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COPY NO. 22

5 September 1947

INTELLIGENCE ADVISORY BOARD
COORDINATION OF INTELLIGENCE PRODUCTION
Memorandum by the Secretary

The Chief of Naval Intelligence has requested that the enclosed memorandum dated 25 August 1947 - Subject: "Proposed N.I.A. Directive - Coordination of Intelligence Production" - (Enclosure A), be circulated for consideration of the Intelligence Advisory Board at its next meeting.

There is also enclosed the proposed N.I.A. Directive - "Coordination of Intelligence Production" (Enclosure B), as approved by the Intelligence Advisory Board at its 13th Meeting, and amended by that Board at its 15th Meeting.

J. S. Earman
J. S. EARMAN
Secretary, N.I.A.

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APPROVED FOR RELEASE DATE:
26-Aug-2008

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25 August 1947

MEMORANDUM FOR THE DIRECTOR OF CENTRAL INTELLIGENCE:

Subject: Proposed NIA Directive, Coordination of
Intelligence Production.

Reference: (a) Enclosure "A" to JCS 1783.

1. A review of reference (a) indicates that the proposed NIA Directive on the coordination of intelligence production may be subject to some misinterpretation regarding the interest of the Navy Department in air intelligence.

2. The establishment of the Air Intelligence Division under JCS 1020/3 indicates that the Joint Chiefs of Staff consider that the Navy Department and the Army Air Forces each have a vital interest in air intelligence. The National Security Act of 1947 firmly fixes naval aviation as an integral part of the Navy.

3. In order to avoid any misunderstanding regarding the interests of the Navy Department in air intelligence, it is recommended that paragraph 4 of the proposed NIA Directive be changed to indicate the dominant interest in Air Intelligence as follows:

Air Intelligence

Navy Department and
Army Air Forces jointly.

/signed/ THOS. B. INGLIS

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ENCLOSURE A

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PROPOSED N.I.A. DIRECTIVE

COORDINATION OF INTELLIGENCE PRODUCTION

1. The following overall policies and objectives are established for the coordination of the production of intelligence.

2. In order that all facilities of the Government may be utilized to their capacity and the responsibilities of each agency may be clearly defined in accordance with its mission, dominant interest, and capabilities, the whole field of intelligence production is divided into the following four categories, and responsibilities are allocated as indicated:

a. Basic Intelligence

(1) Basic intelligence is that factual intelligence which results from the collation of encyclopedic information of a more or less permanent or static nature and general interest which, as a result of evaluation and interpretation, is determined to be the best available.

(2) An outline of all basic intelligence required by the Government shall be prepared by the CIG in collaboration with the appropriate agencies. This outline shall be broken down into chapters, sections, and subsections which shall be allocated as production and maintenance responsibilities to CIG and those agencies of the Government which are best qualified by reason of their intelligence requirements, production capabilities, and dominant interest to assume the production and maintenance responsibility.

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ENCLOSURE B

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(3) When completed, this outline and tentative allocations of production and maintenance responsibilities shall be submitted for NIA approval and issued as an implementation of this Directive. It is expected that as the result of constant consultation with the agencies by the Director of Central Intelligence, both the outline and the allocations will be revised from time to time to insure the production of the basic intelligence required by the agencies and the fullest possible use of current agency capabilities. Changes in the outline or allocations shall be effected by agreement between the Director of Central Intelligence and the agencies concerned.

(4) This basic intelligence shall be compiled and continuously maintained in National Intelligence Surveys to cover foreign countries, areas, or broad special subjects as appropriate. The National Intelligence Surveys will be disseminated in such form as shall be determined by the Director of Central Intelligence and the agencies concerned.

(5) The Director of Central Intelligence shall be responsible for coordinating production and maintenance and for accomplishing the editing, publication, and dissemination of these National Intelligence

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Surveys and shall make such requests on the agencies as are necessary for their proper development and maintenance.

(6) Departments or agencies to be called on for contributions to this undertaking may include agencies other than those represented permanently in the IAB.

b. Current Intelligence

(1) Current intelligence is that spot information or intelligence of all types and forms of immediate interest and value to operating or policy staffs, which is used by them usually without the delays incident to complete evaluation or interpretation.

(2) The CIG and the several agencies shall produce and disseminate such current intelligence as may be necessary to meet their own internal requirements or external responsibilities.

(3) Interagency dissemination of current intelligence shall be based on interagency agreement including N.I.A. Directive No. 1 and the principle of informing all who need to know.

c. Staff Intelligence

(1) Staff intelligence is that intelligence prepared by any department or agency through the correlation and interpretation of all intelligence materials available to it in order to meet its specific requirements.

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and responsibilities.

(2) Each intelligence agency has the ultimate responsibility for the preparation of such staff intelligence as its own department shall require. It is recognized that the staff intelligence of each of the departments must be broader in scope than any allocation of collection responsibility or recognition of dominant interest might indicate. In fact, the full foreign intelligence picture is of interest in varying degrees at different times to each of the departments.

(3) Any intelligence agency, either through the Director of Central Intelligence or directly, may call upon other appropriate agencies for intelligence which does not fall within its own field of dominant interest. Such requests shall be made upon the agencies in accordance with their production capabilities and dominant interest.

(4) As a part of the coordination program, the Director of Central Intelligence will seek the assistance of the IAB intelligence agencies in minimizing the necessity for any agency to develop intelligence in fields outside its dominant interests.

(5) The CIG and the agencies shall, for purposes of coordination, exchange information on projects and plans for the production of

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staff intelligence.

(6) It shall be normal practice that staff intelligence of one agency is available to the other intelligence agencies permanently represented on the IAB.

d. Strategic and National Policy Intelligence

(1) Strategic and National Policy Intelligence as defined by the NIA shall henceforth be known by the short title "National Intelligence".

(2) The Director of Central Intelligence shall produce and disseminate national intelligence.

(3) The Director of Central Intelligence shall plan and develop the production of national intelligence in coordination with the IAB agencies in order that he may obtain from them within the limits of their capabilities the departmental intelligence which will assist him in the production of national intelligence.

(4) The Director of Central Intelligence shall by agreement with the pertinent agency or agencies request and receive such special estimates, reports, and periodic briefs or summaries prepared by the individual departments or agencies in their fields of dominant interest or in accordance with their production capabilities as may be necessary in the production of intelligence reports or estimates undertaken mutually.

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3. The research facilities required by any agency to process its own current and staff intelligence shall be adequate to satisfy its individual needs after taking full cognizance of the facilities of the other agencies. Each agency shall endeavor to maintain adequate research facilities, not only to accomplish the intelligence production tasks allocated to it directly under the foregoing provisions but also to provide such additional intelligence reports or estimates within its field of dominant interest as may be necessary to satisfy the requirements of the other agencies under such allocations.

4. For the purposes of intelligence production, the following division of interests, subject to refinement through a continuous program of coordination by the Director of Central Intelligence, shall serve as a general delineation of dominant interests:

<u>Political, Cultural, Sociological Intelligence</u>	<u>State Department</u>
<u>Military Intelligence</u>	<u>War Department</u>
<u>Naval Intelligence</u>	<u>Navy Department</u>
<u>Air Intelligence</u>	<u>Army Air Forces</u>
<u>Economic and Scientific Intelligence</u>	<u>Each agency in accordance with its respective needs</u>

5. Implementation - Assumption of responsibilities as allocated herein shall be effected progressively and rapidly under the coordination of the Director of Central Intelligence.