

The Director of Central Intelligence  
Washington, D.C. 20505

21 December 1983

National Intelligence Council

Professor [redacted]

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Dear Professor [redacted]

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I was most pleased that you would be interested in helping us in our efforts to expand the understanding of warning throughout the intelligence and operational communities. Over the past year, my office has been working hard to expand the concept of warning from the traditional military strategic and tactical, to one which encompasses technological, economic, and political aspects. This, we believe, is the only way we can get early enough warning of harm for our decision and policy makers to take action to avoid, or at least ameliorate, that harm. Our major efforts are now focussed on the development of a national warning training course which will be aimed at a number of levels both within the intelligence community and the operational community.

If you are interested, we would like to have you participate both in the development of the course and perhaps in the actual presentation of segments. If you can let us know of your plans we would like to bring you to Washington in February or March to first discuss in detail our syllabus and the area in which we would like you to participate and, secondly, to conduct a half-day symposium on warning to a small group of community warning analysts.

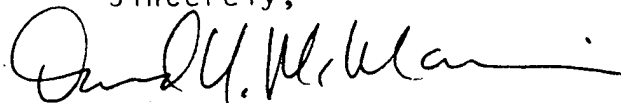
I will be on the road much of January but my colleague, [redacted] or my secretary, [redacted] would be most happy to work with you on the schedule and other arrangements.

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Hal Ford, who is still with the National Intelligence Council, sends his regards. Look forward to the opportunity of working with you.

Sincerely,



David Y. McManis