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FORM NO. 241
1 FEB 55

REPLACES FORM 36-8
WHICH MAY BE USED.

(47)

DCI/ICS 85-6436/1

OCT 29 1985

MEMORANDUM FOR: Director, Intelligence Community Staff

FROM: Acting Director, Planning and Policy Staff

25X1

SUBJECT: Response to D/INR's Comments on Strategic Planning Study

1. Attached for your signature is a letter to Ambassador Abramowitz (Attachment A), replying to his comments on the proposed Terms of Reference for the DCI's Strategic Planning Study. A copy of the Ambassador's letter is also attached (Attachment B).

25X1

2. In his letter, D/INR had asked for reconsideration of the decision to exclude INR from the Policy Review Group that will oversee the study. The DDCI noted on 29 October that he had no objection to INR's inclusion; consequently, your response offers a seat on the Group to the Ambassador.

25X1

3. We are still evaluating the various responses received from the Community. The remainder of D/INR's comments will be weighed in that overall assessment.

25X1

4. I recommend that you sign the letter to D/INR.

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Attachments:

a. Letter for Signature

25X1

b. Letter to D/ICS for Abramowitz

25X1

25X1

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SUBJECT: Response to D/INR's Comments on Strategic Planning Study

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DCI/ICS/PPS (29 October 1985)

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A

Director
Intelligence Community Staff
Washington, D.C. 20505

DCI/ICS 85-6436

31 October 1985

The Honorable Morton I. Abramowitz
Director, Bureau of Intelligence and Research
Department of State
Washington, D.C. 20520

Dear Mort:

Thank you for your comments on the Terms of Reference for the Strategic Planning Study. The effort will not succeed without the kind of thoughtful suggestions you have offered. [redacted]

25X1

We are still evaluating the responses we received from throughout the Community, but I wanted to get back to you right away on one point you raised. I agree that State has a key contribution to make in terms of policymakers' perspectives on intelligence challenges; consequently, the Terms of Reference will be amended to include State on the Policy Review Group. That seat should be taken by you as Director of INR. [redacted]

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I'm looking forward to the full participation of INR as we move ahead in this key intelligence planning area. [redacted]

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[redacted]
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SUBJECT: Letter to The Honorable Morton I. Abramowitz

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DCI/ICS/PPS (29 October 1985)

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B

DEPARTMENT OF STATE
THE DIRECTOR OF INTELLIGENCE AND RESEARCH
WASHINGTON

LOGGED

23 OCT 1985

October 19, 1985

SECRET

[Redacted]

Director, Intelligence Community Staff

[Redacted]

Washington, D.C. 20505

[Redacted]

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Bill Casey asked the addressees of his October 9 memorandum on the Strategic Planning Study to give their comments on the Terms of Reference to you. At this early stage of the enterprise, I can do so very briefly.

First of all, I am surprised that in a study which is intended to match intelligence challenges--i.e., the national policy issues of the 1990s--with intelligence capabilities, there is no INR representative on the Policy Review Group. If the study is to have any real utility, it will have to deal with intelligence challenges not only as the Intelligence Community defines them but as the policymakers themselves define them. It will be difficult to do this without a State Department presence in the Policy Review Group. I suggest that the decision to exclude INR be reconsidered.

--The idea of building on existing Community studies is an excellent one, but we should not consider ourselves bound by their conclusions or prescriptions. Obviously we do not want to discard sound judgments and proposals simply because they come from earlier studies, but we have an opportunity to take a new look at the Community's programs--and the premises on which they are based--and we should make the best of it.

--The NIC study of the future international environment will play a major role in the exercise since its forecast of the international environment will provide the basis for the intelligence challenges in the strategic plan. This assessment should be coordinated in the same way that regular estimates are, at least at the working level, rather than simply circulated for comments.

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DECL: OADR

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--Finally, I hope that we will have some opportunity to discuss how the Community's concept of the strategic plan relates to the SSCI staff proposals on the same subject. It is important, in my view, to deal with issues that are important to the Congress so that we can have the greatest possible consensus on intelligence goals and objectives in the next decade.

I think that the strategic plan is an important and worthwhile undertaking that could well have a major impact. INR
hopes that it can participate fully and make a significant contribution.


Morton I. Abramowitz

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