

THE FOLLOWING DOCUMENTS
ARE ATTACHED:
(Please do not remove)

ER 3785X 87

PAO 0036 88

PAO 0220 88

PAO 0164 88

ER 1964 88

ER 1964X/1 88

PAO 0250 88

PAO 0287 88

PAO 0308 88

PAO 0309 88

ER 3672X 88

PAO 0329 88

PAO 0325 88

PAO 0332 88

ER 3785X/1 88

SUBJECT:

EXECUTIVE SECRETARIAT
ROUTING SLIP

TO:

		ACTION	INFO	DATE	INITIAL
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Remarks

STAT

ER 88-3785X/1

Executive Secretary
21 Nov '88
Date

STAT

November 10, 1988

Hon. William Webster
Director
Central Intelligence Agency
Washington, D.C.
20505

Dear Judge Webster:

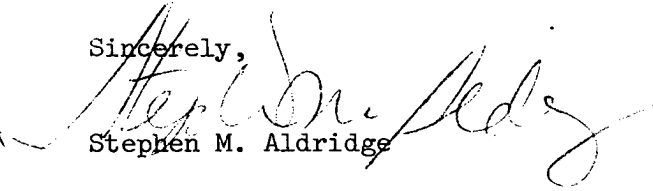
Your presentation to the September 19 World Affairs Council Meeting in San Francisco was one of my most enjoyable.

I recall when you took over the helm of the FBI from your predecessor, you truly regained the public's confidence and trust in that organization's integrity, the "I" in the FBI, if you will. I feel you are the one to do the same with your new organization.

I hope you have had time to look over the materials I gave you at the World Affairs Council Meeting on the California Clearinghouse on the Future. There are some other materials I will send you shortly. I believe the Clearinghouse concept could be a useful method for your organization.

I hope to later provide models tailored to specific organizations, especially those relevant to technology management. Perhaps on one of my future visits to the Washington area, I can again speak with you or one of your representatives.

Sincerely,


Stephen M. Aldridge



7-309-1R

30 September 1988

JUDGE:


RE: Table Seating for President and Mrs. Calgaard's Dinner
Trinity University
San Antonio, Texas
4 October 1988

In the Trinity University briefing book I noted that I would give you the table seating of the President's dinner when it was available. See opposite for the diagram of the table seating for President and Mrs. Calgaard's dinner. Mr. and Mrs. Walter Brown are unable to attend and Mrs. Flora Atherton has been invited to the dinner. (See opposite for biography.)


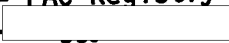
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Bill Baker

STAT
DCI/PAO/WMB 

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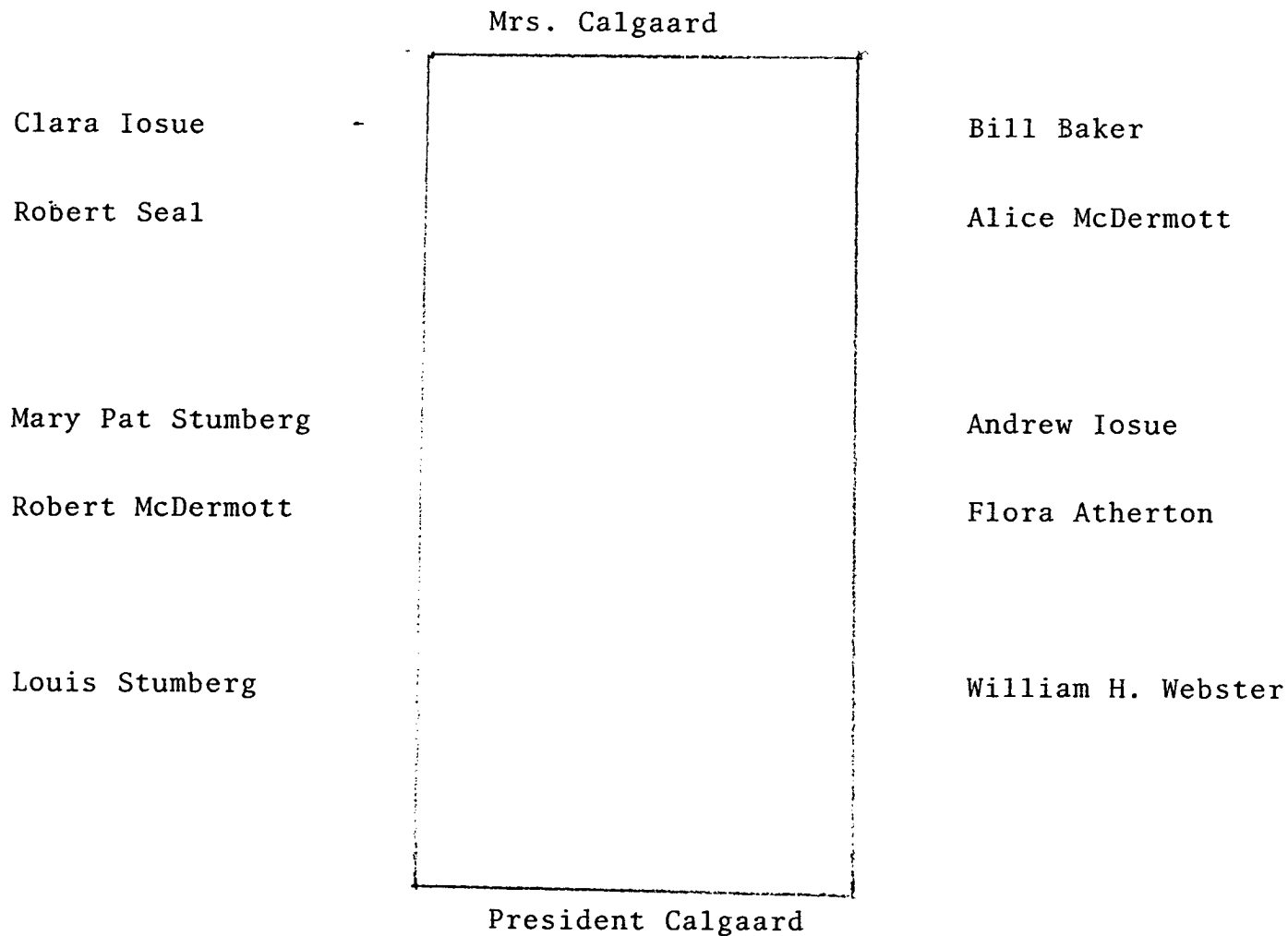
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- 1 - PAO Ames
- 1 - MED(Subject)



P-309-1R

~~FOR OFFICIAL USE ONLY~~

TABLE SEATING FOR PRESIDENT AND MRS. CALGAARD'S DINNER



BIOGRAPHY

MRS. FLORA ATHERTON

Member of the Board of Trustees of Trinity University since 1965; elected Vice Chairman of the Board of Trustees in 1975; former national committee woman of the Republican Party; member of the Executive Board of San Antonio Hemisphere; member of Governor Rockefeller's fact finding mission to Latin America; member of the Board of Directors of Cerpin-Tweed Products Corporation; board member of Kampko Foundation. Graduate of Sweetbriar College. Husband is General Holt Atherton.

ROUTING AND RECORD SHEET

SUBJECT: (Optional)

DCI Remarks at Trinity University, San Antonio, 4 October 1988

FROM: William M. Baker Director, Public Affairs	EXTENSION 27676	NO. PAO 88-0325 DATE 27 September 1988
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TO: (Officer designation, room number, and building)	DATE		OFFICER'S INITIALS	COMMENTS (Number each comment to show from whom to whom. Draw a line across column after each comment.)
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P-3091R

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- 25X1 1 - [redacted] (Chrono)
- 1 - [redacted]

27- September 1988

JUDGE:

You are scheduled to address students, faculty, and members of the community at the Trinity University Distinguished Lecture Series on 4 October -- a 30-minute address to about 3,000 people, followed by 20 minutes of questions and answers. Your proposed remarks are attached.

The remarks incorporate your desire to discuss both the what and the how of intelligence. In your opening remarks, you quote William Randolph Hearst, who sent the following telegram to one of his reporters: "Send all the juicy details. Never mind the facts." You continue by saying, "Tonight I want to give you both the facts and some details about the Central Intelligence Agency and how we do our job of supporting U.S. foreign policy and promoting our national security."

You briefly discuss the Soviet Union, which will continue to be our primary intelligence target. You then focus on the work the Intelligence Community does on terrorism and narcotics. Your remarks on terrorism are similar to those you made to the American Bar Association in Toronto. Information for the narcotics section was provided by Bill Kotapish, NIO for Counternarcotics. Both Dave Gries and Bill Kotapish coordinated on the final draft.

In your remarks, you briefly describe the evolving nature of the terrorist threat and then discuss the Intelligence Community's counterterrorism efforts. Because international terrorism is a continuing and unpredictable threat, you state that the issue will remain a priority intelligence topic.

Narcotics presents a related threat to our national security, due in part to the collaboration between international terrorists and drug traffickers. You briefly mention the impact of narcotics abuse in our own country and point to the growing dimensions of the problem internationally. You explain the Intelligence Community's role in fighting drugs, giving several examples of the tactical intelligence we provide to law enforcement agencies and the strategic intelligence we provide to support a broader drug-control strategy.



SECRET

P-3091R

Following your discussion of terrorism and narcotics, you consider how the CIA implements policy through covert action. You describe the laws and oversight procedures that govern our operations, and you point to the critical role that people play in the success of our work. You refer to a German poet who explained how the medieval cathedrals were built, saying, "Men in those days had more than just an opinion, they felt a commitment." You cite the similar commitment held by Agency employees and close by quoting Sir William Stephenson from the Introduction of A Man Called Intrepid.

/s/

Bill Baker

Attachment:
As stated

Regrade as UNCLASSIFIED
when separated from attachments.

25X1



SECRET

PROPOSED REMARKS
BY
WILLIAM H. WEBSTER
DIRECTOR OF CENTRAL INTELLIGENCE
AT
TRINITY UNIVERSITY
OCTOBER 4, 1988
SAN ANTONIO, TEXAS

GOOD EVENING. IT IS GREAT TO BE BACK IN SAN ANTONIO AND ON THE CAMPUS HERE AT TRINITY. I AM VERY PLEASED TO BE INVITED TO BE PART OF YOUR DISTINGUISHED LECTURE SERIES.

DURING THE TEN AND A HALF YEARS I HAVE BEEN IN WASHINGTON, I CANNOT REMEMBER A TIME WHEN MORE THINGS WERE GOING ON AROUND THE WORLD -- FROM SOVIET TROOPS LEAVING AFGHANISTAN, TO WORKER STRIKES IN POLAND, TO MILITARY COUPS IN BURMA AND HAITI. SUCH EVENTS CONTINUE TO MAKE INTELLIGENCE VITALLY IMPORTANT TO OUR GOVERNMENT.

BUT INFORMATION HAS ALWAYS BEEN SOUGHT AFTER. DURING THE SPANISH-AMERICAN WAR, PUBLISHER WILLIAM RANDOLPH HEARST SENT THIS TELEGRAM TO HIS ON-THE-SPOT REPORTER: "SEND ALL THE JUICY DETAILS. NEVER MIND THE FACTS."

TONIGHT I WANT TO GIVE YOU BOTH THE FACTS AND SOME DETAILS ABOUT THE CENTRAL INTELLIGENCE AGENCY AND HOW WE DO OUR JOB OF SUPPORTING U.S. FOREIGN POLICY AND PROTECTING OUR NATIONAL SECURITY.

A MAJOR PART OF OUR JOB IS TO PROVIDE INTELLIGENCE TO POLICYMAKERS ON A WIDE RANGE OF ISSUES. TO GIVE YOU SOME INSIGHT INTO THAT JOB, I WANT TO FOCUS BRIEFLY ON RECENT EVENTS IN THE SOVIET UNION AND WHAT THEY MEAN FOR INTELLIGENCE. THEN I WANT TO CONCENTRATE ON TWO PROBLEMS THAT THREATEN ALL NATIONS -- PROBLEMS THAT HAVE GROWN SUBSTANTIALLY IN THE LAST DECADE -- TERRORISM AND NARCOTICS.

ALTHOUGH THE RANGE OF INTELLIGENCE ISSUES WE FACE TODAY IS BROAD, THE SOVIET UNION IS -- AND WILL CONTINUE TO BE -- THE PRIMARY FOCUS OF OUR INTELLIGENCE COLLECTION AND ANALYSIS. ITS MILITARY CAPABILITY, ITS EFFORTS TO INCREASE GLOBAL INFLUENCE, AND ITS AGGRESSIVE INTELLIGENCE ACTIVITIES ARE A SERIOUS THREAT TO U.S. INTERESTS.¹

GORBACHEV'S EFFORTS TO REFORM HIS COUNTRY HAVE NOT FUNDAMENTALLY ALTERED THESE TRUTHS. IN FACT, THE SOVIET REFORM EFFORT PRESENTS THE INTELLIGENCE COMMUNITY WITH SOME FORMIDABLE CHALLENGES.

WE MUST PAY CLOSER ATTENTION THAN EVER TO THE POLITICAL STRUGGLES AND ISSUES BEING RAISED AS GORBACHEV CHALLENGES THE ESTABLISHED INTERESTS OF INDIVIDUALS AND INSTITUTIONS.

WE MUST ALSO HELP THE POLICYMAKER SORT OUT HOW REFORM WILL AFFECT SOVIET MILITARY AND ECONOMIC CAPABILITIES AND -- EVEN MORE DIFFICULT -- HOW IT MAY CHANGE MOSCOW'S FOREIGN POLICY.

WE MUST MANAGE THE INFORMATION EXPLOSION THAT GLASNOST HAS PRODUCED WHICH, THOUGH WELCOME, CHALLENGES US TO SORT OUT WHAT IS IMPORTANT AND WHAT IS NOT, WHAT IS REAL VERSUS WHAT MOSCOW WANTS US TO HEAR.

WE MUST SUPPORT U.S.-SOVIET ARMS CONTROL TALKS. AS THESE NEGOTIATIONS PROGRESS, THE INTELLIGENCE COMMUNITY WILL BE INCREASINGLY ASKED TO ASSESS SOVIET MOTIVATIONS AND MONITOR SOVIET COMPLIANCE WITH THE PROVISIONS OF AGREEMENTS. AND THE AMOUNT OF SUPPORT REQUIRED IS TREMENDOUS. THE INF TREATY HAS REQUIRED THE UNITED STATES TO CONDUCT INSPECTIONS AT 117 SOVIET FACILITIES. MONITORING THE START TREATY, WHICH IS NOW BEING NEGOTIATED IN

GENEVA, COULD INVOLVE AS MANY AS 2,500 WEAPON LOCATIONS SPREAD THROUGHOUT THE SOVIET UNION.²

YET WHATEVER ARMS CONTROL AGREEMENTS THE U.S. MAKES WITH THE SOVIETS, OUR RELATIONSHIP IS LIKELY TO REMAIN ADVERSARIAL. POLICYMAKERS WILL DEPEND ON THE INTELLIGENCE COMMUNITY TO MAKE QUICK AND ACCURATE ASSESSMENTS -- AND EVEN TO ANTICIPATE GORBACHEV'S SOMETIMES UNORTHODOX AND UNEXPECTED INITIATIVES.

BUT THE SOVIET UNION IS CERTAINLY NOT OUR ONLY FOCUS. TWO PROBLEMS OF INCREASING IMPORTANCE TO U.S. POLICYMAKERS ARE TERRORISM AND NARCOTICS -- PROBLEMS THAT THREATEN NOT ONLY OUR CITIZENS, BUT PEOPLE IN ALL NATIONS.

TERRORISM HAS BEEN WITH US FOR CENTURIES, BUT ITS NATURE HAS CHANGED IN RECENT YEARS. IT HAS BECOME MORE INTENSE AND MORE WIDESPREAD, AND ITS TARGETS HAVE GROWN. TERRORISTS HAVE ATTACKED DIPLOMATS IN EMBASSIES, PASSENGERS ON AIRPLANES, TRAVELERS ON TRAINS AND SHIPS, TOURISTS IN HOTELS AND RESTAURANTS, AND CLERICS IN CHURCHES AND SYNAGOGUES.

TODAY, TERRORISTS TAKE ADVANTAGE OF SOPHISTICATED WEAPONRY, ADVANCED ELECTRONICS, AND IMPROVED COMMUNICATIONS. PERHAPS EVEN MORE IMPORTANT, TERRORISM HAS BECOME A TOOL OF INTERNATIONAL POLITICS, AS SOME COUNTRIES DIRECT OR SPONSOR TERRORISM AS PART OF THEIR FOREIGN POLICY. TERRORISTS WITH STATE SPONSORSHIP ARE ESPECIALLY DIFFICULT TO DEAL WITH. THEY GET REAL AND FALSE DOCUMENTATION FOR TRAVEL AND COVER. THEY RECEIVE TRAINING AND INTELLIGENCE. THEY GAIN A SAFE HAVEN IN THE SPONSORING COUNTRY. AND, OF COURSE, THEY GET FUNDING.

