent. We feel ourselves to be an active part of this movement.

Europe is the mother of the white inhabitants of all the Earth — of almost all of the North American and Australian populations, as well as of the leading segments of the populations of South America and South Africa.

They are children of Europe and therefore children of the occident, a constituent part of the west in their spiritual and moral concept of life.

With regard to the known, monstrous danger from Asia, which today controls more than half of mankind, we appeal earnestly to a higher, spiritual, economic and political unity of these occidental peoples on the level of the UN or a multilateral, expanded Atlantic Pact.

We do not hate the peoples of the East. Nevertheless, their system of unconditional control of will and thought, and of absence of social, economic, political, and particularly personal, freedom is foreign and incompatible to us. We fear their clear intention of subjecting all of mankind to this system, and we are compelled in sheer preservation to band together with the free peoples of the Earth to combat it with all means at our disposal.

# SEGNET

Enclosure 3 (cont'd)

Only in a wastern, occidental world are the hypotheses for freedom in equality advanced. In it we wish to live and let live.

The East is arming and is preparing an all-encompassing revolution. This is always destructive. We, as parts and members of a development of centuries, desire a further development, an evolution for all mankind, based on historic, cultural, economic, social and civilized achievement.

Thus our first goal can only be: A united, free and equal

Germany in a united Europe, member of a peaceful world

without fear of oppression or want in any form.

Committing oneself to labor for this freedom, unity and equality is well requited. We want to, and will, work for it, since:

"Our Life Belongs Only To Freedom".

SIGNET

SIGNIT

Enclosure 4

## Our Way to the Objective

"Our Life Belongs Only To Freedom"

Was this not the final inference of our "Objective"? And yet the Russian is still here and the contrary is in reality coming into being. Right!

You want to fight against it. Do it with your mouth or pocketknife and a shot in the back of the head or Siberia is a sure thing for you! Be smart this time!! Work with the new authorities, follow their instructions and simply lead your normal life. At the same time:

1812 " See all , Hear all , Say nothing " 111 and inform your comrades, who are preparing for your liberation in the West, of all that is known to you which is of importance to them in the preparation for liberation and the achievement of our objective.

And that would be:

- 1. What changes are being made in the field of Government and Politics?
- 2. What economic regulations are in effect? What industrial plants are in operation? Does the money have buying power?
  - 3. What new propaganda themes are being spread?
- 4. What mistakes are being encountered in the handling of the people?

  Unat former policies are now considered to be outmoded, and what is being regarded as pleasant innovation?
- 5. Are there any well known politicians or significant scientists, engineers or construction specialists in your area whose work could be of importance for the enemy?
- 6. Transportation, Commarce? What is going where on the roads, railroads, the Danube, tributary streams, in the air?
- Hilitary? Hovements, troops, weapons, airfields, camps, training, staffs, officers, military construction, morale, passwords, etc.????

In particular:

SCORET

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## Enclosure 5

Questions in the fields of Government and Politics
(The following questions are check points for your reports. Observe )
(changes and innovations, reporting only that which is of significance.)

- 1. General Questions on Government, etc.
  - a) What radical changes are being or have been made?
  - b) How were mayors, county councilmen, Land presidents, etc. treated? Where are they? What was done to officials and administration employees?
  - c) How are the government posts now occupied? Where do the mayors,
  - cabinet personnel, etc., come from?

    d) Was anything changed in the governmental organization? How does the administration function? Are the new officials corruptible?
  - e) Who directs the administration? Germans or Russians?
  - f) What became of the police? Who took over their functions?
  - g) Who is in jail? How are conditions there?
  - h) What has become of the courts and judges?
  - i) Who administers the courts? Judges? Who delivers decisions?
  - k) What are conditions in the finance offices? Is anything known regarding a new tax law?
  - 1) How were land and property registration offices effected?
  - n) Effect on labor, building, agricultural, street traffic and business offices?
  - n) What is known about other offices and officials?
- 2. General Questions on Internal Politics, Party Conditions, Press, etc.
  - a) Fate of the political parties? Of registered members? Of party officials?
  - b) What party activity is allowed?
  - c) What unification measures are being propagandized by the Communist party? What ordered?
  - d) Do newspapers appear regularly? Which ones?
  - e) Are outspoken non-Communist opinions permitted to be published in the papers?
  - f) How did it go with the editors of formerly non-Communist papers?
  - g) How are different segments of the population being treated, ie, farmers, handicraft workers, store employees, technicians, officials, disabled veterans, pensioners, priests, teachers, etc.?
- 3. General Political Questions (also see "Propaganda")
  - a) In comparison with earlier Red propaganda, is a new political policy recognisable?
  - b) Which nations are most often praised in word and print, which are being courted, which excused? Which, in their own power sphere, are most often attacked?
  - c) Are any new motives noticeable in comparison with former press and radio propaganda?
  - d) Is there anything in the field of foreign affairs which is being passed from mouth to mouth while not being heard on the radio? Are rumors prevalent?

### Enclosure 6

## Economic and Industrial Questions

(The following questions are only points of guidance for your reports. Observe only changes and modifications which are actually in effect, reporting only that which is of significance.)

## 1. General Economic Questions

- What economic changes are being made? .
- **b**) Has there been any deprivation of property or change of ownership?

What firms had to close?

- What grounds have been given for these closures?
- What has happened to the banks and saving institutions?
- f) Have banking enterprises been merged or consolidated?
- What has happened to savings and bank debts? Is credit still extended? For what purposes?
- What is the purchasing power of the DM? Is it constant?
- What is the most sought after means of payment? Exchange?
- How much do bread, potatoes, meat, lard, eggs and vegetables cost?
- What steps are being taken toward economic revival?
- What economic needs and restrictions can be determined? What material is particularly sought after? What foodstuffs are lacking, are being produced?

## 2. Questions Regarding Agriculture, Handicraft, Commerce and Stores

- a) What changes are being made in these branches of the economy?
- b) Are farmers subject to compulsory planting and cattle farming regulations? Of what kind?
- Are machine unions required?
- What are price and marketing regulations as applied to farmers? What agricultural produces are being stored? Where?
- What new jobs do the sundry commercial firms have to fulfill?
- What commercial warehouses are being erected? Where?
- Has the handicraft industry acquired new tasks to be done? Which?

## 3. Industrial Questions

- Which industrial plants are again in operation?
- Which plants have been closed or moved?
- Have any plants been consolidated? Hachinery exchanged?
- Have any particular manufacturing branches become particularly important?
- What is being manufactured, and where? What innovations? Where?
- Where have personnel changes and exchange of technical workers appeared? What new industries are being built? Where?
- What new industries are planned? What is being talked about?
- Have the top directors and engineers remained in their jobs?
- What other recent industrial information is known?
- Plans and formulas of all and every industry could be decisive in our flight for liberation. Work at it!

SCORT

## Propaganda and Population Influence Questions

(These questions can only serve as points of reference. In this field no precise questions can be posed, inasmuch as it covers all fields of public life. Observe only changes and modifications. From them future intentions of all types may be deduced.)

