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The Director of Central Intelligence

Washington, D.C. 20505

NIC #6370-83
7 September 1983

National Intelligence Council

MEMORANDUM FOR: David B. Low
National Intelligence Officer at Large

FROM : David Y. McManis
National Intelligence Officer for Warning

SUBJECT : Long-Range Planning for the Intelligence
Community

1. We appreciate the opportunity to help develop this important paper and believe the view of the future is a fine starting point. We have provided a number of issues/suggestions which we understand are to be part of another section of the study.

2. The discussion of the driving forces of population, food production, energy and the resulting international economy suggest a changed environment, especially toward the end of the study timeframe. However, the overall result in this paper seems to be a general continuation of events, groupings and power relationships as they exist today. We suggest you clarify what message you seek to convey to the reader.

3. We recommend that you consider that the economic pressures, particularly as they affect the debt-ridden less-developed-countries (LDC) and the Newly Industrializing Countries (NIC's), will exert pressure toward new, more beneficial economic associations. Such a development would not directly threaten the U.S. since we would have economic and financial options not available to others, and secondly, such a development could avert a major breakdown in credit relationships and international economics. However, the relationships between nations could possibly be quite different.

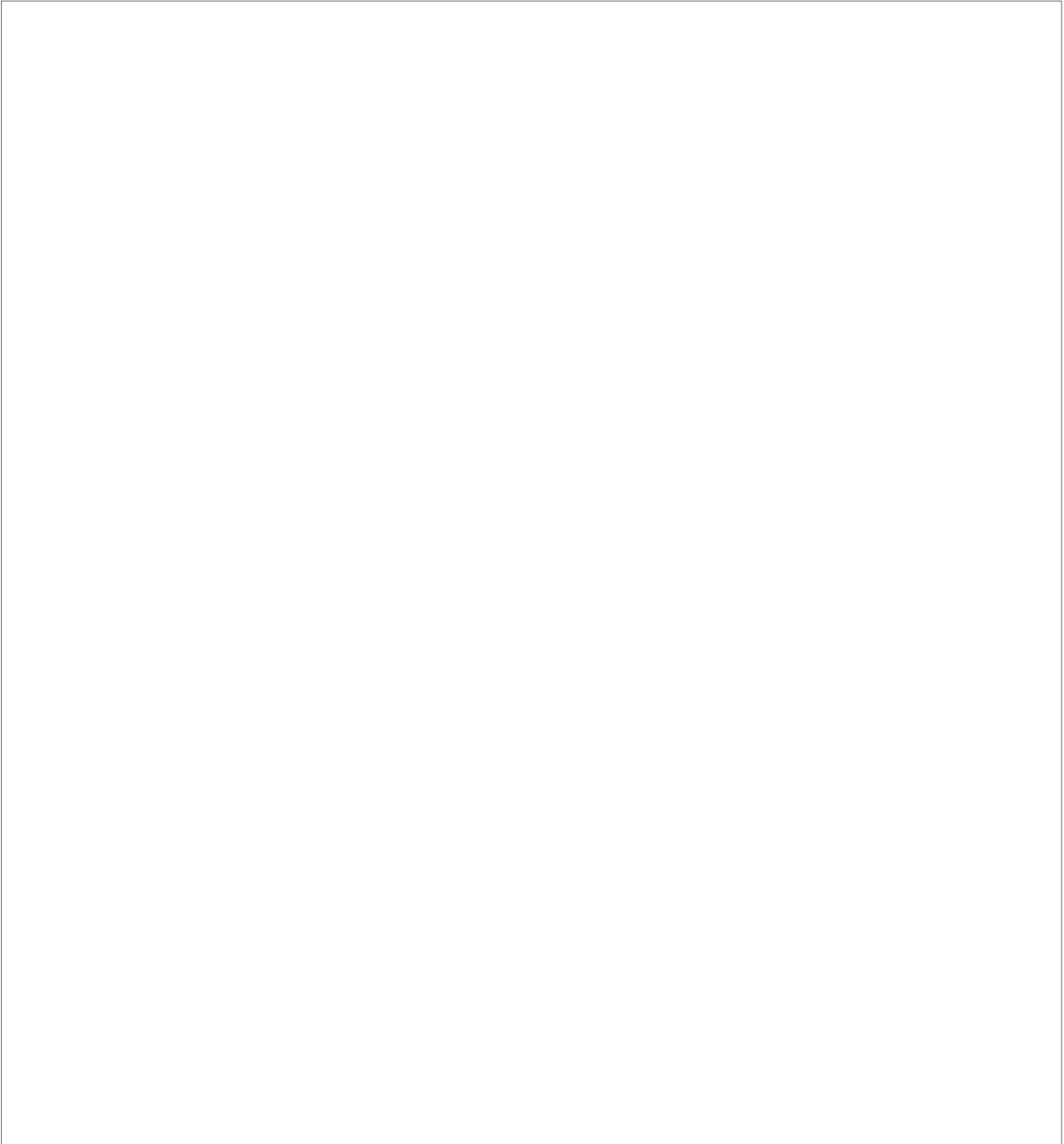
4. It seems to be a reasonable possibility that as the year 2000 approaches, with resources more limited and more critical to national power, that national economic alliances will be adjusted to account for the limitations and strengths of nations. The most likely associations seem to be Industrialized and NIC countries with the LDC's who have significant resource opportunities. These associations could allow the more industrialized powers to share the debt burden of LDC's while LDC's provide a favored resource status to benefactors.

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5. While the composition of alliances may differ, there is a good probability that major cartels such as OPEC would deteriorate and realign in an effort to balance needs of manufactured goods, food, military support, resource assets, and debt-handling capacity. The alignment of the U.S. and Canada would seem to be with the EEC but the U.S. would have wider options based on its willingness to assist poor nations. Without doubt, food will become a major bargaining chip.

6. With these factors in mind the following additional comments are recommended:



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