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Remarks

Executive Secretary

18 Feb '87

Date

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17 February

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REPLY TO
ATTENTION OF:

DEPARTMENT OF THE ARMY
UNITED STATES ARMY JOHN F. KENNEDY SPECIAL WARFARE CENTER AND SCHOOL
FORT BRAGG, NORTH CAROLINA 28307-5000

Executive Registry	
87-	STAT

Foreign Area Officer Department

Mr. William J. Casey
Director
Central Intelligence Agency
4600 North Fairfax Drive
Washington, DC 20505

Dear Mr. Casey:

During the period May 18 through May 21, 1987, approximately 22 student officers and 8 faculty members associated with the Special Warfare Center and School's Foreign Area Officer (FAO) Course will be conducting the semiannual Interagency Field Trip in Washington. The FAO Course is designed to provide selected officers with the necessary skills to analyze military problems as they are affected by political, economic, and social events in various geographic regions of the world.

Preliminary coordination will be made with [redacted] of your staff to arrange a visit during May 18 through May 21, 1987. CPT Adolph, Chief, Operations Division, Foreign Area Officer Department, will be happy to answer any questions you or your staff may have. He can be reached at (919) 432-7509/5608.

We are grateful for your support of the school's educational mission and look forward to the upcoming visit.

Sincerely,

James A. Guest
JAMES A. GUEST
Brigadier General, US Army
Commanding



P. 309-iv

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DEPARTMENT OF THE ARMY
US Army John F. Kennedy Special Warfare
Center and School
ATTN: AITSU-DA-SA
Fort Bragg, NC 28307-5000

OFFICIAL BUSINESS
PENALTY FOR PRIVATE USE, \$300

Mr. William J. Casey
Director
Central Intelligence Agency
4600 Fairfax Drive
Washington, DC 20505



**EXECUTIVE SECRETARIAT
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Remarks

Executive Secretary
2 Feb 87

Date

3637 (10-81)

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DEPARTMENT OF THE ARMY
UNITED STATES ARMY JOHN F. KENNEDY SPECIAL WARFARE CENTER AND SCHOOL
FORT BRAGG, NORTH CAROLINA 28307-5000

87-0392x

REPLY TO
ATTENTION OF:

JAN 13 1987

Foreign Area Officer Department

Honorable William J. Casey
Director
Central Intelligence Agency
Washington, DC 20505

Dear Mr. Casey:

Please allow me to express my appreciation for your Agency's hosting of the Foreign Area Officer students on November 26, 1986. This visit indisputably gave the officers a greater appreciation for the Agency's contribution to the defense of our national interests.

STAT

I wish to convey my special thanks to [redacted] of the Office of Training and Education. Her services were invaluable in the planning and coordination of the visit.

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I also wish to express my thanks to [redacted] of the Public Affairs Office for his superb briefing on the organization and functions of the Central Intelligence Agency and to [redacted] of the Directorate of Operations for his highly informative presentation on the Central Intelligence Agency and the military.

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The small group discussions with the analysts from the Directorate of Intelligence were highly profitable in giving the officers an up-to-date picture of the situations in their respective areas of interest.

In short, the visit was a great benefit to the officers involved and was highly supportive of the Center and School's educational mission. It is my hope to be able to continue and broaden such highly profitable professional contacts in the future.

Sincerely,

James A. Guest
Brigadier General, U.S. Army
Commanding



P 2-9-15

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Remarks To 17: For Direct contact and arrangements, please.

[Redacted Signature Area]

A/ Executive Secretary
22 Oct 86
Date

3637 (10-81)



DEPARTMENT OF THE ARMY
UNITED STATES ARMY JOHN F. KENNEDY SPECIAL WARFARE CENTER AND SCHOOL
FORT BRAGG, NORTH CAROLINA 28307-5000

REPLY TO
ATTENTION OF:

OCT 10 1986

06- []

Foreign Area Officer Department

STAT

Mr. William J. Casey
Director
Central Intelligence Agency
Washington, DC 20505

Dear Mr. Casey:

During the period November 23 through November 26, 1986, approximately 26 officers associated with the Special Warfare Center and School's Foreign Area Officer (FAO) Course will be conducting the semiannual Interagency Field Trip in Washington. The FAO Course is designed to provide selected officers with the necessary skills to analyze military problems as they are affected by political, economic, and social events in various geographic regions of the world.