## I. Orientation Questions of a Technical Nature:

a) What appears to you to be the particular characteristics of the new propaganda, ie, in method and content?

Name the propaganda and news sources which are known to you, ie, a

certain newspaper, a particular official authority, etc.
c) Using examples, distinguish the difference between propaganda lines spread by means of radio and press as opposed to those passed by word of mouth.

d) Review the effectiveness of radio, the press, meetings, pamphlets, placards, loud speakers, open air filmos and weekly news films as propaganda media.

e) Where are new radio stations being built; where is other propaganda serving work being done?

It is valued principle of dictators to constantly loose a very few sharply defined propaganda these on the people, until such time as the last inhabitant of the remotest village must believe in their truth. Every change or modification in propaganda lines, therefore, must have a bearing on some proposed change in foreign or domestic politics, or in the economic, military and various other fields.

## II. Observe therefore the motives discernible in the following points:

- a) What strikes you as being a change or modification of propaganda presentation, of press articles, of what is being spoken about?
- What is being praised, what is anothema, what is being criticized?
- What concessions are being made to one nationality at the expense of others; to one class at the expense of the others?
- d) What concessions are being made to the German public in the questions of the Oder-Niesse line, the Saar, and the western border?
- e) What appears more in the propaganda which is tailored for Germany:
  - Panslavism (union of all slavic peoples) under Russian leadership?
  - 2. The European mission of Russia for the liberation of the working classes from servitude to western capitalism, with the aim of a united Europe - later Europe and Asia (Eurasia) - under Russian
  - 3. The world mission of Russia for the liberation of the working classes from capitalism - international (Bolshevik) revolution?
  - h. The German-Russian brotherhood for the construction of an economic and military potential superior to that of the decadent West?
  - A union of oppressed nations (Germany, Russia, Japan) banded together, at war with the West, with joint world domination as its aim?

In connection with these points, also see Enclosure 8.

## Questions Regarding Treatment of the Population

(The points discussed in Enclosure 7 have much in common with the matters to be dealt with here. Note that they also apply thoroughly to this section; above all note changes and modifications. They are of significant aid in determining further enemy intentions.)

In the following, always determine the difference between:

## What was the official intention? What is the actual situation?

- a) How is the indigenous population to be treated?
  - Are they to be weaned away from their previous ? Walties by gentle persuasion and won over as sincere friend?
  - Are they to be compelled by force and/or fear to become complaisant members of the new order, or
  - 3. Are they to be regarded as enemies, to be dealt with or left alone as seen fit?
- b) What is regarded by the people and pleasant, as new and pretty?
- c) What is looked upon as rictoulous and outmoded? What in previous human life can they no longer understand?
- d) Name the points which brought friends to the new system. Name the events which caused this sytem to lose its sympathizers?
- e) What effect does permanent party and military influence have on the morale and attitude of the people?
- f) Which class, race and peoples is/are regarded and treated as friendly, which as enomy?
- g) What is being done to or with former German professional soldiers, veterans of the war with Russia, police members, eastern refugees, former Nezi and SS, etc. members? With their dependents?
- H) Which class is being obviously catered to? Which is threatened with force?
- 1) How are the various younger age groups faring?
- Fate of the various religious groups; churches, clergy, other installations?
- k) What has been the effect on welfare organizations; on their hospitals resorts and other physical plants?
- 1) In what form have youth, hiking, sport, singing and social organizations continued to function?
- m) What type of clubs and other group activities is forbidden? Is supported? Has been changed?
- n) Imagine once the unpleasant circumstances resulting from occupation and war in all aspects of public and private life — try to determine what the people lack, what they particularly miss.

Enclosure 9

## Who and What Can Be Of Use To the Enemy?

- Important scientists, noted construction personnel, top engineers and architects, industrial coordinators and other types of experts have an importance for the enemy which cannot be overlooked. They can effectively help him with new inventions, solution of economic and other technical problems, and with the development of new production
- 2. Specialists such as surgeons, medical specialists, meteorologists, geologists, botanists, chemists, etc., key railroad personnel, boat pilots, etc. and their representatives could prove to be of utmost assistance to the enemy.
- 3. Well known politicians, important clergyman, popular sportsmen, government officials, doctors, teachers, etc., who were formerly non-Communist but become seduced by their propaganda into declaring themselves with the enemy, can thus provide more water for the propaganda mill and aid in influencing the general population.
- 4. Well known, outstanding and popular soldiers, highly valued officers, pilots, submarine captains and recognised infantry and tank officers could serve him by dint of their previous military status, and increase his influence by openly avowing his cause.

Note the people in your area who could be of use to the enemy and ask yourself:

Who can be of use to the enemy? How does he profit?

Is he who helps the enemy actually for or against him?

Does he work under pressure or out of fear for himself and his people; does he make himself available for enemy propaganda exploitation and influencing of the population on these grounds, or does his cooperation reflect an actual conversion to their political ways?

d) Can you discreetly approach him, or do you have contact with him through other persons?

e) Do you think you could get him to agree to leave the country by means of an aerial pickup (helicopter) at a certain time and place?

f) Assuming your friends could place an airplane at your disposal, could you with discretion arrange the details of such a flight; ie, choose a landing field, provide armed security for the landing, brief personnel concerned, pick up and deliver the evacuee to the proper place, etc.?

If he is for the enemy or is suspect of too thorough collaboration, think of other means of eliminating him:

- 1. Denounce him anonymously or through a middleman on the basis of former anti-enemy activity.
- Again anonymously or through other persons, denounce him with the use of imaginary private or public scandal. We know from experience that the new masters seize on that kind of thing.
- Spread rumors of concentration camp or other damaging activity on his part.
- Threatun him against further collaboration by the use of anonymous letters of different types.
- 5. Use any possible means of doing away with an enemy collaborator. h) What goods, valuables and provisions are of profit to the enemy? Where? Do not forget, in war the method is unimportant. Only harming the enemy is of any worth - in any way and wherever I can!!

Enclosure 10

## Transportation and Communications Questions

From the comings and goings of means of transportation, economic, industrial and, above all, military intentions and trends can be given a timely evaluation. Internal Gorman small supply transport is not of interest. Once again note particularly changes and innovations

in the type of goods dispatched

in the means of their transportation

in the reason for their being shipped

in the origin of the goods.

In each of the following explanatory points, ask: What? With what? Whence? Whither?