LAST YEAR THE CITIZENS AND PROPERTY OF OVER 84 NATIONS WERE THE VICTIMS OR TARGETS OF INTERNATIONAL TERRORIST ATTACKS -- ATTACKS THAT RESULTED IN NEARLY 3,000 CASUALTIES. INFORMATION COLLECTED FOR THIS YEAR INDICATES THAT THE CITIZENS AND PROPERTY OF ALMOST 70 COUNTRIES HAVE ALREADY BEEN THE VICTIMS OF INTERNATIONAL TERRORISM.³

THE NUMBER OF TERRORIST INCIDENTS THAT OCCUR WITHIN THE UNITED STATES HAS, THANKFULLY, REMAINED LOW IN RECENT YEARS. YET OUR

NATION REMAINS A PRIME TARGET OF TERRORIST ACTS OVERSEAS. OUR CITIZENS AND FACILITIES ARE ACCESSIBLE TO THE PUBLIC; OUR NATIONAL POLICIES ARE DIRECTLY OPPOSED TO THE INTERESTS OF MANY TERRORIST GROUPS; AND OUR NATION FREQUENTLY SUPPORTS GOVERNMENTS THAT TERRORISTS ARE TRYING TO DESTABILIZE.

INTELLIGENCE IS VITAL TO UNDERSTANDING TERRORISM AND TAKING EFFECTIVE MEASURES TO PROMOTE OUR SECURITY AND SAFETY. THE CIA, COOPERATING WITH OTHER INTELLIGENCE AND LAW ENFORCEMENT ORGANIZATIONS, HAS COLLECTED VALUABLE INFORMATION ABOUT TERRORIST GROUPS.⁴ SOME OF THE MOST USEFUL INFORMATION HAS COME FROM WALK-INS -- TERRORISTS WHO WISH TO DEFECT FROM THEIR ORGANIZATIONS. BY PROTECTING AND IN SOME CASES RESETTLING THESE INDIVIDUALS, WE HAVE BEEN ABLE TO GAIN THEIR COOPERATION. THEY HAVE TOLD US ABOUT THEIR FORMER COLLEAGUES, THOSE WHO FINANCE AND PROTECT THEIR ORGANIZATION, THE LOCATION OF THEIR HEADQUARTERS, AND THE NAMES OF THEIR LEADERS.

SUCH INFORMATION HELPS PROTECT BOTH U.S. AND ALLIED INTERESTS. WE LEARNED, FOR EXAMPLE, THAT THE PALESTINIAN TERRORIST, ABU NIDAL, HAD AN EXTENSIVE INTERNATIONAL COMMERCIAL NETWORK THAT DEALT IN THE GRAY ARMS MARKET. THIS NETWORK HAD KEY OFFICES IN POLAND, EAST GERMANY, AND SEVERAL OTHER COUNTRIES. USING THIS INFORMATION, THE U.S. STATE DEPARTMENT APPROACHED THE GOVERNMENTS OF THESE COUNTRIES EXPRESSING CONCERN ABOUT THE PRESENCE OF THESE BUSINESSES. AS A RESULT, THE COMPANIES WERE CLOSED DOWN.

WE ALSO KEEP TRACK OF THE MOVEMENTS OF TERRORISTS. IF OUR GOVERNMENT HAS AN OUTSTANDING WARRANT FOR THE ARREST OF A SUSPECTED TERRORIST, WE CAN MAKE INFORMATION AVAILABLE TO JUDICIAL AUTHORITIES SO THAT THEY CAN LOCATE AND APPREHEND HIM. IN SOME CASES, THE UNITED STATES ASKS FOR EXTRADITION. IN THE CASE OF FAWAZ YUNIS, WANTED FOR THE JUNE 1985 HIJACKING OF A JORDANIAN AIRLINER THAT CARRIED U.S. CITIZENS, OUR INFORMATION ENABLED THE FBI TO FIND AND ARREST YUNIS.

WE ALSO SHARE INFORMATION WITH FOREIGN GOVERNMENTS CONCERNING KNOWN AND POTENTIAL TERRORISTS, INCLUDING ALIASES USED AND FALSE DOCUMENTATION, ENABLING THEM TO ADD SUCH INDIVIDUALS TO THEIR WATCHLISTS. SUCH IMPROVED BORDER CONTROL ENABLED ONE GOVERNMENT TO ARREST A WELL-KNOWN SUPPORTER OF SEVERAL TERRORIST ORGANIZATIONS. INFORMATION HAS ALSO BEEN USED TO DENY ENTRY AND SAFE HAVEN TO KNOWN TERRORISTS AND THEIR ASSOCIATES.

DURING THE PAST THREE AND A HALF YEARS, THERE HAVE BEEN OVER 250 CASES IN WHICH SOME SORT OF COUNTERTERRORIST ACTION WAS TAKEN ON THE BASIS OF INTELLIGENCE INFORMATION COLLECTED AND DISSEMINATED BY THE CIA. IN ONE SUCH CASE, THE AGENCY RECEIVED A REPORT THAT TERRORISTS PLANNED TO ASSASSINATE A SENIOR AMERICAN DIPLOMAT IN A MIDDLE EASTERN COUNTRY WHEN HE ARRIVED FOR A MEETING. WHEN THE DIPLOMAT WAS INFORMED OF THE REPORT, HE CONFIRMED THAT HE HAD SUCH AN APPOINTMENT. AT THE LAST MOMENT, HE CHANGED THE LOCATION OF THE MEETING AND ESCAPED AN ATTEMPT ON HIS LIFE.

IN RECENT YEARS, THE AGENCY HAS RECEIVED REPORTS OF PLANNED TERRORIST ATTACKS ON OUR EMBASSIES IN SEVERAL DIFFERENT LATIN AMERICAN COUNTRIES, INCLUDING COLOMBIA, PERU, AND EL SALVADOR. IN EACH CASE, THE EMBASSY, UPON RECEIVING SUCH A REPORT, INCREASED ITS SECURITY. ON SEVERAL OCCASIONS, A SOURCE HAS SUBSEQUENTLY INFORMED US THAT THIS INCREASED SECURITY PERSUADED THE TERRORIST GROUP INVOLVED TO CANCEL ITS PLANS TO ATTACK.

DUE TO HARD WORK, VIGILANCE, AND EFFECTIVE COOPERATION BETWEEN INTELLIGENCE AND LAW ENFORCEMENT AGENCIES, BOTH WITHIN THE U.S. AND INTERNATIONALLY, WE HAVE MADE SOME PROGRESS AGAINST TERRORISM. THERE ARE FAR MORE TERRORISTS IN PRISON IN VARIOUS PARTS OF THE WORLD THAN THERE WERE JUST TWO YEARS AGO. COUNTRIES AROUND THE WORLD HAVE SPENT BILLIONS OF DOLLARS MAKING THEIR PEOPLE AND PROPERTY SAFER AND MORE SECURE. AND, VERY THANKFULLY, THE INTERNATIONAL COMMUNITY WAS SPARED ANY TERRORIST INCIDENTS AT THE SUMMER OLYMPIC GAMES IN SOUTH KOREA.

YET TERRORIST GROUPS AND THEIR STATE SPONSORS REMAIN ACTIVE. IN JUNE, A U.S. NAVAL ATTACHE, CAPTAIN NORDEEN, WAS ASSASSINATED IN ATHENS. IN JULY, THE TERRORIST GROUP HIZBALLAH ATTACKED A CRUISE SHIP. BOTH ATTACKS SHOWED RUTHLESSNESS AND SOPHISTICATED PLANNING.⁵

ALL OF THE CURRENT TRENDS INDICATE THAT INTERNATIONAL TERRORISM IS A CONTINUING THREAT AND AN UNPREDICTABLE ONE. IT WILL REMAIN A PRIORITY ISSUE FOR THE INTELLIGENCE COMMUNITY.

NARCOTICS PRESENT A RELATED THREAT TO OUR NATIONAL SECURITY. LIKE TERRORISM, NARCOTICS IS A PROBLEM OF INTERNATIONAL DIMENSION. IT, TOO, IS CHARACTERIZED BY VIOLENCE AND INTIMIDATION AND IT, TOO, CAN EXACT GREAT HUMAN COST. NARCOTICS, LIKE TERRORISM, IS AN IMPORTANT ISSUE FOR THE INTELLIGENCE COMMUNITY. AND OUR INTELLIGENCE SUPPORT HAS BEEN VITAL TO U.S. COUNTERNARCOTICS EFFORTS.

YOU ARE ALL AWARE OF THE ALARMING EXTENT OF NARCOTICS ABUSE IN OUR OWN COUNTRY. MORE THAN 70 MILLION AMERICANS HAVE TRIED AN

ILLEGAL DRUG, AND 12 PERCENT OF THE POPULATION IS THOUGHT TO HAVE USED AN ILLEGAL DRUG IN THE PAST MONTH. ALMOST FORTY PERCENT OF ORGANIZED-CRIME ACTIVITY IN OUR COUNTRY IS RELATED TO DRUGS, GENERATING AN INCOME ESTIMATED TO BE AS HIGH AS \$110 BILLION. NEW YORK CITY, WHICH HAS MORE AIDS CASES THAN ANY OTHER UNITED STATES CITY, HAS ESTIMATED THAT INTRAVENOUS DRUG USE WAS RESPONSIBLE FOR 35 PERCENT OF KNOWN AIDS CASES.⁶

ON THE INTERNATIONAL SCENE, WE HAVE DOCUMENTED EVER-INCREASING RATES OF NARCOTICS PRODUCTION AND TRAFFICKING. THIS ACTIVITY HAS BEEN ACCOMPANIED BY A HORRIFYING INCREASE IN VIOLENCE AND INTIMIDATION -- ESPECIALLY IN LATIN AMERICA. DRUG TRAFFICKERS IN COLOMBIA ROUTINELY USE VIOLENCE TO FURTHER THEIR ACTIVITIES. JUDGES AND OTHER GOVERNMENT OFFICIALS, BUSINESSMEN, AND EVEN JOURNALISTS IN THAT COUNTRY HAVE BEEN THE TARGETS OF BRIBERY, INTIMIDATION, AND ASSASSINATION.

THE INTELLIGENCE COMMUNITY IS ACTIVELY INVOLVED IN U.S. COUNTERNARCOTICS EFFORTS FOR SEVERAL REASONS. THE UNITED STATES

CANNOT DEVELOP ITS FOREIGN POLICY WITHOUT HAVING AN UNDERSTANDING OF THE ROLE NARCOTICS PLAYS IN A COUNTRY'S POLITICAL, ECONOMIC, AND SOCIAL SYSTEMS. INTELLIGENCE PROVIDES THAT KIND OF INFORMATION.

NARCOTICS THREATENS OUR NATIONAL SECURITY AND THAT OF OUR ALLIES. DRUG ABUSE AND RELATED ACTIVITIES HAVE HAD A DEVASTATING EFFECT IN THIS COUNTRY. OUR ALLIES AROUND THE WORLD FACE A SIMILAR THREAT. SOME OF THEM, AS REGIONAL CENTERS FOR NARCOTICS PRODUCTION AND TRAFFICKING, MUST ALSO COPE WITH ESCALATING LEVELS OF VIOLENCE, CORRUPTION AND SOCIAL DISORDER. INTELLIGENCE HELPS DESCRIBE THE NATURE OF THIS THREAT AND HELPS IN DEVELOPING COUNTERMEASURES.

THE INTELLIGENCE COMMUNITY COLLECTS AND ANALYZES INFORMATION ON EVERY STEP IN THE OPERATION OF NARCOTICS PRODUCTION, PROCESSING, DISTRIBUTION, AND THE LAUNDERING OF PROFITS. OUR EFFORTS ARE DESIGNED BOTH TO MEET IMMEDIATE NEEDS FOR INTELLIGENCE AND TO HELP FASHION LONGER-TERM DRUG CONTROL STRATEGIES.

WE PROVIDE INTELLIGENCE TO THE FBI, THE DRUG ENFORCEMENT ADMINISTRATION, THE CUSTOMS SERVICE, AND THE COAST GUARD TO ASSIST

THEM IN THEIR DRUG INTERDICTION AND ENFORCEMENT EFFORTS. JUST THIS FALL, THE U.S. COAST GUARD ACTED ON OUR INTELLIGENCE TO SEIZE OVER 1,200 POUNDS OF COCAINE AND ARREST FIVE PEOPLE.⁷

ANOTHER EXAMPLE OF INTERDICTION THAT COMBINED SOME VERY GOOD INTELLIGENCE WITH EFFECTIVE LAW ENFORCEMENT WAS A DEA CASE INVOLVING ETHYL ETHER, WHICH IS A CHEMICAL USED IN REFINING COCAINE. A TRANSMITTER WAS PLACED IN BARRELS OF THE CHEMICAL, AND THE BARRELS WERE TRACKED FROM INDIANA TO LOUISIANA, WHERE THEY WERE SHIPPED TO CARTAGENA ((CAR TA HAY NA)), COLOMBIA. FROM THERE, THE BARRELS WERE TRACKED TO CAQUETA ((KAH KAY TA)), COLOMBIA, WHERE INTELLIGENCE ANALYSTS HAD IDENTIFIED A COCAINE MANUFACTURING SITE LOCATED 500 MILES FROM THE NEAREST ROAD. THE COLOMBIAN NATIONAL POLICE WERE TIPPED OFF, AND THEY SUCCESSFULLY RAIDED THE SITE AND SEIZED ABOUT 10 TONS OF COCAINE.⁸

OUR INTELLIGENCE ALSO ASSISTS FOREIGN GOVERNMENTS IN THEIR COUNTERNARCOTICS PROGRAMS. SEVERAL LATIN AMERICAN COUNTRIES ARE CURRENTLY UNDERTAKING A MAJOR COOPERATIVE EFFORT TO DESTROY DRUG

PROCESSING LABORATORIES, AIRSTRIPS, AND CHEMICAL HOLDING AREAS. WE ARE ALSO SUPPORTING AN INTERDICTION OPERATION AT THE SOUTHWEST BORDER THAT INVOLVES FEDERAL, STATE, AND LOCAL AUTHORITIES IN BOTH COUNTRIES.⁹

OUR INTELLIGENCE CAN HELP FOREIGN COUNTRIES MEASURE THE EXTENT OF THEIR OWN DRUG PROBLEM. USING SOME OF OUR INTELLIGENCE ANALYSIS, U.S. DIPLOMATS WERE ABLE TO SHOW ONE FOREIGN GOVERNMENT THE EXTENT OF ENVIRONMENTAL DAMAGE DONE BY THE SLASH-AND-BURN AGRICULTURE OF ITS NARCOTICS GROWERS. THE GOVERNMENT INTENSIFIED ITS ERADICATION EFFORTS AND MADE A MAJOR DENT IN DRUG PRODUCTION. BUT THE NARCOTICS INDUSTRY IS RESILIENT. IN THIS CASE, NARCOTICS PRODUCTION CAME DOWN, BUT THE COUNTRY HAS INCREASINGLY BECOME A REGIONAL TRANSIT POINT FOR NARCOTICS. THIS ILLUSTRATES THE EXTENSIVE NATURE OF THE NARCOTICS PROBLEM -- IT MAY BE SUPPRESSED IN ONE AREA AND YET REMAIN A PROBLEM IN ANOTHER.

INTELLIGENCE IS ALSO USED TO HELP IMPLEMENT THE ANTI-DRUG ABUSE ACT OF 1986. THIS LEGISLATION REQUIRES THE UNITED STATES TO

WITHHOLD SOME FOREIGN ASSISTANCE FROM NATIONS THAT ARE NOT WORKING TO COUNTER DRUG PRODUCTION, TRAFFICKING, OR MONEY LAUNDERING WITHIN THEIR BORDERS. TO SUPPORT THIS ACT, WE MONITOR THE ACTIVITIES OF THE DRUG TRAFFICKERS AND ANALYZE HOW WELL OTHER COUNTRIES' COUNTERNARCOTICS MEASURES ARE WORKING. WE ALSO GIVE POLICYMAKERS INFORMATION ON THE EXTENT TO WHICH FOREIGN GOVERNMENT OFFICIALS MAY BE INVOLVED IN DRUG ACTIVITIES -- INFORMATION THAT AFFECTS A NUMBER OF U.S. POLICIES AND DECISIONS. FOR EXAMPLE, IN LATE 1987 THE UNITED STATES ASKED ONE COUNTRY TO WITHDRAW ITS NOMINEE FOR A HIGH-LEVEL DIPLOMATIC POSITION IN WASHINGTON, BASED ON EVIDENCE HE WAS INVOLVED IN DRUG TRAFFICKING.¹⁰

BUT POLICYMAKERS RECOGNIZE THAT INTELLIGENCE, IMPORTANT AS IT IS, DOES NOT PROVIDE A SOLUTION TO THE NARCOTICS PROBLEM. INTELLIGENCE CAN ILLUMINATE AN ISSUE -- TRACK, CLARIFY, AND PREDICT AN OUTCOME. BUT THE ONLY SOLUTION -- IN THIS COUNTRY AND WORLDWIDE -- IS A REDUCED DEMAND FOR NARCOTICS, COUPLED WITH A REAL REDUCTION IN SUPPLY.

