

DATE

15 July 1988

TRANSMITTAL SLIP

TO: James L. McCullough
Chairman, IPC

ROOM NO.

BUILDING

7E44

Hdqs.

REMARKS:

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FROM:

Chief, IPC Staff

ROOM NO.

BUILDING

EXTENSION

BW09



Intelligence Producers Council

14 July 1988

NOTE FOR: Chairman, IPC

SUBJECT: Briefing of the HAC SAI Team

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1. The attached is provided for your information and use as appropriate. It was used to brief a HAC S&I Team that is surveying the ICS.

2. The HAC Team was very much interested in the work of the IPC and thought we were doing excellent work. They were particularly interested in the NITs process, the PEI program and the consumer survey. They inquired if the results of the survey would receive broad distribution within the Community. I assured them that would be done, and if like the previous survey of the Carter administration, various production elements within the Community would make appropriate adjustments in their production efforts and activities.

[Redacted Signature]

Chief, IPC Staff

STAT

Attachment

CC: DOR&E

[Redacted]

MPSS

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Intelligence Producers Council

INTELLIGENCE PRODUCERS COUNCIL

AND STAFF

AN OVERVIEW

SECRET

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Intelligence Producers Council

THE COUNCIL'S ROLE

- o THE INTELLIGENCE PRODUCERS COUNCIL (IPC) IS AN ADVISORY BODY TO THE DCI AND THE DDCI. IT PROVIDES AN AUTHORITATIVE FORUM OF SENIOR INTELLIGENCE MANAGERS TO ASSIST THE DCI ON ISSUES AND PROGRAMS AFFECTING THE QUALITY AND EFFICIENCY OF INTELLIGENCE PRODUCTION.
- o CONSEQUENTLY, THE IPC SUPPLIES THE PRODUCER'S POINT OF VIEW TO MATTERS OF COLLECTION, PROCESSING, EXPLOITATION, AND ANALYSIS OF INTELLIGENCE DATA AND TO BUDGETARY ISSUES AS WELL.

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BACKGROUND

- o AT THE RECOMMENDATION OF DDCI MC MAHON, THE IPC WAS ESTABLISHED BY DCID 3/3 ON 8 MARCH 1982 BY DCI CASEY.
- o THE CHAIRMAN OF THE IPC IS DESIGNATED BY THE DCI AND DDCI.
- o THE MEMBERSHIP OF THE COUNCIL CONSISTS OF NFIB ORGANIZATIONS WITH MAJOR RESPONSIBILITY FOR INTELLIGENCE PRODUCTION -- CIA, DIA, STATE INR, AND NSA.
- o THE MILITARY SERVICES AND THE INTELLIGENCE COMMUNITY STAFF HOLD OBSERVER STATUS, BUT PARTICIPATE FULLY IN COUNCIL DELIBERATIONS.
- o SINCE ITS INCEPTION, THE IPC AND ITS STAFF HAVE UNDERTAKEN A GROWING NUMBER OF PROJECTS AND ACTIVITIES IN AREAS OF:
 - NATIONAL-LEVEL REQUIREMENTS AND INTELLIGENCE GAPS.
 - PRODUCTION ENHANCEMENT MEASURES AND PRODUCTION REPORTS.
 - SURVEYS OF CONSUMERS AND ANALYSTS.
 - REPORTS ON EXTERNAL RESEARCH AND COORDINATING MECHANISMS.
 - SPECIAL STUDIES.
- o ON 14 DECEMBER 1987, THE DDCI TRANSFERED THE IPC STAFF TO THE INTELLIGENCE COMMUNITY STAFF FOR THE PURPOSE OF CREATING A " STRONGER INVOLVEMENT OF COMMUNITY PRODUCTION ELEMENTS IN OUR ASSESSMENT OF REQUIREMENTS SATISFACTION...."

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MISSION

- o THE IPC IS CHARTERED TO ADVISE AND ASSIST:
 - THE DCI WITH DUTIES AND FUNCTIONS RELATING TO INTELLIGENCE PRODUCTION.
 - THE DIRECTOR, INTELLIGENCE COMMUNITY STAFF, ON PRODUCTION-RELATED MATTERS.
 - THE INTELLIGENCE COMMUNITY IN IMPROVING THE EFFECTIVENESS OF THE PRODUCTION PROCESS.
 - THE INTELLIGENCE COMMUNITY PRODUCTION MANAGERS BY PROVIDING AN INTERAGENCY FORUM TO ADDRESS THE QUALITY OF THE INTELLIGENCE PRODUCT.
- o THE IPC PROVIDES THE INTELLIGENCE PRODUCERS' VIEWS ON PERTINENT ELEMENTS OF THE NATIONAL FOREIGN INTELLIGENCE PROGRAM.
 - THE CHAIRMAN IPC IS A MEMBER OF THE NFIC.

