

SECRET

ROUTING AND RECORD SHEET

INSTRUCTIONS: Officer designations should be used in the "TO" column. Under each comment a line should be drawn across sheet and each comment numbered to correspond with the number in the "TO" column. Each officer should initial (check mark insufficient) before further routing. This Routing and Record Sheet should be returned to Registry.

FROM: FE/OB (-]	NO. DATE 13 August 1951
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TO	ROOM NO	DATE		OFFICER'S INITIALS	COMMENTS
		REC'D	FWD'D		
1.					<div style="font-size: 1.2em; font-family: cursive;"> <p>This is my draft C] has intended to be attached to preceding memo, never acted on. C]</p> </div> <div style="margin-top: 20px; font-size: 0.8em; font-weight: bold;"> <p>DECLASSIFIED AND RELEASED BY CENTRAL INTELLIGENCE AGENCY SOURCE METHOD EXEMPTION 3828 NAZI WAR CRIMES DISCLOSURE ACT DATE 2007</p> </div>
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NEXT REVIEW DATE: _____
AUTH: HR 70-2
DATE: _____ REVIEWER: []

13 August, 1951

MEMORANDUM FOR: RECORD

SUBJECT : Substantive Operational Control of DTPILLAR.

1. Reference is made to Project DTPILLAR, and to the Financial Control Plan, dated 20 March, 1951, and approved by CPO for ADPC on 17 April, 1951, for that project.

2. Substantive operational control of Project DTPILLAR shall be effected in the following manner:

a. At the beginning of the fiscal year, an estimate of projected annual expenses will be prepared by CFE, in coordination with the Executive Committee and management of DTPILLAR, which will indicate in general terms the types of activities and areas of effort, according to priority, in which DTPILLAR proposes to engage in the coming year and the estimated expenditures therefore. This budget will reflect the estimated "program" or "project" expenses - the expense of substantive operations as against administrative overhead - of each organizational division of CFA. It will also reflect anticipated program and project expenses of the several counter-part organizations of CFA, as well as over-all substantive expenses affecting the entire FE area.

b. In arriving at this annual estimate, CFE will assess DTPILLAR's proposed activities in these several areas in light of covert activities already in process or anticipated by FE, to assure that the total allocation of effort in each area is appropriate, and that the overt (DTPILLAR), and covert activities in actuality supplement and complement each other.

c. The annual estimate will budget separately for those activities, which it is anticipated, will be financed from non-OPC funds, for example, from funds raised by the Crusade for Freedom.

d. The annual estimate will be subject to the approval of the Projects Review Board.

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e. Pursuant to the Financial Control Plan, DTPILLAR will submit quarterly a budget setting forth estimated expenses of a substantive nature. This budget will reflect more detailed planning than would be possible in the annual budget, and will be accompanied by a detailed statement of progress, programs, and projects in view, or to be continued, with statements of justification therefore.

f. The management of the quarterly budget will be the sole responsibility of CFE, who will:

(1). Assure that proper coordination is effected between the projected activities of DTPILLAR, and covert activities;

(2). Assure that the rate of proposed expenditure is commensurate with the funds allotted for the full year, and to effect such adjustments within the budget as may be required;

(3). Where expenditures exceed anticipated quarterly rates and where adjustments cannot properly be made within the annual allotment, submit to the Projects Review Board a request for increased allotment, and justification therefore;

(4). Assure that the proposed activities of DTPILLAR are in accord with U. S. policy, and that all necessary coordination with other Departments is effected.

(5). Cooperate with the Finance Division in maintaining a proper funding program for DTPILLAR. The Financial Control Plan requires, in addition to the "substantive" budget, a cash budget estimating quarterly cash requirements for the purpose of the funding program.

g. Approval by CFE of the quarterly budget will constitute operating authority to DTPILLAR.

h. The quarterly budget also will be accompanied by a separate estimate of expenses from non-OPC funds. Approval of these expenditures will also be within the authority of CFE.

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