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8 September 1976

MEMORANDUM FOR: D/DCI/NI and NIOs

SUBJECT : Advisory Panel Nominees - Rough Categories of Prime

Expertise

Most of the Panel nominees can fairly be claimed to be generalists, and they have been put on the list for that reason. But most generalists have a primary orientation or specialty. The categories below group the alphabetical list roughly by primary specialty. It is intended to give an idea of the adequacy of geographical-functional coverage provided by the list so far. It reflects a discussion on 7 September with the NIOs. It numbers more than 50, to allow for refusals or people whom the DCI may not wish to include.

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Soviet Military

- 1. Bleckman, Barry
- 2. Goodpaster, Andrew
- 3. Lodal, Jan
- 4. Nitze, Paul
- 5. O'Dean, Phillip
- 6. Schlesinger, James
- 7.
- 8. Weyand, Frederick
- 9. Wohlstetter, Roberta

Soviet - Other

- 10. Becker, Abraham
- 11. Grossman, Gregory
- 12.
- 13.
- 14. Legvold, Robert
- 15. Lipson, Leon
- 16. Shulman, Marshall
- 17. Taubman, William

Middle East - South Asia

- 18. Barger, Thomas
- 19. Hart, Parker
- 20. Palmer, Norman

China, Japan, and Other FE

- -21. Eckstein, Alexander
 - 22.
 - 23. Greene, Fred
 - 24. Leonard, James
 - 25. Oksenberg, Michel
 - 26. Perkins, Dwight
 - 27. Scalapino, Robert
 - 28. Solomon, Richard

Africa

- 29. Marcum, John
- 30. (Christison to propose one more)

Latin America

- 31. Fishlow, Albert
- 32. (Hopkins to propose one more)

West Europe - Political and Military

- 33. Livingston, R. Gerald
- 34. Menderhausen, Horst
- 35. Pierre, Andrew
- 36. Schaetzel, Robert

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Economics, Oil, North-South Issues No Particular Specialty 37. Grant, James 46. 47. 38. Johnson, Robert Huntington, Samuel 39. Malmgren, Harold 48. Knorr, Klaus 40. Peterson, Peter 49. May, Ernest 41. Zwick, Charles Menshikoff, Joyce 50. 51. Meyer, Cord Science and Technology Osgood, Robert 52. 53. Schilling, Warner 42. Branscombe, Louis 54. Sheldon, Eleanor 43. Kramish, Arnold 55. Yost, Charles 44. May, Michael 45.

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National Intelligence Officer for Western Europe

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Nominees for Advisory Panel - Alphabetical Order

1. BARGER, Thomas
Nominator: DDI

Position: Former president of Aramco; current

consultant for OPR

Specialty: Middle East, Energy Category: Private Industry

Age:

Person to Contact:

Comments:

2. BECKER, Abraham

Nominator: NIO/USSR, DDI

Position: RAND

Specialty: Economics (USSR/EE) Category: Academic

Category: Academi Age: Early 50s Person to Contact:

Comments: Specializes on USSR, but knowledgeable on other areas. Member of DCI's Military Economics Advisory Panel, knows intelligence business.

3. BRANSCOMBE, Louis

Nominator: NIO/Economics

Position: Vice President and Chief Scientist, IBM.

Specialty: Category:

Age:
Person to Contact:

Comments:

4. BLECHMAN, Barry

Nominator: NIO/USSR

Position: Brookings Institution

Specialty: Soviet Conventional Forces

5. FISHLOW, Albert

Nominator: D/INR, DDI

Position: University of California

Specialty: Latin America

Category: Academic

Age:

Person to Contact:

Comments: Former Deputy Assistant to Secretary of State.

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6.

Nominator: NIO/USSR Position: Professor Specialty: General

Category: Governmental? Academic?

Age:

Person to Contact:

Comments: Former D/OCI

7. GOODPASTER, Andrew

Nominator: NIO/WE
Position: Citadel
Specialty: General

Category: Governmental

Age: 61

Person to Contact: DCI

Comments: Last official post was SACEUR. One of the best military analytical minds with a good appreciation of politico-military inter-relationships derived from years as advisor to successive

administrations.

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Nominator: NIO/JP

Position: RAND

Specialty: East Asia Category: Governmental

Age:

Person to Contact:

Comments: Former DD/OCI, Member ONE Board

9. GRANT, James

Nominator: NIO/Economics

Position: Head of Overseas Development Council

Specialty: Category:

Age:

Person to Contact:

Comments:

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10. GREENE, Fred

Nominator: D/INR, NIO/JP

Position: Williams
Specialty: East Asia
Category: Academic

Age:

Person to Contact:

Comments: Former War College instructor; Director INR/REA, State and DOD consultant. Strong in international politics, strategic questions as well as East Asia.

11. GROSSMAN, Gregory

Nominator: NIO/Economics

Position: University of California

Specialty: Soviet Economics

Category:

Age:

Person to Contact:

Comments:

12. HART, Parker T.

Nominator: NIO/ME

Position: Former Ambassador to Saudi Arabia,

former Vice President, Bechtel Corp.