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FUNCTIONS

- o MAINTAIN NATIONAL INTELLIGENCE TOPICS (NITs).
- o IDENTIFY AND RECOMMEND MEANS TO IMPROVE INTELLIGENCE PRODUCTION PROGRAMS.
- o MONITOR INTELLIGENCE PRODUCERS' NEEDS FOR INTELLIGENCE INFORMATION.
- o PARTICIPATE, AS APPROPRIATE, IN ASSESSING COLLECTION AND PROCESSING ACTIVITIES.
- o PARTICIPATE IN COMMUNITY LONG-RANGE PLANNING PROCESS.
- o RECOMMEND POLICIES AND PROCEDURES FOR INTELLIGENCE EXCHANGES.
- o PROVIDE PRODUCERS' VIEW AT NATIONAL FOREIGN INTELLIGENCE COUNCIL MEETINGS.
- o PROVIDE THE INTELLIGENCE PRODUCERS WITH SUPPORT AS DIRECTED BY THE DCI.

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INTELLIGENCE PRODUCERS COUNCIL

MEMBERSHIP

MEMBERS

CIA:
James L. McCullough, Chairman
Associate Deputy Director For Intelligence (ADDI)

DIA:

NSA:

State/INR:
E. Raymond Platig

Chief, IPC Staff:

OBSERVERS

Army:
LTG Sidney T. Weinstein, USA

Navy:
RADM Thomas A. Brooks, USN STAT

Air Force:
MGEN C. Norman Wood, USAF

US Marine Corps:
BGEN James D. Beans, USMC STAT

DD/IC Staff:
 STAT

DDR&E/IC Staff:
 STAT

Chairman, NIC:
Fritz Ermarth

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INTELLIGENCE PRODUCERS COUNCIL

INTERAGENCY STAFF

- o CHIEF, INTELLIGENCE PRODUCERS COUNCIL STAFF (IC STAFF).*
- o 2 CIA REPRESENTATIVES.
- o DIA REPRESENTATIVE.
- o NSA REPRESENTATIVE.
- o INTELLIGENCE ASSISTANT (CIA).
- o SECRETARY (CIA).
- o ADDITIONAL COMMUNITY SUPPORT AS REQUIRED ON AN AD HOC BASIS.
- o CIA/DDI PROVIDES ADMINISTRATIVE SUPPORT.
- o ICS PROVIDES FACILITY SUPPORT AS REQUIRED.

* Reports to Chairman, IPC and to DDR&E/ICS.

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MAJOR PROGRAMS

- o NATIONAL INTELLIGENCE TOPICS (NITs):
 - COMPILATION AND DISSEMINATION.
 - PRODUCTION REPORTS.
 - GAPS STUDY.
- o PRODUCTION ENHANCEMENT INITIATIVES (PEIs).
- o INTELLIGENCE COMMUNITY CONSUMER SURVEY.
- o COMPENDIUM OF FUTURE INTELLIGENCE REQUIREMENTS (COFIR).
- o COMPENDIUM OF INTERAGENCY COORDINATING MECHANISMS.
- o EXTERNAL RESEARCH CONTRACT REPORTS.
- o SPECIAL NATIONAL-LEVEL REQUIREMENTS STUDIES.

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NATIONAL INTELLIGENCE TOPICS (NITs)

- o ANNUAL STATEMENT OF INTELLIGENCE NEEDS OF SENIOR MEMBERS OF THE US POLICYMAKING AND DEFENSE COMMUNITIES.
- o UNIQUE AND DIRECT INPUT FROM CONSUMER ORGANIZATIONS; USED IN PLANNING ANNUAL INTELLIGENCE PRODUCTION AND IN IDENTIFYING INTELLIGENCE GAPS.
- o APPROVED BY THE DDCI's SENIOR INTERAGENCY GROUP COMMITTEE ON INTELLIGENCE REQUIREMENTS AND PRIORITIES (SIG (I)).

