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15 Dec 1953
EST. DATE

STAGE ONE REPORT
ANNEX C
PROPOSED ORGANIZATION

CIA HISTORICAL REVIEW PROGRAM
RELEASE AS SANITIZED

2003

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ANNEX C

PROPOSED ORGANIZATION

- I. ORGANIZATIONAL CHART
- II. PROJECT TABLE OF ORGANIZATION
- III. PROJECT HEADQUARTERS
 - a. Location
 - (1) Negotiations with []
 - (2) Acquisitions of Safehouses
 - b. Cover
 - (1) Station Operates as []
 - (2) Safehouse Cover
 - c. Security
 - d. Finance
 - (1) Allocation of Funds
 - (2) Financial Policy
 - (3) Budget
 - (4) Foreign Currency Procurement
 - e. Special Services
 - (1) Office of Current Intelligence
 - f. Administrative Support
 - g. Communications

ANNEX "C"

1.

PBSUCCESS ORGANIZATIONAL CHART

A. Chain of command is as shown.

B. During the life of the Project the field stations in Guatemala, [] will constitute the Regional Command under the Special Deputy PBSUCCESS.

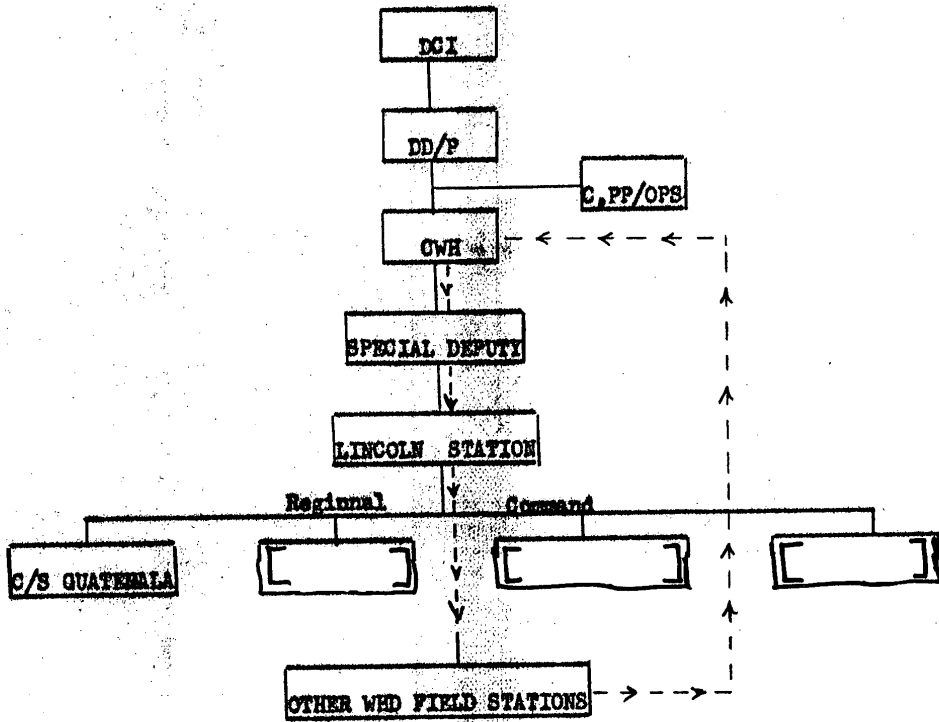
C. During the life of the Project all other WHD Field Stations will support the Project, as required, consistent with the priority of the Project. Chiefs of Stations outside the Regional Command, will communicate with the Special Deputy PBSUCCESS through the CWH, who will receive all action copies of cables and dispatches from these Field Stations, with information copies to PBSUCCESS.

D. The Special Deputy PBSUCCESS, in the absence of the CWH is authorized to initiate and sign all directives or requests for support to these Field Stations. Otherwise he will coordinate his directives and requests through the CWH for transmittal to the field.

E. The CWH will transmit all directives initiated by him to these Field Stations coordinating through Special Deputy PBSUCCESS.

1.