- a) What is moving on the roads? On the railroads? That is being shipped on the Rhine and its tributaries? What do you know concerning air. transport? Where do the goods concerned come from? Where are they going? Where are they unloaded and stored? Where did they come from? Where are they going?
- b) If the transports are guarded, how strong and by whom? Are raids on such vehicles known to have occured? Large thefts?
- Where are the large camps and depots of the individual transportation channels? What is stored there?
- Where are central locating points for large trucks, locomotives, rail transport material, transport aircraft, ships and small boats? Normal quantity?
- Where are means of transport being maintained? Where are roads and railroads being improved?
- Where are secondary roads or paths being strongthened or paved? Where are new roads, road section and non-through roads being constructed?
- Where has a new road sign been erected? Wording?
- Where are major roads, forest thoroughfares and routes through villages established for the use of convoys? Where are the signs indicating such routes?
- i) Where is new railroad construction, improvement of railroad stations, switch installation, improvement and enlargement of loading ramps, clearing of seldom used ramps, and building of approach ramps taking place?
- Where do freight ships and small boats receive drydock service?
- Where are bridges being cleared to permit through river traffic? Where is any increased dredging work taking place?
- What ports, moles and docks are being improved, strengthened?
- Where are new cranes being mounted? What do they carry?
- n) What airfields are being repaired, lengthened, built? How long is the runway? Where are the runways being strengthened with pavement? Where are aircraft warning lights, landing lights, etc., being constructed? With what type of aircraft is freight being carried, what do they carry, where are they stationed? How many are there?
- Where is a pipeline, ie, a fuel conduit system, being built? Where and how are transportation routes being camouflaged against
- observation from air and ground
- Between what points are cable or telephone lines being installed? Where are radio stations, police or news transmitters? Do you know their purpose, strength, frequency or wavelength, time of transmission?

I have been to be how

Enclosure 11

## Military Questions

It is impossible to provide questions other than of a general nature in this section. Proceed on the following basis: everything that the enemy does is connected in some way with impending or planned developments in the war. Therefore military matters are of utmost significance. It is impossible to overestimate the necessity of absolutely accurate reporting in this field. The more exact the report, the more precise is the resulting overall picture which serves as a foundation for subsequent offensive and counter measures. Three groups of example questions follow, in order of their importance.

Group I is of more importance and significance than all material that we have covered up to this point. Concentrate on these points, to the extent that your knowledge of them will adequately sorve your specific station.

a) What is known of new weapons? What is rumored among the troops,

among the population? What has been made known officially?
Are any rocket launching sites known? Where are rockets (V1, V2) stored?

Where are airfields for long range bombers and other wide range

aircraft? Those with the capability of remaining aloft 30 to 40 hours? Where are atomic weapons - bombs, grenades and the like stored?

Where has any group of special troops appeared, ie, a detachment segregated from other troops and from the population? (A large body of

police usually accompanies such units.) Where are any military scientific research or operational staffs located? Is there any talk of cosmic rays, ie, space rays? Where is there discussion of bacterial diseases and their dissemination by use of weapons? Where is work being done in the chemical warfare field, ie, pulmomary, nervous and/or contact poisoning systems? Where is glaciation or freezing being discussed? Where is talk of other types of weapons derived from the fission of energy? Where is there talk of new anti-aircraft methods, such as the use of rays, rockets, acoustically self-guided missiles, etc.? What is being said about tanks being propelled by atomic power or water? Where is anything heard regarding new direction-finding equipment, guided missiles, radar-radio installations, acoustically or radio controlled rockets and aircraft? What of things generally that are new and unknown to you?

g) Are there troops or equipment anywhere which have to do with the things mentioned in f) above?

h) Can you recognize strategic staffs of any army or air force; ie, those headed by a General of the Army, by an air force General, by a Colonel General, or by a Marshal? Determine the exact designation of the staff,

the name of its chief, and its location.

i) Where can a concentration of materiel or troops be recognized? Where are long columns of military goods and various types of weapons being transported? Where unloaded? What wooded areas are occupied by troops? What kind of troops? Are

approximate number of tanks and weapons and extent of rations known? k) What is known concerning open or defeated mutinies among the troops? Of population uprisings at or behind the front?

Group II is equal in importance to the main questions of the other fields. Of greatest importance is determining and reporting unit designations. Nationality is also of significance.

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Enclosure 11 (Cont'd)

- Where is any staff which is headed by a General? Name, nature and description of the troop unit concerned, the staff, the General?
- Where are the staffs of armored, infantry and rocket divisions located? Where the troops? Where the armament?
- c) Where are paratroop and airborne ground troop units? Armament?
- Where are their air transport units? How many?
  d) Where are other troop staffs? What unit? What strength? What armament? Nationality of officers and men?
- Where are bomber, attack and fighter aircraft installations? How many machines? Is this constant?
- f) Where are central supply points? Where and how are foodstuffs stored? Is the packing gas proof? Where is fuel stored? Where are railroad tank cars and tankers unloaded? Where are munitions and bomb depots? Where is chemical, gas and bacterial ammunition stored? Where are rockets stored? Where are other munitions and material depots located? Where are aircraft, tank, artillery and other repair shops? Where is engineer equipment stored? Bridge construction parts? Mines? Fortification machinery? Building machinery? Dredges? Tools?
- Where is fortification work being done behind the lines? Where are
- bunkers of all types being built? Where are indicated and non-indicated medical installations, such as general and field hospitals, resort establishments, etc.? Where are specialized hospitals for the treatment of gas, atomic or bacterial poisoning?
- i) Where are enlarged anti-circraft units being deployed? What is their armament? Their nationality? What AA support units are attached, eg, radar and searchlight troops, other aircraft warning personnel, etc.?
- k) What do you observe in the field of communications? Large radio stations? Radio direction finding and radar troops? What telephone circuits are being used? What postal circuits?
- 1) Can you procure even the smallest details in the field of radio; eg, concerning frequencies, wave lengths, transmitting strengths, secret codes, coding devices or methods, etc.?
- What do you know about magnetic direction finding of large masses of steel? Of measuring by use of light and sound?
- Try to get an insight into the activities and orientation of the troops. For what are they trained? What are they practicing? For example: tank attacks with transported infantry, attacks on towns, attacks through woods, attacks in the mountains. Utilization of difficult terrain, infiltration, envelopment, river fording, crossing mine fields, etc.? Recognize what weapons work together, and how the troops are armed. Are the troops practicing camouflage, fortifications construction, building dummy installations, use of heavier infantry weapons (hidden or flanking machine guns, anti-personnel carmon), entrenchment of tanks? Are the troops being trained in a different manner than before? Can you determine the exact nature of the change and its significance?
- o) Can you ascertain the morale of the officers and men their attitude toward Communism, toward the west?

Group III is equal in importance to the other fields already treated.

Obtain and report all other military information of significance; everything that appears to be new, sudden or changed in troops, armament, training, conduct, attitudes, etc.

CEURET

## START-16-

## Time Plan

## Time: Now

- The accompanying overall plan and the radio will be given to you in a case filled with medicines. Secure handling is recommended.
- A letter concerning the location of these things will be given to you. This letter contains instructions dealing with the attack which by that time will have been launched. Open only when an attack from the East has actually taken place.
- 3. This missing signal plan, as well as all the necessary radio material, remain at the home of the author. Successor in the affair has instructions to deliver the sealed package located in the safe to you, having no indication of the nature of the contents.
- 4. If, contrary to expectation, the material is not delivered to you by this means, have one of your co-workers pick it up at house 45 (Winter), in Rupp's neighborhood.

