

OCC 9-1260

14 August 1959

**MEMORANDUM FOR: Director of Central Intelligence**

**SUBJECT: Planning Board Discussion of Senator Jackson's Study of National Policy Making Machinery**

1. This memorandum contains a recommendation submitted for approval of the Director of Central Intelligence. Such recommendation is contained in paragraph 4.

2. The attached Journal Item records Mansfield's call to arrange a meeting with Agency representatives and members of the Jackson Subcommittee staff to discuss the outlines. Mansfield mentioned that besides talking with Amery and Sizell, the Subcommittee would like to talk with Sherman Kent, William Handy and [redacted]. The meeting as planned has been put over until 17 August.

3. At the Planning Board today there was general discussion of the Jackson study and in addition to the regular group, Ed McCabe and Henry McPhee from the White House were present. William Macomber from State and John Warner from CIA attended as did Oliver Gale, Special Assistant to the Secretary of Defense, who has been assigned to coordinate these matters in DOD. Mr. Gray asked those present to recite any factors bearing on the problem and Mr. Smith of the Policy Planning Staff of State discussed a meeting with Senator Jackson as did Mr. Gale. Mr. Gray then asked me to outline our contacts to date which I did.

4. There was considerable discussion as to what guidance could be furnished the various departments. It seemed to boil down to the fact that the guide lines agreed upon by the President and Senator Jackson must be scrupulously observed and any discussion of substance avoided. We moved next to the question as to what should be the response when individuals were

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asked to give their personal opinions. It was agreed that no point of executive privilege could be raised nor could the various individuals be instructed not to answer. Therefore, it was agreed that those whose views were to be sought out should be briefed thoroughly not only on the resolution and the agreed on guide lines but also on the prior speeches of Senator Jackson which shed some light on his views. Such individuals should be reminded of their responsibilities in connection with offering personal views when they might not necessarily be in a position to judge the entire picture. It was agreed that some experience should be accumulated before trying to make these suggestions more precise.

5. Mr. McCabe pointed out that he owed Senator Jackson a list of the points of contact in the various departments and it was to be hoped that in the normal case this should be the regular congressional liaison individual although he would check with each department before any name was furnished. Note was taken of the fact that in the case of OSD an exception had already been made in the case of Mr. Gale. However, the fundamental principle involved was that there should be a focal point so that each department would be in a position to know what was going on with its employees, requesting them to report to that focal point. Mr. McCabe said that he did not necessarily need a periodic report but would appreciate being advised of any items of significance. Mr. Gray thought it might be useful to bring up the subject again at the Planning Board as it moved along.

6. In view of the above, I recommend that you meet with the individuals already mentioned by the Jackson Subcommittee staff and myself in order that this matter might be explored further prior to any individual discussions with the staff. If you approve, necessary arrangements will be made.

JOHN S. WARNER  
Legislative Counsel ILLEGIB

Attachment

The recommendation in paragraph 6 is approved.

Date

ALLEN W. DULLES