PBSUCCESS Organizational Chart



Command

- - - - -
Support & Liaison

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ANNEX C

REGIONAL COMMAND

TABLE OF ORGANIZATION

The above table should be considered as an initial activating force. As the project develops additional technical, specialized and clerical personnel may be required on a full or part-time basis. The OWH will make such personnel available as required.

Contract Employees hired under this Project, and whose contracts so provide, will be subject to the Missing Persons Act of 1942, as amended, and the Federal Employees Compensation Act.

* Contract Agent
** Staff Agent

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ANNEX "C"

3. a. (1)

LOCATION

[]
Arrangements were made with [] on 27 November 1953 to secure space for Project Headquarters at []
[] These quarters were made immediately available and represented approximately 2,800 square feet of floor space.

Later the Special Deputy PBSUCCESS and the Support Officer PBSUCCESS visited the site and arranged to have the allotted space available with necessary communication facilities installed by the target date of 15 December 1953.

The space is believed adequate for LINCOLN Station, although minor modifications with respect to the installation of communication equipment and the necessary physical security of the premises will be necessary. These modifications will be completed by 15 December 1953.

3. a. (2)

SAFEGUARD ACQUISITION OF SAFE HOUSES

GENERAL OBSERVATIONS

Safehouses will be established as commercial enterprises to provide adequate and secure cover for the PP operations of the Project Headquarters. Three such houses have been obtained in [

No. 1 - []

No. 2 - []

No. 3 - []

During this month which is on the threshold of the 1953-1954 winter season, owners of suitable properties, as well as their real estate agents, refuse or are reluctant to grant rental options. This is particularly the case where owners undertake to rent their premises without the aid of realtors.

Apropos of these matters it should be noted that efforts to obtain rental options were confined to [] in connection with which:-

1. Every advertisement of potentialities in [] was investigated.
2. All roads and streets therein were traversed in search of rental signs which were then examined.
3. The cooperation of at least 10 realtors serving the areas noted was enlisted. This was the most productive source of rental options.

LANDLORDS' INTEREST IN TENANTS

While the potential lessors objected to children and dogs or other animals, they were indifferent to the statement, which was made in every case - that adult Americans and Latin Americans would occupy their premises, and were people of high standards and would safeguard the property.

The lessors only concern seemed to be that those that signed the leases were financially able to meet the obligations of the contracts, would see to it that the properties were used only for residential, teaching and study purposes and that no activities, business or social, that were illegal or immoral would be conducted.

COVER STORIES

In the case of Option No. 1, it was stated that the objective of the activities was exploration of the possibilities of establishing for Latin America a trade organization patterned after the [] of which [] - a cleared cutout - is [] and who would sign the lease or have an accredited representative sign the lease.

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With respect to Option No. 2, it was stated that special studies of U. S. trade associations and other business organization would be studied with respect to their organization, functioning and financing.

In the case of Option No. 3, and No. 4, no particulars were asked or volunteered. However, if either or both are taken suitable cover stories to meet neighborhood or local curiosity or questioning would seem essential.

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PART IV

[]

Documentation

- a. Military personnel ~~individuals~~ will be documented with bona fide Department of Defense orders.
- b. Necessary documentation for civilian employees will be supplied by [] for utilization of [] and general identification with []
- c. The possible need for [] employee documentation is under consideration. Military will have proper documentation.

General

- a. At the discretion of [] who will be [] will be brought into the general cover picture so that he can properly assist in covering up in case something goes wrong or someone gets too inquisitive.
- b. Travel from CIA to [] must be strictly limited to the personnel involved. A safehouse will be established for these contacts.
- c. A full time Security Officer will be stationed at []

Cover Pattern

The following cover pattern will prevail.

- a. The cover unit [] Group has been designated - this unit to be backstopped in the Office of the Secretary of Defense by Mr. Stahl's office.
- b. Limited mention of the cover unit should be made in Washington and should be used as little as possible by personnel in telling their friends and relatives where they are going or what they are doing.
- c. The unit designation can be used freely, however, at [] or [] to personnel to be contacted and to civilians they meet [] or [] its vicinity.
- d. Unit designation, its mission, its parent organization (Defense Department), personnel, and instructions to [] as to the support function he is to provide will be established by a Department of Defense Directive (copy attached).