Specialty: Category:

Age:

Person to Contact:

Comments:

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Nominator: NIO/USSR, by DDI for USSR

Position: RAND
Specialty: General
Category: Academic

Age:

Person to Contact:

Comments: Started with FBIS as Soviet researcher in early 1950s. Pursuit of Soviet foreign policy questions carried him into other areas -- e.g., Middle East, China. Prolonged contact with CIA via RAND work. Vigorous, imaginative, knows what paper is. Especially useful as non-specialist on military papers.

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Nominator: NIO/USSR

Position:

Specialty: General Category: Governmental

Age:

Person to Contact:

Comments: Former D/DCI/ONE

15. HUNTINGTON, Samuel

Nominator: DDI
Position: Harvard
Specialty: General
Category: Academic
Person to Contact:

Comments:

16. JOHNSON, Robert

Nominator: NIO/JP

Position: Colgate, Woodrow Wilson Professor of Int.

Relations

Specialty: General Category: Academic

Age:

Person to Contact:

Comments: Formerly NSC Staff, Policy Planning Staff, Department of State, Brookings Fellow. North-South issues, development patterns, international conflict issues.

17. KNORR, Claus E.

Nominator: D/Center for Study of Intelligence

Position: Princeton Specialty: General Category: Academic

Age:

Person to Contact:

Comments: Currently one of our consultants, long-time

consultant to ONE.

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18. KRAMISH, Arnold

Nominator: NIO/Economics

Position: With Research and Development associates;

formerly with RAND. Specialty: Scientific

Category:

Age:

Person to Contact:

Comments:

19. LEGVOLD, Bob

Nominator: NIO/USSR

Position: Tufts

Specialty: USSR, Western Europe

Category: Academic

Age: Mid-30s

Person to Contact:

Comments: Brilliant, well-organized, and a useful

contributor to discussions.

20. LIVINGSTON, R. Gerald

Nominator: NIO/WE

Position: German Marshall Foundation; formerly on

NSC Staff

Specialty:

Category:

Age:

Person to Contact:

Comments:

21. LEONARD, James

Nominator: NIO/JP

Position: Research Dir., UN Ass'n

Specialty: General Category: Academic

Age:

Person to Contact:

Comments: Research Director, United Nations

Association; Deputy Director INR-REA, Director INR's functional office, Country Director, Korea;

Assistant Director, ACDA; Sino-Soviet nuclear issues.

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22. LIPSON, Leon

Nominator: NIO/USSR

Position: Law Professor, Yale

Specialty: USSR Category: Academic Age: Early 50's Person to Contact:

Comments: First-class, classical mind. informed, skilled at identifying main problems

and themes.

23. LODAL, JAN

Nominator: NIO/SP

Position:

Specialty: SALT/Soviet strategic military affairs

Category:

Age:

Person to Contact:

Comments: Was Director, Program Analysis, NSC Staff (developed US SALT policy, evaluated US strategic

programs).

24. MALMGREN, Harold

Nominator: DDI

Position: Overseas Development Council

Specialty: North-South: raw materials, trade issues

Category: Academic

Age:

Person to Contact:

Comments:

MARCUM, John A.

Nominator: NIO/SSEAF, DDI

Position: University of California Specialty: Africa

Category: Academic

Age:

Person to Contact: Christison

Comments:

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26. MAY, Ernest B. Nominator: D/OSR Position: Harvard Specialty: General Category: Academic Age: Person to Contact:

Comments:

27. MAY, Michael

Nominator: NIO/SP

Position: Director Emeritus of Liverman Laboratories

Specialty: General Scientific

Category:

Age:

Person to Contact:

Comments:

28. MENDERHAUSEN, Horst

Nominator: NIO/WE

Position: Senior analyst at RAND

Specialty: Western Europe Category: Academician

Age: 60

Person to contact: Lew Lapham, OPR, or Clark Comments: Specializing in European politicomilitary subject, he has done some consulting

for OPR.

29. MENSHIKOFF, Joyce

Nominator: NIO/Economics

Position: Dean of Miami Law School, Board of

Directors of RAND

Specialty: Category:

Age:

Person to contact:

Comments:

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30. MEYER, Cord

Nominator: DCI

Position: Special Assistant, D/DCI/CI

Specialty: General Category: Governmental

Age:

Person to Contact:

Comments:

31. NITZE, Paul H.

> Nominator: Position: Specialty: Category:

Age:

Person to Contact:

Comments:

32. O'DEAN, Phillip

Nominator: NIO/SP

Position: Vice President, Wilson Sporting Goods Co.

Formerly with NSC Staff

Specialty: Soviet Strategic Weapons

Category:

Age:

Person to Contact:

Comments:

33. OKSENBERG, Michel

Nominator: NIO/CHINA, also suggested by D/INR for

East Asia, DDI

Position: University of Michigan

Specialty: China Category: Academic

Mid 30s Age:

Person to Contact:

Comments: His profound knowledge of current Chinese

developments would be useful.

