

Directorate of Intelligence Secret

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El Salvador: A Net Assessment of the War

An Intelligence Assessment

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of the War

Key Judgments
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In our judgment, the Salvadoran armed forces—largely because of US economic and military assistance—broke the tactical stalemate in the lengthy conflict with the rebel alliance in 1984, and in 1985 forced tactical changes on the insurgents that have underscored the government's superiority and disheartened the rebel leadership. Nevertheless, we believe that a decisive defeat of the guerrillas during the next two years is unlikely, that the attrition of rebel manpower will continue to be a relatively gradual and costly process for the government, and that rebel commanders will continue to shift to a terrorist strategy designed to offset the widening numerical and materiel advantages of the Salvadoran armed forces. As a result, we believe the government will remain particularly vulnerable to dramatic acts of urban terrorism and continuing economic sabotage that have the potential to undermine—or at the very least slow—Salvadoran democratization efforts.

Guerrilla military fortunes, in our view, have declined appreciably in the last two years and are now at or near their lowest ebb since the onset of hostilities in 1980. In addition to the rebels' loss of the tactical initiative, government successes have magnified divisions between the political and military factions of the rebel alliance, sapped insurgent morale, and contributed to increased desertions. Moreover, we believe the insurgents are receiving significantly less materiel assistance from Havana and Managua. This reduction appears to stem in part from reduced need due to the declining guerrilla combat strength—down some 3,000 from a late 1983 peak of 10,000 to a current level of some 7,000—and from the shift to small-unit, less resource-intensive tactics. Concurrently, US pressures and Cuban and Nicaraguan reevaluations of near-term prospects for rebel victory have contributed to a scaling back of support to levels designed to maintain rather than expand the insurgency.

In our judgment, the insurgents' waning military prospects also are attributable in part to the improved performance of the Salvadoran armed forces, now numbering some 51,000 men. In particular, the military—largely as a result of US assistance and training support—has been able to be more aggressive in the countryside and make better use of expanding airpower and ground probes.

Although we believe the insurgents are no longer capable of launching and sustaining major offensives, they remain a dangerous force able to inflict

iii

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significant political, economic, and military damage. Despite the government's substantially improved performance, rebel easualties are actually down this year compared to last year, and the insurgents' strategy of small-scale operations in the countryside and terrorism and sabotage in the cities should enable them to conserve manpower and husband other resources. In addition, we expect that they will continue to foster student and labor unrest.

In our judgment, the insurgents recognize that their strategy and tactics are unlikely to bring them victory. From their perspective, however, terrorism and sabotage have the potential of highlighting the vulnerability of the government, driving a wedge between civilian and military organizations, deflecting government attention from other issues such as the economy, and possibly helping provoke a rightwing backlash.

We believe the experience of the last two years demonstrates that the government's ability to counter these threats is a long-term process and that progress during the next two years will remain gradual. We believe that the military will continue to do best in the countryside, where its manpower advantage—currently 7 to 1—will better enable the high command to keep pressure on the guerrillas. Progress in building up civil defense forces and implementing the "National Plan" of military-civic action programs, however, is likely to be slow, given economic constraints and the questionable commitment of some Salvadoran field commanders.

In the cities, we believe the government can expect to make only modest headway in combating urban terrorism. Although the government has announced numerous plans and created new organizations to better coordinate its antiterrorist efforts, we see little prospect of rapid improvement in their effectiveness. Government efforts will continue to be hindered by shortages of equipment and training, and lack of coordination between sometimes competing agencies and organizations charged with providing security.

Although we do not believe either the government or leftist insurgents are well positioned to win a final victory during the next two years, we admit the possibility of two alternative outcomes. In the first, the capability and performance of the Salvadoran military could improve more rapidly than

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iv

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currently expected, allowing the armed forces to take the war more aggressively to the rebels, and reducing the insurgency to somewhere near the "nuisance" status that characterized it in the late 1970s. Another possible outcome would be that increased rebel terrorism and economic sabotage over time could undermine the credibility and viability of the Duarte government, particularly if cooperation between the President and the military decreased, and external aid—including the delivery of SA-7 missiles—increased. In our judgment, the successful use of SA-7s by the rebels could have a particularly adverse psychological effect on the military as well as make the Air Force more reluctant to risk its air assets.

Looking beyond the domestic aspects of the war, relations between the United States and El Salvador will continue to be colored in large measure by Salvadoran dependence on Washington for economic and military assistance. Above all, San Salvador wants Washington to increase its economic and military commitment while continuing to express public support. At the same time, we believe the rebels have concluded that continuing terrorism and economic sabotage will weaken US resolve and provoke renewed public debate in the United States over the wisdom of supporting the Duarte government. As the rebels try to raise the cost of supporting the civilian regime, we expect that US personnel—perhaps including dependents—increasingly may become targets of terrorist acts.

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# Contents

	Page
Key Judgments	iii
Scope Note	ix
Introduction	- <del></del> ;
The Salvadoran Military	ı
Areas of Improvement	
Manpower and Training	
Military Reorganization	
Tactical Shifts	5
Expanded Airpower	
Continuing Weaknesses	6
The Insurgency	8
Dwindling Resources	8
Manpower Reductions	8
Loss of Firepower	10
Reduced Funding	10
Declining Popular Support	11
Internal Factionalism	<u></u>
Residual Rebel Strengths	12
Organization	12
Communications and Intelligence	12
Propaganda and Front Groups	13
Status of the War: A New Phase	14
Changing Rebel Tactics	
Government Response	
In the Countryside: Civic Action and Civil Defense	16
In the Cities	18
Outlook: Continuing Conflict	18
Implications for the United States	19

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vii

Secret

2 4 8 9.

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Scope Note

This assessment examines the current status of the military conflict in El Salvador and the likely course of action for both sides over the next twe years. Although it makes reference to the political strategy of the rebels, the paper's primary focus is on assessing the comparative military strengths and weaknesses of insurgent and government forces. The paper complements two earlier studies on the Salvadoran conflict: DI Intelligence Assessment ALA 84-10060 (Secret NF NC OC), June 1984, The Salvadoran Military: A Mixed Performance, and DI Intelligence Assessment ALA 84-10104C (Top Secret Codeword NF NC OC), October 1984, El Salvador: Guerrilla Capabilities and Prospects Over the Next Two Years. The study,

experience of the authors who made several trips to El Salvador during 1984 and 1985 to assess social, political, and military developments. In our judgment, this assessment reinforces earlier studies that viewed the war as a long-term conflict that would be marked by cyclical trends and strongly influenced by the impact of continuing US economic and military assistance to the Salvadoran Government.

