

R37  
August 8, 1951

DOCUMENT NO. \_\_\_\_\_  
NO CHANGE IN CLASS.  ~~DECLASSIFIED~~  
CLASS. CHANGED TO: TOP SECRET  
NEXT REVIEW DATE: 2010  
AUTH: HR 70-2  
DATE: 18 JUN 1980

Dear George:

This will be a mixed bag for those as to legal matters which require discussion or elucidation. May I suggest that in the future, except in those cases where time is of essence, requests for personal action of any sort be submitted in writing giving where possible all available biographical details? Perhaps a standard form can be devised which requires only the filling in of blanks.

With reference to Lambie, how do you propose to use him, in what slot do you propose placing him and what are the particular reasons for offering him the salary you have suggested? On the subject of the T/O, as I suggested to you yesterday, it is to be regarded as no more than a guide, but since the earlier understanding has fixed it firmly in some people's minds that the T/O is a fixed and binding one, it is necessary that we provide some justification for departure therefrom.

Are you still interested in using Ulysses Harkson on the Board of Directors? There has been no further processing of this man and before there can be, detailed biographical information is necessary.

Lyman Hoover's transfer to the status of covert consultant has not yet been approved, and we recently have been informed that additional investigation is necessary. This means that he should not be publicly associated with your organization and we have advised him that he should give Little only such assistance as he can discretely and without plain over association. After consultation with Hendricks we have also advised him to submit his expenses to Little for reimbursement as part of the New York office operating expenses.

There has not yet come through approval for Florence's employment and because of this her contract has never been completed. We are now working on this, but the question has arisen whether it might not be wise to start from scratch and make her a staff agent.

Now that Donald B. Monroe has been fully cleared, Norma suggests that he might be acceptable for the Foreign Organizations Branch. You will recall that Carlton shows a special interest in this man. Sam Conrest suggests that you might make use of Aldrich. Possibly he might help with developmental plans for overseas organizations, even though unable to accept a full time position.

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In view of the time conflict and the fact that questions requiring immediate answers are very likely to come up at the end of our working day, may I suggest that you arrange your luncheon schedules, so that there is available between 12:00 and 2:30 (your time) at least one man to whom we can talk. This would, I think, speed up communications between us.

More seriously, concern is being felt here, particularly as a result of the requests arising out of your textbook deal, that too great a reliance is being placed upon us to secure for you visas, permits, clearances, and the like, which in the normal course of events should be obtained by you through normal channels and without our assistance. It is fully realized that emergencies may occur, but it must be understood also that every time we intervene, no matter how discretely, your protection is potentially impaired. It is realized that the tendency is for those formally associated with our field of activities to look to their previous channels and contacts, but you must appreciate the grave disadvantages of any continuance of these practices. This is all for now. Don't be alarmed by what is said by us at this stage. We are endeavoring to develop a system and establish the procedures which will give you freedom of action, and at the same time, protect you from criticism and more serious consequences.

Sincerely,

[ ]bc

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