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34. OSGOOD, Robert

Nominator: DDI
Position: Johns Honk

Position: Johns Hopkins, Dean of SAIS Specialty: NATO (political/military)

Category: Academic

Age:

Person to Contact:

Comments:

35. PALMER, Norman

Nominator: DDI

Position: ?

Specialty: South Asia

Category: ?

Age:

Person to Contact:

Comments:

36. PERKINS, Dwight

Nominator: NIO/Economics

Position: Harvard Specialty: Economics

37. PETERSON, Peter G.

Nominator: DDI

Position: Chairman of Board, Lehman Bros.

Specialty: Economics

Category: Private Industry

Age:

Person to Contact:

Comments: Formerly president of Bell and Howell,
Assistant to President for International Economic

Affairs, and Secretary of Commerce

38. PIERRE, Andrew

Nominator: NIO/WE

Position:

Specialty: Western Europe

Category: Academic

Age: 40

Person to Contact: Clark

Comments: Now living in New York and employed for past several years as main West European expert (Senior Fellow) for Council on Foreign Relations. Another all-purpose European thinker, strong on military aspects as well as political and economic.

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39. SCALAPINO, Robert

Nominator: NIO/China

Position: U of California

40. SCHAETZEL, Robert

Nominator: NIO/WE, DDI

Position: Independent writer and consultant on foreign

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affairs

Specialty: Western Europe, Economics

Category: Governmental

Age: 59

Person to Contact: OCI

Comments: A career foreign service officer for many years, serving mostly in European posts, his last post was Ambassador to the European Community.

One of the best and most seasoned all-purpose European thinkers. Highly regarded in State and elsewhere in the bureaucracy, though known as something of a dissenter from Kissinger regarding US policy

to Europe.

41. SCHLESINGER, James R.

Nominator: NIO/SP, Gen. Keegan (Dept. of Air Force)

Position:

Specialty: Strategic military affairs

Category:

Age:

Person to Contact: Mr. Bush

Comments: Before leaving the USG, took active personal interest in preparation of NIEs in the 11-3/8 series.

42. SCHILLING, Warner

Nominator: NIO/Economics

Position: Columbia; Institute of War and Peace Studies Specialty: Economic Implications of strategic question

43. SHELDON, Eleanor

Nominator: NIO/Economics

Position: President, Social Service Research Council

Specialty: General

44. SHULMAN, Marshall

Nominator: NIO/USSR Position: Columbia

Specialty: Soviet affairs

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45. SOLOMON, Richard

Nominator: NIO/China, D/INR, DDI

Position: RAND Specialty: China Category: Academic

Age: Mid-30s

Person to Contact:

Comments: Served five years on the NSC Staff, as supporter of Nixon's opening to China. He understands policy considerations and intelligence problems.

46.

Nominator: NIO/SP

Position:

Specialty: Strategic military affairs

Category:

Age:

Person to Contact: Dr. Stevens/Mr. Dirks

Comments: Former CIA officer, extremely active in Soviet military developments, particularly in area

of R&D on strategic weapons.

47.

Nominator: NIO/CF

Position: Formerly with DDR and E, DOD

Specialty: Engineering

48. TAUBMAN, William

Nominator: NIO/USSR Position: Amherst

Specialty: Soviet affairs

49. WEYAND, Frederick (General)

Nominator: DC/Ops Ctr.

Position: Army Chief of Staff (retires in Oct 76)

Specialty: Strategic military affairs

Category: Military

Age: 60

Person to Contact:

Comments:

50. WOHLSTETTER, Roberta

Nominator: D/Center for Study of Intelligence

Position:

Specialty: General Category: Academic?

Age:

Person to Contact:

Comments: Author on warning and policy-making. Dean Moor is trying to get her here in October for a seminar. Address: 1550 N. State Parkway, Chicago, Illinois, 60610.

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51. YOST, Charles
Nominator: DDI

Position: Columbia?

Specialty: UN

Category: Academic

Age:

Person to Contact:

Comments:

52. ZWICK, Charles

Nominator: NIO/Economics

Position: President of Southeast Development Corp. Formerly Director of Bureau of Budget; RAND Corp.

ALL TRADITALISATION OF US ADVENTOR TO ANALOGO CROSS CONTRACTOR OF US ADVENTOR OF

Approve EMORIA - 2007 (05/18/: DCID - DP91M00696R000500160002-3

Here is a list of Advisory Panel nominations, presented in two formats. One is organized by primary specialty, the second in alphabetical order. The latter includes notes on who nominated them, their present positions, and their specialties. There are still some rough spots or blanks in the notes, but I suspect you will want to have one more meeting on this at least before we forward anything to the Director and the rough spots can be smoothed out and the blanks filled in then.

NIO/WE

(DATE)

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FORM NO. 101 REPLACES FORM 10-101 1 AUG 54 WHICH MAY BE USED.

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