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ix

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Figure 1



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El Salvador: A Net Assessment of the War

#### Introduction

In our judgment, the military stalemate in El Salvador's six-year-old conflict was broken in 1984, as a better led, more mobile, and increasingly aggressive Army gained the military advantage against the guerrillas in the countryside. Rebel leaders have been forced almost entirely to abandon emphasis on largeunit attacks in favor of small-unit and urban terrorist actions. The insurgents now face a significantly stronger military foe that outnumbers them 7 to 1 and whose leaders increasingly are confident of eventual victory. Nevertheless, the battle for El Salvador historically has been cyclical, and the insurgents have proved to be a resilient force capable of exploiting the Salvadoran military's continuing weaknesses, as witnessed by the rebel commando raid on the Army's training center at La Union in October 1985 that resulted in more than 100 soldiers killed or wounded.

This paper discusses the current state of combat in El Salvador. It evaluates the changing strengths and weaknesses of the Salvadoran military and the insurgents, and identifies the key factors that have enabled the Army to gain the tactical momentum. The paper also examines the rebels' likely goals and strategies over the next two years, paying particular attention to the significance of their recent tactical shifts. The paper concludes by assessing the implications for the United States of what we believe is the changed balance of forces in El Salvador.

## The Salvadoran Military

In our judgment, the changed military balance between government troops and the insurgents reflects the improved capabilities and responsiveness of the Salvadoran military. In the last two years, the armed forces—with strong US financial, material, and logistic support—have been able to seize and hold the battlefield initiative. The increasingly effective use of

manpower and equipment advantages as well as the development of a "winning" attitude within the officer corps has resulted in a more aggressive counterinsurgency program that has kept the guerrillas on the strategic defensive. Nevertheless, persistent organizational and performance shortcomings remain and will continue to hamper efforts to achieve a definitive military victory.

#### Areas of Improvement

Manpower and Training. In our judgment, the Salvadoran armed forces have made significant strides in both increasing their size and improving the quality and scope of training. Overall troop strength has expanded by more than 60 percent in the last two years with the armed forces growing from 32,000 in late 1983 to approximately 51,000 at present

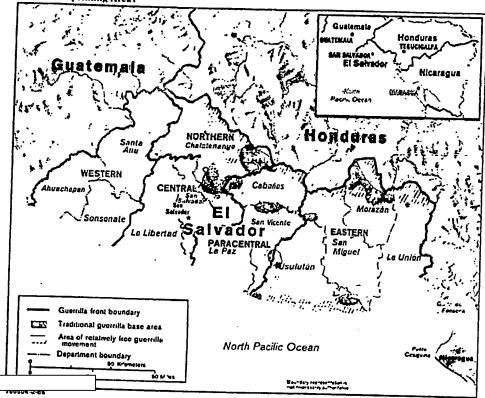
At the same time, the number of Salvadoran troops who have received at least some US training has increased dramatically. Based on US military statistics, well over 20,000 Salvadoran soldiers, including some 1,400 junior officers and cadets, have received US training either in El Salvador, Honduras, Panama, or the United States.

most of the officers and a growing number of enlisted men who have received US training are remaining on active duty, particularly those in key frontline commands.

the adoption of US military doctrine and the substance of basic infantry training and more advanced tactical skills by US-trained cadre increasingly is filtering down to the rank and file. The Salvadoran training center at La Union—employing a more organized syllabus than in the past—now trains tactical units of seasoned veterans as well as individual recruits. US military officials estimate that some 4,500 Salvadorans graduated from the training center at La Union in 1985, including

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Figure 2 Guerrilla Operating Areas



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### Table 1 Salvadoran Armed Forces' Expansion

	Mid-1979	Mid-1981	Mid-1983	January 1984	July 1925
Total armed forces' establishment	12,710	17,310	32,040	39,800	\$1,100
Military services					
Arms	7,130	9.170	22,460	27,300	36,100
Naty	80	350	380	.500	1.200
Air Force	150	180	440	500	1,000
Total	7,360	9,700	23,280	28,300	38,300
Public security forces					
National Guard	2,750	3,460	3,390	4,200	4,800
National Police	1,500	2,830	3,580	5,500	6,000
Treasury Police	1.100	1,320	1,790	1,800	2.000
Total	5,350	7,610	8,760	11,500	12.800

soldiers involved in formal NCO leadership classes and weapons specialization courses

Military Reorganization. The dramatic expansion in force strength.

lias reinforced morale and institutional cohesiveness already noticeably improved as a result of earlier reorganizations. Since late 1983, the Salvadoran military has completely restructured its headquarters staff and tightened command and control of its combat units. Changes in personnel and in administrative and operational policies have generated positive responses within the officer corps, largely because they have focused the energy and resources of the armed forces on military as opposed to political matters. In our judgment, the increasing willingness of military officers to "leave politics to the civilians" has reduced potentially harmful distractions and tensions in the armed forces, forged greater military unity of purpose, encouraged tactical innovation, and improved morale among officers and enlisted ranks

Restructuring, in many cases, also has	permitted the
military to better use its trained units,	

or example, each or the six

military brigades has restructured its standard infantry battalions into counterinsurgency forces with their own support and weapons elements. These units are broken down into company-size reconnaissance forces able to operate independently in the field for longer periods of time.

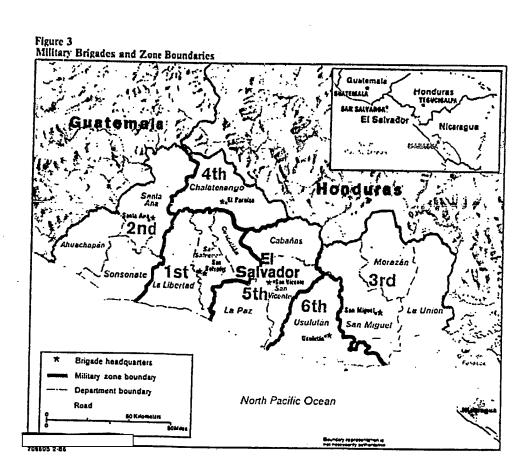
special long-range patrol and reconnaissance units, complemented by Navy commandos, are capable of infiltrating guerrilla-held zones to collect intelligence and lay ambushes. Personnel trained in technical and human collection methods and analysis also have grown in number and have become tactically more proficient.

In addition, the US training of combat paramedics and the use of medevac helicopters since 1984 have significantly reduced the number of soldiers killed in action.

More units now have permanently assigned medical personnel both in garrison and in the field.

medical personnel have become part of the larger government effort to win popular support in the

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countryside by regularly treating guerrilla and civilian casualties.

The armed forces also are expanding a psychological operations program designed to win greater popular support. During the past year

improved resources and organization nave ennanced the effectiveness of operations directed at the rebels. For example, propaganda leaflets and public address systems mounted on aircraft have carried the government's message to the insurgent rank and file in regions heretofore inaccessible to the government.

hundreds of guerrilla combatants and their supporters deserted in 1985, often in direct response to the psychological operations campaign.