## Time: D-Day You will have all necessary materials in your possession, ie:

- A Leitz folio with five enclosed folders, giving plans of activity for yourself and your collaborators.
- 2. A complete radio set in a metal container, with spare parts, etc.
- 3. A complete signal plan with all necessary materials.
- 4. Medicines for your unrestricted use.

Your mission is clear from the first day:

You, or an absolutely reliable man charged with the task by you, must provide the defense against the East with constant orientation, within the framework of the reporting plan accompanying the radio set.

Only by being thoroughly informed can we conduct and successfully conclude a war with the East.

To be done: 1. Acknowledge receipt of your copy of the file (Enclosure 25).

- 2. Please sign the secrecy agreement (Enclosure 24).
- Keep both available, in the event a courier visits you to claim them.
   With him you can discuss details and clarify any matters as required.
- 4. At that time it might be opportune to discuss:
  - a) storing of the radio set,
  - b) state of training and availability of the radio operator,
  - c) first reporting day, if not already passed,
  - d) points worthy of attention on the basis of hostilities up to that time.

CLORE

## S 1 1 1 - 17 -

Time Plan (Cont'd)

e) thorough discussion of the mission

- f) consideration of Enclosures 14 and 15, after which both are to be destroyed immediately
- g) Any further questions!! It will be your last chance to ask them.
- 5. And now you're on your own: Independent and authoritative leader in an important post, and from now on sharing the responsibility for, and helping to shape, the prosperity or misery of people and homeland.

Always keep this in mind, and ask yourself every evening: Have I fulfilled my duty today to the Fatherland and our people? How have I hurt the enemy?

6. Now hide everything so well that not even an Ivan can find it!

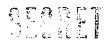
#### (D-Day plus 8-14) Familiarization:

- 1. You now have your first impression of Ivan. Get used to him!
- Don't forget: you must obtain a good position with him, you old Communist.
- from your folder and work on the schedule. Now remove file Page 1: when all is clear and settled, Burn. Pages 2 and 3: take care of and remove. When the points are settled, Burn. And so forth.
- Go through Enclosure 13 with reference to existing conditions. Fulfill Enclosure 13 and the remainder of the Time Plan.
- 5. Your greatest concern is, and will remain, the recruitment and welfare of your radio operator. Help him wherever and whenever you are able.
- 6. Work through the plan systematically. My suggestion:

  - a) first the general orientation portions: Enclosures 1,2,3,4.
    b) then your special instructions: Enclosures 12, 13, 14, 15.
    c) the general question fields: Enclosures 5-11. (always of interest)

  - d) the tasks proposed for your co-workers are important in determining your decisions. Enclosure 16.
    e) and finally, train yourself with the aid of Enclosures 17 and 18. It will definitely lighten your working efforts.
- Don't collect incriminating evidence. Ivan is looking! If not already done, burn the organizational sketch at the front of the file, as well as Enclosures 14 and 15.
- Then, when you have taken care of everything else, go through the whole business again from the beginning in order to obtain the complete picture.

Be generous with what seems to be superfluous - Burn it.



- 18 -

Time Plan (Cont'd)

#### (D plus approximately 3-4 weeks) Instructions for Radio Operator:

- 1. Using all possible security precautions, check the operator's orientation and suitability. If you have only scanty information on him, wait a week or so.
- 2. If he proves to be suitable, go through the appropriate files with him. Conduct regular instructions, satisfy yourself that he has complete mastery of the material required and that he fully understands his job.
- 3. Unpack the radio, again satisfying yourself that he is fully capable of servicing and operating it.
- 4. Divide the weapons and ammunition between yourselves.
- 5. The money enclosed with the signal plan is to be equally divided three ways: to you personally, to the operator, and for unforseen emergencies, bribes, payoffs, etc., as required.

  If you should decide to operate by other methods, divide the money as you see fit. Remember that this money is not a payment, but an emergency fund to assist you in your work. Fulfilled duty is your payment - and after fulfilled duty, material and idealistic reimbursement are surely yours.
- 6. The radio materials are to be given to the operator. (Radio material chest).
- The set and other radio materials are to be hidden separately, and moved as often as feasible. The set must also be quickly available when needed.
- 8. Now, observing the greatest possible security, let your operator work with the set in conjunction with the other materials. Take care that he always knows the following exactly:

  - a) times of transmission
    b) sending and receiving frequencies

(Signal Plan)

- c) appropriate codes.
- 9. When he has advanced that far, determine the day on which you will make your first radio contact (following the signal plan), as well as the meeting place for the preparation and encoding of your reports.

## After About 25 Days (first contact establishment):

- 1. Prepare your reports in advance. Encode them completely and determine order of transmission.
- 2. Send your first report according to the signal plan. (Base station will stand by for reception after D plus 14).
- 3. When you have once made contact, do not let it break off again until the final liberation of our people and our country.

SEGNET

MILL.

Time Plan (Cont'd)

- 4. Insofar as possible, convince yourself of the accuracy of all reports, rumors, etc. Check as well as you can that the things you hear are factual, so that the most exact reports possible may be forthcoming.
- Practice reports composition, make the utmost profitable use of all transmission times.
- 6. Decide on the basis of the situation whether the radio operator is to work alone, in your presence, or in the presence of a collaborator chosen by you.

After One or Two Months (choosing collaborators):

- By now you have acclimated yourself to prevailing conditions.
   Nevertheless, be careful. A false sense of security will throw you off your guard.
- 2. In peacetime we selected other persons as being suitable for our work. Are they still suitable today???
- Consider this question carefully and do not answer it lightly. Too much depends on it.
- When you are convinced that you need someone, and believe that you have found the right person, determine:
  - a) for what duty is he needed?
  - b) what will be his exact function?
- Take your co-worker file out and adapt it to this function. In it leave only matters pertaining to the specific job. Burn everything else. (Files
- Brief him on the basis of the file; go over his assigned mission, the enclosures which pertain to his activity, and map reading, thoroughly.
- 7. Check again the things you entrust to him. The less, the better.
- Once again you alone make the choice of taking in other personnel.
   The names I provide are merely suggestions.
- 9. Finally, you alone can decide whether you are in complete control of the operation, or whether you have discovered an outstanding man who can better dedicate himself to the task at hand. You decide!!

## Always remember:

- 1. You stand on your own feet and operate independently.
- 2. In this position you share responsibility for the fate of our people.

CIONIT.

Time Plan (Cont'd)

- 3. Your responsibility is great! Treat nothing as if it were in fun.
- 4. Your mission can only be accomplished with deliberation and caution. The resulting tedium is part of the bargain. For remember,
- 5. Few reports are better than none at all.

## Other Important Points:

- 1. Check all paper and supporting documents for superfluous material.
- 2. Burn everything that is unnecessary.
- 3. When our traffic is flowing, it is to be hoped that, aside from the maps and radio material, nothing else will be of importance.
- 4. Then will be the time to burn everything else. Remember: "Fire Doesn't Talk"!!

The future and the freedom of our people obligate the entrusting of this mission to you, known to us as an unshakable boulder. Our trust in you is boundless.

Therefore: "Forward, As Always" !!