Personnel Cover

- a. Story (1) Subjects will state to friends and relatives locally that they are going to work for a special survey project to last at least one year. The location will be in a semi-tropical climate, not yet determined but probably Florida. An interim mailing address will be provided through []

(2) Once they arrive at their destination the unit designation should be used []
[] The statement of the mission can be used. It is believed that by merely stating subject is part of a survey group is better than stating the name precisely unless specifically asked.

(3) Each individual must be briefed as to his background story. This will be done on an individual basis by appointment with Mr. [] Liaison Control Branch, accompanied by Mr. []

(4) Emergency contact arrangements for close relatives of employees will be arranged individually. Individuals working [] can be contacted through a special unlisted phone which will be located in the office of [] or by calling []

Individual Cover Story

I am working for a survey group.

What kind of survey? (If specifically asked.)

This group is studying the entire area with a view to determine those specific areas that might be used in studying the needs of the Armed Forces forced to live or fight under semi-tropical conditions.

The information that is being gathered will later be turned over to scientists and technicians who will then make surveys as they pertain to their particular field.

ANNEX "C"

3. b. (2)

SAFEHOUSE COVER

See 3. a. (2) above.

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ANNEX C

3. c.

SECURITY

The Director of Security has provided the Deputy PBSUCCESS with the necessary Security Operational Support as outlined in the attached memorandum.

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PROJECT EBSUCCESS
OPERATIONAL SUPPORT

A. SAFEHOUSES

Arrangements have been made to conduct a security survey of three (3) safehouses [] Additional safe sites can be procured and surveyed as required.

B. POST OFFICE BOXES

Four (4) post office boxes can be obtained [] These boxes can be obtained and serviced in a secure manner on behalf of the project. Similar or additional facilities can be procured as needed [] elsewhere in the United States. If necessary, live drops can be set up and serviced.

C. CAR RENTAL SERVICE

Consistent with security and any action taken to date, arrangements can be made to rent or otherwise obtain an appropriate number of motor vehicles to provide transportation incidental to the mission of the project. Necessary security measures including backstopping of license plates, consistent with cover arrangements, can and will be arranged.

D. LIAISON WITH APPROPRIATE U.S. GOVERNMENT AGENCIES

Upon request and with approval of the DCI, liaison can be arranged at both a Headquarters and local level with the FBI, I & NS, Customs, the Public Health Service, and with such other agencies as required.

E. SECURITY ASSISTANCE IN THE TRANSPORTATION OF SENSITIVE COMMUNICATIONS EQUIPMENT TO SANTA FE.

Escort officers can be provided to accompany Communications Division sensitive equipment to Santa Fe and will be prepared to provide the needed security assistance and to obtain any required cooperation from civilian or military authorities.

F. SECURITY PROTECTION REQUIRED FOR THE PHYSICAL MOVEMENT OF THE PROJECT

[] The general comments in Paragraph "E" apply in this instance.

G. HANDLE SECURITY ASPECTS OF ALL SENSITIVE SHIPMENTS WITHIN THE CONTINENTAL UNITED STATES

Such shipments can be afforded physical security as well as any special security measures which may be required because of the particular nature of the shipment.

H. OBTAIN SAMPLES OF CANNED GOODS PREPARED IN THE DOMINICAN REPUBLIC, VENEZUELA, COLOMBIA, CUBA, EL SALVADOR, HONDURAS, NICARAGUA, AND PANAMA

These samples are presently being obtained. Such additional similar samples, if necessary, can be obtained in a secure discreet manner.

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I. SERVICES OF A SECURITY OFFICER

A trained mature security officer has been designated to provide security advice and to assist in the implementation and activities of this project. This security officer will serve on a full time basis and will be supported by the complete facilities of the Security Office.

J. COVER

Consistent with security and in keeping with the character of the project, arrangements can be made to provide appropriate domestic, official cover for this project. Such arrangements will include required liaison, back-stopping, preparation of cover story, briefings, etc.

K. OTHER SUPPORT WITHIN THE UNITED STATES

The Security Office is prepared to consider and undertake, consistent with proper security, any necessary operational support required in the United States. This will include any phase of investigation activity which may be required.