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Tactical Shifts.		
manpower and training improvements and organiza-	Table 2	
tional shifts have been matched by tactical progress in	Major Air Force Assets	
the field. Although improvements have evolved slowly	•	
and remain subject to frequent setbacks, we believe		
Service to request services, we believe		
Ethio Instinct above	J	Mid-1983 Current
that tactical changes		- Carrent
have been central to the government's ability to break	Total	36 82
the strategic stalemate that existed from 1981	_ UH-III helicopters	27 47
through 1983.	LII-IM kelicopters	0 12
during the 1981-83 period, the armed forces,	A-37 attack aircraft	6 9
strapped by meager human and material resources,	Hughes 500 helicopters	3 7
adopted a garrison mentality that focused on defend-	C-47 airborne fire-support platforms	0 7
ing urban bases and on engaging the enemy only		<del></del>
during day-light hours. This permitted the rebels-	1	
who in our judgment were then as well trained, led,	•	•
motivated, and often as well equipped as their oppo-	Since mid-1983,	
nent—to move freely throughout large portions of the		ited States has provid-
countryside and to operate relatively unhindered at	ed El Salvador with 20 UH-11	I will now the account
night.	helicopters, 12 UH-1M helicop	trucy transport ,
	armed Hughes 500 helicopters.	ner gunships, four
by	Gracuspost plants and there	seven C-47 "Pull"
the end of 1983 the armed forces—partly as a result	fire-support planes, and three ground attack jets.	additional A-3/ air-to-
of the restructuring of the chain of command—were	Stoning strack lets.	
employing their limited resources in a more sophisti-	Bases and a	
cated counterinsurgency strategy. Better trained and	Recent reporting attests to the	relationship between
motivated junior officers began to receive leadership	increasing airpower and battlef	
opportunities ahead of more senior officers at the		Air Force A-37s
battalian and annual trade at the	fiew more than 600 attack miss	ions in direct support
battalion and company levels, while selected senior	of ground units during a 15-mo	nth period ending in
enlisted men were given greater responsibilities at the	April 1985.	carly in
platoon and squad levels. The impact of these changes	1985 procure use of two C	-47 gunships was the
was magnified by the increasing provision of better	determining factor in breaking	
equipment-including standardized automatic weap-	ment of an Army unit out of an	nmunition, turning a
ons, webgear, adequate ammunition, and provisions.	near disaster for the governmen	t into a costly rout for
At the same time,	rebel forces.	
heavy-support weapons including machineguns,	the military's enha	anced air mobility and
mortars, recoilless rifles, and artillery became more	more effective use of air support	were major factors in
available to line commands	the decision by top guerrilla lea	ders to postpone
4	indefinitely any large-scale offer	nsive
Expanded Airpower. In our judgment, the gradual		
strengthening of the Salvadoran Air Force has been a	Wilessilla con	eerns over the effec-
critical factor in enabling the government to pursue	tiveness of helicopters led them t	
new and more effective strategies.	hundred troops in November 19	
the Air Force in the last two	manarea moops in reoremoer 19	tile)
years has doubled its number of transport helicopters	US officials in the field report that an	eighth C-47 platform is on
and quadrupled its inventory of support gunships and	line, with four planes now outfitted with	appropriate weaponry.
attack giveraft helicenters may always and		
which ancient—fichiconters from history and the		
attack aircraft-helicopters, prop planes, and jets.		

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### "Pink Team" Operations

US desense attache reporting indicates that the military has become increasingly skilled at operations coordinating air support, intelligence, and ground troop deployment. So-called Pink Team operations involve an observation helicopter scouting and marking the location of a target—either a guerrilla base camp or insurgent personnel on the move—followed by air attacks by other helicopters or fixed-wing gunships and the insertion by helicopter of a reaction team of 20 to 60 men from the Arborne Battalion. A reliable source of the desense attache reported that Pink Team operations led to the capture of Nidia Diaz, a high-ranking guerrilla leader in April 1985, and resulted in an estimated 40 insurgents being killed in a July 1985 operation.

Pink Teams also have taken a severe toll—in terms of casualities, confiscated documents, and captured leaders—on the Revolutionary Party of Central American Workers (PRTC), the group responsible for the 19 June slaying of the US Marines. Sources with good access have reported that increased military pressure forced the PRTC to relocate some units away from traditional strongholds in San Vicente Department, while a PRTC defector in August 1985 stated that his faction was shifting troops from its main base area in Cerros de San Pedro because of intensified Army pressure.

staged a major attack north of the capital, suffering numerous casualties, in a failed attempt to lure the Air Force into setting down helicopters in a landing zone ambush. Captured insurgent leader Miguel Castellanos noted that tactical use or pranes and nelicopters by the government contributes to disorganization, declining

morale, poor performance, and desertions within guer-

the government's use of airpower also has become more sophisticated and effective. Ground troops are displaying greater precision when calling for air support missions, and pilots are given strict instructions against risking civilian casualties. Insurgent claims notwithstanding. the Air Force has consistently limited itself to attacking legitimate military targets. In the one confirmed instance in 1985 when the Air Force mistakenly bombed a small hamlet killing several civilians, the government quickly apologized and compensated monetarily the families of the victims.

### Continuing Weaknesses

While numerous improvements have occurred, a number of deficiencies still hamper the military's performance. Although the high command is well aware of these shortcomings, we believe the military's ability to overcome them is limited and that improvements during the next two years will be incremental at best.

In our judgment, the tradition of rewarding loyalty and longevity with promotion to senior command positions continues to weaken leadership and undermine accountability. Although it appears these practices are less pronounced than in the past-judging from recent promotion lists—they nevertheless still exert considerable influence, in our judgment. This is particularly true at the most senior levels, in our opinion, where military academy graduating class allegiances, as well as business and family ties, often take precedence over merit. For example, a senior Army colonel—a classmate of members of the high command—was given a top general staff position in early 1984, despite the fact that only weeks before his incompetence allowed guerrillas to overrun his brigade headquarters

In addition.

corruption and abuses of authority among officers also continue to be tolerated, although less so than in the past. Judging from local press accounts the public perception lingers that

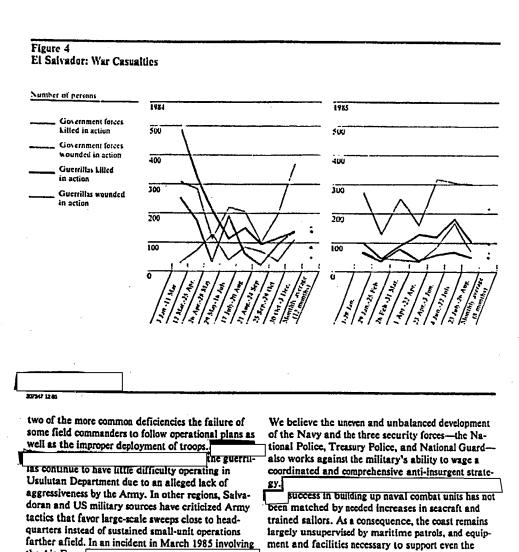
the military remains above civilian authority

The military also continues to be plagued by periodic tactical breakdowns.

