

1 September 1976

STAT MEMORANDUM FOR: [REDACTED]  
EO/NI

STAT FROM : [REDACTED]  
AEO/NI

SUBJECT : Crisis Management Task Force

1. The Crisis Management Task Force met on Monday, 30 August, to discuss a first cut draft by [REDACTED] of a sequential checklist for crisis management. (Copy attached.) We only managed to work our way through the first three pages, which have been subsequently revised to reflect the numerous changes and suggestions from the group. (Revision attached.)

2. All present concurred with the concept of NIO responsibilities that we had submitted -- and I did manage to get the title "Crisis Coordinator" removed and "Principal NIO" put in its stead. However, the group, not unexpectedly, struck the obvious snag: i.e., there is no single point in the Community where any crisis coordinator, manager, or whatever can get an accurate report on the status and retargeting possibilities of the technical collection system.

3. The ensuing discussion was vigorous and came to no resolution. Contrary to my earlier expectations, it appears that Cord Meyer feels he has a charter from Hank Knoche to press on with this matter; he is very likely to seek out Dick Lehman as soon as he returns from leave.

4. Everyone agrees we must have a collection manager -- the problem is who. We appear to have two principal options:

a. Give the D/DCI/NI authority to designate a person to serve as crisis collection manager (not in caps) -- this could be the A/NIO, another NIO, someone on the IC Staff, or anyone else who fills the bill for the particular crisis.

b. Give the D/DCI/IC authority to designate a Crisis Collection Manager (in caps) who would consult with the NIO and provide advice to him and the DCI.

5. The weight of opinion tended toward the first option, which I believe we should support. I think Cord is very reluctant to let the IC Staff play a major role in the crisis management process. (In fact, when the IC representative tried to write in a role for the Staff in the early phases of the crisis, Cord told him flatly that he saw no such role and suggested that if they didn't like that judgment, they were welcome to take a footnote.)

6. The group meets again on Tuesday, September 7.



ST

Attachments

A/S

Distribution:

Original - Addressee

1 - AEO/NI Chrono

1 - RI

1 - Crisis Management File

CRISES STAGES

I	ALERT	Notification of Activity
II	ASSESSMENT	Activity Scope Significance
III	FOCUS	Increase in Information Gathering Intensive and Timely Analysis and Reporting Assembling of Experts Establishment of Analysis, Planning, and Decision- Making Groups
IV	RESPONSE	Planning of Options (Feasibility, Purpose, Domestic and Foreign Reactions) Review and Decision Implementation
V	SUBSIDIENCE	Return to Normalcy Critique

DRAFT  
30 Aug 76

OUTLINE OF INTELLIGENCE COMMUNITY ACTIONS DURING MINOR CRISES

I ALERT

- A Initiate CRITIC Reporting
- B Notify Senior Officials and Intelligence Components

II ASSESSMENT

- A Operations Centers
- B Current Intelligence Components
- C NIOs
- ~~D~~ Issue Alert Memorandum
- E Brief DCI, WSAG, et al.

III FOCUS

- A Designate Principal NIO as Crisis Coordinator
- B Review and Adjust Collection Activities
  - 1. Program Managers
  - 2. COMREX/HRC/SC, CIA/RES
  - 3. NIO/Crisis Coordinator
  - 4. Issue Crisis Collection Guidance
  - 5. Prepare Status Report
- C Review and Adjust Analysis and Reporting

EGIB



2. Consider Need for:

a. NISR and other special reports

b. Community Task Force

c Agency Task Force

- 3 Identify Special Crisis Reporting Requirements and Issue Guidance

D Participate in Crisis Planning and Decision Groups

- 1 WSAG
- 2 State Interagency Crisis Task Force
- 3 JCS Crisis Task Force (CAT/NTF, etc.)

E Review and Adjust Intelligence Support Activities

1. Communications
- 2 Facilities
- 3 Personnel
- 4 Transportation

IV RESPCNSE

- A Identify and Provide Intelligence for Decision Options
- B Advise President and WSAG
- C Inform Community of US Decisions and Activities
- D Plan and Implement Community Support for US Actions
- E Monitor Implementation of Community Actions

V SUBSIDENCE

- A Notify Community of End of Crisis
- B Critique Community Performance

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Next 6 Page(s) In Document Exempt

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