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NITs GAPS REPORT

- o ANNUAL REPORT THAT IDENTIFIES SPECIFIC INTELLIGENCE SHORTFALLS RELATED TO THE NITs.
- o DETAILS REMEDIAL ACTIONS TAKEN BY THE INTELLIGENCE COMMUNITY TO IMPROVE COLLECTION AND ULTIMATELY PRODUCTION AGAINST THE NITs.
- o GAPS IDENTIFIED THROUGH A SURVEY OF THE INTELLIGENCE PRODUCTION ELEMENTS AND ANALYSTS.
- o SURVEY RESULTS ARE PROVIDED TO THE COLLECTION COMMITTEES AND FOREIGN INTELLIGENCE PRIORITIES COMMITTEE FOR REMEDIAL ACTION.
- o FINAL REPORT IS DISSEMINATED TO THE SIG (I) AND THE PRODUCTION AND COLLECTION COMMUNITIES.

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NITs-RELATED PRODUCTION REPORT

- o QUARTERLY ASSESSMENT SHOWING HOW THE INTELLIGENCE COMMUNITY HAS RESPONDED TO THE NITs.
- o SUMMARIZES COMMUNITY HARD-COPY FINISHED INTELLIGENCE PRODUCTION BY MAJOR TOPIC.
- o INCLUDES NATIONAL (NIE, SNIE, AND IIM) AND DEPARTMENTAL (ASSESSMENTS, RESEARCH PAPERS, AND MEMORANDUMS) PRODUCTION.
- o SHOWS TRENDS AND PROVIDES INSIGHT INTO THE MAGNITUDE OF FINISHED INTELLIGENCE PRODUCTION.
- o IDENTIFIES AREAS WHERE NATIONAL INTELLIGENCE TOPICS HAVE NOT BEEN ADDRESSED IN NATIONAL AND/OR DEPARTMENTAL PRODUCTION.
- o REPORT PROVIDED TO THE DCI, DDCI, AND COMMUNITY COLLECTION AND PRODUCTION MANAGERS.

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INTELLIGENCE CONSUMER SURVEYS

- o SURVEYS ARE TO DETERMINE THE EFFECTIVENESS OF INTELLIGENCE COMMUNITY SUPPORT TO US POLICY MAKERS.
- o FIRST STUDY, IN 1981, FOCUSED ON POLICYMAKERS LEAVING THE CARTER ADMINISTRATION.
- o CURRENT STUDY FOCUSES ON REAGAN ADMINISTRATION WITH FINAL RESULTS DUE IN DECEMBER 1988.
- o SURVEY INFORMATION OBTAINED VIA QUESTIONNAIRES AND ORAL INTERVIEWS WITH SENIOR POLICY MAKERS FROM THE CIVILIAN AND MILITARY COMMUNITIES.
- o SURVEY FINDINGS BECOME THE BASIS FOR REFORMS IN INTELLIGENCE COMMUNITY SUPPORT ACTIVITIES.