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rilla ranks

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currently modest level of naval operations are decid-

edly inadequate.

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the Air Force

armed forces Chief of Staff Blandon was particu-

larly upset when helicopters reacted about an hour late to a guerrilla attack near the capital.

In our view, liaison with the neighboring Guatemalan and Honduran militaries is another weak spot.

Throughout the six-year conflict,

he Salvadoran military has
established only token cooperation with its counterparts in those two countries to help control rebel
logistics, communications, and combat operations.
The longstanding border dispute between El Salvador
and Honduras and continuing mutual suspicion since
the 1969 war have made cooperation between Tegucigalpa and San Salvador particularly difficult. Over
the past year, relations were characterized by frequent misunderstandings and recriminations as well
as several minor clashes.

tion is likely to remain low until the parties can resolve their border disagreements.

#### The Insurgency

### **Dwindling Resources**

A survey of key indicators suggests that the Salvadoran guerrillas have been on the defensive for the last two years, and, in our judgment, they are now more than ever further from achieving military victory. Recurring Army sweeps have uprooted insurgents from base areas and disrupted their supply systems. Shortages of essentials such as food and weapons—made worse by decreased external support—have

supped guerrilla morale and led to increased desertions.

Politically, the increasing turn to terrorism has sharpened longstanding disputes within the guerrilla alliance.

Based on the tactical record, the guerrillas' increasing reliance on small-unit attacks continues. With the exception of the dramatic attack at the military training center in La Union in October 1985, the insurgents have not been able to claim a decisive major victory since they overran an Army garrison and destroyed an important bridge in late 1983. Large-scale insurgent operations—defined here as attacks by more than a hundred men—have fallen off considerably.

from an average of several per month in 1983 to only about one per month in 1985. In addition, these attacks have been largely against civil defense units and poorly trained and equipped security forces rather than against Army units

during the first eight months of 1985, the guerrillas killed on average some 45 percent fewer Salvadoran soldiers than during the same period in 1984. We note, however, that the average number of government troops wounded per month increased by more than 50 percent, suggesting, in our judgment, that reduced fatalities may in part be due to the government's improved medevac performance as well as to greater insurgent use of mines that often maim rather than kill. Overall, the guerrillas have inflicted comparable numbers of total casualties on government forces for the last several years, although 1985 monthly averages have been nearly 15 percent higher than those of 1984, that is, 260 compared with 230 in 1984. The reduction of government troops killed in action, however, and the military's greater manpower levels have made the casualty rate far less of a burden on government forces.

Manpower Reductions. Recruitment difficulties, casualties, and desertions have cost the rebels

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Table 3 Components of the F National Liberation	arabundo Marti Front (FMLN)	
l'action •	Primary Offensive Force	Remarks
People's Revolutionary Army (ERP)	Rafael Arce Zablah Brigade (BRAZ)	Faction's leader, Joaquin Villalobas, considered best guerrilla military strategist. Most active militarily; generally operates independently of other groups.
Popular Liberation Forces (FPL)	Felipe Pena Mendoza Group	Traditional proponent of protracted war; small splinter groups operate in San Salvador area.
Armed Forces of Liberation (FAL)	Rafael Aguinada Carranza Battalion	Military arm of Communist Party; cooperating more with FPL in combat operations.
Armed Forces of National Resistance (FARN)	Carlos Arias Battalions	Least doctrinaire group; also cooperating more with FPL.
Revolutionary Party of Central American Workers (PRTC)	Luis Adalberto Díaz Detachment	Least influential faction; emphasis on urban operations. Responsi- ble for 19 June killing of US Marines in San Salvador.
Total force strength as of	December 1985=7,000.	
of some 10,000 armed which about 7,000 we combat-experienced re	ed its highest effective strength combatants in late 1983, of re well-armed, well-trained, and ebels. Since then, we believe the ed a net loss of some 3,000 men.	broadcasts and then sought out safe conduct passes and other literature dropped by the Air Force.  Recently, three rebel deserters in Usulutan Department mutinied and killed their commander before surrendering
ebels have been avoid overnment troops, de	deaths may be declining as the ing direct confrontations with sertions have generally intended forces' reports claim that	Losses stemming from combat casualties and desertions helped prompt the rebels to begin a massive forced recruitment campaign in 1984.
600 rebels were kille ere killed during the h	d during 1984, while about 750 first eight months of 1985.	rebel
one in 1981 to more t	sed steadily from virtually han 2,700 by the end of 1984.	as 3,000—were offset by about an equal number who deserted, were captured, or died in combat. Although some insurgent groups occasionally have revived the
cause, low morale ca	isiliusionment with the guerril- used by more difficult living hed prospects for victory are ert.	tactic to help stem the flow of deserters—  guerrilias were forcibly conscripting Honduran peasants in border

