14 January 1988

MEMORANDUM FOR:

Deputy Director of Central Intelligence

FROM:

William M. Baker

Director, Public Affairs Office

SUBJECT:

Trip to Dallas

- 1. This is background information for your trip to Dallas on 18 - 20 January to address the Dallas Assembly, Charter 100, and the Atlantic Council joint luncheon and to address a late afternoon meeting of the Dallas World Affairs Council (DWAC) followed by a presentation in an off-the-record dinner meeting of leading Dallas businessmen sponsored by the DWAC. You are also scheduled for a private dinner (18th), tour of E-Systems (19th) and to attend a CEO breakfast (20th). will accompany you on the trip.
- Dinner, Monday, 18 January: You are asked to be in the lobby of the Stouffer Hotel at 6:30 p.m. where will meet you and drive you to Trader Vic's Restaurant at the Hilton Inn on Mockingbird and Central. You are scheduled for a private dinner with
- Tour of E-Systems, Tuesday, 19 January: You are requested to be at E-Systems the Garland Division, 1200 Jupiter, Garland, Texas at 7:45 a.m. where you will be met by President and Chief Operating Officer of E-Systems. David Tacke. (See tab for biography.) Breakfast, briefings, and tour of the facility are planned. Departure is scheduled for 10:30 a.m.
- 4. Arrangements for the Dallas Assembly, Charter 100, and the Texas Association of the Atlantic Council Luncheon Meeting, Tuesday, 19 January: You are requested to be at the Pavillion Room of the Fairmont Hotel at 1717 N. Akard Street at 12:00 noon where Secretary of the Dallas Assembly, Gay Oxford, will meet you and escort you to your table. You will be seated between your hosts for the luncheon Roy Herberger, President of the Dallas Assembly and Dean of the Edwin Cox School of Business at SMU, and Joel Williams, Program Chairman of the Dallas Assembly and Chairman of the Board of the Bristol (See tab for biographies.) In addition the following will be seated at your table:

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*Carolyn Bacon President of Charter 100 and Executive Director of the

O'Donnell Foundation

*Carolyn Barta Program Cochairman for Charter 100 and op-ed editor at

THE DALLAS MORNING NEWS

*Steve Van President, Texas Association of the Atlantic Council

Al Casey Retired Chairman, American Airlines

Sam Coats President, Trinity Trusts of Texas

(* See tab for biographies.)

Your speech "CIA and American Foreign Policy" will begin at 12:30 p.m. and Joel Williams will introduce you. The suggested format is 20 minutes of remarks followed by 10 minutes of questions and answers. Adjournment is between 1:00 - 1:15 p.m. A podium and microphone will be available. Security will tape your remarks for the Agency's historical files. None of the organizations plan to publish or tape your remarks.

An audience of approximately 200 CEOs, presidents of companies, academics, and professionals who are members of the Dallas Assembly, Charter 100, and the Texas Association of the Atlantic Council will be present. (See tab for list of attendees from the Dallas Assembly.) Reporter George Rodriguez from the THE DALLAS MORNING NEWS will attend.

The Dallas Assembly is a group of 150 top Dallas executives and community leaders who meet to discuss nonpartisan issues. Previous speakers have been Bobby Inman, H. Ross Perot, and the new Chairman of the Home Loan Federal Bank Board, Danny Wall. (See membership roster in back pocket of book.)

The purpose of Charter 100 of Dallas is to identify women who are professional and civic leaders, to provide a forum in which members can meet and interact. Membership encompasses the leading women in all segments of community life. (See tab for background information and biographies of the Charter's officers.)

The Texas Association of the Atlantic Council is a chapter of one of the oldest and most prestigious foreign policy organizations. Both the Texas Association and the National Atlantic Council are dedicated to the development of American international, economic, political, and strategic policies intended to defend and strengthen Democracies throughout the world. It is the United States primary private link to the other NATO countries. (See background tab for further information.)

5. Arrangements for the Dallas Council on World Affairs Meeting,
19 January: You are requested to be at the Ellipse Ballroom on the second
floor of the Stouffer Dallas Hotel, 2222 Stemmons Freeway at 5:30 p.m. for a
reception. You will be met by the Executive Director of DCWA General Willard

Latham and President of DCWA and Chairman of the Board of Vaughn Petroleum, Jack Vaughn. (See tab for biographies.) At approximately 5:55 p.m. you will be escorted to the dais in the front of the room and seated with Mr. Vaughn and General Latham. Your address on "What Is Going On In The Soviet Union" will begin at 6:00 p.m. and Jack Vaughn will introduce you. The proposed format is 30 minutes of remarks and 30 minutes of questions and answers monitored by General Latham. Adjournment is at 7:00 p.m. A standing podium and microphone will be available. The room will be set up as a theater. Security will tape your remarks for our records. The World Affairs Council does not plan to publish or tape your remarks.

The audience will be made up of approximately 200 men and women representing North Texas business, industry, academia, and the professions. Although members of the media are expected to attend, we have not received confirmation of which newspapers or networks will be represented. Members of the media will be seated in the back of the room and will be permitted to ask questions during the question and answer period. Since foreign nationals are members of the DCWA, you can expect several in the audience.