Now, to the new task:

Good hunting and Tellyho !!

SEGRET

Enclosure 12

## General Comments on Area

Carefully examine your working maps (Enclosure 22)

Area is located in the center of the Swabian-Bavarian high plateau. Its central point is - as is was earlier - Augsburg.

Examine a map of Germany or Europe, paying particular attention to the network of roads and railroad lines in southern Germany. You will soon see the importance of Augsburg and of the line Augsburg-Wuernberg.

The significance of this central location has been reduced by the recent construction of railroad line and road systems from Munich directly to the North and Fest.

Despite this development which centers around Munich, nothing can or will transpire in the area south of the Main and East of the Mack Forest which cannot be pinpointed as a result of its crossing (East-West or West-East) the line Augsburg-Nuernberg, or (North-South or South-North) the line Cuenzberg-Ingolstadt.

No one observed area can play a decisive role in world affairs. However, the area with which we are concerned has such a central location that any affairs taking place in southern Germany must make themselves known here.

It can therefore be said with justice that small details and matters of seemingly secondary importance which are to be observed here have a singular significance in contributing to evaluation of the general situation.

On the basis of present conditions, particular attention is to be given to:

- a) Railroad lines
- : Mmich-Augsburg-Ulm, Ingolstadt-Gundelfingen-Ulm, Augsburg-Donauwerth-Nuernberg.
- b) Roads
- : Autobalms Munich-Ulm, Munich-Ingolstadt-Nuernberg (to that point). Highways Munich-Landsberg-Memmingen, Munich-Augsburg-Ulm, Ingolstadt-Donauwoerth-Ulm, Augsburg-Donauwoerth-Huernberg.
- c) Industries
- \* MAN Augsburg, Keller & Knappisch, Osram, Messerschmidt, textile industry (all Augsburg). Wagon construction Donauwoerth, Dechtreiter-Baeumenheim, Koedel & Boehm -Lauingen, Siemens-Meitingen. Lech-Chemie, Gersthofen, etc.

Thus you can see

Your area is important! What happens here must be reported. It will serve the final liberation of your people and your homeland!

SECRET

CEGRET

Enclosure 13

## Assignment of Chief, Troop

### Honored Doctori

You have been committed to the good of Cermany for many decades. You were an activist in the best sense of the word. From the corps of chasseurs, you overcame the burden of the second war and surmounted the terrible events of the immediate postwar period. You are finished with it all, and are now beginning your life over again.

You have tremendous numbers of contacts and influence, and you are held in great esteen. Receive as an indication thereof, your being entrusted with the knowledge of the task now laid before you, and your being requested to conduct it to its successful conclusion. It is completely up to you whether you wish to take command personally or relinquish it to other reliable persons.

You have now digested the foregoing and are informed concerning our desires. We cannot and will not deny our 2,000 year western history, without which we could not have risen to our present form and substance. We are children of the occident; as the heritage of our forbears, and despite all opposition we will remain so.

We are now in the position of assuming the historic mission of defending ourselves against the East - as our forefathers for the past 2,000 years have been before us.

## Methods change, but not tasks and objectives.

Revolution was the answer in earlier times. Men took to the woods, organizing uprisings and group guerilla activities. Today these methods might achieve a measure of success in less civilized areas. For us it would be senseless for both the people and our country!!

- We therefore suggest to you the wiser and more cautious methods:
  a) Adapt yourself to the ways of the East. Among the boys, be fanatic and toe the party line! After all, you are such an 'old' Communist.
  - b) At the same time, sabotage everything possible. Work alone as much as possible. Provocation and counter-rumors are sabotage in the best sense of the word. Also underming of discipline.
  - c) But the most important thing is, help the prosecution of the war against the East, command and guide as our most important man in Swabia.

We have quietly trained the man you suggested as radio operator, and have prepared a radio set. Make use of both of them.

Your radioman is mentioned in Enclosure 15 of the plan packed with the set. Your sot is the chest which has been delivered to you containing emergency medicinal supplies.

It is completely up to you, on the basis of the current situation to decide whether to take the persons named in Enclosure 15 under completely or partially into your confidence. It is your decision to make.

You must become the news phenomenon of Swabia. Report to me everything of

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Enclosure 13 (Cont'd)

interest having a direct bearing on the war, as well as things having only peripheral influence. Yes indeed, you report to me personally. It all can be condensed into: "The worst for the enemy, the best for our country"!!

Let us discuss a few commonplace things: Absolute secrecy vis-a-vis everyone. There are plenty of gabbers!!

Check over the plan at your leisure; you are not pressed for time. Adapt it to the present actual situation and improve it as you deem appropriate.

Don't be hasty. Look quietly at the new business: you will have a better insight into the matter when you actually become a chief activist.

The main thing is that your radio operator stands his ground; otherwise he will be out of touch. When conditions are secure, take the radio out of the chest and go through the radio materials with him. He has been trained in this work and should certainly master it in a short time.

Supervise him to make sure that he is discreet, that he handles the radio materials in a secure manner, and that he works with them in complete secrecy. Check to determine that he understands the following radio procedures:

a) Times of transmissions (you always change)
b) Appropriate frequencies (you also change) and

c) Correct codes (for him to change).

When these preparations have been made, come up on the air about 3-4 months after D-Day on one of your assigned signal plan schedules. Believe me, contact will be established. I have already provided for it!

From now on you stand alone and on your own feet, co-responsible for, and co-decisive in obtaining, the freedom of ourselves and our people.

Report: Better little than nothing at all; we have plenty of time. Only report important and military information, as well as that which is of a decisive nature in the conduct of the war.

Let us have your thoughts also. Tell us how and where we can let Ivan have it. When the operation has been launched, then consider whom you require as snoopers, informants, reporters, spotters, etc. After checking him, the appropriate file is to be adapted to him and to his job. He is only to get what he needs; everything else is to be burned.

You and your radio operator must become one heart, one soul. Do that, and Germany can leave herself to you. And now, eyes and ears open! Recognize and report the important! Main mission: politics, military, railroad, traffic, supply. You, the north Swabian specialist. Think of your family for later, for it will never be your personal damage.

Good luck

Tallyho

The military friend of your house

SECRET

Enclosure 14

## Destroy Immediately After Familiarization

## Radio Orientation

- Your radio set and your radio operator give you the only opportunity of contacting the outside world and hearing from your German friends there.
- 2. Your radio set is your most precious possession and your operator is your best friend. You belong completely to them. All must go well with your operator. He needs good nerves; make sure that he has them. Your set and materials must be immediately available and yet wonderfull hidden.
- 3. The most important thing with your set is the signal plan. Only with this plan does the radio have any value. Among other things, it contains:
  - a) Transmission times the time during which someone is listening for you b) Sending and receiving frequency the wavelength on which you will
  - b) Sending and receiving frequency the wavelength on which you will listen and on which you will be heard.
  - c) Codes the means of camouflaging your reports texts whereby only your base station can understand them.
- t. Transmission time is short a half hour at the most. It is also on various days, sometimes thrice, sometimes only once, a month.
  a) Your traffic must therefore be short. 750-1000 letters are to be sent; during this time you will also want to receive messages.
  b) In the event you have more than one report, the most important has priority. Order of precedence: military, traffic, industry, etc.
  c) Adhere punctually to the contact schedule. Therefore the reports must be given to the operator far enough in advance. They must be encoded without worries about the deadline.
- 5. You have changeable transmission times, constantly changing sending and receiving frequencies, and a code which alters itself with every message. If at all possible, transmit from a different location each time. Your set is constructed to operate on all types of electrical power supplies, even on an automobile battery.

