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*Summary*SECRET

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4 pages. Copy # 2 of
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October 15, 1956

MEMORANDUM

To: A - Mr. Hammond

From: R/ES - Charles N. Manning

Subject: Consumer-Relations Study by Manpower Utilization Staff

Personnel to be interviewed at CIA fall into three main groups. First, the central office of the Director; second, units which respond to the Deputy Director, Intelligence (DDI) who is concerned with the production of general intelligence; and third, units which respond to the Deputy Director, Plans (DDP) who is concerned with clandestine operations.

I. CIA Central Office

- A. James Q. Reber - On the staff of the Special Assistant for Programs. He is chiefly concerned with implementing the responsibility of CIA for coordination both within the Agency and among other intelligence agencies. He can speak of State Department cooperation in his problems of meshing the work of different agencies to achieve efficiency without duplication; also, he can explain the complex inter-relationships of the different parts of CIA itself.
- B. Wallace Lampshire - Assists Reber with special reference to external research, i.e., the securing of research assistance from private U. S. institutions. He does the staff work associated with CIA's contribution to ERS; guides ERS in meeting CIA needs; and helps to coordinate inter-agency activities in this field.
- C. Matthew Baird - Director of Training (presumably associated with the central CIA office structure). Arranges the now extensive program of area and functional training courses in CIA. He can speak about the participation of R analysts in lecturing to these courses.

D. Mr. Robert AmorySECRET

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- D. Mr. Robert Amory - Deputy Director, Intelligence. Reports directly to the Director of Central Intelligence and his Deputy; in charge of the positive intelligence side of CIA's organization; main supporting offices are Office of Research and Reports (ORR - Guthe); Office of Scientific Intelligence (OSI); Office of Current Intelligence (OCI - Sheldon); Office of National Estimates (ONE - Kent); Office of Central Reference (OCR - Andrews); Office of Operations (OO - Carey); Office of Basic Intelligence (OBI - Knowles).

Mr. Amory personally is in contact more frequently with Mr. Armstrong than with other members of the R organization and normally on subjects relating to National Intelligence Estimates and matters of current intelligence interest. From time to time, of course, depending upon the importance of the problem, he is also in touch with Mr. Armstrong and other areas of the Department in connection with matters concerning the activities of and support of the various CIA operations that are his responsibility. For instance, recently he has been personally concerned with the problem of Science Attachés and with securing the substantial increase and distribution to CIA of State Department despatches.

Mr. Amory represents the CIA on the NSC Planning Board.

- E. Mr. James Andrews - Assistant Director, Office of Central Reference - Reports directly to Mr. Robert Amory, Deputy Director, Intelligence. In charge of: CIA's non-clandestine collection liaison with the intelligence organizations of the State Department and the three Services; CIA's Central Reference Collection of intelligence materials in raw and finished form; CIA's biographic research division.

Mr. Andrews' office has especially close contacts with OLI and its three divisions, IAD, BI and LR. IAD's CIA liaison branch (CLB) is in daily touch with the State Liaison Branch of OCR in connection with providing State services to CIA and securing information or arranging CIA's services to State for securing information. Similarly, BI is in constant touch with OCR's Biographic Research Division in providing biographic service to CIA. LR has less frequent, but steady contact with OCR's library and reference services. OCR provides the backstopping for State's overseas Publications Procurement Program and its backstopping instructions and the like flow through IAD's front office for approval and despatch.

F. Colonel

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- F. Colonel Eugene Moreau - Deputy Assistant Director, OCR - Reports directly to Mr. James Andrews and is concerned with same series of relationships. Recently has served as Chairman of the Interdepartmental Committee on Documentation on which State has been represented by LR, Mr. Shipman.

II. Under Deputy Director, Intelligence

- A. Sherman Kent - Assistant Director, head of Office of National Estimates. He can speak of the participation and usefulness of OIR in the program of National Estimates.
- B. Knight McMahan - Deputy head of the Office of Current Intelligence (OCI). This office keeps the Director himself briefed on current events, and prepares special support intelligence for other parts of CIA. He can tell of both the informal advisory briefings by OIR analysts for members of OCI, and the usefulness to OCI work of the OIR product.
- C. Otto Guthe - Head of the Office of Research and Reports, he is primarily responsible for economic analyses of the Communist Bloc and for chairing the Economic Intelligence Committee (EIC). He will be interested in the part OIR plays in fitting its work together with ORR to form the total portion of the Bloc; also the participation of R (both OIR and OLI) in the inter-agency collection, production and programming functions of the EIC.
- D. Kenneth Knowles - Head of the Office of National Surveys; directs the overall inter-agency program for production of National Intelligence Surveys and can speak of the State Department's contribution to that program.

III. Deputy Director for Plans

- A. Gordon Stewart, Chief, Foreign Intelligence, Staff Advisor to Mr. Frank Wisner (DD/P) on all matters relating to clandestine collection of intelligence information - Head of the Planning Staff that is concerned with the covert collection activities of DDP; works closely with Mr. Armstrong and his immediate office on general matters relating to CIA's clandestine intelligence effort and with Mr. Buford similarly in a general sense, and particularly with the establishment of national priorities for clandestine collection. He will know about the cooperation of R in assisting the development of general plans and particular requirements for the collection activity; also the utility of R evaluations and comments upon the intelligence reports put out by this part of CIA; also the work of R in facilitating certain administrative arrangements between CIA and the Department.

B. JohnSECRET

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- B. John Tilton, Chief of the Office of Intelligence Support of Mr. Stewart's Requirements Staff - Head of the Collection Branch of the Requirements Staff, is centrally responsible for meeting the needs of the whole DDP area for materials available in the U.S. Responsible for securing from other intelligence agencies intelligence needed for the implementation of CIA's clandestine intelligence and other activities; has close contacts in this regard with OIR and IAD, and has especially close relationship with BI and State's biographic intelligence support to CIA. He thus can speak of the utility of R products generally to all of the DDP and the particular utility of projects specially undertaken by R at the request of DDP.

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James Q. Reber	11:00 Tuesday	(#766)	Admin. Bldg.
Sherman Kent	2:30 Tuesday	(#552)	Admin. Bldg.
Kenneth Knowles	4:00 Tuesday	(#4217)	
Gordon Stuart	9:00 Wednesday	(#4123)	"L" Bldg.
Eugene Moreau)	2:30 Wednesday	(#2244)	"M" Bldg.
James Andrews)			
John Tilton	4:00 Wednesday	(#6644)	"L" Bldg.
Otto Guthe	9:00 Thursday	(#2617)	"M" Bldg.
Knight MacMahon	11:00 Thursday	(#637)	"Q" Bldg.
Wallace Lampshire	2:30 Thursday	(#766)	Admin. Bldg.
Robert Amory	4:00 Thursday	(#703)	Admin. Bldg.
Matthew Baird	11:00 Friday		"T-31"

October 15, 1956