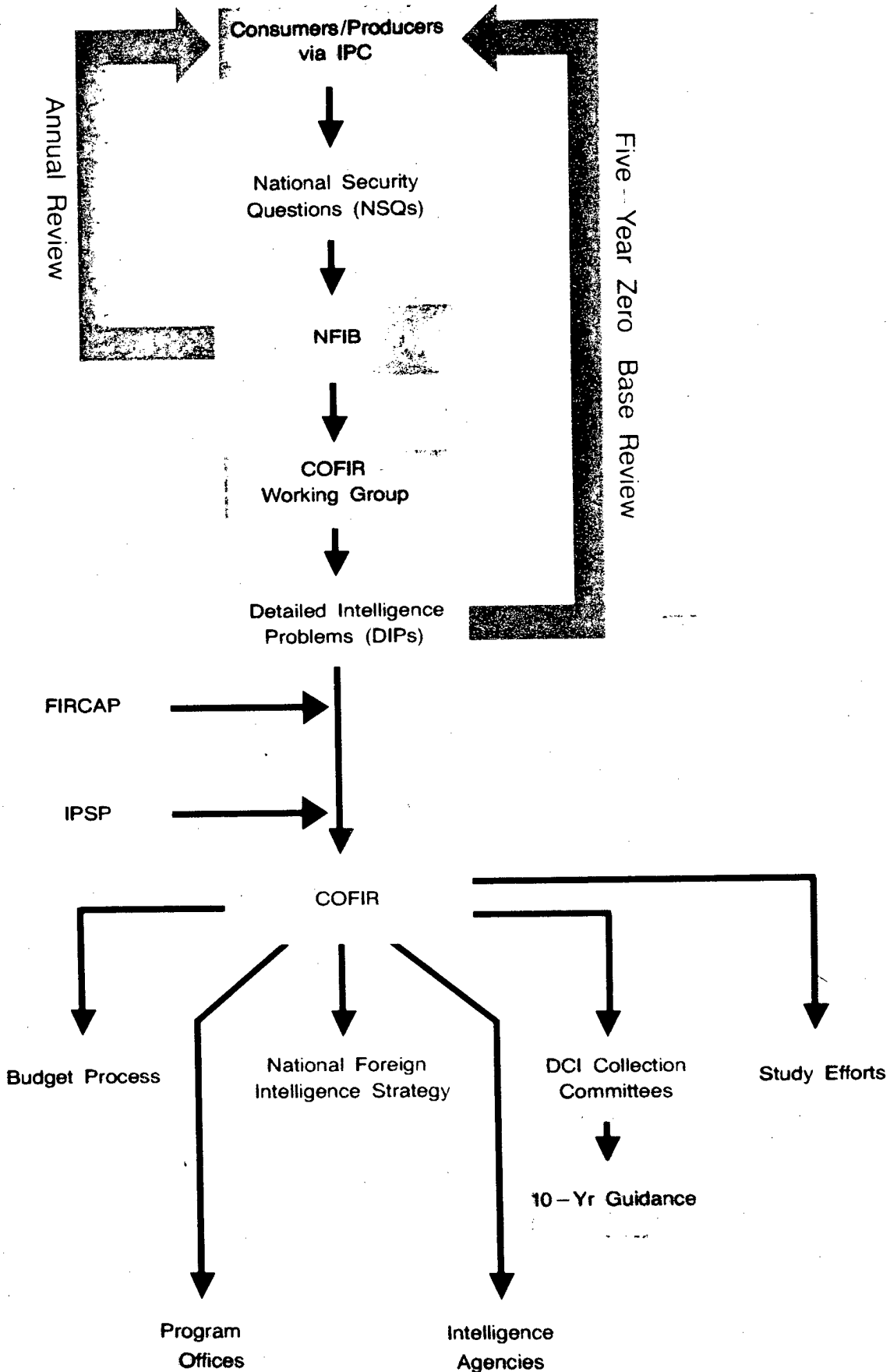
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Compendium of Future Intelligence Requirements

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COMPENDIUM OF INTERAGENCY COORDINATING MECHANISMS

- o HARDCOPY PUBLICATION THAT IDENTIFIES FORMAL AND INFORMAL COORDINATING MECHANISMS THROUGHOUT THE INTELLIGENCE COMMUNITY.
- o WILL HEREAFTER BE UPDATED AND REISSUED ANNUALLY.
- o PROVIDES INFORMATION ON RESEARCH, PRODUCTION, COLLECTION, AND EXPLOITATION MECHANISMS.
- o IDENTIFIES THE TOPICS OF INTEREST, PARTICIPANTS, FREQUENCY, AND PURPOSE OF EACH MECHANISM.
- o INCLUDES BASIC DESCRIPTIONS OF HIGH-LEVEL DCI ADVISORY GROUPS.

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EXTERNAL RESEARCH CONTRACT REPORTS

- o PROGRAM ESTABLISHED IN 1983 TO SHARE INFORMATION ON COMMUNITY EXTERNAL RESEARCH CONTRACTS.
- o PROGRAM OBJECTIVES INCLUDE:
 - MAKE PRODUCERS AWARE OF CONTRACTS BEING CONSIDERED WITHIN THE COMMUNITY.
 - ALLOW PRODUCERS TO COMPARE PROPOSALS TO REDUCE UNWANTED DUPLICATION.
 - IDENTIFY PROPOSALS WHERE COOPERATION WOULD BE BENEFICIAL AND PRACTICAL.
 - PROVIDE DATA ON CONTRACT PROGRESS AND RESULTANT PRODUCTS.
- o REPORTS COMPILED ON A QUARTERLY BASIS.
- o MAINTAINED IN AN AUTOMATED DATA BASE TO PROVIDE DATA MANIPULATION AND CROSS REFERENCING OF CONTRACTS.
- o DATA INCLUDE SPONSOR, CONTRACTOR, DESCRIPTION, STATUS, AND FUNDING LEVELS.
- o INFORMATION IS TIED TO NITS AND PEI PROGRAM TO FACILITATE OVERALL PRODUCTION MANAGEMENT.

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