  That is not imposing unnecessary difficulties, but a measure of safety for you.

Remember! When your radioman is operating on frequency 800, every person in the world who in that moment is tuned to 800 can hear him. To keep such persons from understanding your messages, they are encoded.

But enemy radio direction finders have more interest in you, in your set and in your materials than they do in the reports. In order to pinpoint your location, you must be heard simultaneously by 2 or 3 direction finders which are at least 100 Km removed from each other.

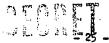
It is practically impossible to do this if you follow your signal plan exactly. Even if the neighborhood is identified, a fine tooth comb search must be made to discover you. By that time you will have identified such searching parties and disappeared.

If you yourself are always suitably cautious and clandestine, it is unthinkable that you would ever be discovered.

So, operate accordingly - It's for Germany !!

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## Destroy Immediately

Enclosure 15

5 October 1951

## Personnel Orientation

Plan is composed of an earlier established comradeship. Actual specialists, in the sense of the mission at hand, have not been drawn in.

- The troop leader is a man of affairs, is held in considerable esteem and has significant influence on his surroundings. By dint of their absolutely factual and sober content, his reports will probably show his clear understanding of all public and military questions. The plan will be brought to him. His decision will determine the further use of:
- Rupp, young farmer, a proven soldier, absolutely discreet, as reliable as his time will permit. He will not be able to contribute much in the way of his own personal knowledge; however, he is a good man for pulling together trivialities and details in a larger working area. Well known in his area. Good working possibility for the troop specialist.

Franz, hunter and poacher, excellent shot. Despite his simplicity in thought and action, he is cool and crafty. Not of too much use through his own knowledge and perception; however, he is the very man for courier and other menial type duties. Well suited for guard during radio transmissions.

- Notice that the purpose of further screening and concealment. This last will be particularly useful, since this troop is equipped with a small pocket radio set, which makes generally for very light work.
- Name of radio operator not yet finally decided. From the number available, the most quickly prepared and most reliable will be picked.



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Enclosure 16 - 2

## Special Assignment for

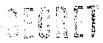
## Dear Rupp 1

You're a sly dog and you've been through the mill, so you'll have to stand by and bear the brunt.

We know each other very well, so there is no need for either of us to indulge in preambles. We have often spoken of the way things will be when the Russians come. Our opinions coincide completely. Therefore we are again working together today, as so often before.

You have already read the preceding pages 1-9 and learned what we can and must do to hurt the Russkies. The most important thing, however, is to let them know on the outside what is taking place in Swabia, so that our people and our own land are not subjected to any nonsense.

- 1. You know your way around Swabia as no one else does. You have many acquaintances and friends. You know the people's attitude in the city and in the country, among farmers, poachers and workers. Report on it.
- 2. Since you have not yet belonged to any party, perhaps it will be possible for you to go along with the Reds. I'll bring that up later. As the local farmers' leader or as Kolchos leader, you could look pure while working against them. Further, you could get close to information on food questions and the state of food supplies. Look around and get with it!
- 3. As local farmers' leader, you would also have the opportunity to find out where the real pigs, traitors and Russian collaborators are. That is very important to know. Report it too.
- 4. You get around in the country. What activity is taking place in Dechentreiter, Koedel, MAN, Siemens, etc.? What is rolling on the rails and roads? What is taking place in the woods? When you have anything special, report it.
- 5. The man who is giving you this is the man with whom you will be working. When you have something or know something, let him have it. He will forward it along. And when he gives you something to do, take care of it. He knows the reasons behind it.
- 6. Your friend will need your services from time to time in obtaining observers and legmen of various sorts. Help him out. You have good handwriting. He will also want to work from time to time in your shed or stall. Help him when he does: And no man may know or learn anything regarding the people with whom you are working.
- 7. No one may be allowed to acquire the slightest knowledge of your activities. Say nothing to your girl friend, etc., absolutely nothing. You know how women are, don't you?



CORT 27 -

Enclosure 16 - 3

## Special Assignment for

### Dear Franz !

In the deep peace of the post war period you have often shown that you know how to take care of yourself. Therefore I am again confiding in you and am giving you something new and interesting.

We know each other very well, so there is no need for us to tell each other what we will have to go through with the Russians in the long rum.

This is sure: "He must be thrown out; it is immaterial how and with what means this is accomplished"!

It is not always said that might makes right. In our present position this is also not true.

You have read the foregoing, and I assume that what we have to do is clear to you:

- you:

  a) learn as much as possible and bring it to where help can be procured and
  - b) hurt the Russkies wherever and however you can
  - c) use our own people wherever and however you can!
- You know your way around in the whole area, you know every path and stick. That is good. You can find your way easily at night or in fog. You know almost everyone and have friends all over.
- 2. Further, you were once called a Communist that affair about the deer and weapons registration. Let it be known that that was actually the case. Perhaps you will be able to go hunting again, and as a licensed and Communist hunter you will be able to go wherever you please. My God, you're not so silly as to swallow that! Later, when the situation is turned around, I'll help you to straighten things out. Don't worry.
- 3. And when you're a hunter again, we will go poaching together. If a Russky crosses you, then you can blast him. But take care never to be around any place officially when anything happens. You're a Communist, and poachers will be going after you themselves. If things get tough, disappear. Come to me and we'll work it out together.
- 4. Nevertheless it would be better to get along with them and not have to take off. Cooperate with the Reds and bring me everything that you can find out about traffic on the roads, info from Augsburg and Donauwoerth, and the railroads.
- 5. You will be needed from time to time to bring things here and there, to guard against unwanted snoopers, and other kinds of work.
- You can support us by being a good helper, reporter and messenger. In this way you can best help against the Russkies. Later I'll straighten everything out.
- 7. This is important, so keep your trap shut! Do a good job.

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## CLORUS -

Enclosure 16 - 4

## Special Assignment for

## Dear Mr. N. 1

You are still a young man and - as I assume today as the author - have not yet learned of the East, Asia and Siberia from your own experience.

Have confidence in the advice of your old and true friend, who will perhaps go through this file together with you.

Study the battles of the Lech, Unstrut and Liegnitz; adapt them to the present day situation.

The Russkies are now in our homeland as the result of the world political Otructure which is no fault of our own. If history is to have any making and not sink to the level of a harlot of events, then the Russians must get out; what is the West must remain the West, and we here in western Europe must arrive at a greater unity.

But all this talk doesn't help. There is work to be done.

