

8 April 1976

NOTE FOR MR. LEHMAN

Dick:

This is a quick reaction to the proposition you mentioned to me yesterday afternoon. As I understand it, the essential features would be folding the DDI and the NIO's together to form a national production mechanism; this would leave a CIA consisting of the Operations, S&T and Administration Directorates.

There are a few pluses in such an arrangement. One is that it rhymes well with what apparently is going to be a finding and recommendation of the Senate Select Committee. The arrangement provides the DCI with production assets in depth; it would also prove likely to result in some early attention to production needs for additional resources and capacity.

I believe this resource relief can also be provided to the DDI by enlightened Agency leadership too, and by itself, this point does not necessarily argue for direct subordination to the DCI.

Having said these things about the proposition, I find more wrong than right with the idea.

- First is that it not only has the appearance of, but is in fact, a fragmentation of CIA. It thus would confirm the feelings of many pessimists who already profess to see

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disintegration around the corner.

- What would be left in CIA would no doubt become even more parochial in time since its mission and responsibilities would not only be narrowed, but it would be left without the objective, supra-national character of DDI production.
- It would diminish career prospects for Agency personnel by making it even more difficult to move from one function to another.
- It would create a production element of large and unwieldy size for DCI management.
- And last, it would emphasize the symbolism which I thought all of us agreed is a bad one. It puts national production in the hands of what would be taken to be an Agency component.

E. H. Knoche

Attachment:
Chart

MODEL VI