HOW ARE WE DOING IN OUR NATIONAL FIGHT AGAINST DRUGS? A RECENT SURVEY OF AMERICAN HIGH SCHOOL SENIORS SUGGESTS WE ARE MAKING SOME PROGRESS WITH REDUCING DEMAND. IN 1987, FOR THE FIRST TIME SINCE THE SURVEY BEGAN, THE NUMBER OF HIGH SCHOOL SENIORS REPORTING COCAINE USE IN THE PAST YEAR WENT DOWN. AND ATTITUDES SEEM TO BE CHANGING AS WELL -- ABOUT HALF OF THE STUDENTS SURVEYED FELT THAT EVEN ONE-TIME USE OF COCAINE COULD BE DANGEROUS. FEWER OF THE STUDENTS SURVEYED ARE USING MARIJUANA, AND MORE BELIEVE THAT EVEN LIMITED USE OF THAT DRUG COULD BE HARMFUL. EDUCATIONAL PROGRAMS ARE BEING COMPLEMENTED WITH INITIATIVES IN LAW ENFORCEMENT AND LEGISLATION.¹¹

THERE IS PROGRESS. THE DRUG ENFORCEMENT ADMINISTRATION ACHIEVED ABOUT A 15-PERCENT INCREASE IN ARRESTS IN 1987 OVER 1986, AND CONVICTIONS IN 1987 WERE ALSO HIGHER THAN THEY WERE THE PREVIOUS YEAR. IN 1987, THE FBI ACHIEVED OVER 2,800 CONVICTIONS -- AN INCREASE OF ABOUT 200 OVER THE 1986 LEVEL AND A HUGE INCREASE OVER

THE 1983 FIGURE OF 471. IN 1987, 23 NATIONS JOINED THE U.S. IN ERADICATING DRUG CROPS -- IN 1981, THERE WERE ONLY 2.

YET, AS I MENTIONED EARLIER, THE WORLDWIDE PRODUCTION AND TRAFFICKING OF NARCOTICS HAS ALSO RISEN. EFFORTS TO REDUCE SUPPLY ARE DESIGNED TO CAUSE AS MUCH PAIN, CONFUSION, AND FRUSTRATION AS POSSIBLE AMONG DRUG PRODUCERS, TRAFFICKERS, AND MONEY LAUNDERERS. THIS INTERNATIONAL EFFORT RELIES ON ACCURATE INFORMATION ABOUT DRUG TRAFFICKERS AND THEIR ACTIVITIES. IT ALSO REQUIRES UNDERSTANDING THE EFFECTIVENESS OF COUNTERMEASURES. NARCOTICS -- WORLDWIDE CULTIVATION, PROCESSING, TRANSPORT, SALE, AND USE -- WILL REMAIN AN IMPORTANT ISSUE FOR THE INTELLIGENCE COMMUNITY.

I HAVE BEEN MAKING THE POINT THAT EFFECTIVE COUNTERTERRORISM AND COUNTERNARCOTICS PROGRAMS ARE CRITICAL TO OUR NATIONAL SECURITY, AND THEY ARE CERTAINLY CRITICAL TO THE SAFETY OF OUR CITIZENS. BUT I WANT TO EMPHASIZE AS WELL THAT HOW THE CIA AND OTHER INTELLIGENCE AGENCIES CARRY OUT THEIR REPONSIBILITIES IS OF EQUAL IMPORTANCE TO

OUR COUNTRY. WE ARE SUBJECT TO SPECIFIC LAWS AND ARE GOVERNED BY OVERSIGHT.

OUR MISSION IS TO PROVIDE INTELLIGENCE TO POLICYMAKERS. WE DO NOT MAKE POLICY. WE DO, HOWEVER, PLAY A ROLE IN IMPLEMENTING POLICY. THIS IS DONE THROUGH COVERT ACTION PROGRAMS, AND I WANT TO DISCUSS WITH YOU THE PROPER, LEGAL ROLE OF COVERT ACTION IN ADVANCING U.S. FOREIGN POLICY, AS WELL AS THE TYPE OF ACCOUNTABILITY THAT GOVERNS OUR ACTIONS.

THE CAPABILITY FOR COVERT ACTION IS ESSENTIAL TO OUR FOREIGN POLICY. FASHIONED EFFECTIVELY, COVERT ACTION PROGRAMS COMPLEMENT OTHER INSTRUMENTS OF U.S. FOREIGN POLICY, INCLUDING DIPLOMACY AND ECONOMIC ACTIVITIES, AND THEY OFFER AN ALTERNATIVE TO MILITARY ACTION.

THE DECISION TO USE COVERT ACTION IS A POLICY DECISION MADE BY THE NATIONAL SECURITY COUNCIL -- THE PRESIDENT, THE VICE PRESIDENT, AND THE SECRETARIES OF STATE AND DEFENSE. AND, BY LAW, IT IS CIA'S RESPONSIBILITY TO IMPLEMENT SUCH DECISIONS.

UNDER THE LAW, THE PRESIDENT MUST SIGN A DOCUMENT KNOWN AS A "FINDING" TO AUTHORIZE A COVERT ACTION. FINDINGS ARE SHARED WITH THE CONGRESSIONAL OVERSIGHT COMMITTEES -- THE HOUSE PERMANENT SELECT COMMITTEE ON INTELLIGENCE AND THE SENATE SELECT COMMITTEE ON INTELLIGENCE. UNDER A RECENTLY ESTABLISHED PROCEDURE, THE PRESIDENT AND THE NATIONAL SECURITY COUNCIL REVIEW ALL THE CIA'S COVERT ACTION PROGRAMS ON AN ANNUAL BASIS. THEY ASK THREE BASIC QUESTIONS IN CONSIDERING WHETHER TO BEGIN OR CONTINUE A COVERT ACTION: IS IT LEGAL? WILL IT EFFECTIVELY PROMOTE OUR FOREIGN POLICY? AND, DOES IT MAKE SENSE?

THE CIA IS GOVERNED BY OVERSIGHT AS WELL AS BY LAW. IN FACT, OVERSIGHT OCCURS AT THREE LEVELS. THE FIRST IS AN INTERNAL ONE, DIRECTED BY THE AGENCY'S OFFICE OF GENERAL COUNSEL AND OFFICE OF THE INSPECTOR GENERAL. STRENGTHENING THE MANDATE AND RESOURCES OF THESE OFFICES WAS ONE OF MY FIRST PRIORITIES UPON BEING APPOINTED DIRECTOR IN MAY 1987.

THE CIA IS ALSO SUBJECT TO OVERSIGHT WITHIN THE EXECUTIVE BRANCH AND TO OVERSIGHT BY CONGRESS THROUGH THE INTELLIGENCE COMMITTEES.

THE OVERSIGHT RESPONSIBILITIES EXERCISED BY CONGRESS ARE BOTH NECESSARY AND BENEFICIAL. A DEPENDABLE SYSTEM OF OVERSIGHT AND ACCOUNTABILITY BUILDS, RATHER THAN ERODES, TRUST BETWEEN THOSE WHO HAVE THE INTELLIGENCE RESPONSIBILITY AND THOSE WHO ARE ELECTED TO REPRESENT THE AMERICAN PEOPLE.

IN EXPLAINING HOW WE DO OUR JOB AT THE CENTRAL INTELLIGENCE AGENCY, I WANT TO EMPHASIZE THAT WE OPERATE WITH FIDELITY TO OUR LAWS AND TO THE CONSTITUTION. BUT THERE IS ANOTHER IMPORTANT POINT I WANT TO MAKE ABOUT OUR WORK, AND IT IS THAT THE INTELLIGENCE WE PROVIDE TO POLICYMAKERS ON TERRORISM, NARCOTICS, AND MYRIAD OTHER ISSUES IS NOT EASY TO COME BY. IN FACT, IT SOMETIMES COMES AT GREAT COST TO THE MEN AND WOMEN OF AMERICAN INTELLIGENCE. AND IT IS THEIR CREATIVITY, THEIR DETERMINATION, THEIR BRILLIANCE, AND THEIR COURAGE THAT SPELL THE DIFFERENCE BETWEEN SUCCESS AND FAILURE.

A GERMAN POET WAS ONCE ASKED HOW THE MEDIEVAL GERMANS EVER BUILT THOSE LOFTY CATHEDRALS. HE REPLIED, "MEN IN THOSE DAYS HAD MORE THAN JUST AN OPINION, THEY FELT A COMMITMENT."¹²

I THINK OUR PEOPLE SHOW A SIMILAR COMMITMENT, AND I HOPE THAT WE CONTINUE TO ATTRACT THOSE BEST SUITED TO CARRY OUT OUR MISSION. WE ARE LOOKING FOR PEOPLE WHO ARE RISK TAKERS, BUT NOT RISK SEEKERS. PEOPLE WHO ARE DEDICATED AND RESPONSIVE TO OUR LAW. PEOPLE TO WHOM FAME AND FORTUNE ARE NOT A NECESSARY PART OF THEIR LIFE, BUT WHO CAN FIND IN OUR WORK AN AVENUE TO PURSUE THEIR HIGHEST ASPIRATIONS FOR A SAFER AND BETTER WORLD.

THIS BLEND OF REQUIREMENTS WAS BEST EXPRESSED BY AN OLD FRIEND -- SIR WILLIAM STEPHENSON. IN THE INTRODUCTION TO THE BOOK, A MAN CALLED INTREPID, WHICH CHRONICLED HIS REMARKABLE INTELLIGENCE ACCOMPLISHMENTS DURING THE SECOND WORLD WAR, SIR WILLIAM WROTE:

"PERHAPS A DAY WILL DAWN WHEN TYRANTS CAN NO LONGER THREATEN THE LIBERTY OF ANY PEOPLE. WHEN THE FUNCTIONS OF ALL NATIONS, HOWEVER VARIED THEIR IDEOLOGIES, WILL BE TO ENHANCE LIFE, NOT TO CONTROL

IT. IF SUCH A CONDITION IS POSSIBLE IT IS IN A FUTURE TOO FAR DISTANT TO FORESEE. UNTIL THAT SAFER, BETTER DAY, THE DEMOCRACIES WILL AVOID DISASTER, AND POSSIBLY TOTAL DESTRUCTION, ONLY BY MAINTAINING THEIR DEFENSE.

AMONG THE INCREASINGLY INTRICATE ARSENALS ACROSS THE WORLD, INTELLIGENCE IS AN ESSENTIAL WEAPON, PERHAPS THE MOST IMPORTANT. BUT IT IS, BEING SECRET, THE MOST DANGEROUS. SAFEGUARDS TO PREVENT ITS ABUSE MUST BE DEvised, REVISED, AND RIGIDLY APPLIED. BUT, AS IN ALL ENTERPRISE, THE CHARACTER AND WISDOM OF THOSE TO WHOM IT IS ENTRUSTED WILL BE DECISIVE. IN THE INTEGRITY OF THAT GUARDIANSHIP LIES THE HOPE OF FREE PEOPLE TO ENDURE AND PREVAIL."

I SUBSCRIBE FULLY TO THIS STATEMENT, AND I BELIEVE DEEPLY THAT A NATION DEDICATED TO THE RULE OF LAW CAN PROTECT ITSELF AND ITS HERITAGE IN NO OTHER WAY.

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Distribution:

PAO 88-0329

- STATg. - DCI [redacted]
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- 1 - PAO Registry
- 1 - PAO Ames
- 1 - MED(Subject)
- 1 - [redacted]
- 1 - DCI Security

28 September 1988

STAT

MEMORANDUM FOR: Director of Central Intelligence

FROM: William M. Baker
Director, Public Affairs Office

SUBJECT: Trip to San Antonio, Texas to Address
Trinity University Distinguished Lecture Series

1. This is background information for your trip to San Antonio for your press conference, a dinner at the home of Trinity University's President, address of the Trinity University Distinguished Lecture Series, and a student reception on Tuesday, 4 October. I will meet you at the airport in San Antonio and remain with you throughout the events. Trinity University Security Phone: (512) 736-7325.

2. Arrangements for the Press Conference prior to the President's Dinner and Your Address: You are requested to be at the entrance of Trinity University's Ruth Taylor Music Complex where you will be met by Vice President of University Relations, Marc Raney, and Director of Public Relations, Sharon Jones at 4:50 p.m. (See tab for biographical sketches.) You will be escorted to the waiting room at the back of the parlor prior to your press conference. After the media is in place at approximately 5:10 p.m., you will be asked to move to the parlor for your news conference and you will be introduced by Mr. Raney. A table with microphones and a chair will be available. Representatives from radio stations WOAI and KTSA, and the three affiliate network TV stations will be present. Reporters from SAN ANTONIO EXPRESS NEWS, SAN ANTONIO LIGHT, and smaller publications such as THE CURRENT, RECORDER TIMES, SAN ANTONIO JEWISH JOURNAL and stringers from AP and UPI are likely to attend. (See tab for list of media invited to the press conference and press release.) According to the University, excerpts of your press conference will be on the evening news and the radio stations will also broadcast parts of the conference the next day. Adjournment of the conference will be at 5:40 p.m. After the conference you will be escorted to President Ronald K. Calgaard's home for dinner. (See tab for biography.)

3. Dinner at the President's Home: You have been asked for dinner at President Calgaard's home before your address. A short reception will precede

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P-309-15

dinner which will be served at 6:25 p.m. The following will attend the dinner:

President and Mrs. Ronald K. Calgaard (Genie)

Mr. and Mrs. Walter F. Brown (Lenora) Owner of Delray Oil and
founder of Trinity's
Distinguished Lecture Series

General and Mrs. Robert McDermott, USAF, President and CEO of the
(Ret.) (Alice) United States Automobile
Association (USAA)

Mr. and Mrs. Louis H. Stumberg (Mary Pat) Retired Vice-President of RJR
Foods, Del Monte Frozen Food
Division

General and Mrs. Andrew Iosue, USAF, Former Commander, Air
(Ret.) (Clara) Training Command

Mr. Robert Seal Chairman and CEO of National
Bank of Commerce, San Antonio

Mr. William M. Baker

(See tab for short biographical sketches.) The exact seating for the dinner is not yet available. I will have to bring that information with me. Dinner will adjourn at approximately 7:30 p.m. and you will have time for preparation at the President's home before your address.

4. Arrangements for the Trinity University Distinguished Lecture Series in the Laurie Auditorium: President Calgaard will escort you at 7:50 p.m. to Laurie Auditorium where you will proceed to the stage. Laurie Auditorium is described as an indoor amphitheater-style hall. President Calgaard will introduce you at 8:00 p.m. and remain with you on stage. The suggested format for your address is 30 minutes of remarks followed by 20 minutes of Q & A. A podium and microphone will be available. Adjournment is at 9:15 p.m. DCI Security will tape your remarks for the Agency's historical files and the University will videotape your address for their library. The University plans to use excerpts of your remarks in their alumni magazine which we will have the opportunity to review prior to publication.

Audience: Approximately 3000 students, faculty, members of the Board of Directors, and Trustees will be present. Members of the community will also attend.

Media Coverage: The same media representatives who were invited to the press conference will be invited to the lecture. Since you will have already given a press conference, media attendance may be sparse. The University expects the LIGHT, EXPRESS-NEWS, and one or two radio stations to attend the lecture. The press usually does not participate in the question and answer session of the lecture.

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5. Student Reception: After your lecture you will be escorted to the Great Hall, Chapman Graduate Center for a reception with 75 - 150 Trinity University students. The post-lecture reception is designed to give students an opportunity to meet with the distinguished visitor. Adjournment will be at 10:30 p.m.

Background: Trinity's Distinguished Lecture Series now in its tenth year is made possible by an endowment gift from Mr. and Mrs. Walter F. Brown of San Antonio, Texas and is presented to the community as a public service. No admission fee is charged. The mission of the lecture series is to provide the opportunity for members of the University and the San Antonio community to hear national and international leaders speak on global issues. Columnist for THE WASHINGTON POST David Broder is speaking at the series in November and Dan Rather of "The CBS Evening News" in December. Speakers in other years have included President Gerald Ford, President Jimmy Carter, Howard Baker, and President Valery Giscard D'Estaing.

Trinity University, founded in 1869 when three pre-civil war schools combined their resources, is a private, independent institution related by covenant to the Presbyterian Church. The University currently has a student body of 2,400 young men and women. The 107-acre campus has 44 buildings and the college library holds 600,000 volumes. (For further information see tab for background materials and brochure in front pocket.) Vice President George Bush is a Trustee Emeritus of the University. (See tab for list of the Board of Trustees.)