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Armed Forces' Cusualties	April 1985 all rebel groups were receiving a total of no more than 30,000 rounds of animunition per
	no more than 30,000 rounds of ammunition per
	month, an allocation previously received by his faction
	alone During the height of the investory in tous
	alone. During the height of the insurgency in 1982
Mid- Mid- Mid- Jan. Dec.	and 1983, we estimated
1981 1982 1983 1984 1985	hat the insurgents were receiving at
Casualties 3,000 3,500 3,200 2,700 3,100 5	teast 1 million rounds annually, a figure consistent
skilled or	with Castellanos's estimates.
wounded;	"THE Customation is estimates."
Military 17,314 28,350 32,039 39,800 51,100	
strength	Reporting from a number of sources
a The Gourge we have need an C. L. C	indicates several reasons for the cut-
The figures we have used are Salvadoran military statistics. This figure includes our estimate for the December 1985 casualt	
rate.	
·	it was in part a response
	to increased surveillance by the Salvadoran military
	as well as a decision by the Sandinistas to be more
	circumspect after the US action in Grenada.
areas for combat duty in El Salvador-	in January 1985
such	
DESCRICE SEA PORSEIGO CHA ANGLICA ACTUAL	Cuba and Nicaragua reduced support because of
practices are lowering the quality of rank-and-file	US diplomatic pressure, while
troops and undermining the credibility of the rebel	Havana and Managua believe that the guerrillas
movement with the local population. In our judgment	no tonger are capable of gaining a military victory.
the rebels face the prospect of increasingly confront-	
ing better trained government personnel with fewer	
hattle hardaned insured personner with rewer	ments destined for one guerrilla faction repeatedly
battle-hardened insurgent veterans.	were siphoned off by Nicaraguan forces for their own
	usc.
Loss of Firepower.	•
it appears to us that the military's	Reduced Funding.
buildup and the guerrillas' growing inability to ac-	
with military body County that the form	also the insurgents
quire military hardware from outside sources have	nave nad to contend with declining financial support
videned the gap in firepower.	from foreign sources. In our judgment, the fall stems
	from growing disenchantment and distrust of the
FMLN forces in 1985 were	anamilla anama manutandisianat family di tile
inding it increasingly difficult to an Court of	guerrillas among many traditional foreign donors, the
inding it increasingly difficult to confront better	existence of competing "revolutionary" and humani-
quipped government troops. As suggested by Salva-	tarian causes, and US diplomatic pressure
oran military the	
rmed forces' surveillance and interdiction efforts	Turbile quest interesting 7
ave hampered regular guerrilla resupply routes and	while overt international
accord the increments to describe resupply foules and	donations provided nearly \$9 million in 1981 to the
orced the insurgents to draw on caches of weapons	rebel cause, in 1983 that amount had been cut in half.
nd munitions stored throughout the country.	This downward trend continued throughout 1984 and
<u>'4</u>	into 1985.
n addition, Cuba and Nicaragua—the primary	***************************************
ources of external aid—appear to have cut back their	
nuives of external aid—appear to have cut back their	
ranks of a series of the serie	
apply of arms to the insurgents.	
apply of arms to the insurgents.	
upply of arms to the insurgents,	1
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upply of arms to the insurgents,	

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on    their loss of support and the damage done to the rebel cause by the government's socioeco-	reinforce our belief that the insurgents' core of remaining support comes largely from pockets of peasants and of the urban poor who have had close associations with insurgent organizations over time. Internationally, press reporting indicates that some governments and groups in Western Europe and Latin America that earlier were sympathetic to the Salvadoran left have begun slowly to extend diplomatic and financial support to the Duarte administration.  Unless the insurgents change their strategy or the government seriously missteps, we believe rebel appeal is likely to continue to decline, particularly if the guerrillas continue to attack civilian targets. Although, in our judgment, the guerrillas will continue to enjoy the following of a hardcore of dedicated supporters—unlikely to be dissuaded by anything short of total government victory—the insurgents will find it difficult to sell their cause to less committed and more apolitical Salvadorans.  Internal Factionalism. Within the movement, the rebels' declining military fortunes have sharpened leadership rivalries and debates over tactics and strategies.  Internal Factionalism and debates over tactics and strategies.  Indicate a serious effort by guerrilla leaders to end their differences and unify forces under a more centralized command structure.    One progress is being made in consolidating the top echelon of the insurgency into a more unified command, and these efforts are reflected in an increase in joint small—unit operations and training exercises.    Nevertheless, the weight of evidence, in our judgment, indicates that the rebels will not be able, at least in the near term, to owner the near terms and content and problems and create a unified opilitary force the publicate the rest.
	Nevertheless the weight of evidence in our ind
	indicates that the sebale will not be able to be asset of
Gone to the rebel cause by the government's actions	the cost town to redeis will not be able, at least in
	the near term, to overcome internal problems and
	create a unified military force throughout the ranks.
popular support for the rebels has failen to less than 5	We believe rebel infighting-including the refusal of
percent during the last two years. Moreover, state-	- • • • • • • • • • • • • • • • • • • •
ments	

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some units to share funds, equipment, intelligence, and support personnel—will continue to hamper the guerrillas' war effort.	years. In particular, the insurgents' organizational, intelligence, and communications strengths should help them weather an extended period on the political and military defensive.
units of the Revolutionary Party of Central American Workers (PRTC) fused to follow orders and were interfering with FPL planning another faction disobeyed FMLN orders and redeployed troops to an urban area rather than keeping them in the countryside  some guerriia leaders privately concede that any effective unification is, at best, years away. Although the factions increasingly have adopted an urbanoriented terrorist strategy others continue to focus on shoring up forces in the countryside in an effort to regain an offensive capability  personal rivalries within and among factions often are more intense than debates over ideology or tactics, and are complicating unification efforts.	ple. The rebels by no means see their cause as lost, and believe that new tactics, over time, will redress the balance in their favor.  Organization  the insurgent organizations remain targety intact despite the heavy toll that casualties, desertions, and government captures have taken in the last two years. In addition, most guerrilla factions—  continue to maintain relatively disciplined compartmentalization within and among units regardless of their size or function. This provides rebel leaders with the ability to rapidly break down their regular troops, irregular militia, and even non-combatant support personnel (masas) into smaller, more mobile units. By dispersing into ever smaller units, the guerrillas have been able to reduce fatalities and husband their resources in the face of increasingly aggressive Army offensives
Disputes between the political and military wings of the insurgency—often aired in public communiques—also underscore the lack of a unified rebel command structure. Although these divisions, in our judgment, are not likely to lead in the near term to an irreparable rupture, they seriously undermine the credibility of the rebel leadership  Ine top rebel military leadership was not aware of plans by tactical units to attack the US Marines in June 1985 or kidnap President Duarte's daughter in September 1985. In the latter case, reporting demonstrates that rebel political leaders were unable to get information from their military counterparts about the kidnaping and had almost no role in the protracted negotiations that eventually gained her freedom in exchange for imprisoned rebel combatants.  Residual Rebel Strengths Despite its numerous weaknesses, we believe the rebel alliance is capable of marshaling enough resources to maintain a credible war effort for at least the next two	When opportunities arise, the rebels still are able to mass some units for specific operations outside of their areas of concentration. Since the beginning of 1985, for example, insurgents have raided several small towns in relatively secure areas, seriously damaged urban telecommunications facilities, and even attacked the national penitentiary on the outskirts of the capital, freeing over 150 prisoners. In October 1985—in the midst of the Duarte kidnaping—the insurgents launched a nighttime raid on the military training center in La Union, killing some 43 soldiers and wounding about 75.

