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ZUBER'S Visit		
ACTION: Note sugge	stions re UTILITY and -	- 🛥 (para 2 and 5).
1. The recent visit of Subject to various ADP installations seems to have been an outstanding success of a professional as well as of a personal nature. Since his return, we have had a large number of echoes from his various associates such as Alias ROSE and Alias MULTHAUPT of the Liaison Staff, Alias BERNHARDT, Alias CASTROP, Alias, PETERS, and others indicating that he has pictured his visit in the most glowing colors to all who would hear. Under separate cover we are forwarding Subject's own letters of thanks to L I and to I as well as a translation of a teletype from UTILITY to I D expressing his thanks to us.		
2. In a recent recapitulation of his experience, Subject went into considerable detail as to the great value of the trip to him personally as well as to the entire ADP project at CATUSK. The greatest value for him had been to see an ADP unit in operation, to be briefed on the organization of such a unit, and to see how it fitted into the organization as a whole. He stated that he regretted greatly that some of his assistants had not been able to see what he had seen and hinted grossly that he would like to have some of his assistants have a chance at a trip to our Headquarters. He also suggested that UTILITY be given a walk-through briefing on the ADP set-up at Headquarters upon his next trip there. He felt that his would be most useful for UTILITY's appreciation of his, Subject's, problems.		
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- 3. He pointed out several great differences between WOFACT's and CATUSK's problem. The first being that the ADP unit he had seen at Headquarters, and the entire RID unit which it serves, was responsible solely for the WOMACE part of the Organization, whereas CATUSK's ADP unit will have to serve the entire organization with the exception of the ELINT-COMMINT sections. (In that connection, it is interesting to note that the ELINT-COMMINT computer, an IBM 360/30 has been delivered some time ago and is not being used at all because the sections responsible for its use had no program worked out by the time the machine arrived. Subject had spoken of this ridiculous situation several times on our trip.)
- 4. The second big difference between the WOFACT and the CATUSK computer problem, he pointed out, was the fact that WOFACT could clear and bring IBM employees into their Headquarters and there work with them in very close cooperation, that WOFACT could afford to farm out some of its programming, and many other labor consuming projects in connection with the ADP program, whereas CATUSK, being so to speak, right on the front line, could not afford to take such a leisurely attitude towards the persons who became witting of its Subject stated that in a divided country such as theirs, program. where almost everyone had fairly close relatives behind the Iron Curtain, where traffic to and from the Iron Curtain countries was an everyday affair and included millions of people every year, it was just not good security practice to have as many persons even partially witting to what CATUSK had in their files or how they used their machines. He pointed out that CATUSK cover was so loose and so poorly backstopped that even the attendance at an overt IBM school caused difficulties. All this in addition to UTILITY's known sensitivity to the security problem made it impossible for Subject to copy some of the methods WOFACT had used successfully in the establishment of their ADP section.
- 5. Another very important difference he pointed out, was the difference in handling files within the organization. As he saw it, WOFACT, or at least WOMACE, had a well-established central repository or at least centrally responsible division which had been given authority and responsibility for the control and maintenance of files before automation. There remained only the task to automate an existing unit with existing responsibility and authority. CATUSK not only lacks such a centralized unit, but it also lacks a policy which would permit the effective functioning of such a system. In order to make ADP useful, the policy will have to be established first, then it will have to be implemented, the personnel will have to be trained in the new methods, and finally, the central control unit will have to be established. All this will presumably take place simultaneously with the establishment of the ADP program. Realizing all these problems and the tremendous difficulties which they present, Subject said that he needed still a lot of help and that he hoped that the dialogue between him and the WOFACI ADP section could be maintained. He hoped very much I would again visit CATUSK some time in the second half of 1967 when they had had their first experiences with the machines and would need some additional aid. In this connection, he reiterated again the tremendous help which he had received from the 1965 seminar. He pointed out again that, but for the seminar, CATUSK would have established procedures and followed a policy which would have cost them millions in time and labor and would have set them back years in the development of their program. He said he felt it absolutely necessary for the good of his program to have WOFACT experts look over their shoulder now and then to keep them, so to speak, on the straight and narrow path of reasonable procedures.

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