STAT



William M. Baker

SCHEDULE OF EVENTS/CONTACTS

Trip to San Antonio, Texas
ADDRESS OF THE TRINITY UNIVERSITY DISTINGUISHED LECTURE SERIES
Tuesday, 4 October 1988

Depart a.m. Columbia, Missouri
Noncommercial Airplane

11:30 a.m. CDT Arrive, San Antonio International Airport
Met by Bill Baker

Proceed to appointment

4:50 p.m. Trinity University Campus
Ruth Taylor Music Center
Phone: (512) 736-8211
Met by Marc Raney, Vice President, University Relations
Sharon Jones, Director, Public Relations

5:10 p.m. Press Conference, Parlor, Music Center

5:40 p.m. Adjournment

6:00 p.m. Reception, President's House
Met by President and Mrs. Calgaard
150 Oakmont Street
Phone: (512) 733-6402

6:25 p.m. Dinner, President's House

7:30 p.m. Adjournment, preparation time

7:50 p.m. Depart, Laurie Auditorium
Phone: (512) 736-8119

8:00 p.m. Introduction, President Ronald Calgaard
Address, The Honorable William H. Webster
30 minutes of remarks, 20 minutes of Q & A

9:15 p.m. Adjournment
Depart, Laurie Auditorium

9:30 p.m. Arrive, Great Hall, Chapman Graduate Center
Phone: (512) 736-7315
Student Reception

10:30 p.m. Adjournment

Remain Overnight:
Marriott Riverwalk Hotel
711 East Riverwalk
San Antonio, Texas
(512) 224-4555

Contacts: Jim Hurley, Public Affairs Phone: (512) 736-8445
Fern Malchuk, Secretary to the President Phone: (512) 736-7011

STAT

ROUTING SLIP

TO:

		ACTION	INFO	DATE	INITIAL
1	DCI	X		10/19	✓
2	DDCI				
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10	GC				
11	IG				
12	Compt				
13	D/OCA				
14	D/PAO		X		
15	D/PERS				
16	D/Ex Staff				
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SUSPENSE _____

Date

Remarks

STAT

ER 88-3672X

Executive Secretary

30 Sept '88

Date

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21 September 1988

The Honorable William H. Webster
Director
Central Intelligence Agency
1820 North Fort Myer Drive
Arlington, Virginia 22209

Dear Mr. Webster:

On behalf of the World Affairs Council of Northern California, I would like to thank you for speaking at both our Council Forum and our Bay Area International Forum (BAIF) Dinner on Monday, September 19th.

The members of the Council present and the general audience greatly appreciated hearing your views and the candor of your remarks.

As a token of our appreciation, we would like to offer you a year's membership in the World Affairs Council. If you are already a member and would like to pass this opportunity to someone else, please send us their name and address. Upon hearing from you, we will send you or your designee a membership card and further information about our upcoming activities.

It was a pleasure to have you with us and I hope that another Council audience will have an opportunity to hear you speak.

Sincerely,

Joseph W. Fera
Programs Manager

JWF:om

cc: Membership Department

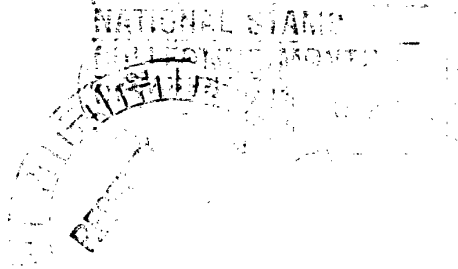
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The Honorable William H. Webster
Director
CENTRAL INTELLIGENCE AGENCY
1820 North Fort Myer Drive
Arlington, Virginia 22209

WHS



ROUTING AND RECORD SHEET

SUBJECT: (Optional) DCI Remarks to CEOs at the World Affairs Council of Northern California, 19 September 1988

FROM: William M. Baker
Director, Public Affairs

EXTENSION
27676

NO.
PAO 88-0309

DATE
8 September 1988

TO: (Officer designation, room number, and building)

DATE	
RECEIVED	FORWARDED

OFFICER'S INITIALS

COMMENTS (Number each comment to show from whom to whom. Draw a line across column after each comment.)

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08 SEP 1988

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DCI EXEC REG

P-309-1R

8 September 1988

JUDGE:

You will be speaking to 25 chief executive officers at a dinner following your major address to the World Affairs Council of Northern California. The remarks to the CEOs will be 10-15 minutes, and some of the businessmen (about a third) will have already heard your main speech to the Council. For this occasion, we have prepared talking points, which are on letter-sized paper and on note cards.

In the introduction, you cite the topics you discussed in the first speech and add: "Now, I'd like to talk about some of the other intelligence issues we face, and how we are responding to them." The three issues you mention that are intelligence priorities are: 1) supporting U.S. arms control initiatives; 2) countering the threat posed by international terrorists; 3) thwarting the activities of hostile intelligence services, an issue you briefly addressed earlier.

After describing the Agency's efforts in these three areas, you point out that the Agency does accept help from businessmen who have travelled overseas and are willing to provide information that may be useful. This soft-sell appeal is very similar to the approach you used when speaking to the Business Roundtable in New York City on 12 January 1988.

Your proposed talking points are attached.



Bill Baker

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Attachments:
As stated

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Distribution:
Orig. - DCI

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1 - [Redacted]

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PROPOSED TALKING POINTS
FOR
WILLIAM H. WEBSTER
DIRECTOR OF CENTRAL INTELLIGENCE
BEFORE THE
WORLD AFFAIRS COUNCIL OF NORTHERN CALIFORNIA
(REMARKS TO CEOs)
SAN FRANCISCO, CALIFORNIA
SEPTEMBER 19, 1988

INTRODUCTION

EARLIER TONIGHT, I HAD AN OPPORTUNITY TO DISCUSS INTELLIGENCE ISSUES IN THE 1990'S, FOCUSING ON CHANGES IN THE SOVIET UNION AND RECENT DEVELOPMENTS IN THE PERSIAN GULF AND SOUTH ASIA. NOW, I'D LIKE TO TALK ABOUT SOME OF THE OTHER INTELLIGENCE ISSUES WE FACE, AND HOW WE ARE RESPONDING TO THEM. SINCE TAKING OFFICE, I HAVE VISITED 16 COUNTRIES AND MET WITH MANY FOREIGN LEADERS. I HAVE ALSO SEEN FIRSTHAND THE TREMENDOUS VALUE OF OUR INTELLIGENCE SUPPORT TO POLICYMAKERS.

OVERSEAS TRIPS -- UNDERSCORE IMPORTANCE OF INTELLIGENCE

- TRIP TO WESTERN EUROPE - REINFORCED VALUE OF OUR INTELLIGENCE SUPPORT, NOT ONLY WITHIN THE U.S. INTELLIGENCE AND POLICY COMMUNITIES, BUT WITHIN NATO.
- TRIPS TO OTHER REGIONS, INCLUDING THE MIDEAST AND FAR EAST, DEMONSTRATED THAT MANY OF OUR OTHER ALLIES COUNT ON OUR SUPPORT.

I'D LIKE TO SPEND SOME TIME TALKING ABOUT THREE ISSUES AFFECTING OUR NATIONAL SECURITY THAT WILL CONTINUE TO COMMAND THE INTELLIGENCE COMMUNITY'S ATTENTION:

- SUPPORTING U.S. ARMS CONTROL INITIATIVES.
- COUNTERING THE THREAT POSED BY INTERNATIONAL TERRORISTS.
- AND, I'D LIKE TO EXPAND ON AN ISSUE I MENTIONED EARLIER THIS EVENING, THWARTING THE ACTIVITIES OF HOSTILE INTELLIGENCE SERVICES -- COUNTERINTELLIGENCE.

ARMS CONTROL: INF AND START

- THE CIA WAS A MAJOR PLAYER IN THE CONCLUSION OF THE INF TREATY. WE PROVIDED EXPERT ADVICE TO THE U.S. NEGOTIATING TEAM IN GENEVA AND TO POLICYMAKERS.
- THE RESPONSIBILITY FOR MONITORING SOVIET COMPLIANCE WITH THE TREATY FALLS TO THE INTELLIGENCE COMMUNITY.
- WE ALSO SUPPORT THE NEGOTIATING TEAM AT THE START TALKS IN GENEVA, NOT ONLY TO PROVIDE ANALYSIS OF SOVIET STRATEGIC FORCES, BUT TO HELP ENSURE THAT WE CAN MONITOR ANY AGREEMENT TO LIMIT STRATEGIC WEAPONS.
- AND MONITORING A START TREATY WILL BE QUITE A CHALLENGE. THE INF TREATY REQUIRES THE UNITED STATES TO CONDUCT INSPECTIONS AT 117 SOVIET FACILITIES. IN CONTRAST, MONITORING A START TREATY COULD INVOLVE AS MANY AS 2,500 WEAPON LOCATIONS SPREAD THROUGHOUT THE SOVIET UNION.¹
- ARMS CONTROL WILL CONTINUE TO CONSUME AND EVEN DRIVE THE RESOURCES OF THE AGENCY WELL INTO THE NEXT DECADE.

COUNTERTERRORISM

((GIVEN THAT THE OLYMPIC GAMES ARE CURRENTLY UNDERWAY IN SEOUL, YOU MIGHT WANT TO REFER TO THE FBI'S VERY SUCCESSFUL COUNTERTERRORISM EFFORTS AT THE LOS ANGELES GAMES IN 1984))

- INTERNATIONAL TERRORISM CONTINUES TO BE A MAJOR CONCERN. SOME 832 INTERNATIONAL TERRORIST INCIDENTS OCCURRED LAST YEAR, RESULTING IN NEARLY 3,000 CASUALTIES.

- TERRORISM IN THE MIDDLE EAST AND ITS SPILLOVER INTO WESTERN EUROPE ACCOUNTED FOR MORE THAN A THIRD OF THE CASUALTIES REPORTED.
- U.S. CITIZENS AND PROPERTY CONTINUED TO BE MAJOR TARGETS FOR INTERNATIONAL TERRORISTS, DESPITE A DECLINE IN THE NUMBER OF ANTI-U.S. INCIDENTS LAST YEAR.²
- IN 1986, THE CIA ESTABLISHED A COUNTERTERRORIST CENTER TO FOCUS ON INTERNATIONAL TERRORISM. WE BROUGHT OPERATIONS OFFICERS, ANALYSTS, SCIENTISTS, PSYCHOLOGISTS, AND WEAPONS EXPERTS UNDER ONE CHAIN OF COMMAND.
- WE ARE ACQUIRING AS MUCH INFORMATION AS WE CAN ABOUT TERRORIST GROUPS AND HOW THEY OPERATE. WE ARE ALSO EXAMINING THE LINKS TERRORIST GROUPS HAVE WITH OTHER GROUPS OR STATE SPONSORS.
- WE HAVE FOR SOME TIME BEEN PROVIDING INFORMATION THAT MAY HAVE PREVENTED TERRORIST ATTACKS. SINCE 1985, THERE HAVE BEEN 253 CASES IN WHICH SOME SORT OF COUNTERTERRORIST ACTIONS WERE TAKEN ON THE BASIS OF INTELLIGENCE INFORMATION COLLECTED AND DISSEMINATED BY THE CENTRAL INTELLIGENCE AGENCY.
 - FOR EXAMPLE, THE AGENCY HAS RECEIVED REPORTS OF PLANNED TERRORIST ATTACKS ON OUR EMBASSIES IN SEVERAL DIFFERENT LATIN AMERICAN COUNTRIES. IN EACH CASE, THE EMBASSY, UPON RECEIVING SUCH A REPORT, INCREASED ITS SECURITY. ON SEVERAL OCCASIONS, A SOURCE HAS SUBSEQUENTLY INFORMED US THAT THIS INCREASED SECURITY PERSUADED THE TERRORIST GROUP INVOLVED TO CANCEL ITS PLANS TO ATTACK.³
- COUNTERTERRORISM WILL CONTINUE TO BE A PRIORITY IN THE 1990s.

COUNTERINTELLIGENCE

- AN EFFECTIVE AND COMPREHENSIVE COUNTERINTELLIGENCE PROGRAM HAS NEVER BEEN MORE IMPORTANT TO OUR NATION BECAUSE THE THREAT AGAINST US HAS GROWN. THE NUMBER OF OPERATIONS AGAINST US HAS CERTAINLY INCREASED, AND THE NUMBER OF INTELLIGENCE SERVICES INVOLVED IN SUCH OPERATIONS HAS ALSO GROWN.
- OVER THE PAST THREE YEARS, WE HAVE DISCOVERED MORE PENETRATIONS OF THE U.S. DEFENSE AND INTELLIGENCE COMMUNITIES THAN AT ANY TIME IN OUR HISTORY. THE COSTS OF THESE COMPROMISES ARE ESTIMATED IN THE BILLIONS OF DOLLARS.
- TWO MAJOR ESPIONAGE CASES WHICH AFFECT OUR COUNTRY SURFACED IN CANADA THIS PAST SUMMER. STEPHEN RATKAI ((ROT-KIGH)) WAS ARRESTED IN JUNE FOR ATTEMPTING TO PASS U.S. NAVAL SECRETS IN THE SOVIET UNION. AND DURING THAT SAME MONTH, THE REVELATIONS OF A SOVIET DEFECTOR, YURIY SMUROV, LED TO THE EXPULSION AND BARRING OF 17 SOVIET OFFICIALS WHO WERE TRYING TO STEAL CANADA'S ADVANCED COMMERCIAL AND MILITARY TECHNOLOGY.
- ALTHOUGH MANY COUNTRIES ENGAGE IN HOSTILE INTELLIGENCE ACTIVITIES AGAINST THE UNITED STATES, THE SOVIET INTELLIGENCE SERVICES, THE KGB AND GRU, REPRESENT BY FAR THE MOST SIGNIFICANT INTELLIGENCE THREAT.
- THE METHODS USED BY THE SOVIETS TO OBTAIN INFORMATION ARE MORE AGGRESSIVE AND MORE SOPHISTICATED. WE EXPECT TO SEE:
 - GREATER SOVIET EFFORTS TO RECRUIT U.S. PERSONNEL ABROAD.

- INCREASING USE OF THIRD COUNTRIES FOR CLANDESTINE MEETINGS WITH AMERICAN AGENTS.
- GREATER EFFORTS TO PENETRATE ALLIED GOVERNMENTS THAT MIGHT BE PRIVY TO U.S. SECRETS.
- GREATER EMPHASIS ON EXPLOITING THE INTELLIGENCE COLLECTION CAPABILITIES OF WARSAW PACT ALLIES.
- TO IMPROVE THE EFFECTIVENESS OF COUNTERINTELLIGENCE ACTIVITIES IN THE CIA AND THROUGHOUT THE INTELLIGENCE COMMUNITY, I CREATED A NEW COUNTERINTELLIGENCE CENTER AT THE AGENCY IN APRIL OF THIS YEAR. THE CENTER:
 - WORKS TO PROTECT THE AGENCY'S FOREIGN OPERATIONS AND THE SECURITY OF ALL AGENCY COMPONENTS AGAINST PENETRATION BY FOREIGN SECURITY OR INTELLIGENCE SERVICES.
 - PROVIDES ANALYSIS OF HOSTILE INTELLIGENCE THREATS AND PAST ESPIONAGE CASES.
 - PROVIDES INSTRUCTION FOR OUR PEOPLE GOING ABROAD.⁴

WE HAVE HAD SOME MAJOR SUCCESSES OVER THE PAST YEAR IN ADDRESSING THESE AND OTHER ISSUES AFFECTING OUR NATIONAL SECURITY. BUT BECAUSE OUR RESOURCES OVERSEAS ARE LIMITED AND WE CANNOT EASILY COLLECT INFORMATION FROM COUNTRIES IN DENIED AREAS, WE ACCEPT HELP FROM AMERICANS WHO HAVE REASON TO HAVE TRAVELLED OVERSEAS. OUR CONTACTS INCLUDE BUSINESSMEN, SCIENTISTS, SELF-EMPLOYED CONSULTANTS AND ENTREPRENEURS, ACADEMICS, AND CEO'S OF FORTUNE 500 COMPANIES.

THEIR RELATIONSHIP WITH US IS VOLUNTARY AND THEY KNOW THEY ARE DEALING WITH THE CIA. THEIR CONTACT WITH US IS CONFIDENTIAL. THEY ARE NOT ON OUR PAYROLL.

OVER THE LAST 5 YEARS, SOME 25,000 AMERICANS HAVE PROVIDED US WITH HELPFUL INFORMATION COVERING A RANGE OF ISSUES FROM TERRORISM TO ILLEGAL TECHNOLOGY TRANSFER.

IF YOU HAVE INFORMATION THAT YOU THINK MIGHT BE USEFUL, I ENCOURAGE YOU TO GET IN TOUCH WITH US.

I'LL BE HAPPY NOW TO ENTERTAIN ANY QUESTIONS.

FOOTNOTES

¹ Information on the Agency's role in the arms control process was drawn from Judge Webster's editorial entitled "Intelligence is Vital to Arms Control," which appeared in the 27 August issue of The Northern Virginia Sun. The editorial is attached.

² The number of terrorist attacks and resulting casualties in 1987, as well as the fact that U.S. citizens and property continue to be major targets for international terrorists, is from unclassified background material provided by the Agency's Counterterrorist Center. The background material is attached.

³ Information on terrorist acts possibly averted as a result of intelligence gathered by the Agency was provided by the Counterterrorist Center and is attached.

⁴ The points made about counterintelligence were drawn from Judge Webster's speech to the American Bar Association in Toronto, Canada on 9 August 1988.

ROUTING AND RECORD SHEET

SUBJECT: (Optional) DCI Remarks at the World Affairs Council of Northern California,
19 September 1988

FROM: William M. Baker
Director, Public Affairs

EXTENSION
27676

NO.
PAO 88-0308

DATE
8 September 1988

TO: (Officer designation, room number, and building)

DATE

RECEIVED	FORWARDED
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OFFICER'S INITIALS

COMMENTS (Number each comment to show from whom to whom. Draw a line across column after each comment.)

1.	DATE	FORWARDED	OFFICER'S INITIALS	COMMENTS
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P.309-1R

8 September 1988

JUDGE:

You are scheduled to make two speeches to the World Affairs Council of Northern California on 19 September -- a 30-minute address to about 600 people on intelligence in the 1990s, and then 10-15 minutes of remarks during a dinner with 25 chief executive officers. The proposed remarks for the CEOs are described in the attached package.