The Dallas Council is an independent, voluntary, nonpartisan organization of civic-minded citizens and businessmen of Dallas. The total number of members and volunteers is approximately 3,000. The purpose of the Council is to enhance Dallas' stature as an international city and to promote the study of world affairs. The Council encourages informed and intelligent discussion of international events, and promotes programs of cultural interest to the Dallas community. (See back pocket for list of Board of Directors.) Previous speakers have included Vice President Bush, Secretary of State George Shultz, Ambassador Jeanne Kirkpatrick, and Ambassador Vernon Walters. Recently Vladimir Sakharov and Georgianna Geyer spoke to the organization and President Mubarak of Egypt is scheduled to speak at the end of this month.

6. Arrangements for the DCWA Dinner and Meeting with Leading Dallas Businessmen, 19 January: You are requested to be in Ballroom B on the third floor at 7:30 p.m. for the reception. Dinner begins at 8:00 p.m. and you will be seated at a hollow square table with Jack Vaughn on your right and David Tacke on your left. Your remarks are scheduled for 8:30 p.m. and you will be introduced by Jack Vaughn. The suggested format is 10 minutes of off-the-record remarks on any topic of your choice followed by a discussion period. A podium and microphone will be available. Adjournment is scheduled for 9:30 p.m.

An audience of approximately 30 - 40 leading Dallas businessmen will attend the dinner. Many of them will have heard your 6:00 p.m. address. The media will not be present, but Captain Peter Smit from the Netherlands will attend. (See tab for list of attendees.)

7. Arrangements for Breakfast Meeting with Leading Dallas CEOs, Wednesday, 20 January: You are requested to be in the main lobby of the Stouffer Hotel at 7:30 a.m. where you will be met by Trammel Crow and escorted

to the Cafe on the second floor for breakfast hosted by Mr. Crow and Bum Bright. (See tab for biographies.) The suggested format is for you to give 10 minutes of off-the-record remarks at 8:00 a.m. followed by informal discussion. You will be introduced by Trammel Crow. Adjournment will be at 8:45 a.m. Approximately 25 leading Dallas CEOs will attend. Neither media representatives nor foreign nationals will be present. (See tab for list of invitees.)

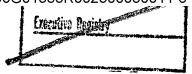
A group of 25 men who are the largest employers in North Texas meet occasionally for breakfast when there is an opportunity to hear from national leaders. Judge Webster spoke to this group when he was the Director of the FBI. Mr. Crow will also be in the audience at the DCWA meeting and dinner on Tuesday evening.

√William M. Baker

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DDCI SCHEDULE/CONTACTS DALLAS TRIP 18 - 20 January 1988



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Monday, 18 January

2:00 p.m. EST Depart, National Airport Delta Airlines #277

4:07 p.m. CST Arrive, Dallas-Fort Worth Airport

5:00 p.m.

Arrive, Stouffer Hotel 2222 Stemmons Freeway

Phone: (214) 631-2222

6:30 p.m.

Meet. Lobby, Stouffer Hotel

Drive to Dinner, Trader Vic's

Hilton Inn

Mockingbird and Central

RON

Stouffer Hotel

Tuesday, 19 January

7:00 a.m. Depart, Stouffer Hotel

7:45 a.m. Arrive, E-Systems

1200 Jupiter, Garland, Texas

Phone: (214) 661-8788

Contact: David Tacke, President, E-Systems

Breakfast, briefings, and tour

10:30 a.m. Depart, E-Systems

11:15 a.m. Arrive, Stouffer Hotel

Free Time

11:45 a.m. Depart, Stouffer Hotel

12:00 noon Luncheon, Dallas Assembly, Charter 100

Texas Association of the Atlantic Council

Arrive, Fairmont Hotel 1717 N. Akard Street

Phone: (214) 720-2020

Contacts: Joel Williams, Program Chairman, Dallas Assembly

Roy Herberger, President, Dallas Assembly

12:30 p.m. Speech "CIA and American Foreign Policy"

The Honorable Robert M. Gates

20 minute remarks, 10 minute questions and answers

1:00-Adjournment

1:15 p.m.

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Tuesday, 19 January (continued)

Free Time

5:30 p.m. Arrive, Dallas Council on World Affairs (DCWA)
Reception, Ellipse Ballroom second floor, Stouffer Hotel
Contact: General Willard Latham, Executive Director, DCWA

6:00 p.m. Speech "What Is Going On In The Soviet Union"
The Honorable Robert M. Gates
30 minutes of remarks, 30 minutes questions and answers

7:00 p.m. Adjournment

7:30 p.m. DCWA reception/dinner, Ballroom B third floor Stouffer Hotel

8:00 p.m Dinner

8:30 p.m. 5-10 minutes off-the-record remarks followed by discussion
The Honorable Robert M. Gates

9:30 p.m. Adjournment

RON Stouffer Hotel

Wednesday, 20 January

7:30 a.m. Meet, Trammel Crow Stouffer Hotel lobby and proceed to Cafe on second floor Breakfast

8:00 a.m. 10 minutes off-the-record remarks followed by discussion The Honorable Robert M. Gates

8:45 a.m. Adjournment

En route to Airport

9:54 a.m. Depart, Dallas Fort-Worth Airport Delta #356

1:30 p.m. EST Arrive, National Airport

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