

ROUTING AND RECORD SHEET

SUBJECT: (Optional) Modified Procedures for the Military Advisory Panel

FROM: David D. Gries, Vice Chairman National Intelligence Council	EXTENSION	NO. NIC #03024-88
		DATE 6 September 1988

TO: (Officer designation, room number, and building)	DATE		OFFICER'S INITIALS	COMMENTS (Number each comment to show from whom to whom. Draw a line across column after each comment.)
	RECEIVED	FORWARDED		

1. VC/NIC	6 Sep 88			
2. C/NIC	7 Sep 88			
3. DDI Registry	O/DDI REG LOGGED			
4. ER	10 8 SEP 1988			
5. EXDIR	09 SEP 1988			
6. DDCI				
7.				
8. ER		14 SEP 1988		
9. VC/NIC				
10.				
11. Orig + Pending Copy (except ER Copy) Net to VC/NIC 9/14/88. (over 12. did not sign)				
13.				
14.				
15.				

1 to 6: Attached is a draft note from you to Gen Gorman giving your responses to his suggestions regarding the Military Advisory Panel.

8: Please return to VC/NIC to be mailed to Gen Gorman

I have - I have some questions + comments - let's discuss when I get back.

Reg.

14 Sept 88

DCI
EXEC
REG

B-700-IR

EA/Executive Director

12 September 1988

NOTE FOR: DDCI

SUBJECT: Note for Chairman, MAP

Bob,

For what it's worth, it strikes me that even though the first bullet makes sense, it seems inconsistent with the concerns expressed in the first paragraph of Dave's draft about the need for greater MAP involvement in Community analysis and production.



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Att:

NIC #03024-88

UNCLASSIFIED UPON REMOVAL
OF ATTACHMENT



25X1

The Deputy Director of Central Intelligence

Washington, D. C. 20505

General Paul F. Gorman, USA (Ret)



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Dear General Gorman:

I appreciate your suggestions regarding ways to increase the effectiveness of the Military Advisory Panel. The work of the Panel is important to our mission. Until recently most senior officers in the Intelligence Community had served in the military and understood its roles, requirements and culture. But this is no longer the case. Among future leaders of the Intelligence Community many, even a majority, have little or no military experience. They need the crosscheck of ground truth. Without the crosscheck that the Panel provides there is a danger that analysis of military subjects will become too theoretical and ultimately irrelevant.

Now let me address your suggestions:

- o I agree that the Panel has been meeting more often than necessary and in a setting that is too formal to promote free discussion. Therefore, I accept your suggestion to reduce the frequency of meetings from four to one or two annually.
- o I strongly endorse your notion that Panel members could assist more effectively by giving issue-oriented advice either singly or in small groups rather than by assembling as a Panel. Individual NIOs could frame issues and then work with the Chairman to select Panel members who might be able to advise them. Let's implement this suggestion as soon as possible.
- o I also agree that the term of service on the Panel should normally be held to three years. In implementing this suggestion please try to stagger rotations so that approximately one-third of the members rotate in each of 1988, 1989 and 1990.

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- o Finally, I support your suggestion to increase somewhat the size of the Panel in order to make a greater number of military officers available to advise the Intelligence Community. I welcome your nominations; the Director and I will have some of our own.

Please extend my appreciation to your colleagues for the valuable service they continue to perform.

Sincerely,

Robert M. Gates

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VC/NIC/DCI/DGries (6 Sep 88)

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Distribution:

Orig - Addressee

1 - DDCI

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