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ANNEX "C"

3. D. (1)

ALLOCATION OF FUNDS BY DCI

Necessary funds to carry out the objectives of this project were approved and made available by the DCI on 9 December 1953. A true copy of the Directors' Memorandum is attached.

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MEMORANDUM FOR: Deputy Director (Plans)
Acting Deputy Director (Administration)

SUBJECT : Project PBSUCCESS

1. I have approved Project PBSUCCESS and the allocation of not to exceed \$3,000,000 of funds available to the Agency for its support. The Comptroller is directed to make the necessary adjustments to charge any prior or current expenditures for this Project to this allocation and to credit back any withdrawals made from other allocations.

2. In view of the security aspects of this Project, I hereby authorize the Comptroller to make funds, within the above limitations, available to the Chief, WH Division, at his request and with the prior approval in writing of the DD/P or COP, in such amounts and to such persons as he may desire. The Chief, WH Division, will be the accountable officer for all funds so advanced and will be responsible for assuring that all expenditures are reasonable and necessary for the support of the Project and for obtaining such documentation and receipts for expenditures as may be consistent with the security of the operations. All documentation and other information relating to the expenditures for these operations shall remain with the WH Division, and the Certifying Officers may accept the certification of the Chief, WH Division, that he has evidence to support the propriety and reasonableness of the expenditures and that they have been made for the official purposes of the Project.

3. The Auditor-in-Chief shall provide for periodic audits, not less than semiannually, under arrangements mutually satisfactory to himself and to the Chief, WH Division.

(true copy)

ALLEN W. DULLES
Director

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ANNEX "C"

3. D. (2)

FINANCIAL POLICY

The Director expressed the desire that CWH be responsible for assuring that all expenditures are reasonable and necessary for the support of the Project and for obtaining such documentation and receipts for expenditures as may be consistent with the security of operations. (Memo DCI, 9 Dec 53)

Therefore CWH has established within the Project and WH Division a rigid financial control which, while remaining within WH Division, will conform to Agency procedure as outlined in Agency Field Regulation AFR 30 Series.

CWH/AD will be the accountable disbursing officer for headquarters expenditures. (Memo Dep PBSUCCESS 12 Nov 53)

Under the general direction of the CWH, the Special Deputy for PBSUCCESS will be the accountable disbursing officer for field expenditures.

The Comptroller is authorized to make funds, not to exceed \$3,000,000.00, available to the Chief, WHD, at his request and with the prior approval in writing of the DD/P or COP, in such amounts and to such persons as he may desire. (Memo DCI 9 Dec 53)

To implement the above directives a finance officer has been assigned to the Special Deputy PBSUCCESS Staff. The following procedure has been established to coordinate field and headquarters finance activities:

- a) The project will maintain complete records of all field expenditures subsequent to the date of activation of the project at LINCOLN Station. The project will submit to ADM/WHD a monthly Summary Accounting of expenditures, first such accounting to be for the period 15 December 1953 to 1 January 1954. (If 15 December 1953 is not the actual date of field activation the actual date will be used.)
- b) ADM/WHD will maintain a complete record of all expenditures made by headquarters from funds allotted to the project. A duplicate copy of such expenditure will be forwarded to the project so that the Special Deputy PBSUCCESS will know the status of the project funds at all times.
- c) ADM/WHD will provide the project finance Officer with technical assistance in securing and pouching of funds from headquarters to the field. ADM/WHD will act as liaison between the Finance Division, Headquarters, and the Finance Officer PBSUCCESS.
- d) ADM/WHD will maintain and process for the project all personal financial matters of project personnel, coordinating with the project Finance Officer.

