

Fine

Dave

24 October 1988

MEMORANDUM FOR: Vice Chairman, National Intelligence Council
FROM: Charles E. Allen
National Intelligence Officer for Warning
SUBJECT: 1988 Symposium on C3I and Crisis Management

Dave,

1. Attached is a request from Gus Liopiros, a former DOD official, requesting confirmation that I can participate in a symposium at the National Defense University on C3I and Crisis Management. The symposium will be held on 5-6 December 1988. Dr. Liopiros has requested that I appear on a panel with Mike Donley of the National Security Council, Craig Alderman of DOD, Joe Lake of State, MGEN Gene Renzi of CINCPAC, and RADM James "Yank" Dorsey of the CNO's office. I would very much like to participate as a discussant at this conference and intend to tell Dr. Liopiros that I will participate unless directed otherwise.

2. I know each of my panel members personally and worked very closely with Craig Alderman, Gene Renzi, and Jim Dorsey when I was at the Department of Defense. I, of course, currently work on crisis management with Mike Donley, Joe Lake, and Craig Alderman.

Charlie

Charles E. Allen

Attachment

K J L Associates, Incorporated

P.O. BOX 19246 • ALEXANDRIA, VA 22320

(703) 836-4943

15 October, 1988

Mr. Charles Allen
National Intelligence Officer for Warning
Central Intelligence Agency
Washington, DC 20505

Dear Charlie:

Dick Ferris has spoken to you about participating in a symposium that I am organizing on the subject of crisis management and has indicated to me your interest in participating. I therefore called your office yesterday to discuss it with you. Your secretary asked me to send you some information on the symposium.

The "1988 Symposium on C3I and Crisis Management" will be held on 5 and 6 December, 1988. The symposium will be jointly sponsored by the Joint Chiefs of Staff and the Defense Communications Agency and will be hosted by the Defense Communications Agency at the National Defense University's Hill Conference Center. It will be the first of a series addressing critical national security issues and C3I.

The symposium is an attempt to start and maintain a dialogue among the various communities involved in the crisis management process, and is structured to deal with policy, process, operations and technology. I hope to bring together the right group of people to help forge a direction for the future in this important area. We will produce both a classified proceedings and an unclassified book, based on the best papers, to be published the following spring.

I have enclosed a preliminary agenda for the symposium. I have initially placed you in Panel 2 - The Crisis Management Process: Interactions in the Community - which will be chaired by Mike Donley who will also present a paper addressing crisis management from the national perspective. You would serve as a discussant and could also present a short talk regarding your views in the area.

I hope that this will be agreeable with you. Since time is short, I would appreciate a confirmation from you as soon as possible. I will 'phone you in a few days to discuss.

Sincerely,

Tom Luzzio

10/11/88

1988 SYMPOSIUM ON CRISIS MANAGEMENT AND C3I
National Defense University, December 5-6, 1988

The symposium is sponsored by the Joint Chiefs of Staff and the Defense Communications Agency. It is co-sponsored by the MITRE Corporation, the National Defense University and Carnegie Mellon University. The papers presented at the symposium will be unclassified and not for attribution.

PRELIMINARY AGENDA

MONDAY, 5 DECEMBER

8:30 A.M. REGISTRATION AND COFFEE AT NDU, HILL CONFERENCE CENTER

9:00 A.M. WELCOME
LTG John Myers, Director, DCA*

9:15 A.M. INTRODUCTORY REMARKS
Dr. Kostas Liopiros*

9:30 A.M. KEY NOTE ADDRESS
Ambassador Charles S. Whitehouse, OSD*

10:00 A.M. Break

10:15 A.M. PANEL 1 THE CRISIS ENVIRONMENT: POLICY and U.S. INTERESTS
Chairman: Dr. John Steinbruner, Brookings*
Ray Cline, US Global Strategy Council*
James Schlesinger
McGeorge Bundy, New York University
-
-

12:45 P.M. Lunch

10/11/88

LUNCHEON ADDRESS

LTG William Odom (Ret), Hudson Institute

2:00 P.M.

PANEL 2 THE CRISIS MANAGEMENT PROCESS:
INTERACTIONS IN THE COMMUNITY

Chairman: Michael Donley, NSC*

Charles Allen, CIA*

Craig Alderman, OSD(Policy)

Joseph Lake, DOS*

MG Gene Renzi, CINCPAC*

RADM James Dorsey

4:30 P.M.

End Session

5:00 P.M.

Cocktails

TUESDAY, 6 DECEMBER

8:30 A.M.

Informal Coffee

9:00 A.M.

OVERVIEW PAPER - LESSONS LEARNED

J-7 Staff

9:30

PANEL 3 OPERATIONAL PERSPECTIVES: EXPERIENCE AND
REMEDIAL ACTIONS

Chairman: ~~LTG Phillip Shutler (Ret)*~~

Gen Robert Kingston (Ret)*

RADM Al Burkhalter (Ret)*

Paul Bracken, Yale University*

Gen George Crist, CINCCENTCOM

-

12:00 NOON

Lunch

LUNCHEON ADDRESS

-
- 1:30 P.M. OVERVIEW PAPER - THE CRISIS MANAGEMENT C3I SYSTEM
Dr. David Signori, DCA*
- 2:00 P.M. PANEL 4 THE CRISIS MANAGEMENT C3I SYSTEM:
ALTERNATIVES FOR THE FUTURE
Chairman: Charles Zraket, MITRE*
VADM Jerry Tuttle, OJCS(Director J6)*
Donald Latham, Lockheed*
Davis Bobrow, University of Pittsburgh (DSB)*
Dr. Craig Fields, DARPA*
-
- 4:30 P.M. Break
- 4:45 P.M. SUMMING UP
Dr. David Signori, DCA*
- 5:00 P.M. CLOSING REMARKS
Dr. Kostas Liopiros*
- 5:15 P.M. Close of Symposium

* Denotes accepted