

14 March 1956

13 Mar 56  
NOTES RE MEETING WITH OTR ON G. BALLACH ASSESSMENT

1. Average to low intelligence for general U.S.
2. Skills are more in line with action type agent or high level P/A (action) PM
3. Can comprehend practical problems, analytical
4. Not intellectual type
5. Practical - hard headed
6. Not planner, but active
7. Hates Russians because they are Russians, not because Communists.
8. Shrewd
9. Capable manipulator of people
10. Out talk, out shout adversary - has overwhelming approach.
11. Needs strong, authoritative handler, reason alone not enough
12. Teacher: probably good. He likes position of authority. Does not want competition.
13. Demanding of others as himself. Likes to see this quality in others.
14. Fanatic - little patience with those who do not think as he, including his own countrymen.
15. Leadership - platoon sergeant type. Probably good in PM.
16. Has zeal
17. Would not hesitate to take initiative.
18. Tendency to be impulsive and will make mistakes doing so.
19. Suspicious of people
20. Difficult to get next to him.
21. Intensely emotionally charged.
22. You can see or hear his strong points.
23. He is seeking security

DECLASSIFIED AND RELEASED BY  
CENTRAL INTELLIGENCE AGENCY  
SOURCE METHOD EXEMPTION 3B2B  
NAZI WAR CRIMES DISCLOSURE ACT  
15 FEB 2005

24. Not too objective when working with others.
25. Stubborn in a defensive sort of way. A little blind
26. Perhaps SS officer type.
27. Rash and will make mistakes but will get job done.
28. Intolerant
29. Knows his shortcomings but will do nothing to change.
30. Unpredictable in some situations.
31. Will avoid someone who can strongly retaliate
32. Can easily misinterpret things.
33. Low snafu tolerance - hates paper work
34. His religion gives him moral character but he can rationalize i.e. drinking.
35. Does not drink much; does not need much to bare his emotions.
36. More of a fascist than a democrat
37. Probably can inspire others.
38. Devoted
39. Everyone is an enemy until proven a friend. There are no greys.
40. He can be just as fanatically loyal as treacherously dangerous.