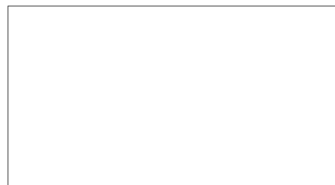
In your speech on intelligence in the 1990s, you discuss three areas that are and will continue to be of great interest to U.S. policymakers and the Intelligence Community -- the Soviet Union, South Asia, and the Persian Gulf. After describing the Intelligence Community's role in these areas, you discuss two issues that are closely related to these geographical areas -- the proliferation of chemical and biological weapons and countering the threat posed by hostile intelligence services.

This speech has been prepared with the assistance of many offices throughout the Agency. Bob Blackwell, NIO/USSR, at the direction of Fritz Ermarth, provided substantive input on the USSR section. A number of offices in the Directorate of Intelligence have helped prepare this speech -- the Office of Soviet Analysis, the Office of Near Eastern and South Asian Analysis, and the Office of Scientific and Weapons Research. The Agency's Counterintelligence Center and the Intelligence Community Counterintelligence and Security Countermeasures Staff have also assisted in this effort. The final draft was coordinated with Fritz Ermarth for substance and for policy sensitivity.

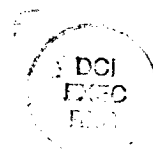
After making some introductory comments, we suggest that you mention the comment by Vernon Walters -- "Americans have always had an ambivalent attitude about intelligence. When they feel threatened, they want a lot of it. And when they don't, they tend to regard the whole thing as somewhat immoral." You then say: "With so much going on around the world that affects our national security, I think the American people want a lot of intelligence."

You begin the body of the speech by emphasizing that the Soviet Union will remain the primary focus of our intelligence collection and analysis in the 1990s. You then discuss Gorbachev's domestic reforms and foreign policy, and note the impact of glasnost on nationalist feeling in the Soviet Union and the spillover effect in Eastern Europe.

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SECRET



P-309-TR

In discussing the intelligence challenges in South Asia, you discuss the impact of the Soviet troop withdrawal from Afghanistan and consider the future of Pakistan following President Zia's death.

Another region of great strategic interest which you address is the Persian Gulf. You mention the enormous costs -- both in human and economic terms -- of the Iran-Iraq war. You discuss the implications of the conflict, focusing on the precedent set by the first sustained use of chemical weapons since World War I. You state that the proliferation of chemical and biological weapons "is one of the most difficult intelligence challenges we face -- now and into the next decade. It is also one of our most important tasks, and we will continue to provide U.S. policymakers with accurate and timely information on this issue."

After discussing these intelligence questions, you stress the need for effective counterintelligence and security countermeasures.

You observe that "we cannot always anticipate the demands that will be made of us -- some great and some small." You mention a humorous story -- included in your draft remarks for Bohemian Grove -- about a military band leader calling the Agency for the score of an African national anthem.

You then emphasize the importance of attracting top people to the intelligence profession -- risk takers, not risk seekers. The conclusion reads: "With such people we can continue to provide the intelligence that policymakers need in order to make wise decisions in the interests of our national security. This is what you expect of us, what all American people expect of us, and we are doing our very best to supply it."

Your proposed remarks are attached.

25X1



Bill Baker

Attachments:
As stated

25X1



SECRET

PROPOSED REMARKS
BY
WILLIAM H. WEBSTER
DIRECTOR OF CENTRAL INTELLIGENCE
AT THE
WORLD AFFAIRS COUNCIL OF NORTHERN CALIFORNIA
SAN FRANCISCO, CALIFORNIA
SEPTEMBER 19, 1988

WHEN PHIL HABIB ASKED ME TO SPEAK TO YOU, HE SUGGESTED THAT I DISCUSS WHAT THE MOST IMPORTANT INTELLIGENCE ISSUES OF THE 1990s WILL BE. WHAT PHIL SUGGESTED REMINDED ME OF AN OBSERVATION ONCE MADE BY A NUCLEAR PHYSICIST: "PREDICTION IS VERY DIFFICULT, ESPECIALLY ABOUT THE FUTURE."¹ WITH THAT CAUTIONARY NOTE IN MIND, I WILL MAKE A FEW PREDICTIONS ABOUT SOME OF THE KEY ISSUES THAT NOW CONFRONT THE INTELLIGENCE COMMUNITY -- ISSUES THAT WE EXPECT TO BE WITH US WELL INTO THE NEXT DECADE.

MY GOOD FRIEND, GENERAL VERNON WALTERS, FORMER DEPUTY DIRECTOR OF THE CIA AND NOW OUR AMBASSADOR TO THE UNITED NATIONS, DESCRIBES A VIEW HELD BY MANY IN THIS COUNTRY ABOUT INTELLIGENCE. "AMERICANS," HE SAID, "HAVE ALWAYS HAD AN AMBIVALENT ATTITUDE TOWARD INTELLIGENCE. WHEN THEY FEEL THREATENED, THEY WANT A LOT OF IT. AND WHEN THEY DON'T, THEY TEND TO REGARD THE WHOLE THING AS SOMEWHAT IMMORAL."

WITH SO MUCH GOING ON AROUND THE WORLD THAT AFFECTS OUR NATIONAL SECURITY, I THINK THE AMERICAN PEOPLE WANT A LOT OF INTELLIGENCE. AND A WHOLE RANGE OF ISSUES ARE COMMANDING THE INTELLIGENCE COMMUNITY'S ATTENTION -- INTERNATIONAL TERRORISM AND DRUG TRAFFICKING, THE PROLIFERATION OF ADVANCED WEAPONS, AND TECHNOLOGY TRANSFER, TO NAME JUST A FEW.

TODAY I WANT TO CONCENTRATE ON THREE GEOGRAPHICAL AREAS THAT ARE AND WILL CONTINUE TO BE OF GREAT INTEREST TO U.S. POLICYMAKERS AND, THUS, OF GREAT INTEREST TO THE INTELLIGENCE COMMUNITY. THESE AREAS ARE THE SOVIET UNION, SOUTH ASIA, AND THE PERSIAN GULF. AND I WOULD ALSO LIKE TO DISCUSS TWO ISSUES THAT ARE TIED TO THESE GEOGRAPHICAL AREAS -- THE PROLIFERATION OF CHEMICAL AND BIOLOGICAL WEAPONS AND OUR CONTINUING NEED FOR COUNTERINTELLIGENCE.

THE SOVIET UNION WILL REMAIN THE PRIMARY FOCUS OF OUR INTELLIGENCE COLLECTION AND ANALYSIS IN THE 1990s. ITS MILITARY CAPABILITY, ITS EFFORTS TO INCREASE GLOBAL INFLUENCE, AND ITS

AGGRESSIVE INTELLIGENCE ACTIVITIES ARE A SERIOUS THREAT TO U.S. INTERESTS.²

GORBACHEV'S ((GORE BAH CHOFF'S)) EFFORTS TO REFORM HIS COUNTRY HAVE NOT FUNDAMENTALLY ALTERED THESE TRUTHS AND, IN FACT, MAKE THE SOVIET UNION OF EVEN GREATER CONCERN TO U.S. INTELLIGENCE.

LIKE MANY OF YOU, I HAVE BEEN FASCINATED BY WHAT IS OCCURRING IN THE SOVIET UNION. GORBACHEV HAS STIRRED UP THE STEW -- BRINGING NEW LIFE AND DYNAMISM TO SOVIET POLITICS AND PUSHING A SERIES OF REFORMS THAT NONE OF US COULD HAVE FORESEEN FIVE YEARS AGO.

THE FORCES OF DEMOCRACY ARE MAKING SOME POLITICAL AND ECONOMIC INROADS. ALTHOUGH THE USSR CERTAINLY IS NOT HEADED TOWARD DEMOCRACY AS WE KNOW IT, TODAY'S SOVIET LEADERS APPEAR TO UNDERSTAND THAT THEIR SYSTEM IS FALTERING LARGELY BECAUSE IT HASN'T GIVEN THE PEOPLE ENOUGH BREATHING ROOM -- ROOM TO INNOVATE, ROOM TO INQUIRE, AND ROOM TO INVESTIGATE.

CHANGE IS OCCURRING IN THE AREA OF FOREIGN POLICY AS WELL. THE SOVIETS ARE LEAVING AFGHANISTAN AND ELIMINATING A WHOLE CLASS OF

NUCLEAR WEAPONS UNDER THE INF TREATY -- A PROCESS THAT INCLUDES UNPRECEDENTED ON-SITE INSPECTIONS OF SOVIET MILITARY FACILITIES.

THE DRAMATIC NATURE OF THESE POLICY CHANGES CLEARLY HAS PROVOKED CONTROVERSY WITHIN THE SOVIET UNION. A MAJOR POWER STRUGGLE IS UNDER WAY BETWEEN REFORMERS, WHO BELIEVE RADICAL CHANGES ARE NECESSARY TO MAKE THE COMMUNIST SYSTEM WORK, AND CONSERVATIVES, WHO FEAR SUCH CHANGES COULD DESTABILIZE THE VERY SYSTEM THEY ARE TRYING TO SAVE. THE OUTCOME OF THIS STRUGGLE WILL AFFECT HOW FAR AND HOW FAST REFORMS PROGRESS, THE EXTENT TO WHICH CENTRAL AUTHORITY IS RELAXED, THE GENERAL WELFARE OF THE INDIVIDUAL, AND HOW COMPETITIVE THE SOVIET SYSTEM WILL BE OVER THE NEXT FEW DECADES.

NEITHER WE NOR THE SOVIETS KNOW FOR CERTAIN WHERE THIS REFORM IS LEADING. THE PROCESS WILL BE LONG AND DRAWN OUT AT BEST, REQUIRING GORBACHEV TO OVERCOME ENORMOUS POLITICAL, ECONOMIC, AND CULTURAL OBSTACLES.

THERE ARE STRONG REASONS TO DOUBT WHETHER A SYSTEM DESIGNED TO CENTRALIZE AUTHORITY, MAXIMIZE GOVERNMENT CONTROL OVER ITS PEOPLE, AND CONCENTRATE RESOURCES ON BUILDING UP THE NATION'S MILITARY STRENGTH CAN BECOME MORE DECENTRALIZED AND DEMOCRATIC IN ITS DECISIONMAKING AND MORE SOLICITOUS OF ITS PEOPLE. THE NATIONALIST UNREST IN THE BALTIC STATES, ARMENIA, AND OTHER REGIONS OF THE USSR WILL TEST THE SOVIET SYSTEM'S ABILITY TO MAKE REFORMS WORK.

BUT IF THE LAST THREE YEARS HAVE TAUGHT US ANYTHING, IT IS THAT GORBACHEV IS A HIGHLY SKILLED POLITICIAN, AND WE CANNOT RULE OUT THE POSSIBILITY THAT HE CAN PULL OFF A "REVOLUTION FROM ABOVE" THAT ACTUALLY INCREASES AUTHORITY BELOW.

THE SOVIET REFORM EFFORT PRESENTS THE U.S. INTELLIGENCE COMMUNITY WITH SOME FORMIDABLE CHALLENGES IN ANALYZING THE SOVIET UNION. WE MUST PAY CLOSER ATTENTION THAN EVER TO THE POLITICAL STRUGGLES AND ISSUES BEING RAISED AS GORBACHEV CHALLENGES THE ESTABLISHED INTERESTS OF INDIVIDUALS AND INSTITUTIONS.

WE MUST ALSO HELP THE POLICYMAKER SORT OUT HOW REFORM WILL AFFECT MOSCOW'S MILITARY AND ECONOMIC CAPABILITIES AND -- EVEN MORE DIFFICULT -- JUST HOW SERIOUS THE SOVIETS ARE ABOUT MODERATING THEIR INTERNATIONAL BEHAVIOR.

GLASNOST HAS PRODUCED AN INFORMATION EXPLOSION WHICH, THOUGH WELCOME, CHALLENGES US TO SORT OUT WHAT IS IMPORTANT AND WHAT IS NOT, WHAT IS REAL VERSUS WHAT MOSCOW WANTS US TO HEAR.

U.S.-SOVIET ARMS CONTROL TALKS PROVIDE THE INTELLIGENCE COMMUNITY WITH FURTHER TASKS. AS THESE NEGOTIATIONS PROGRESS, WE WILL INCREASINGLY BE ASKED TO ASSESS SOVIET MOTIVATIONS AND MONITOR SOVIET COMPLIANCE WITH THE PROVISIONS OF AGREEMENTS. AS WE ARE FINDING OUT WITH THE INF TREATY, THIS TASK IS MANPOWER INTENSIVE FOR THE INTELLIGENCE COMMUNITY.

YET WHATEVER GORBACHEV'S SPECIFIC DOMESTIC AND FOREIGN POLICIES, THE ADVERSARIAL RELATIONSHIP WE HAVE WITH THE USSR WILL REMAIN. GORBACHEV AIMS TO MAKE THE SOVIET UNION MORE COMPETITIVE WITH THE

WEST -- BOTH ECONOMICALLY AND MILITARILY -- AND MORE INFLUENTIAL IN WORLD AFFAIRS. FOR THESE REASONS, SOVIET INTENTIONS AND CAPABILITIES WILL REMAIN THE INTELLIGENCE COMMUNITY'S PRIMARY FOCUS.

INTELLIGENCE ABOUT SOUTH ASIA WILL CONTINUE TO BE IMPORTANT TO POLICYMAKERS FOR A NUMBER OF REASONS, NOT THE LEAST OF WHICH IS SOVIET INFLUENCE IN THE REGION. GORBACHEV'S DECISION TO WITHDRAW SOVIET TROOPS FROM AFGHANISTAN DEMONSTRATES HIS DESIRE TO CUT SOVIET LOSSES IN ORDER TO PURSUE OTHER OBJECTIVES. BUT DESPITE THE SOVIET TROOP WITHDRAWAL, AFGHANISTAN WILL REMAIN A KEY FOREIGN POLICY CONCERN IN MOSCOW. BECAUSE OF THE SOVIETS' CONTINUED INTEREST AND ITS STRATEGIC LOCATION, AFGHANISTAN WILL REMAIN AN IMPORTANT CONCERN IN WASHINGTON AS WELL.

WE EXPECT THE SOVIETS TO ABIDE BY THEIR COMMITMENT TO WITHDRAW THE REST OF THEIR TROOPS FROM AFGHANISTAN BY FEBRUARY 15TH OF NEXT YEAR. AT THE SAME TIME, MOSCOW WILL TRY TO RETAIN ITS INFLUENCE WITH KABUL ((COB BLE)) THROUGH BOTH ECONOMIC AND POLITICAL MEANS.

FOLLOWING THE SOVIET WITHDRAWAL, WE BELIEVE THAT AFGHANISTAN WILL BE UNSTABLE FOR A CONSIDERABLE PERIOD AND HAVE SO ADVISED POLICYMAKERS.³ THE SOVIET-BACKED REGIME HAS MINIMAL CONTROL OR SUPPORT OUTSIDE KABUL, AND THE WITHDRAWAL WILL MAKE ITS POSITION EVEN MORE PRECARIOUS. THE AFGHAN RESISTANCE WILL CONTINUE ITS EFFORTS TO DESTROY WHAT IS LEFT OF THE REGIME. HOWEVER, THE RULING PARTY'S FRAGMENTATION MAY BE AS LARGE A FACTOR IN THE REGIME'S COLLAPSE AS THE MILITARY INITIATIVES OF THE RESISTANCE.⁴

THE POST-SOVIET PERIOD WILL ALSO FIND THE AFGHAN REBELS FIGHTING AMONG THEMSELVES -- AS THEY DID THROUGHOUT THE SOVIET OCCUPATION -- FOR POLITICAL POWER IN AFGHANISTAN. GIVEN THAT MOST ETHNIC GROUPS ARE BETTER ARMED THAN EVER BEFORE AND ARE LIKELY TO CAPTURE ADDITIONAL WEAPONS FROM THE DISINTEGRATING AFGHAN ARMY, WE WOULD EXPECT TO SEE TRIBAL CONFLICT CONTINUE FOR SOME TIME AFTER THE SOVIET WITHDRAWAL.⁵

THE FUNDAMENTALIST GROUPS OF THE AFGHAN RESISTANCE WILL ENTER THE POST-SOVIET ERA WELL-ARMED AND WELL-ORGANIZED. WHATEVER THE COMPOSITION OF A FUTURE GOVERNMENT IN AFGHANISTAN, ISLAMIC RITUAL AND LAW WILL PROBABLY PLAY A LARGER ROLE IN ITS OPERATIONS AND POLICIES.⁶ BUT THE NATURE AND TRADITIONS OF AFGHANISTAN MAKE THE IMPOSITION OF A KHOMEINI-STYLE FUNDAMENTALISM UNLIKELY.

