

NIO/W

7 February 1984

To: NIO/CT

Subject: Presentation to New SISs

David-

In talking to the new SISs about the NIC, I would encourage you to talk about a couple of themes in the warning domain.

- First, the entire intelligence process is one which should concern itself with warning. That is, we should approach each problem in terms of what threat to national security interests may be implicit. If there is threat of harm then we must be clear and articulate in conveying that threat to the decision and policy makers.

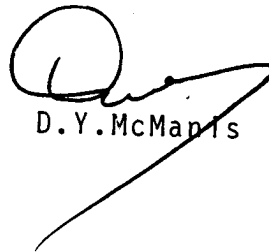
-Because these "warnings" are necessarily ambiguous, we must work with the decision/policy maker to help them understand and respond.

-The normal analytic process tends to focus on single, main stream answers to problems. A major role of the NIOs is to

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identify and explore alternative scenarios. We are particularly concerned that we illuminate those scenarios which, while less likely, pose a greater degree of risk to our security. The NIO is uniquely positioned to do this analysis and to relay it directly to the DCI who is the "strategic warner" for the nation.

If you would like to discuss further, I'd be delighted.



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