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12

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	Australia. At least three representatives are responsible for liaison with Eastern Bloe countries and Libya. Such elements also oversee propaganda activities and financial collections of solidarity groups.  We believe student organizations in El Salvador—particularly leftist groups at the National University—remain an important source of support for the insurgent alliance—the rebels succeeded in reactivating several organizations in 1985, including the University Students' Association, University Employees Commission, and the Association of University Educators.  Marxist-led student groups nave participated in a number of street demonstrations in 1985 protesting US "intervention" and the government's policies.  Insurgent groups also have been infiltrating weapons into the university for distribution among student terrorist cells.
Propaganda and Front Groups. A review of press reports shows that diverse Salvadoran pressure groups, such as the self-appointed Human Rights Commission, several religious "watchdog" agencies, and a growing number of "mothers' committees"—which are propaganda fronts for the insurgents—continue visible and vocal political agitation both at home and abroad. Although we believe the overall number of rebel sympathizers or supporters has decreased dramatically the guerrillas continue to value the activities of these groups because of the publicity they are able to generate.  The insurgents continue to seek international support and recognition. The political arm of the insurgency—the Revolutionary Democratic Front, for example—has established interest sections and information offices throughout the world, and is linked with some 70 "solidarity" organizations in North and South America, Europe, and Africa, according to the media, rebel "representatives" service over 30 Western countries, including the United States, Canada, France, most NATO members, Switzerland, Mexico, Brazil, Venezuela, and	In our judgment, the Marxist labor sector complements student activism in support of the insurgency.  extreme leftist unions have engaged in repeated work stoppages and demonstrations against government ministries, autonomous agencies, and private firms since President Duarte took office in June 1984.  (the rebel alliance is gradually infiltrating some democratic unions as well)  at least three of the five Marxist factions are intensifying efforts to foment labor unrest.  the insurgents have developed a new labor umbrella organization to serve as the focal point for directing union activity, while a clandestine commission reportedly receives direct orders from insurgent leaders and then passes them to Marxist unions and their affiliates  Labor groups reportedly have been encouraged by signs of what they see as the Duarte government's occasional overreaction to strikes and demonstrations by public-sector employees who are members of the

13

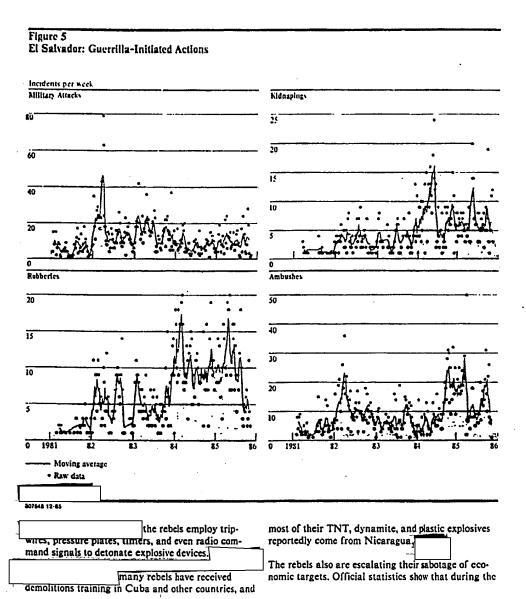
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Marxist unions. For example,	"National Forum," and apparently hope to re-create
the government's	the "Popular Forum" of the late 1970s—an opposi-
botched attempt in May 1985 to storm a hospital	tion movement made up of virtually every left-of-
occupied by militant Social Security employees that	center grouping in the country
ended in the killing of four policemen and provoked	such an effort could
considerable public dismay]	undermine the emerging democratic process from
guerrilla agents have been making secret demarches	within
to democratic labor officials to join the left in promot-	
ing legitimate economic demands by workers.	In our judgment, the "new phase" is in fact a survival
The left. hopes its	strategy.
	the guerrillas see no
tabor strength will help to win popular sympathy for	chance of a near-term military victory and poor
more widespread work stoppages that, in turn, will put	prospects for a favorable negotiated power-sharing
greater pressure on the Duarte administration. In our	arrangement as long as San Salvador receives US
judgment, the rebels already can claim some progress,	support. Public statements made by guerrilla leaders
as underscored by the turnout of 10,000 leftist union	hint that, although they expect to continue fighting
members and their sympathizers during the 1 May	indefinitely, they are easting an eye toward the 1988
1985 Labor Day march in the capital. US Embassy	US election period. By that time,
observers have noted that the 1985 march was in stark	the guerrillas hope the prospect of a seeming-
contrast to the gathering of only a few hundred in	13 Interminable war will have convinced US public
1984. the	opinion and the US Congress to curtail aid to El
insurgents hope to parlay new government austerity	Salvador
measures—announced in January 1986—into union	1
support for a general strike.	Changing Rebel Tactics
	Among the most dramatic tactical shifts by the
	guerrillas in 1985 has been the widespread and indis-
Status of the War: A New Phase	criminate use of antivehicle and antipersonnel mines
•	and boobytraps.
Rebel leaders publicly claim to be initiating a new	the rebel alliance had
phase" of the conflict—a war of attrition that will	decided to saturate roads and rural areas with mines,
exact maximum costs on the government with mini-	using explosive charges calculated to achieve maxi-
mum expenditures of their own resources. Insurgent	mum psychological impact by maining rather than
strategy now calls for increased economic sabotage,	killing. During the first six months of 1985, the
saturation of the countryside with antipersonnel mines	Salundoran military recorded about any 1985, the
and boobytraps, hit-and-run assaults on poorly de-	Salvadoran military reported that nearly 30 percent
fended military and civilian targets, and urban terror-	of government battlefield casualties came from mines.
ism. While such a strategy is unlikely to allow the	In recent months,
rebels to defeat the now militarily stronger Salvador-	mines and bobbytraps nave continued to account
an armed forces, it could—by escalating terrorism,	for 14 percent of all military deaths and 47 percent of
economic destruction, and political turmoil—slow or	the wounded. The rebels' use of mines also has
even reverse the democratization process	resulted in mounting casualties among civilians, ac-
The state of the actinocratization process,	cording to official Salvadoran Government reports
On the political front	
the rebels are focusing on an escalation of	Dahat was a Caria at the same of
political agitation by radical church and human rights	Rebel use of mines is not only more frequent but also
groups, militant student associations, and labor	more technically sophisticated.
valana (	
the guerril- las are planning a new umbrella organization, the	

Secret

14

3



15

Secret

first six months of 1985 such operations increased more than 550 percent over the same period in 1984. Prominent targets have included the nation's electrical grid, telecommunications and other public services, commercial transport, and private agricultural facilities. In January 1986, the rebels destroyed nearly 40 electrical pylons causing lengthy blackouts in San Salvador and throughout much of eastern El Salvador.

Terrorism also is now a favored tactic. According to public statements by rebel spokesmen

the guerrillas are engaging in rural terrorism to convince the populace that the government does not exercise authority in the countryside. In the first half of 1985, insurgent raiders destroyed 75 provincial town halls and other nonmilitary public facilities, compared to about 12 during all of 1984.