CLEARLY, THE SOVIET WITHDRAWAL AND THE STRUGGLE FOR POLITICAL CONTROL ARE THE PRIMARY INTELLIGENCE ISSUES IN AFGHANISTAN FOR THE NEAR TERM. BUT EFFORTS BY NEIGHBORING COUNTRIES TO EXERT INFLUENCE IN AFGHANISTAN WILL ALSO RECEIVE OUR ATTENTION. IN THE LONGER TERM, WE WILL EXAMINE THE FUTURE GOVERNMENT'S ATTEMPTS TO REBUILD THE COUNTRY AND RESETTLE THE WORLD'S LARGEST REFUGEE POPULATION -- MORE THAN 5 MILLION PEOPLE.⁷

ABOUT THREE MILLION OF THOSE REFUGEES NOW LIVE IN PAKISTAN, A COUNTRY THAT HAS FULLY SUPPORTED THE AFGHAN RESISTANCE.⁸ PAKISTAN HAS ALWAYS BEEN OF STRATEGIC INTEREST TO U.S. POLICYMAKERS, BUT THE DEATH OF PRESIDENT ZIA IN A PLANE CRASH LAST MONTH RAISES NEW ISSUES.

THE INITIAL RESPONSE TO PRESIDENT ZIA'S DEATH HAS BEEN A SMOOTH, CONSTITUTIONAL TRANSITION. GHULAM ISHAQ KHAN ((GOO LOM ISH OCK CON)), THE SPEAKER OF THE SENATE, HAS TAKEN OVER AS ACTING PRESIDENT. UNDER THE CONSTITUTION, A NEW PRESIDENT MUST BE ELECTED WITHIN 30 DAYS AFTER PARLIAMENTARY ELECTIONS. ISHAQ KHAN HAS ANNOUNCED THAT THE ELECTIONS SET FOR NOVEMBER 16TH WILL BE HELD ON SCHEDULE.⁹

BECAUSE OF THE CLOSENESS OF OUR RELATIONSHIP AND THE STRATEGIC IMPORTANCE OF PAKISTAN, NATURALLY, THE U.S. INTELLIGENCE COMMUNITY WILL BE FOLLOWING THESE DEVELOPMENTS WITH THE KEENEST INTEREST.

ANOTHER REGION OF GREAT STRATEGIC INTEREST FOR THE UNITED STATES IS THE PERSIAN GULF -- AN AREA WHERE TENSIONS REMAIN HIGH DESPITE THE CEASE-FIRE BETWEEN IRAN AND IRAQ. ALTHOUGH WE ARE ENCOURAGED THAT THE TWO NATIONS ARE HOLDING PEACE TALKS IN GENEVA, THESE NEGOTIATIONS ARE LIKELY TO BE PROTRACTED AND DIFFICULT. BOTH

COUNTRIES HAVE SHARPLY DIVERGENT VIEWS ABOUT THE WAY THE TALKS SHOULD PROCEED AND THE KEY ISSUES INVOLVED.¹⁰ THE ANIMOSITIES BUILT UP OVER EIGHT YEARS OF BITTER CONFLICT WILL NOT SUDDENLY DISAPPEAR.

THE IRAN-IRAQ WAR COST THE TWO COUNTRIES MORE THAN 350 BILLION DOLLARS, AND EVEN MORE IN HUMAN COSTS -- MORE THAN 1 MILLION CASUALTIES AND 1.5 MILLION REFUGEES. THIS WAR WAS ONE OF THE BLOODIEST OF THE CENTURY, AND IT WILL TAKE MANY YEARS FOR THE TWO NATIONS TO RECOVER.¹¹

THE WAR HAS AFFECTED NEARLY EVERY ASPECT OF ECONOMIC LIFE IN IRAN AND IRAQ. THE LOSS OF OIL REVENUES -- THE PRIMARY SOURCE OF FOREIGN EXCHANGE AND ECONOMIC GROWTH IN BOTH COUNTRIES -- HAS DRAGGED BOTH ECONOMIES DOWN. LARGE-SCALE ARMS PURCHASES HAVE ALSO WEAKENED BOTH ECONOMIES, AND THE COSTS OF RECONSTRUCTION WILL BE A FURTHER DRAIN.

FINANCING THE WAR HAS VIRTUALLY EXHAUSTED BOTH STATES' FINANCIAL RESERVES. BOTH COUNTRIES HAVE IMPOSED STRICT AUSTERITY MEASURES AND CUT ECONOMIC DEVELOPMENT PROGRAMS.

WE BELIEVE THESE COSTS OF THE WAR WILL DETER BOTH SIDES FROM RESUMING AN ALL-OUT CONFLICT ANYTIME SOON. HOWEVER, IRAN AND IRAQ CONTINUE TO DISTRUST EACH OTHER AND BOTH WILL PROBABLY MAINTAIN THEIR MILITARY READINESS.¹²

THE U.S. INTELLIGENCE COMMUNITY HAS CLOSELY FOLLOWED THE IRAN-IRAQ CONFLICT, PROVIDING ASSESSMENTS OF THE INTENTIONS AND CAPABILITIES OF BOTH SIDES AS WELL AS THE IMPLICATIONS FOR THE REGION AND THE UNITED STATES. WHEN THE U.S. PRESENCE IN THE GULF WAS INCREASED, WE BEGAN PROVIDING DAILY TACTICAL INTELLIGENCE SUPPORT TO NAVAL FORCES OPERATING WITH THE U.S. CENTRAL COMMAND. OUR SUPPORT HAS INCLUDED REPORTS ON IRANIAN ANTISHIP CRUISE MISSILE SITES, NAVAL BASES, AIRFIELDS, AND COASTAL DEFENSE INSTALLATIONS. AS A RESULT, U.S. FORCES HAVE BEEN ABLE TO SUCCESSFULLY CARRY OUT U.S. FOREIGN POLICY AND PROTECT OUR SECURITY INTERESTS.¹³

THE END OF THE GULF WAR HAS CREATED A WHOLE NEW SET OF INTELLIGENCE QUESTIONS WHICH WE ARE NOW ADDRESSING -- QUESTIONS SUCH AS WHAT EFFECT THE CEASE-FIRE WILL HAVE ON THE WESTERN HOSTAGES BEING HELD IN LEBANON; HOW THE POLITICAL STRUGGLE IN TEHRAN TO SUCCEED KHOMEINI WILL BE AFFECTED; AND WHAT IMPACT THE CEASE-FIRE WILL HAVE ON EACH COUNTRY'S DRIVE FOR REGIONAL INFLUENCE.

PERHAPS THE BIGGEST QUESTION WE ARE CONSIDERING IS WHAT LESSONS IRAN AND IRAQ -- AND THE REST OF THE WORLD -- HAVE LEARNED FROM A WAR THAT INVOLVED THE FIRST SUSTAINED USE OF CHEMICAL WEAPONS SINCE WORLD WAR I.

AFTER THE FIRST WORLD WAR, THE USE OF CHEMICAL WEAPONS WAS OUTLAWED BY SIGNERS OF THE 1925 GENEVA PROTOCOL. DURING WORLD WAR II -- EVEN DURING THE MOST DESPERATE BATTLES -- BOTH SIDES REFRAINED FROM USING CHEMICAL WEAPONS -- WEAPONS THAT WINSTON CHURCHILL REFERRED TO AS "THAT HELLISH POISON."¹⁴

THE IRAN-IRAQ WAR ENDED THAT RESTRAINT AND SET A DANGEROUS PRECEDENT FOR FUTURE WARS. I'M SURE YOU'VE READ MANY ACCOUNTS RECENTLY ABOUT THE USE OF AND THE EFFECTS OF CHEMICAL WEAPONS. THESE WEAPONS ARE THOUGHT TO OFFER A CHEAP AND READILY OBTAINABLE MEANS OF REDRESSING THE MILITARY BALANCE AGAINST MORE POWERFUL FOES. SOME SEE THEM AS THE POOR MAN'S ANSWER TO NUCLEAR WEAPONS, AND AS MANY AS 20 COUNTRIES MAY BE DEVELOPING CHEMICAL WEAPONS.

MUSTARD GAS, A TERRIBLE WEAPON FIRST USED IN WORLD WAR I, IS ONE OF THE FAVORED AGENTS FOR SEVERAL REASONS -- ITS RELATIVE EASE OF MANUFACTURE, ITS LONG LIFE IN STORAGE AND ON THE BATTLEFIELD, AND ITS ABILITY TO INCAPACITATE THOSE EXPOSED TO IT.

SOME COUNTRIES ARE DEVELOPING NERVE AGENTS. THESE AGENTS, THOUGH MORE DIFFICULT TO MANUFACTURE, CAN CAUSE DEATH IN MINUTES BY ATTACKING THE BRAIN AND NERVOUS SYSTEM. OTHER NATIONS MAY USE COMMON INDUSTRIAL CHEMICALS SUCH AS CYANIDE AND PHOSGENE. CYANIDE PREVENTS THE BLOOD FROM CARRYING OXYGEN, WHILE PHOSGENE, WIDELY USED IN MAKING PLASTICS, CAN DESTROY THE LUNGS.¹⁵

THE INTELLIGENCE COMMUNITY WILL CONTINUE TO MONITOR THE ABILITY OF OTHER COUNTRIES TO DEVELOP AND PRODUCE CHEMICAL WEAPONS. AND WITH THE INCREASE OF BALLISTIC MISSILES IN THE THIRD WORLD, WE MUST BE ALERT TO ATTEMPTS BY THIRD-WORLD NATIONS TO ARM THESE MISSILES WITH CHEMICAL WARHEADS.

IT ALSO APPEARS THAT THE MORAL BARRIER TO BIOLOGICAL WARFARE HAS BEEN LIFTED. AT LEAST 10 COUNTRIES ARE WORKING TO PRODUCE BIOLOGICAL WEAPONS, AND THIS PRESENTS US WITH ANOTHER INTELLIGENCE CONCERN.¹⁶

ALONG WITH ASSESSING CAPABILITIES TO DEVELOP AND PRODUCE CHEMICAL AND BIOLOGICAL WEAPONS, WE MUST MAKE JUDGMENTS ABOUT WHAT COULD PROMPT FOREIGN COUNTRIES TO USE THEM. THE UNITED STATES SUPPORTS INTERNATIONAL EFFORTS TO PREVENT THE USE OF THESE WEAPONS, INCLUDING PARTICIPATION IN THE GENEVA CONFERENCE ON DISARMAMENT, WHICH IS TRYING TO NEGOTIATE A CHEMICAL WEAPONS BAN. THE U.S. ALSO RESTRICTS THE EXPORT OF CERTAIN KEY CHEMICALS AND BALLISTIC-MISSILE

TECHNOLOGY. INTELLIGENCE SUPPORT IS VITAL TO THE SUCCESS OF THESE U.S. EFFORTS.

ASSESSING THE PROLIFERATION OF CHEMICAL AND BIOLOGICAL WEAPONS IS ONE OF THE MOST DIFFICULT INTELLIGENCE CHALLENGES WE FACE -- NOW AND INTO THE NEXT DECADE. IT IS ALSO ONE OF OUR MOST IMPORTANT TASKS, AND WE WILL CONTINUE TO PROVIDE U.S. POLICYMAKERS WITH ACCURATE AND TIMELY INFORMATION ON THIS ISSUE.

ANOTHER MATTER OF GREAT CONCERN TO THE INTELLIGENCE COMMUNITY IS THE THREAT POSED BY HOSTILE INTELLIGENCE SERVICES. I WANT TO BRIEFLY MENTION THIS TODAY, IN LIGHT OF THE RECENT ARREST IN WEST GERMANY OF FORMER ARMY SERGEANT CLYDE LEE CONRAD, WHO WAS CHARGED WITH PASSING CLASSIFIED DOCUMENTS TO THE SOVIET BLOC.

THIS CASE REINFORCES THE FACT THAT AN EFFECTIVE COUNTERINTELLIGENCE PROGRAM REQUIRES VIGILANCE ON BOTH THE DEFENSIVE AND THE OFFENSIVE FRONTS. FIRST, WE MUST PROTECT SENSITIVE INFORMATION, TECHNOLOGY, EQUIPMENT, AND PERSONNEL. SECOND, WE MUST

DETECT, MONITOR, AND COUNTER THE ACTIONS OF HOSTILE INTELLIGENCE SERVICES. AS THE SOVIET BLOC INTELLIGENCE SERVICES BECOME MORE SOPHISTICATED, OUR COUNTERINTELLIGENCE MEASURES MUST GROW CORRESPONDINGLY STRONGER.

THE CONRAD CASE ALSO POINTS TO THE IMPORTANCE OF TENACITY AND OF CLOSE COOPERATION AMONG THE VARIOUS AGENCIES WITHIN THE INTELLIGENCE COMMUNITY. THE FBI, THE CIA, THE DEPARTMENT OF JUSTICE, AND ARMY COUNTERINTELLIGENCE WORKED TOGETHER FOR OVER FIVE YEARS IN THE INVESTIGATION THAT RESULTED IN CONRAD'S ARREST. IN FACT, MOST COUNTERINTELLIGENCE CASES, INCLUDING THOSE THAT THE PUBLIC HEARS ABOUT, ARE THE RESULT OF YEARS OF CAREFUL WORK.

THE RANGE OF ISSUES CONFRONTING THE INTELLIGENCE COMMUNITY IN A WORLD OF RAPID CHANGE IS IMPRESSIVE. WE CANNOT ALWAYS ANTICIPATE THE DEMANDS THAT WILL BE MADE OF US -- SOME GREAT AND SOME SMALL. AND WE CANNOT ALWAYS PREDICT JUST WHICH SKILLS WILL BE MOST IMPORTANT AT ANY GIVEN MOMENT. ONE DAY, THE LEADER OF THE MILITARY

BAND AT A MAJOR U.S. INTERNATIONAL COMMAND CALLED CIA HEADQUARTERS TO SEE WHETHER THE AGENCY HAD THE SCORE OF THE NATIONAL ANTHEM OF A SMALL AFRICAN COUNTRY. ONE OF THE SENIOR LEADERS FROM THAT COUNTRY WAS PAYING THE COMMAND A VISIT. SURE ENOUGH, OUR LIBRARY HAD THE NATIONAL ANTHEM AND TOLD THE BAND LEADER SO. THERE WAS A LONG PAUSE ON THE TELEPHONE WHILE THE BAND LEADER WAS PRESUMABLY THINKING HOW HE WOULD GET THE NECESSARY MUSIC. FINALLY, HE BLURTED OUT: "COULD YOU SING IT TO ME, PLEASE?"¹⁷

I DON'T KNOW HOW WELL THE RESEARCHER WAS ABLE TO SING THE ANTHEM, BUT I KNOW WE ANSWERED THE REQUEST. AND GIVEN THE QUALITY OF THE PEOPLE I'VE SEEN DURING MY 16 MONTHS AT THE CIA, IT DOESN'T SURPRISE ME THAT WE WERE ABLE TO RESPOND.

OUR MACHINES, OUR SYSTEMS, AND OUR SATELLITES ARE THE WONDERS OF THE AGE. BUT INTELLIGENCE IS PREEMINENTLY AN AFFAIR OF PEOPLE. IT IS THE CALIBER OF THE MEN AND WOMEN OF AMERICAN INTELLIGENCE -- THEIR CREATIVITY, DETERMINATION, BRILLIANCE, AND COURAGE -- THAT SPELLS THE DIFFERENCE BETWEEN SUCCESS AND FAILURE.

I HOPE THAT WE CONTINUE TO ATTRACT THOSE BEST SUITED TO CARRY OUT OUR MISSION -- PEOPLE WHO ARE RISK TAKERS, BUT NOT RISK SEEKERS. PEOPLE WHO ARE DEDICATED AND RESPONSIVE TO OUR LAW AND DISCIPLINE. PEOPLE WHO UNDERSTAND AND PLAY BY THE RULES. PEOPLE TO WHOM FAME AND FORTUNE ARE NOT A NECESSARY PART OF THEIR LIFE, BUT WHO CAN FIND IN OUR WORK AN AVENUE TO PURSUE THEIR HIGHEST ASPIRATIONS FOR A SAFER AND BETTER WORLD.

WITH SUCH PEOPLE, WE CAN CONTINUE TO PROVIDE THE INTELLIGENCE THAT POLICYMAKERS NEED IN ORDER TO MAKE WISE DECISIONS IN THE INTERESTS OF OUR NATIONAL SECURITY. THIS IS WHAT YOU EXPECT OF US, WHAT ALL AMERICAN PEOPLE EXPECT OF US, AND WE ARE DOING OUR VERY BEST TO SUPPLY IT.

Page Denied

Next 1 Page(s) In Document Denied

22 August 1988

JUDGE:

We are working now on the speeches you will be delivering at the World Affairs Council of Northern California on 19 September and at Trinity University on 4 October. I wanted to confirm the approach we discussed for each speech at breakfast earlier this week.

For your major address to the World Affairs Council on intelligence in the 1990s, we will discuss some of the key issues facing policymakers that will require our intelligence support. Such issues include arms control, Gorbachev's reform agenda and counterintelligence. We will then emphasize the importance of how we do our work, bringing in thoughts from your 8th Circuit and Arkansas Bar speeches on managing covert action, Congressional oversight and accountability, and protecting sources and methods. A final section of your speech will touch on the importance of people in meeting these challenges, people who are risk-takers but not risk-seekers.

We will give you an outline for your dinner remarks to corporate leaders after the speech. In keeping with the "globetrotting" theme you requested, we will sketch out some of the world events during the last year that involved significant intelligence support to policymakers. We will include observations from your foreign travels on how well our Agency does its job overseas, and how much our intelligence is used and appreciated by foreign leaders in allied countries. We will coordinate these remarks with the [redacted] and include an appropriate appeal for cooperation from the corporate community in our intelligence collection task. 25X1

For your speech at Trinity University, we will take an approach similar to that for the World Affairs Council. We will mention some recent intelligence successes and discuss how intelligence plays into policy issues. To illustrate these points, we will focus on what is immediate and relevant for an audience composed largely of students -- terrorism, narcotics, and the global arms race. We will discuss the role of covert action in addressing some of these threats as well as the need for accountability and oversight. Finally, we will touch on the importance of people to the success of our mission.