ANNEX "C"

3.D. (3)

BUDGET

The \$3,000,000.00 allotted to this Project by DCI is primarily budgeted as follows:

PRESUCCESS BUDGET

Psychological Warfare and Political Action	\$ 270,000.00
Subversion	250,000.00
Intelligence Operations	150,000.00
Maintenance of present cadre (8 months)	160,000.00
Expansion of cadre to 500	60,000.00
Arms and Equipment	400,000.00
Operation of Nicaraguan training center	100,000.00
Support of internal organization (estimate)	150,000.00
Transportation, storage and travel (estimate)	85,000.00
Transport Aircraft and maintenance	800,000.00
Current Liabilities	10,000.00
Contingencies	565,000.00
TOTAL	<u>\$3,000,000.00</u>

Project expenditures to 15 December 1953 \$ []:

Balance of funds available as of start of Stage 2: \$ []:

Estimated obligations, by Tasks, for Stage 2, sixty day period from 16 December 1953 to 15 February 1954:

(1) Overhead and Travel \$ 60,000.00

(2) Tasks:

FT/1	\$ 800.00	PT/1	\$10,000.00
FT/2	600.00	PT/2	---
FT/3	200.00	PT/3	2,000.00
FT/4	200.00	PT/4	400.00
FT/5	1,000.00	PT/5	---
FT/6	400.00	PT/6	10,000.00
FT/7	500.00	PT/7	1,000.00
FT/8	800.00	PT/8	400.00
FT/9	400.00	PT/9	500.00
FT/10	3,000.00	PT/10	400.00
FT/11	5,000.00	PT/11	4,000.00
FT/12	400.00	PT/12	4,000.00
FT/14	1,000.00	PT/13	4,000.00
FT/15	1,000.00	PT/14	---
FT/16	1,000.00	TOTAL	<u>\$36,700.00</u>
FT/17	500.00		
FT/18	5,000.00	MT/1	\$50,000.00
FT/19	500.00	MT/2	2,000.00
FT/20	400.00	MT/3	30,000.00
FT/21	400.00	MT/4	4,000.00
FT/22	---	MT/5	400.00
	<u>\$23,500.00</u>		<u>\$86,400.00</u>

TOTAL TASKS	\$146,600.00
TOTAL TASKS, OVERHEAD AND TRAVEL	<u>\$206,600.00</u>

ESTIMATED BALANCE AVAILABLE 16 FEBRUARY 1954 FOR STAGES 3, 4, and 5: []

ANNEX C

3. D. (4)

FOREIGN CURRENCY PROCUREMENT

A policy covering the procurement of operational foreign currency, approved by GOP and coordinated with Headquarters Finance Division, Monetary Procurement Section, is attached hereto.

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10 December 1953

MEMORANDUM FOR: []

SUBJECT: Foreign Currency Procurement for PBSUCCESS --
Your Memo to the Comptroller dated 8 Dec. '53.

1. Attached to this, I am returning subject memo with COP's approval.

2. I take it that you will handle the matter from here in with the Finance Division.

3. Please note COP's handwritten notation relative to paragraph b under "Recommendations" stating the following:

"subject to monthly review of actual requirements."

The whole authorization thus reads as follows: ... that funds for this purpose be immediately allocated to the project in the amount of [] per month for six months).

It is undoubtedly clear to you that COP wants to be certain that we do not get arbitrarily "loaded down" with a huge sum of Guatemalan currency within a short period of time. He wants to be certain that we check carefully on our requirements and/or estimates as the operation develops during the coming months.

Please be sure to add COP's notation on all existing copies of referenced memo to the Comptroller.

4. In respect to field procurement mentioned in paragraph b-1 under "Discussion," COP wants to be sure that this be done under maximum security conditions and that the Finance Division be kept fully informed at all times in respect to this aspect.

/s/
HANS V. TOFTE
C-PP/Ops. Div.

C-PP/Ops/HVT:mgd

Addressee - 1
loc - CWH
loc - Comptroller
loc - HVT

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MEMORANDUM: Comptroller 8 December 1953

THROUGH: C/WH
C/OPS/DD/P

SUBJECT: Foreign Currency Procurement for PBSUCCESS

PROBLEM:

a. Sound operational procedure for PBSUCCESS dictates the earliest possible minimization of U. S. currency in the target area for funding sensitive operations.

b. Owing to the paucity of target area currencies available for covert procurement, it is not possible to procure the desired amounts within the time requirements of PBSUCCESS.

c. Exact or even close estimates of specific monthly amounts of foreign currencies are not practicable at this stage of developments except in general terms as follows:

\$100,000.00 U.S. in equivalent quetzales
20,000.00 U.S. in equivalent colones
40,000.00 U.S. in equivalent lempiras
\$160,000.00 U.S. in equivalent foreign currencies

DISCUSSION:

a. Recognizing the validity of the concept in (a.) above, and the impossibility of complete fulfillment of all foreign currency requirements of PBSUCCESS, it is strongly urged that CIA make a maximum effort to reduce the use of U.S. currency for operational payments to the minimum.

b. The most apparent ready resources for procuring the above funds, approximately in the amounts indicated above, are as follows:

1. Field procurement: Stations in Guatemala City [] procure limited amounts in a secure manner on an availability basis.

2. Headquarters Finance Division: This division can procure relatively small amounts through its bank channels; possesses the capability of initiating an extensive effort through banking channels to establish a fairly effective procurement program.

c. It is believed possible to arrange currency procurement in such a manner as to contribute toward the deception plan of PBSUCCESS by inferring implication of [] parties in the maneuver. This could be accomplished by the Finance Division through [] which would have all of its member banks buy all available target currency in Latin America for forwarding to its [] branch where the currency could be covertly turned over to [] for pouching to the Finance Division.

d. It is believed operationally necessary to pursue a procurement program which would provide a thirty (30) days reserve of the above currencies.

RECOMMENDATIONS:

a. That, for planning purposes, the above sums be accepted as the objectives of a foreign currency procurement program to support PBSUCCESS.

- b. That funds for this purpose be immediately allocated to the project in the amount of [] per month for 6 months). *
- c. That the Special Deputy, PBSUCCESS, through C/WH, be authorized to purchase from WED field representatives such currencies as are available, reporting same to the Finance Division which will exercise supervision of this program.
- d. That the Finance Division be directed to study the feasibility of developing an operation similar to that proposed above for the [] coordinating the KUGOWN aspects with PBSUCCESS.
- e. That this procurement program be expedited consistent with the priority assigned to PBSUCCESS.
- f. That the Special Deputy, PBSUCCESS, be authorized to arrange the details of this monetary procurement program directly with the Chief, Finance Division, under the supervision of C/WH.

[]
Special Deputy, PBSUCCESS

Approval and/or Concurrences:

C/WH _____

C/OPS/DD/P _____

- * Subject to monthly review of actual requirements.

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ANNEX "C"

3.E.(1)

OFFICE OF CURRENT INTELLIGENCE

The Chief RQM/OIS has provided the Deputy PBSUCCESS with the necessary intelligence support plan as outlined in the attached memorandum.

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ANNEX "C"

3. F

ADMINISTRATIVE SUPPORT

General policy guidance and support will be provided the CWH by the DD/P and DD/A.

Administrative Support of the Project Headquarters will be the responsibility of CWH, exercised through a liaison officer for operational matters and ADM/WHD for administrative matters.

This administrative support will be implemented as follows:

- (1) ADM/WHD will maintain a separate registry for the receipt and dispatch of all correspondence between headquarters and the LINCOLN Station.
- (2) Pursuant to the agreement arrived at between [] Chief R & I, and Mr. King, a pouch and registry system incorporating the Registered U.S. Mail System and State Department Courier system will be established.
- (3) ADM/WHD will establish with Cable Secretariat Headquarters a system most suitable to him for the processing of incoming and outgoing cables.
- (4) All dispatches originating in the field will be marked RYEAT PBSUCCESS. Upon receipt at headquarters they will be delivered to [] for subsequent action or coordination of CWH or ADM/WHD.
- (5) ADM/WHD will acquire and assemble all necessary furniture and equipment needed by the project and hold these in readiness for movement to LINCOLN Station as of 2400 hrs 15 December 1953, or as soon thereafter as practicable. He will also act as liaison officer between the project and Transportation Section, Logistics Division, to make certain that necessary transportation is ready and waiting to make the movement upon direction of the Deputy PBSUCCESS. Later requirements for supplies and equipment will be similarly processed.

Pouch and registry facilities, see (2) above.