From today on, the governing principle is: Everything that hurts the Russkies is profitable and good.

Everything which is of benefit to our people is even better.

But the structure of our population will not yet admit of an active resistance in Germany.

We must therefore work with intellect and reason. And we need your spirit, we sons of our fathers far from our homeland, who are endeavoring as much as possible to touch upon and coordinate the events of the war.

We wish to spare our people all evil, and yet meet the enemy wherever we can on our soil.

The basis for our being able to accomplish this is that we be apprised of cmything and everything that is happening at home. An uninterrupted exchange must take place between us.

We need your spirit and your youthful drive. You should report to us on Augsburg, Donauwoerth and the surrounding area. I don't have to explain to you in detail what is important and unimportant, or what is of special or lesser interest. You are our eyes where you are.

Where you or take over the direction of the operation is of secondary importance. The main thing is that it will be carried out.

Whether you have decided to use the already chosen radio operator or have found a better one, and whether or not you will need the services of Rupp and/or Franz, and to what extent, are your affairs.

Let the situation develop don't make decisions too quickly. Wait until you have a reasonable perspective.

Instill a sense of cantion and discretion in your operator. Technically he is so well equipped by having his pocket set that no difficulties should arise.

# SEQUET

Enclosure 16 - 4 (Cont'd)

As for other instructions:

Do it concisely, military style !

Reporting area is under the command of and Mutual good will in the undertaking, with full individual responsibility.

And now Good Luck and Tallyho in the new job - liberation of People and Hemaland:



Based on Reporting Map

Enclosure 17

## Map Location Reporting Method

The coordinate scale is used to locate all points clearly and unequivocally on all maps.

All official maps are printed with square grids, which cover the entire surface of the map and indicate the method of locus finding by numbers for all German map scales.

For cover purposes we have developed our own system of listing map points by the use of numbers, which is shown on Reporting Map

This ciphering system runs perpendicularly (units right) and horizontally (units up). When citing reference points, always read right and up. Every map scale has its own coordinate scale system, which on official maps is printed on the border.

Directions for the use of coordinate scales have been cut out and pasted below for your information. The coordinate location apparatus which is also attached is of course only usable on a mpa of the scale 1:300,000 (Enclosure 21 of this folder).

## Examples:

THE	10cation of	TS	recorded as
1.	RR bridge over the Lech near Augsburg-Hochzoll		right 13516 up 12080
2.	Welden RR station, on air line between Augsburg and Dilling	en	right 13312 up 12195
3.	Road cutoff to Berg, 2 Km north of Donauwoerth		right 13402 up 12503
4.	Highest point of Blankenstein mountain, 7 km SW of Noerdlingen		right 13148 up 12567
5.	Castle in Harburg, 10 Km NW of Donauwoerth		right 13334 m 12562

Try it!! It's quite simple. But it only works with Reporting Map

## Directions:

The horizontal portion of the coordinate scale is placed on a horizontal grid line in such a manner that the vertical portion of the scale touches on the point which is to be located. The "right" is then read off from the horizontal scale, using the next left vertical grid line as base point; the "up" is read from the vertical portion of the scale, reading up from the horizontal grid line being used. "Right" is always read first. Location is obtained in meter units.

## Reports Writing and Model Reports

- Report is derived from the German word "melden", that is, to impart a fact. The fact must be depicted as it is known to you. In every case and in every word it must be something on which you would take an oath. Only thus can it have any value and be utilized to our advantage by the people on the outside. The propaganda reports prepared by all parties in the last war are miserable and worthless, and are generally very quickly unmasked.
- 2. A report is only of use to us when it is:
  - true and absolutely accurate,
  - understandable and unequivocal and
  - c) received in time, the earlier the better.
- 3. When you want to report an important fact, proceed as follows:
  - a) put what you want to report in good order.
    b) write it down in class write it down in clear and simple words,
  - do away with everything that is unimportant and superfluous, until only the pure and unadultered fact remains
  - finally, put yourself in the place of those who will receive your report and check to see that your words will be interpreted exactly as you meant them.
- 4. To familiarize you with reports and give you a better understanding of what is needed, examples are appended. But remember one thing: these examples are constructed to demonstrate form and method of expression, without regard to content. We cannot predict that intentions known to us today might not end up in fact completely to the contrary.

## I. Reports Phrasing Examples

- Workers from Ludwigshafen say that a Russian commission was in the IG works, paying particularly attention to inspecting and going through the central electric works. The word in engineering circles is that they are to be dismantled and transported to Merseburg for the construction of a secret weapons factory.
  - REPORT: It is rumored that IG electric works will be dismantled for use in construction of secret weapons in Merseburg.
- b) A friend, employed in the Land council office, tells you of a considerable increase in work there. All population indexing files have had to be revised. Present jobs, trades learned, former military activity and apparent political attitude have had to be entered for all inhabitants. In order to collate these details quickly, local confidential boards were formed and charged with informant and surveillance functions. This work supposedly is to serve as a working basis for a general mobilization or compulsory military service as well as further oppressive decrees.

REPORT: Land council office employee reports preparation for compulsory military service by bringing population card indexes up to date on former military service and attitude of inhabitants.

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Enclosure 18 (Cont'd)

On your way to work this morning, 15 September, at 0600, you saw four columns of Russian tanks coming off the Autobahn at Mannheim and entering the city by various routes. For exactly a half hour you were able to observe the columns, counting a total of 700 T-3h type tanks. Finally you were told to leave the area, along with other workers, by the military police. While going away, you saw the tanks parking closely together in courtyards and on side streets, after which they were carouflaged with nets. The tanks were also transporting infantry.

REPORT: Definitely determined 15 Sept 0600-0630 700 T-34 arrived Mannheim from Heidelberg after which camouflaged. No observation possible before or after this time.

## II. Examples of Specialized Reports

## 1. Politics and Government

Mayor arrested. KPD minions from mob arbitrarily assigned police powers.

All administration, courts and finance offices still in operation.

Commissars from East Germany only in top positions.

All criminals and prisoners released. Insufficient room for former mayors, priests, teachers, SPD members, some private citizens. No opportunity to visit.

d) All political activity and newspapers forbidden. Communist orientation

papers appearing. Publisher Peoples Democratic Upper Command Frankfurt. Political lead articles speaking of Germany with boundaries of 1507 and partnership Germany-Russia for evolution of the whole world.

## 2. Economics, Agriculture and Industry

- MAN state enterprise after 15 August. New director Russian Semjonew, formerly Stalinez traktorskaja Kiev. Small shop personnel increased to 25,000. Reportedly to manufacture tank chassis without turrets. Working three shifts.
- Banks closed after 1 Sept, savings frozen. One state controlled banking central set up in each county to handle all official and private banking and tax questions.
- Opel state property with former directors and engineers after 1 Oct. 500 3.5 ton Blitz daily. No sedan construction.
- d) Iron works converted to granade manufacture. Apparently 28 cm rocket fuses being made in precision instrument sections.
- Potato and grain cultivation in Tettnang area collectivized with construction and machine enterprises. Raiffelsen inspiration and leader this move.
- 3. Propaganda, Handling of Population Enemy Exploitation. etc.
  - a) Radio, information bulletins and placards controlled by AOK Frankfurt. Death penalty decreed for listening to enemy broadcasts.
  - b) Leading articles infested with Freiherr vom Stein liberation of farmers, Bismarck Russo-German friendship. Suitably pre-written history lessons for teachers after 1 Sept.