Moreover, the rebels abducted more than two dozen mayors from towns in the east following the March 1985 legislative and municipal elections, murdering two of them. In a particularly brutal episode in April 1985, guerrilla death squads massacred 29 men and women in Santa Cruz Loma in La Paz Department on the suspicion that they were civil defense personnel and government supporters. Rebel leaders generally have defended these tactics publicly by claiming that "US intervention" in El Salvador leaves them no choice.

The majority of reporting also indicates a broad leftist commitment to urban terrorism and a willingness to defend its use despite opposition from some non-Marxist elements of the insurgent alliance, the main-stream Catholic Church, and Salvadoran public opinion at large.

in a mid-1985 meeting in Managua, Sandinista chief Tomas Borge told Salvadoran rebel leaders that, in light of their shrinking fortunes in the countryside, the key to maintaining their credibility rested with their ability to disrupt life in the capital.

rebel strategists believe random terrorism against ordinary citizens, as well as government and military officials, will demoralize the urban society and destabilize the Duarte administration. US diplomats and military personnel also are primary targets; the rebels evidently believe that terrorism against US personnel will force Washington to reduce its presence in El Salvador and perhaps eventually cut back its financial and material support.

Government Response

We believe that, although the Salvadoran Government will be able to maintain its current military momentum in the countryside, it faces a considerably more difficult job in curbing urban terrorism. The government has had some recent successes in capturing key urban guerrilla leaders, but, in our view, it will remain vulnerable during the next year or two to terrorist actions similar to the June 1985 Zona Rosa massacre or the kidnaping of President Duarte's daughter

In the Countryside: Civic Action and Civil Defense. In our judgment, the Salvadoran military is capable of continuing and perhaps building on the strategies that have given it the advantage in the countryside. Official Salvadoran sources indicate that the military high command, for example, now recognizes that regular patrol bases for clite units operating in guerrilla areas can counter the standard rebel ploy of fleeing Army sweeps but returning quickly when government forces depart. In addition, we believe the Salvadoran military is capable of improving on current efforts to:

 Develop additional "Pink Teams" to increase the military's airmobile capabilities. These units are designed to coordinate helicopter and fixed-wing aircraft with land assaults against insurgent bases. Three additional teams are being drawn up and could be based at the nearly completed helicopter facility at San Miguel.

By so doing, no government would improve considerably its reaction time in the militarily active eastern part of the country.

Secret

16

 Continue frequent sweeps into rebel strongholds and logistic centers in an effort to crode guerrilla morale further, and disrupt rebel supply lines.

· Continue to focus on interdicting guerrilla resupply lines. The military has plans, for example, for basing the newly operational Marine infantry battalion in the southeast from where it can put more direct and constant pressure on rebel resupply efforts.

We believe that, although the Salvadoran military is capable of maintaining the upper hand during the time frame of this assessment, longer-term progress requires more comprehensive counterinsurgency programs. Such efforts to date are constrained by a lack of resources and technical expertise, as well as a lessthan-total commitment on the part of some civilian and military authorities

civic action efforts neretotore have revolved around a "National Plan" that calls for eliminating the insurgents from a particular area followed by a combined military-civilian effort to strengthen local government and restore essential public services. A National Commission, consisting of representatives from seven participating national ministries, is charged with charting government policy while similar committees exist at the department and municipal levels. Implementation of the plan began first in mid-1983 in San Vicente Department and was extended to neighboring Usulutan in 1984. Both departments are key agricultural areas for the government as well as important logistic hubs for the insurgents.

Although by late 1985 the program technically had been extended to seven more departments,

Overall. the armed

forces have yet to provide sufficient security to designated areas and that efforts by local field commanders continue to be largely ad hoc. Some commanders,

are threatening communities with a cutoff or aevelopment aid unless they establish civil defense units. Perhaps more important, President Duarte has

yet to strongly support the program or involve the private sector in it. One indicator of the government's lack of support is the declining budget allocation that civic action programs have received. Over the period 1980-85, the government budget as a percentage of the GNP has remained constant, but funds for public works and services have declined by about one-third.

In the related area of civil defense, the military's training program, started in early 1984, so far has produced about 140 instructors who in turn have trained some 7,000 civil defense members,

Overall, howthe government fell far snort of achieving its goal of establishing a total of 165 units in all 14 departments by the end of 1985, and in fact has only some 53 units in 262 municipalities. The program is designed to develop a core of local residents willing and able to defend their homes from insurgent attacks after an area has been initially secured by the armed forces

Reporting from local sources indicates several reasons for this slow growth. In some cases,

localities are resuctant to establish units unless the armed forces commit themselves to come to their aid. The military, however, is hesitant to make such a commitment in the absence of an active and credible civil defense unit, and, even when such units exist, the military often is slow to respond. in one inci-

dent in July 1983 a civil desense unit in Chalatenango was mauled because the nearest military garrisonless than 3 kilometers away—waited several hours after the insurgents had withdrawn to send help.

few of the local volunteers are armed, and then only with earbines; radios linking units with regular military forces also are inadequate. some local military officials are rejuctant to give the desenders better equipment for sear that it will be

captured by the rebels. Finally, in some regions the phrase "civil defense" carries