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Preliminary coordination has been made with [] of your staff to arrange a visit for November 25, 1986 from 8:30 a.m. to 1:00 p.m. CPT Adolph, Chief, Operations Division, Foreign Area Officer Department, will be happy to answer any questions you or your staff may have. He can be reached at (919) 396-7509/5608.

We are grateful for your support of the School's educational mission and look forward to seeing you during the upcoming visit.

Sincerely,

James A. Guest
James A. Guest
Brigadier General, US Army
Commanding



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**EXECUTIVE SECRETARIAT
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Remarks

Executive Secretary
10 Mar 86
Date

3637 (10-81)

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DEPARTMENT OF THE ARMY
UNITED STATES ARMY JOHN F. KENNEDY SPECIAL WARFARE CENTER
FORT BRAGG, NORTH CAROLINA 28307-5000

REPLY TO
ATTENTION OF:

Strategic and Area Studies Department

Executive Registry	
86	STAT

Mr. William J. Casey
Director
Central Intelligence Agency
Washington, DC 20505

Dear Mr. Casey:

During the period March 23 through March 28, 1986, approximately 70 officers associated with the Special Warfare Center's Foreign Area Officer (FAO) Course will be conducting the semiannual Interagency Field Trip in Washington. The FAO Course is designed to provide Foreign Area Officers with the necessary skills to analyze military problems as they are affected by political, economic, and social events in various geographical regions of the world. A brochure about the FAO specialty, a fact sheet about the FAO Course, and a class profile are enclosed for your information.

Preliminary coordination has been made with [redacted] of your staff to arrange a visit on Thursday, March 27, 1986, from 9:00 a.m. to 1200 noon. CPT Kernek, Chief, Operations Division, Strategic and Area Studies Department, will be happy to answer any questions you or your staff may have. He can be reached at (919) 396-7509/5608.

We are grateful for your support of the Center's educational mission and look forward to seeing you during the upcoming visit.

Sincerely,

JAMES A. GUEST
Brigadier General, US Army
Commanding

Enclosures



P-309-1R

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THE FOREIGN AREA OFFICER (FAO) SPECIALTY AND THE FAO COURSE

Some Background on Army Officer Education and Training

US Army officers are educated and trained throughout their military careers based on their own qualification and desires, and the needs of the service. The program within which this education and training is conducted is called the Officer Personnel Management System (OPMS). Among its provisions is the requirement for officers to become qualified in two separate and distinct functional areas. "Dual Specialization" - as it is called - provides the Army with professionalization and needed flexibility in utilizing its officer manpower over time.

An officer begins his initial specialization (called his INSPEC) at entry, and thereafter periodically receives additional education and training in that specialty for the remainder of his military service. In his seventh year of commissioned service, the officer - having a firm foundation in his INSPEC - begins education and training in an additional specialty (called his ADSPEC). This training will vary, depending on the ADSPEC selected and the needs of the individual officer. But in almost all comparisons, the ADSPEC education and training for the FAO officer is more formalized, extended in time, and demanding than that found in other specialties. Therefore, the FAO ADSPEC selection process is extremely thorough and results in selectees whose prior records strongly suggest that they can fully accomplish all FAO pre-deployment educational requirements and succeed in the unique arena of the FAO soldier-statesman-scholar.

The FAO Specialty

The Foreign Area officer Specialty produces officers qualified for assignment to positions requiring substantial politico-military awareness, interdisciplinary analytic skills, a language proficiency, and detailed knowledge of a specific foreign area. Foreign Area Officer assignment positions are located throughout the Departments of the Army, Defense and State, elsewhere in the US Government, and with allied or Host Country activities abroad.

Foreign Area Officer Program training includes the following: (1) an advanced degree in area studies or other FAO-related discipline at selected universities in the United States and abroad; (2) the Foreign Area Officer Course at the US Army John F. Kennedy Special Warfare Center (USAJFKSWC), where interdisciplinary analytic skills are honed and practiced; (3) language training, and (4) 1-to-2 years travel, research and study in the FAOs overseas area of specialization. Only when all four educational phases are accomplished is a FAO qualified for a utilization assignment.