We would appreciate any further thoughts you have on these speeches.

[redacted]

Bill Baker

DCI/PAO/WMB/[redacted]

Distribution:

- Orig. - DCI
- 1 - ER
- 1 - [redacted]
- 1 - D/PAO
- 1 - PAO Registry
- 1 - PAO Ames

[redacted]



CONFIDENTIAL

D-209 TP

Distribution:
Orig. - Addressee *A*
1 - DDCI
1 - ER
1 - D/PAO
STAT 1 -
1 - PAO Registry
1 - PAO Ames
1 - MED (Subject)

20 July 1988

JUDGE:

RE: Trinity University
Distinguished Lecture Series
San Antonio, Texas
October, 1988

You have accepted an invitation to address an audience of 3,000 at the Trinity University Distinguished Lecture Series in early October. (See opposite.) The University has suggested the dates of 4 and/or 5 October which are clear on your calendar. Either the afternoon before the lecture or the morning following the lecture the school has also asked that you spend an hour -5 minutes of remarks and 55 minutes of questions and answers -with 200 undergraduate students. Since students will be in the audience for the lecture and you have a heavy schedule for this fall, you may not wish to spend the extra time and speak with them.

STAT

Bill Baker

X Agree 4 October or _____ 5 October

X Agree to a separate meeting with 200 undergraduate students
Subson to travel - at home to be 2 pm mtg.

Subject to travel - I have to be back for 2 pm mtg. I doubt the wisdom of exposing self & speech before lecture but will listen to your advice. Not sure what there is to say separately. Is there a Q&A at this lecture?

*Wisdom of exposing self before lecture
listen to your advice
there is to say separately
Q&A at the lecture?*



RNAL USE ONLY

P 29-15

11 May 1988

STAT

DCI/PAO/WMB,

JUDGE:

Distribution:

STAT

RE: Speaking Invitation
Trinity University
Distinguished Lecture Series
Laurie Auditorium
San Antonio, Texas
20-22 September or 4-5, 18-20 October

- Orig. - Addressee
- 1 - DDCI
- 1 - ER
- 1 -
- 1 - D/PAO
- 1 - PAO Registry
- 1 - PAO Ames
- 1 - MED(Subject)
- 1 -

STAT

STAT

President of Trinity University, Ronald Calgaard, has invited you to speak at the Trinity University Distinguished Lecture Series in the Laurie Auditorium on campus. Suggested dates are September 20, 21, 22 or October 4, 5, 18, 19, and 20. The proposed format is 30 minutes of remarks on a current topic of your choice followed by 20 minutes of questions and answers. Prior to the lecture you are invited to attend a small dinner party in the President's home. In addition you also are asked to meet with approximately 200 students either at 4:00 p.m. the afternoon of the lecture or the next morning at 10:00 a.m.

You can expect an audience of 3,000 students, faculty, and members of the community. The media will cover the event. Previous speakers have been former Presidents Gerald Ford and Jimmy Carter. Recently Ambassador Abba Eban, Malcolm Forbes, and Mario Cuomo spoke at the series. Now in its seventh year, the Distinguished Lecture Series is made possible by an endowment gift from Mr. and Mrs. Walter F. Brown of San Antonio and presented to the community as a public service. (See opposite for background information.)

This would be an opportunity to reach a large audience of students as well as members of the community. Since you have not spoken recently to a college or university in Texas, I recommend that you address this lecture series at a convenient date in early October. I have attached a letter of acceptance for your signature.

STAT

Bill Baker

ADMINISTRATIVE INTERNAL USE ONLY



Central Intelligence Agency



Washington, D. C. 20505

Executive Registry

88-1964

7 JUN 1988

Dr. Ronald K. Calgaard
President
Trinity University
715 Stadium Drive
San Antonio, Texas 78284

Dear Dr. Calgaard:

I accept with pleasure your kind invitation to address Trinity University's Distinguished Lecture Series in San Antonio preferably in early October. Since my son, William Jr. class of '78, spent four rewarding academic years at Trinity, participating in this event will be a special opportunity for me to once again visit the campus. I look forward to meeting with you, the students, faculty and community members. A member of my Public Affairs office will contact you concerning the arrangements.

Sincerely yours,

/s/ William H. Webster

William H. Webster
Director of Central Intelligence

TRINITY UNIVERSITY
715 STADIUM DRIVE SAN ANTONIO, TEXAS 78284

OFFICE OF THE PRESIDENT

April 26, 1988

The Honorable William Webster
Director, Central Intelligence Agency
Washington, D.C. 20505

Dear Mr. Webster:

It is my pleasure to invite you to be a speaker in the 1988-89 Trinity University Distinguished Lecture Series. The dates which would be most suitable to us would be:

September 20, 21, 22 (1988)
October 4, 5, 18, 19, 20 (1988)

Trinity's Distinguished Lecture Series is entering its tenth year. During this time we have been privileged to present General Moshe Dayan, Dr. Henry Kissinger, Senator Edward Muskie, Walter Cronkite, John Kenneth Galbraith, Sir Edward Heath, President Valery Giscard D'Estaing, Chancellor Helmut Schmidt, General Alexander Haig, Dr. Carl Sagan, Dr. Milton Friedman, President Gerald Ford, President Jimmy Carter, Ambassador Abba Eban, and others.

The lectures are presented without charge as a community service to the over one million residents in the metropolitan area of San Antonio. The Laurie Auditorium, where the lectures are held, is a 3,000 seat indoor amphitheater-style hall located on campus. The lectures begin at 8 p.m. and we request a short question-and-answer session following the lecture. Prior to the lecture the speaker is invited to attend a small dinner party (12 persons) in the President's home adjacent to the campus. Either the afternoon before the lecture (4:00 p.m.) or the morning following the lecture (10:00 a.m.), we request that the speaker plan to spend an hour with a group of interested students (approximately 200).

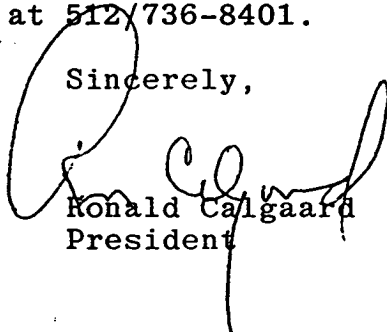
Our invitation includes the payment of a substantial honorarium, first class hotel, and travel expenses. We request that our speakers not accept another speaking engagement within 100 miles of San Antonio for at least 48 hours prior to the scheduled visit to Trinity.

I am enclosing several brochures covering previous lecture series at Trinity.

In order to allow for adequate planning time, we would greatly appreciate a response to this invitation before May 31, 1988 if at all possible.

I hope you will be able to accept our invitation. It would be a pleasure to have you on the campus again. If you have any questions, please call me at 512/736-8401.

Sincerely,

A handwritten signature in black ink, appearing to read "Ronald Calgaard". The signature is written in a cursive style with a large initial "R" and "C".

Ronald Calgaard
President

RC/jf

Enclosures

EXECUTIVE SECRETARIAT

ROUTING SLIP

TO:

		ACTION	INFO	DATE	INITIAL
1	DCI		X		
2	DDCI				
3	EXDIR				
4	D/ICS				
5	DDI				
6	DDA				
7	DDO				
8	DDS&T				
9	Chm/NIC				
10	GC				
11	IG				
12	Compt				
13	D/OCA				
14	D/PAO		X		
15	D/PERS				
16	D/Ex Staff				
17	<i>ER</i>				
18					
19					
20					
21					
22					

SUSPENSE _____

Date

Remarks

Remarks box containing a large empty rectangular area.

STAT

Signature of Executive Secretary

7 Jul '88

Date

Executive Registry
88-1964X/1

TRINITY UNIVERSITY
715 STADIUM DRIVE SAN ANTONIO, TEXAS 78284

OFFICE OF THE PRESIDENT

June 28, 1988

The Honorable William H. Webster
Director
Central Intelligence Agency
Washington, D.C. 20505

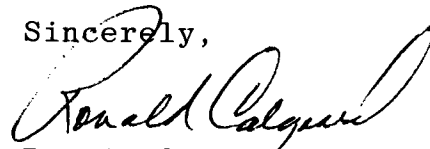
Dear Mr. Webster:

I am writing on behalf of Trinity University to thank you for accepting our invitation to be the initial speaker in the 1988-89 Distinguished Lecture Series. I look forward to hearing from your Public Affairs Office concerning the October date you will be with us. You may be interested to know that David Broder will be the speaker in November, and Dan Rather will be the speaker in December.

I hope you will arrive in San Antonio early enough to see the campus and the changes that have taken place since William Jr. graduated in 1978.

Please let us know if there is any additional information you need, or anything we can do to make your visit with us more pleasant.

Sincerely,


Ronald Calgaard
President

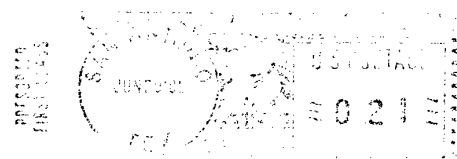
RC:fm



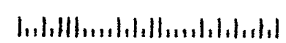
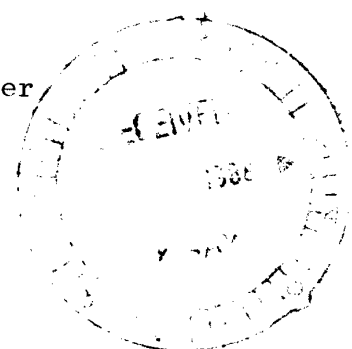
P 309-10

Declassified in Part - Sanitized Copy Approved for Release 2012/08/14 : CIA-RDP90G01353R002000020014-7
TRINITY UNIVERSITY

OFFICE OF THE PRESIDENT
715 STADIUM DRIVE
SAN ANTONIO, TEXAS 78284



The Honorable William H. Webster
Director
Central Intelligence Agency
Washington, D.C. 20505



ROUTING AND RECORD SHEET

SUBJECT: (Optional) Speaking Invitation - Trinity University
 20-22 Sep or 4-5, 18-20 Oct 1988

STATOM: William M. Baker Director, Public Affairs	EXTENSION 27676	NO. PAO 88-0164
		DATE 11 May 1988

TO: (Officer-designation, room number, and building)	DATE		OFFICER'S INITIALS	COMMENTS (Number each comment to show from whom to whom. Draw a line across column after each comment.)
	RECEIVED	FORWARDED		
STAT: ER	12 MAY 1988			
2.				
3. DCI	12 May 6/7		WAW	
4.				
5. PAO				
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13.				
14.				
15.				



P-309-TR

11 May 1988

STAT

DCI/PAO/WMB [redacted]

JUDGE:

Distribution:

STAT

STAT

RE: Speaking Invitation
Trinity University
Distinguished Lecture Series
Laurie Auditorium
San Antonio, Texas
20-22 September or 4-5, 18-20 October

- Orig. - Addressee
- 1 - DDCI [redacted]
- 1 - ER [redacted]
- 1 - [redacted]
- 1 - D/PAO
- 1 - PAO Registry
- 1 - PAO Ames
- 1 - MED(Subject)
- 1 - [redacted]

STAT

President of Trinity University, Ronald Calgaard, has invited you to speak at the Trinity University Distinguished Lecture Series in the Laurie Auditorium on campus. Suggested dates are September 20, 21, 22 or October 4, 5, 18, 19, and 20. The proposed format is 30 minutes of remarks on a current topic of your choice followed by 20 minutes of questions and answers. Prior to the lecture you are invited to attend a small dinner party in the President's home. In addition you also are asked to meet with approximately 200 students either at 4:00 p.m. the afternoon of the lecture or the next morning at 10:00 a.m.

You can expect an audience of 3,000 students, faculty, and members of the community. The media will cover the event. Previous speakers have been former Presidents Gerald Ford and Jimmy Carter. Recently Ambassador Abba Eban, Malcolm Forbes, and Mario Cuomo spoke at the series. Now in its seventh year, the Distinguished Lecture Series is made possible by an endowment gift from Mr. and Mrs. Walter F. Brown of San Antonio and presented to the community as a public service. (See opposite for background information.)

This would be an opportunity to reach a large audience of students as well as members of the community. Since you have not spoken recently to a college or university in Texas, I recommend that you address this lecture series at a convenient date in early October. I have attached a letter of acceptance for your signature.

STAT

[redacted signature box]

Bill Baker



ADMINISTRATIVE INTERNAL USE ONLY

Central Intelligence Agency



Washington, D. C. 20505

Executive Registry

88-1964

7 JUN 1988

Dr. Ronald K. Calgaard
President
Trinity University
715 Stadium Drive
San Antonio, Texas 78284

Dear Dr. Calgaard:

I accept with pleasure your kind invitation to address Trinity University's Distinguished Lecture Series in San Antonio preferably in early October. Since my son, William Jr. class of '78, spent four rewarding academic years at Trinity, participating in this event will be a special opportunity for me to once again visit the campus. I look forward to meeting with you, the students, faculty and community members. A member of my Public Affairs office will contact you concerning the arrangements.

Sincerely yours,

/s/ William H. Webster

William H. Webster
Director of Central Intelligence



TRINITY UNIVERSITY
715 STADIUM DRIVE SAN ANTONIO, TEXAS 78284

OFFICE OF THE PRESIDENT

April 26, 1988

The Honorable William Webster
Director, Central Intelligence Agency
Washington, D.C. 20505

Dear Mr. Webster:

It is my pleasure to invite you to be a speaker in the 1988-89 Trinity University Distinguished Lecture Series. The dates which would be most suitable to us would be:

September 20, 21, 22 (1988)
October 4, 5, 18, 19, 20 (1988)

Trinity's Distinguished Lecture Series is entering its tenth year. During this time we have been privileged to present General Moshe Dayan, Dr. Henry Kissinger, Senator Edward Muskie, Walter Cronkite, John Kenneth Galbraith, Sir Edward Heath, President Valery Giscard D'Estaing, Chancellor Helmut Schmidt, General Alexander Haig, Dr. Carl Sagan, Dr. Milton Friedman, President Gerald Ford, President Jimmy Carter, Ambassador Abba Eban, and others.

The lectures are presented without charge as a community service to the over one million residents in the metropolitan area of San Antonio. The Laurie Auditorium, where the lectures are held, is a 3,000 seat indoor amphitheater-style hall located on campus. The lectures begin at 8 p.m. and we request a short question-and-answer session following the lecture. Prior to the lecture the speaker is invited to attend a small dinner party (12 persons) in the President's home adjacent to the campus. Either the afternoon before the lecture (4:00 p.m.) or the morning following the lecture (10:00 a.m.), we request that the speaker plan to spend an hour with a group of interested students (approximately 200).

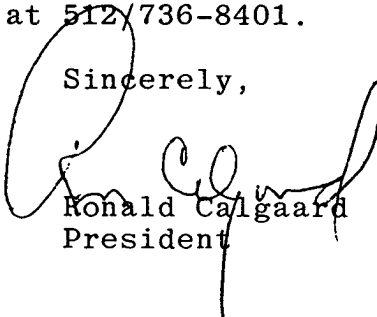
Our invitation includes the payment of a substantial honorarium, first class hotel, and travel expenses. We request that our speakers not accept another speaking engagement within 100 miles of San Antonio for at least 48 hours prior to the scheduled visit to Trinity.

I am enclosing several brochures covering previous lecture series at Trinity.

In order to allow for adequate planning time, we would greatly appreciate a response to this invitation before May 31, 1988 if at all possible.

I hope you will be able to accept our invitation. It would be a pleasure to have you on the campus again. If you have any questions, please call me at 512/736-8401.

Sincerely,



Ronald Calgaard
President

RC/jf

Enclosures

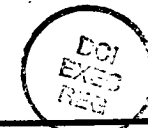
ROUTING AND RECORD SHEET

SUBJECT: (Optional)
 Speaking Invitation - World Affairs Council of Northern California
 19 September 1988 (tentative)

STAT	FROM: William M. Baker [redacted] Director, Public Affairs	EXTENSION 27676	NO. PAO 88-0220
			DATE 29 June 1988

STAT	TO: (Officer designation, room number, and building)	DATE		OFFICER'S INITIALS	COMMENTS (Number each comment to show from whom to whom. Draw a line across column after each comment.)
		RECEIVED	FORWARDED		
1.	ER	05 JUL 1988		[redacted]	
2.					
3.	DCI	6 July	7/7	✓	
4.					
5.	PAO				
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15.					

P-309-IR



STAT

29 June 1988

DCI/PAO/WMB



STAT

STAT

JUDGE:

RE: Speaking Invitation
World Affairs Council
of Northern California
San Francisco, California
19 September 1988 (tentative)

Distribution:

- Orig. - Addressee
- 1 - DDCI
- 1 - ER
- 1 -
- 1 - D/PAO
- 1 - PAO Registry
- 1 - PAO Ames
- 1 - PAO Chrono
- 1 - MED (Subject)

You have accepted an invitation to address the World Affairs Council of Northern California at either a luncheon or dinner meeting. (See opposite.) According to your calendar, you are planning to be in California from 14 to 19 September. Would you like to speak to this group at either a luncheon or dinner meeting on the 19th? You could expect an audience of 400-800 members at either time of the day. In addition, the Council has invited you to meet with 50-75 CEO's and senior executives from the area at a breakfast.