with it a negative connotation of government oppres-	US Marines in June 1985—has led to increased rebel
sion, death squads, and kidnapings.	casualties, the confiscation of important documents,
	and the capture of factional leaders and other cadre,
These problems aside, the civil defense units have	including two of the triggermen who participated in
scored some successes against the insurgents.	the June killings.
for example, the 350-man	nereased Army pressure during the summer of
organization in Isla de Mendez in southern Usulutan	1985 forced the PRTC to relocate (. 3m several of its
successfully defended the area against two rebel	traditional strongholds. According to official statis-
attacks in 1985. In October 1985, a smaller unit	tics, government actions in recent months also have
engaged an insurgent group twice its size and inflicted	netted several leaders from other rebel factions, and
several casualties. In our judgment, public anger and	over 40 urban terrorists and their agents have been
opposition to rebel tactics of mining and robbery-	arrested in the capital since July 1985. Meanwhile
has the	leaders of the
potential to make civil defense units a more appealing	armed wing of the Communist Party are restructuring
alternative to the lack of rural security.	their organization in San Salvador and moving their
	urban cadre to the countryside until government
In the Cities	pressure eases
the Duarte administration's ability to	
counter repet urban terrorism is inadequate and	We believe, however, that the insurgents remain
the government will continue to be plagued by short-	capable of carrying out urban terrorist attacks that
ages of weapons, radios, and vehicles, as well as a lack	will draw public attention to their cause and highlight
of training in counterterrorist operations.	the government's continuing security weaknesses
in August 1985 Deputy	four of the five rebel
Delense Minister for Public Security Colonel Lopez	factions have an established urban apparatus, and one
Nulla acknowledged that government efforts were	radical splinter group, the Clara Elizabeth Ramirez
being hampered seriously by an "acute" shortage of	Front (CERF), can mount actions in and around San
vehicles and communications	Salvador and operate largely independently of the
<u> </u>	FMLN. These groups have had considerable time to
On the plus side. public	organize in the cities, and have the ability to stay
security forces are making an ellort to work together	underground until circumstances for action are favor-
more closely. The new US-supported Special Investi-	abic
gative Unit (SIU) has been empowered by President	
Duarte to investigate acts of terrorism, while a special	
US-trained, 48-man antiterrorist unit has been	Outlook: Continuing Conflict
formed to react to the guerrilla threat in the capital.	•
In the wake of the kidnaping of his daughter. Duarte	We believe that Salvadoran Government forces prob-
publicly announced plans to create a National Securi-	ably will continue to make inroads against the insur-
ty Council to coordinate military and civilian counter-	gents over the next two years, but they are not well
insurgency efforts and to prevent the insurgents from	positioned to win a decisive military victory. The
driving a wedge between various civilian and military	government has strengthened its ability to withstand
elements.	the insurgent war of attrition, however, and we believe
	it will maintain the military initiative. Progress in
We expect the government to register successes	implementing broader local programs that we believe
against the urban terrorist network but, at the same	are necessary to root out the durable, rebel hardcore is
time, to remain vulnerable to spectacular and dramat-	likely to be more gradual and uneven.
ic acts. On the one hand	
the Army's campaign against the	· ———
PRTC—the group responsible for the deaths of the	

Secret

18

Balanced against this, we believe the military fortunes of the insurgents will continue to decline, albeit not at a dramatic rate. Popular support for the rebels is likely to continue to dwindle, in part because of their worsening human rights record. Moreover, attempts to justify murder, kidnaping, robbery, and economic sabotage—as well as their outright rejection of the democratization process—are likely to continue costing them economic and diplomatic support overseas.

Overall, however, we do not believe the balance has tipped sufficiently to allow for a definitive resolution of the war. In particular, we believe government performance will continue to be characterized by erratic progress subject to some reversal. The government's "National Plan" is likely to be particularly vulnerable to guerrilla sabotage and harassment. Likewise, in our judgment, further advances in the two-year-old civil defense program—which we believe is critical to establishing more permanent government control in the countryside—will be difficult to achieve given the lack of material resources and the lackluster commitment of some local Army commanders

More challenging and threatening in the short run, however, is the insurgents' turn to urban terrorism. We believe that, although this shift does not threaten to bring down Duarte, prolonged urban terrorism and sabotage has the potential to sap popular support for the government, sow dissension between the military and the civilian authorities, and undermine longer-term economic and administrative reform. In particular, we believe the manipulation of labor groups has the potential to cripple the economy. Moreover, dramatic acts will continue to keep the guerrilla cause in the public eye and contribute to the impression that the insurgents are gaining strength,

### Implications for the United States

In our judgment, the rebels' recent shift in strategy and tactics is designed in part to raise the cost of Washington's support for El Salvador. At one level, we believe the insurgents will continue to search for US targets of opportunity that, from their perspective, will draw attention to US involvement in San Salvador. The insurgents, for example, publicly noted that they viewed the October 1985 attack on the military training center as a partial failure because no US military personnel were killed. We also believe that US personnel—including dependents—will remain potential kidnap victims

have had some success in penetrating US installations and surveilling US personnel and dependents.

At another level, we believe the insurgents also calculate that Washington's support for San Salvador will wane in the face of an extended war of attrition.

Although the guerrillas almost certainly do not expect the current administration to weaken its support for Duarte, we believe they see some prospect of sharpening the debate in the United States over Washington's role in the Salvadoran conflict. This goal could be furthered by reviving pressure—both diplomatically and through the foreign media—for new negotiations over power sharing with the government. Although

the hardline guerrina leaders dominate decisionmaking in the rebel movement, they appear willing to buy time by allowing more moderate political representatives to engage in a dialogue with the Duarte government.

In our opinion, there is no prospect that the Duarte government will be able to wean itself during the next two years from its material and financial dependence on the United States. In addition to continuing economic and military support, the Duarte government will look for continuing public and diplomatic approbation of both the government's conduct of the war and its progress toward democracy.

19

Secret

#### Alternative Scenarios

Although we believe it unlikely, we cannot discount the possibility that the military situation in El Salvador could turn rapidly in favor of either the government or the insurgents during the next two years, as outlined in the following two alternative scenarios.

Government Forces Move Toward Decisive Defeat of Rebels

Under this scenario, dramatic improvements in the performance of the Salvadoran armed forces coupled with a series of tactical blunders—thus far not exhibited—by the rebels could reduce the insurgency to little more than the nuisance value that characterized it during the late 1970s. In particular, we believe this outcome would require sizable increases in forcign assistance to the Salvadoran armed forces.

In our judgment, the evolution of this scenario would be marked by the government becoming increasingly aggressive in pursuing large-scale sweeps, small-unit reconnaissance and harassment operations, and coordinated air and artillery attacks. In addition, we believe the government would have to make equally strong advances in combating urban terrorism, particularly by improving their security performance. Should such improvements occur, among other signs, we would expect to see that:

- The insurgents believed they no longer could depend on traditional area strongholds to provide security and sanctuary.
- The rebels were having greater difficulty with arms resupply and being forced to rely largely on existing reserve caches.
- Desertions were significantly increasing.
- The ranks of guerrilla terrorism networks were being severely depleted.

Government Performance Fulters Budly Allowing the Insurgents To Scize the Military and Political Offensive Under this scenario, the government's ability to stay the course against the insurgent war of attrition would decrease precipitously, undermining the legitimacy and credibility of the Duarte government. In particular, we believe a wave of terrorism or improved battlefield performance by the insurgents—perhaps as a result of the introduction of more sophisticated weaponry such as the SA-7—could contribute to a public impression that the government was losing control. An increase in leftist-inspired strikes and sabotage could further crode the government's position and bring the economy to a standstill.

Under this scenario, we would expect to see signs that:

- The military increasingly believed that the prosecution of the military situation required more decisive action than a civilian government was capable of providing.
- The public at large was losing confidence in Duarte's leadership and the electorate was becoming increasingly polarized.
- Political parties become increasingly paralyzed by infighting.
- Economic conditions suffered a quick and sharp deterioration.
- Guerrilla unification efforts were resulting in the establishment of an authentic insurgent army led by a monolithic command element and following a well-defined strategic battle plan.
- Increased external support for the rebels, perhaps including the introduction and successful use of SA-7 antiaircraft missiles.

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