# SEGRET

c) No manslavism or Russian world mission themes discernible anywhere up to now. Russo-German cooperation only line identifiable in word and action.

d) Former property laws unaltered. Clubs coordinated. Pension and old

age claims authorized again to previous extent.

e) Friendly approach to specialists, engineers and teachers easily recognizable. Priests, merchants and industrialists ridiculed as victims of western capitalism. Strong flattery of professional soldiers as intrinsically decent victims of Fascism.

With adequate food supplies, uncurtailed personal and national freedom and friendly approach of enemy, well intentioned populace fears only indiscriminate bombing by West. Beginning of anti-West feeling.

Laying of wreath with Order of Lenin at grave of Moelders for shooting down 110 Western aircraft awakes sympathy for East among German populace.
h) Professor Mayer, Heidelberg Sulfanilimide researcher, called to Moscow

1 October. Should possibilities be investigated for evacuation?

i) Return of warship to German Peoples Democracy reason for overall manifestations of sympathy for east. Bombing of residential areas of Cologne resulted in numerous ex-pilots volunteering for the Luftwaffe.

## 4. Traffic

72 troop cars all arms transported 25 July from 13694-12490 to 13084-12302. No returning empties.

b) Road between 13758-12310 and 13499-12316 being widened 14 maters by forced night labor of populace. Bridges being strengthened to support 100 tons.

50 transport aircraft located 13460-12195 since 1 August. Camouflaged, do not fly. Talk of tank transport aircraft. 2 tanks there, reportedly.

Wooded area approximately 20 Km by 13316-12198 closed to all civilian traffic. Strong to and from convoys since 10 May.

e) Runways being lengthened 300 meters and strengthened with 30 cm concrete at 13448-11880.

All seaworthy Rhine ships and numerous tugs and small boats have orders to proceed to Holland.

## 5. Hilitary Reports (Particularly clear and unequivocal)

a) According to statements of local Communists a section of atomic artillery is to be attached to the 5th Guards Division, located in the area Neuburg-Ingolstadt.

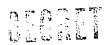
Extended construction at 13392-12145. According to statement of drunken specialist, V-3 launching site ready by 1 November.

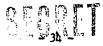
c) 50 superbombers land daily at Landsberg. After 2 day overhaul, they fly west (sic) back to East Siberia.

d) According to forester, guarded dump for atomic grenades of all calibers located at 13380-12518.

e) Colleague observed special swimmers training at 13580-12503 for last 3 days. Submerge for long distances with heavy loads of explosives.

All halls and cloisters in Dillingen being cleared. According to doctor's statement, definitely being arranged as contagious disease hospitals. Known spinal meningitis specialists assigned there.





## Enclosure 18 (Cont'd)

At Augsburg 1,000 Siberians located with unknown light gun-carriage weapons

and numerous electro-optical devices. Apparently rocket anti-aircraft. Castle at 13514-12221 occupied by Col. Gen. Schukow and entire staff since

15 September. Further details not yet available.

Since 10 September over 50 trains daily proceeding westward over main rail lines through Donauwoerth, Augsburg and Landsberg; empties returning. Columns of all types of weapons and heavy materiel supplies.

According to rumours, every tenth man and every pre-1938 officer in a

mutinous Csech division in Ingolstadt has been shot.

II

a) Advance party of 1st Guards Kechanized Army in Nymphenburg castle since 1 October. General and troops reportedly underway from southern Russia.

Chief of all Donau crossing points in the area from Dillingen to Passau is located in Neuburg castle. German river construction personnel and materiel depots by all bridges under his command.

c) At 13427-12362, troops of the 2nd Parachute Div. are making practice jumps with cannon up to 10 cm caliber in the area from Cablingen to Augsburg. 32 aircraft counted, no tank transport machines.

d) Kaisheim prison has been taken over for use as an interpreting school for

Spanish. 400 students there, only Russians.

e) German driver at Haunstetten aircraft repair works counted 72 MIG fighters in Leipheim, 200 attack type aircraft in Memmingen; 80 bombers are camouflaged at Lechfeld, Fuerstenfeld and Biberg.

f) Middle Europe tank repair works established at MAN, Augsburg. Still employing all workers. Paralysis of electrical center possible. Causes

waste of 500 kg of munitions.

g) Infantry and anti-tank construction is being done by forced labor of the population on the eastern bank of the Lech, from the mountains to the river mouth, as well as underbrush obstacles.

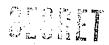
Areas on both sides of Dillingen have been declared hospital zones and must be evacuated by the civilian population by 1 November. Wooded area north of the Donau near Donauwoerth supposedly will be recuperation area for light ray wounded.

k) According to postal official M of Augsburg, the North-South cable south of the Donau is to be dug up and laid openly along some Autobahn stretches in order to strengthen the East-West Russian Communications system.

Artillery observer quartered in German home was cleaning a knapsack radio set with scale of 15-36 with decimal sub-division on sending and receiving parts. Knows only voice radio, no codes.

German mechanic with 2nd Stalin Artillery Div. reported presence by Donauwoerth of special group with some kind of magnetic, light and sound measuring battery, which at the battle near Inn accurately located artillery emplacements and tank concentrations at distances up to 80 km.

n) At least 25 companies have been practicing assault landings across the Danube on both sides of Dillingen since 1 Oct. in small rubber bosts. Opposite bank covered by smoke bombs. Storm troops carry flamethrowers with 100 meter range. The 1st Rifle Division is practicing street fighting in the ruins of Donauwoerth, supported by bombers but not tanks. Numerous clearly visible rocket signals are being observed.



## STATE

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Enclosure 18 (Cont'd)

The 1st Csech Division is practicing forest fighting in the woods north of Donauwoerth. Troops armed only with machine pistols and grenades or grenade throwers and bazookas. Going at it heavily.

New attack method apparent at tank training area Ried, north of Wertingen. Where formerly infantry transported on tanks, they now advance 2-300 meters ahead of armor.

Kalmuk Division located near Dillingen has only young Communist officers.
 Very strong discipline. Wen tired of war, deserting into the woods.
 Russian personnel sure of victory.

Ш

Rifle division, reportedly 12th, in Ingolstadt has given up its rifles and been equipped with captured UN machine pistols and basookas. Training hard. Officers and soldiers formerly fraternizing with Germans under orders have severed all connections with populace since blowing up of leave train near Friedberg.

Former strong prohibition against alcohol apparently lifted. Troops breaking

Former strong prohibition against alcohol apparently lifted. Troops breaking into shops and breweries. Buch drunkenness, etc. etc.

Now you have seen for yourself : There is no pattern for a report.

Anything can be important, so report it !!!!

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