STAT



Bill Baker

Agree, 19 September
 Luncheon *
 Dinner
 Disagree, 19 September

Breakfast Meeting Agree, **
 Disagree

* *But could do pm if they prefer, but I think luncheon would be better*

But I could do pm if they prefer, but I think luncheon would be better.

** *could do in back it would require getting in from Pebble Beach awfully early. /relocates?*

ADMINISTRATIVE INTERNAL USE ONLY
 Could do it but it would require getting in from Pebble Beach awfully early.

ADMINISTRATIVE INTERNAL USE ONLY

STAT

DCI/PAO/WMB

PAO 88-0036

Distribution:

Orig. - Addressee

1 - DDCI

1 - ER

1 - D/Ex Staff

1 - [redacted]

1 - D/PAO

1 - PAO Registry

1 - PAO Ames

1 - PAO Chrono

1 - MED(Subject)

STAT

STAT

18 February 1988

JUDGE:

RE: Speaking Invitation
World Affairs Council
of Northern California
San Francisco, California
Convenient Date

Former President of the World Affairs Council of Northern California, Philip Habib, has invited you to address a meeting of the members of the Council on a convenient date sometime this year. The suggested format is 30 minutes of remarks followed by 20 minutes of questions and answers. The Council has asked you to speak on a topic of your choice or under the general umbrella of their Issues '88 program "Intelligence in the 1990's". Under the '88 program the Council hopes to attract a number of presidential candidates and prominent statesmen who would speak on the issues that a new president will have to address at the start of his term.

An audience of approximately 500 - 1000 professional, academic, and business men and women and their guests would attend. Electronic and print media would cover the event.

The World Affairs Council of Northern California with its 8000 individual and corporate members is a well known forum for national and international leaders who address topics in the foreign affairs field. Previous speakers have been Francois Mitterrand, Cory Aquino, Richard Lugar, Lee Hamilton, and John Kenneth Galbraith. In March Stansfield Turner will speak to the forum.

I believe this would be a good audience for you to address and recommend that you speak to this group at some convenient time. You have also been invited to speak at the World Affairs Council in Los Angeles and could possibly work the two in on the same trip. However, since your schedule is heavily committed for this spring, I suggest that you take a rain check. If you agree, attached is a letter for your signature.

STAT

[Signature]

Bill Baker

ADMINISTRATIVE INTERNAL USE ONLY

Central Intelligence Agency



Washington, D.C. 20505

PAO

88-0036/1

2 MAR 1988

The Honorable Philip C. Habib
World Affairs Council
of Northern California
World Affairs Center
312 Sutter Street, Suite 200
San Francisco, California 94108

Dear Phil:

Thank you for your kind invitation to speak at the World Affairs Council of Northern California. Since my schedule is committed for the coming months, I cannot accept at this time. However, I would like to consider speaking to the Council in the fall sometime.

Best wishes for a successful year. Your Issues '88 program sounds most interesting.

Sincerely yours,

/s/ Bill

William H. Webster
Director of Central Intelligence



WORLD AFFAIRS COUNCIL OF NORTHERN CALIFORNIA

40

87-3785x

MAKING A WORLD OF DIFFERENCE
FOR FORTY YEARS
1947 - 1987

OFFICERS AND STAFF

*John B.M. Place
President
*Mrs. Morris M. Doyle
Vice President
*William G. Gaede
Vice President
*Paul A. O'Leary
Vice President
*The Hon. Philip C. Habib
Immediate Past President
*Louis de K. Belden
Treasurer
*Nancy A. Jarvis
Secretary
*Robert N. Ruggles
Assistant Treasurer
*Casimir A. Yost
Executive Director

8 December 1987

BOARD OF TRUSTEES

Judge William Webster
Director
Central Intelligence Agency
Washington, DC 20505

Dear Judge Webster:

On behalf of the Board of Trustees and members of the World Affairs Council of Northern California, I would like to invite you to address a meeting of the members of the Council at a time convenient to you during the next year.

The Council would be interested in having you speak on a topic of your choice or under the general umbrella of our "Issues '88" program. Under the latter program, we hope to attract a number of presidential candidates, prominent serving and former statesmen, politicians, and public officials to make presentations regarding their views on an important issue (or issues) in the foreign policy field that the new president will have to address at the start of his term. In your case, I hope that you would be willing to speak on "Intelligence in the 1990's."

As you may know, the World Affairs Council of Northern California with some 8000 individual and corporate members is one of the most prestigious fora in the Western United States for national and international leaders to address topics in the foreign affairs field. Should you be willing to accept this invitation to speak, the Council would cover the cost of your transportation to San Francisco and lodging here.

I very much hope that you will be able to accept this invitation. I look forward to hearing from you in the near future. Your staff can be in touch with Senior Program Office Tom Burke at 415-982-2541, regarding the details of any address you may be willing to make here.

Sincerely,

Philip C. Habib
Immediate Past President

PCH: enm

H. Jesse Amelle
North Baker
*George T. Ballou
*Mrs. George T. Ballou
*Richard H. Barr
*Roger Boas
William H. Bolin
J. Dennis Bonney
Robert L. Bridges
Will Brown
The Hon. Monroe Browne
*Caroline Brownstone
John B. Bunker
*Russell K. Burbank
*The Hon. J. Archibald Calhoun
*John Carley
*Robert A. Carr
*Richard Castle
Thomas A. Christiansen
Ramon C. Cortines
*Dean De Carli
Ernest de la Ossa
Leslie G. Denend
*Mrs. MacDonald S. Denman
J.H. Dethero
Sidney D. Drell
Mrs. Marriner S. Eccles
Rob Elder
*The Hon. Theodore L. Eliot, Jr.
Owen Erickson
*Henry K. Evers
*Meg Franklin Felso
*Jean Fowler
*Charles L. Frankel
*Mrs. John V. Galgiani
*William German
Paul R. Gibson
Richard N. Goldman
*Robert K. Gordon
John P. Grunin
Albin J. Gruhn
Harry L. Haehl
Neil E. Harlan
Bruce H. Hasenkamp
*Richard G. Heggie
*Louis H. Heilbron
Clarence Heller
*Mrs. Richard Holton
Lynne S. Joiner
*Peter T. Jones
*Kathleen E. Kelly
Patricia Kilgusard
*Jessie J. Knight, Jr.
Gail W. Lapidus
Mrs. David E. Lombardi
Edwin R. Lowry
*Debrale Madison-Himes
Robert Marcus
Clark W. Maser
*Mrs. Earle V. Maynard
Robert C. Maynard
Dan Metz
Mary S. Metz
Otto E. Meyer
The Hon. Don Mulford
Jefferson E. Peysar
*Barry Piger
*Rollin Post
Harriet Meyer Quarre
Alvin J. Rockwell
Carl G. Roeborg
Paul Sack
*Jean D. Schroeder
The Hon. William W. Schwarzer
William A. Seavey
*Ann Bedell Smith
Russell G. Smith
Marie Starr
Jackson C. Stromberg
*The Hon. Nicholas G. Thacher
*Max Thelen, Jr.
*Avis Thomas
George L. Weddell
W. Sheridan Warrick
*Wendy Webster
The Hon. Stanley A. Weigel
Mrs. Karl L. Wente
*Mason Willich
Hans A. Wolf
*Godwin Wong
Chia-Wei Woo
Jing Woo
*Executive Committee

ROUTING AND RECORD SHEET

SUBJECT: (Optional)

Speaking Invitation - World Affairs Council of
Northern California Convenient Date

FROM:

William M. Baker
Director, Public Affairs

EXTENSION

27676

NO.

PAO 88-0036

DATE

5 Feb 88

TO: (Officer designation, room number, and building)

DATE

RECEIVED FORWARDED

OFFICER'S INITIALS

COMMENTS (Number each comment to show from whom to whom. Draw a line across column after each comment.)


STAT	TO:	DATE		OFFICER'S INITIALS	COMMENTS
		RECEIVED	FORWARDED		
1.	ER		9 FEB 1988		<p>This was for entire year —</p> <p>Why not intermonth a full date to be worked out</p> <p>16 FEB 1988</p> <p>Letter revised per instructions and attached for signature.</p> <p style="text-align: right;">P-309-IR</p> <div style="display: flex; justify-content: space-around; align-items: center;"> <div style="border: 1px solid black; border-radius: 50%; padding: 5px; text-align: center;">DCI EXEC REG</div> <div style="border: 1px solid black; border-radius: 50%; padding: 5px; text-align: center;">DCI EXEC REG</div> </div>
2.					
3.	DCI			➔	
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5.	DD PAO	18/2			
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9.	ER		22 FEB 1988		
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11.	DCI	22 Feb	3/2	✓	
12.					
13.	D/PAO				
14.					
15.					

ROUTING AND RECORD SHEET

SUBJECT: (Optional) Speaking Invitation - World Affairs Council of Northern California Convenient Date

STAT William M. Bake Director, Public Affairs	EXTENSION 27676	NO. PAO 88-0036 DATE 5 Feb 88
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TO: (Officer designation, room number, and building)	DATE		OFFICER'S INITIALS	COMMENTS (Number each comment to show from whom to whom. Draw a line across column after each comment.)
	RECEIVED	FORWARDED		

STAT	DATE	OFFICER'S INITIALS	COMMENTS
1. ER	9 FEB 1988		<p style="font-size: 1.2em;">This was for entire year —</p> <p>Why not intimate a full date to be worked out</p> <p style="text-align: right;">intimate a full date to be worked out</p> <p style="text-align: right;">16 FEB 1988</p> <p>Letter revised per instructions and attached for signature.</p> <div style="text-align: right; margin-top: 20px;">  </div>
2.			
3. DCI		➔	
4.			
5. PAO	18/2		
6.			
7. D/PAO			
8.			
9. ER	22 FEB 1988		
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11. DCI			
12.			
13. D/PAO			
14.			
15.			

ADMINISTRATIVE INTERNAL USE ONLY

PAO 88-0036

STAT

DCI/PAO/WMB, [REDACTED]

Distribution:

Orig. - Addressee

1 - DDCI

1 - ER

1 - D/Ex Staff - [REDACTED]

1 - [REDACTED]

1 - D/PAO

1 - PAO Registry

1 - PAO Ames

1 - PAO Chrono

1 - MED(Subject)

18 February 1988

STAT

STAT
SIAI

JUDGE:

RE: Speaking Invitation
World Affairs Council
of Northern California
San Francisco, California
Convenient Date

Former President of the World Affairs Council of Northern California, Philip Habib, has invited you to address a meeting of the members of the Council on a convenient date sometime this year. The suggested format is 30 minutes of remarks followed by 20 minutes of questions and answers. The Council has asked you to speak on a topic of your choice or under the general umbrella of their Issues '88 program "Intelligence in the 1990's". Under the '88 program the Council hopes to attract a number of presidential candidates and prominent statesmen who would speak on the issues that a new president will have to address at the start of his term.

An audience of approximately 500 - 1000 professional, academic, and business men and women and their guests would attend. Electronic and print media would cover the event.

The World Affairs Council of Northern California with its 8000 individual and corporate members is a well known forum for national and international leaders who address topics in the foreign affairs field. Previous speakers have been Francois Mitterrand, Cory Aquino, Richard Lugar, Lee Hamilton, and John Kenneth Galbraith. In March Stansfield Turner will speak to the forum.

I believe this would be a good audience for you to address and recommend that you speak to this group at some convenient time. You have also been invited to speak at the World Affairs Council in Los Angeles and could possibly work the two in on the same trip. However, since your schedule is heavily committed for this spring, I suggest that you take a rain check. If you agree, attached is a letter for your signature.

STAT

[REDACTED]

Bill Baker

ADMINISTRATIVE INTERNAL USE ONLY



Washington, D.C. 20505

PAO

88-0036/1

■ 2 MAR 1988

The Honorable Philip C. Habib
World Affairs Council
of Northern California
World Affairs Center
312 Sutter Street, Suite 200
San Francisco, California 94108

Dear Phil:

Thank you for your kind invitation to speak at the World Affairs Council of Northern California. Since my schedule is committed for the coming months, I cannot accept at this time. However, I would like to consider speaking to the Council in the fall sometime.

Best wishes for a successful year. Your Issues '88 program sounds most interesting.

Sincerely yours,

/s/ W

William H. Webster
Director of Central Intelligence


ROUTING AND RECORD SHEET

SUBJECT: (Optional)

Speaking Invitation - World Affairs Council of
Northern California Convenient Date

FROM: William M. Baker Director, Public Affairs	EXTENSION 27676	NO. PAO 88-0036
		DATE 5 Feb 88

TO: (Officer designation, room number, and building)	DATE		OFFICER'S INITIALS	COMMENTS (Number each comment to show from whom to whom. Draw a line across column after each comment.)
	RECEIVED	FORWARDED		

1.	ER		9 FEB 1988		<div style="font-size: 1.2em; font-family: cursive;"> <p>This was for entire year —</p> <p>Why not intimate a Full date to be worked out</p> <p style="text-align: center;">16 FEB 1988</p> </div> <div style="text-align: right; margin-top: 20px;">  <p>P-309-u</p> </div>
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Page Denied

STAT

DCI/PAO/WMB [redacted]

Distribution

Orig. - Addressee

1 - DDCI

1 - ER

1 - D/Ex Staff - [redacted]

1 - [redacted]

1 - D/PAO

1 - PAO Registry

1 - PAO Ames

1 - PAO Chrono

1 - MED(Subiect)

1 - [redacted]

5 February 1988

STAT
STAT

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STAT

RE: Speaking Invitation
World Affairs Council
of Northern California
San Francisco, California
Convenient Date

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An audience of approximately 500 - 1000 professional, academic, and business men and women and their guests would attend. Electronic and print media would cover the event.

The World Affairs Council of Northern California with its 8000 individual and corporate members is a well known forum for national and international leaders who address topics in the foreign affairs field. Previous speakers have been Francois Mitterrand, Cory Aquino, Richard Lugar, Lee Hamilton, and John Kenneth Galbraith. In March Stansfield Turner will speak to the forum.

~~As Director of Central Intelligence,~~ I believe this would be a good audience for you to address and recommend that you speak to this group at some convenient time. You have also been invited to speak at the World Affairs Council in Los Angeles and could possibly work the two in on the same trip. However, since your schedule is heavily committed for this spring, I suggest that you take a rain check. If you agree, attached is a letter for your signature.

[redacted signature box]

Bill Baker

STAT

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Washington, D. C. 20505

The Honorable Philip C. Habib
World Affairs Council
of Northern California
World Affairs Center
312 Sutter Street, Suite 200
San Francisco, California 94108

Dear Phil:

Thank you for your kind invitation to speak at the World Affairs Council of Northern California. Since my schedule is committed for the coming months, I cannot confirm a date at this time. However, I would like to take a rain check.

Best wishes for a successful year. Your Issues '88 program sounds most interesting.

Sincerely yours,

William H. Webster
Director of Central Intelligence



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Executive Director

8 December 1987

Judge William Webster
Director
Central Intelligence Agency
Washington, DC 20505

Dear Judge Webster:

On behalf of the Board of Trustees and members of the World Affairs Council of Northern California, I would like to invite you to address a meeting of the members of the Council at a time convenient to you during the next year.

The Council would be interested in having you speak on a topic of your choice or under the general umbrella of our "Issues '88" program. Under the latter program, we hope to attract a number of presidential candidates, prominent serving and former statesmen, politicians, and public officials to make presentations regarding their views on an important issue (or issues) in the foreign policy field that the new president will have to address at the start of his term. In your case, I hope that you would be willing to speak on "Intelligence in the 1990's."

As you may know, the World Affairs Council of Northern California with some 8000 individual and corporate members is one of the most prestigious fora in the Western United States for national and international leaders to address topics in the foreign affairs field. Should you be willing to accept this invitation to speak, the Council would cover the cost of your transportation to San Francisco and lodging here.

I very much hope that you will be able to accept this invitation. I look forward to hearing from you in the near future. Your staff can be in touch with Senior Program Office Tom Burke at 415-982-2541, regarding the details of any address you may be willing to make here.

Sincerely,

Philip C. Habib

Philip C. Habib
Immediate Past President

PCH:emm

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Chia-Wei Woo
Ji Ing Woo
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EXECUTIVE SECRETARIAT
ROUTING SLIP

TO:

		ACTION	INFO	DATE	INITIAL
1	DCI		X		
2	DDCI				
3	EXDIR				
4	D/ICS				
5	DDI				
6	DDA				
7	DDO				
8	DDS&T				
9	Chm/NIC				
10	GC				
11	IG				
12	Compt				
13	D/OCA				
14	D/PAO	X			
15	D/PERS				
16	D/Ex Staff				
17	ER				
18					
19					
20					
21					
22					

SUSPENSE _____
Date

Remarks

STAT

[Signature]
Executive Secretary
23 Dec. 1987
Date

3637 (10-81)

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Vice President
*William G. Gaede
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Washington, DC 20505

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Immediate Past President

PCH:enim

*Executive Committee