Arrangements have been finalized with the Chief, R & I, for the Project to use air-mail facilities from the foreign countries [] for non-classified items such as newspapers, etc.. These papers will be mailed to an I & S established postal box []

Classified dispatches and material, originating [] and going to the field or originating in the field and going [] the State Department courier system will be used. The State Department courier arrives [] from Central America twice weekly and leaves Washington daily for Central America. Two transfer points are involved, one [] and one [] Material leaving [] would first go [] and then be routed to the country of destination. The time element is approximately four days varying according to the plane schedules available to State Department.

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If necessary State Department can provide a special courier to any country on very short notice, providing this organization will pay his expenses and the fund allotment number and authority to pay is made available at the time the courier is contracted for. This is considered an emergency plan and is not to be used on a continuing basis.

Chief, R & I has arranged with State Department necessary details regarding proper pouch markings.

Arrangements have been completed with []
to provide a [] courier to pick up pouches
from, and deliver pouches to, [] State Department trans-
fer point.

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ANNEX "C"

COMMUNICATIONS

A. Lateral Staff Communications

1. A signal center installation will be completed at the PB-SUCCESS headquarters 16 December 1953. This installation will make use of a direct teletype line from PBSUCCESS, LINCOLN, to the agency signal center in Washington. On-line electrical enciphering and deciphering of messages to and from the PBSUCCESS headquarters will be available. One crypte technician has been assigned and will activate the installation 16 December. Two additional crypte technicians have been assigned to PBSUCCESS headquarters and will be made available 21 December 1953.

2. One radio operator has been assigned to open a [] radio station in [] Honduras. At such time as [] satisfactory arrangements have been made with [] this installation will be activated.

B. Propaganda Broadcast Unit

1. Complete equipment necessary for the operation of the propaganda broadcast unit has been assembled. This equipment will be shipped to Santa Fe via Navy LST utilizing [] cover. Target date for shipment is 1 January.

2. All necessary cover and security arrangements will be coordinated with [] by the Security Officer, PBSUCCESS, to allow for the shipment of equipment, operational cover while on Santa Fe, and for continued logistical support of the broadcast unit.

3. All [] officials on Santa Fe or in any way connected with the Unit operation, will be screened and cleared by the Security Officer, PBSUCCESS, and I & S.

4. Five days after arrival of broadcast unit at Santa Fe, all antennas will be erected and Unit will be ready for operation.

5. Equipment has been assembled and shipped to Lincoln for installation of a program reproduction studio which will be located in a safe house in the Lincoln area. Installation of the studio will be completed prior to 1 January 1954. This studio will include receivers to permit monitoring of Guatemalan radio stations.

6. After completion of the reproduction studio and the arrival of the broadcast unit at Santa Fe, a clandestine CW radio circuit linking the two sites will be activated.

7. If necessary, clearances of frequencies with FCC will be made for the operation of the radio link from the Lincoln safe house. []

8. Assignment of one radio operator to operate the CW link between Lincoln and Santa Fe will be made prior to 1 January.

9. Assignment of a Chief of the broadcast unit has been made. An additional two or three operator/engineers will be made prior to units departure for Santa Fe.

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C. Training of Agent Type Radio Operators

1. A training area capable of handling the training of 20 agent radio operators is to be made available early January.

2. The assignment of one communications instructor to accomplish the desired training will be made prior to 1 January 1954.

3. Equipment necessary to accomplish the desired training will be assembled and ready for shipment prior to 1 January 1954.

4. Prior to 24 December 1953 twenty radio operator trainees are to be made available by RUFUS.

D. Special Communications Projects

1. Ghost Voicing Techniques. Engineering consultants will continue work to make equipment available for operation during later stages of operation PBSUCCESS.

2. Interrupter Techniques. When information has been made available as to frequencies and call signs of various Guatemalan military and police radio nets, CC-X will be requested to begin monitoring these nets to provide information which will be utilized for interrupter techniques. Timing will be based on availability of information which has been requested through RUFUS organization.

3. Jamming facilities to be used against main Guatemalan radio station. Plans will be continued to install a broadcast transmitter in a safe house in Guatemala City. This transmitter is to be used to jam radio station TOW, the main radio station, should such jamming become desirable during the last stages of this operation.