The FAO Course

Course Description: The 21 week/1-day Foreign Area Officer Course is best understood in terms of education a Foreign Area Officer as opposed

JAN 85

FOREIGN AREA OFFICER PROGRAM/RESERVE COMPONENT (FAOP/RC)

The FAOP/RC Course is conducted by USAJFKSWC for Reserve Component Officer (ARNGUS or USAR) selected by CG, RCPAC under prerequisites established by AR 135-11. The FAOP/RC Course encompasses two nonresident phases (I and III) and two resident phases (II and IV).

a. Nonresident phases: Phase I requires students to prepare and submit typewritten responses to ten assigned discussion topics based on directed readings and a recommended, selected biography. Phase III requires students to prepare and submit an original research paper (25-30 pages) on a current events topic mutually agreed upon by the student and his/her appointed Area Seminar Director.

b. Resident phases:

(1) Phase II, FAOP/RC, is conducted four times annually (twice during each Regular Component FAO Course), once during weeks 6 and 7 (Phase IIA) and again during weeks 16 and 17 (Phase IIB). To attend Phase IIA, FAOP/RC members must have a Masters Degree in Area Studies, or equivalent experience, since at this time Regular FAO Course students will be in an advanced area studies phase. "Equivalent experience" would include one year or more residence in a foreign country/countries, extensive travel in and contact with local populace of foreign countries, or extensive area study and analysis (short of an actual Masters Degree). All FAOP/RC members (with or without Area Studies Masters Degree) may attend Phase IIB at which time a basic area overview will be conducted. To be eligible for either Phase II session, FAOP/RC members must have received a completion certificate for Phase I not later than 30 days prior to the Phase II report date.

(2) Phase IV, FAOP/RC, is conducted two times annually once per Regular FAOC during weeks 21 and 22 to allow FAOP/RC members to participate in the International Affairs Symposium and the course graduation exercise. To be eligible for Phase IV attendance, FAOP/RC members must have received completion certificates for Phases I, II and III not later than 30 days prior to the Phase IV report date.

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Executive Secretary

10 Mar 86
Date

3637 (10-81)

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DEPARTMENT OF THE ARMY
UNITED STATES ARMY JOHN F. KENNEDY SPECIAL WARFARE CENTER
FORT BRAGG, NORTH CAROLINA 28307-5000

REPLY TO
ATTENTION OF:

Strategic and Area Studies Department

Executive Registry	
86	STAT

Mr. William J. Casey
Director
Central Intelligence Agency
Washington, DC 20505

Dear Mr. Casey:

During the period March 23 through March 28, 1986, approximately 70 officers associated with the Special Warfare Center's Foreign Area Officer (FAO) Course will be conducting the semiannual Interagency Field Trip in Washington. The FAO Course is designed to provide Foreign Area Officers with the necessary skills to analyze military problems as they are affected by political, economic, and social events in various geographical regions of the world. A brochure about the FAO specialty, a fact sheet about the FAO Course, and a class profile are enclosed for your information.

Past FAO field trips have included a visit to your agency for the spouses of FAO students. Preliminary coordination has been made with [redacted] of your staff to arrange a visit for approximately 40 spouses on Wednesday, March 26, 1986, from 9:00 a.m. to 11:00 a.m. CPT Kernek, Chief, Operations Division, Strategic and Area Studies Department, will be happy to answer any questions you or your staff may have. He can be reached at (919) 396-7509/5608.

We are grateful for your support of the Center's educational mission and look forward to seeing you during the upcoming visit.

Sincerely,

JAMES A. GUEST
Brigadier General, US Army
Commanding

Enclosures



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Remarks
 TO #6: Please ensure that a copy of the attached is placed in each individual's personnel file.


 Executive Secretary
9 May 86
 Date

3637 (10-81)

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DEPARTMENT OF THE ARMY
UNITED STATES ARMY JOHN F. KENNEDY SPECIAL WARFARE CENTER
FORT BRAGG, NORTH CAROLINA 28307-5000

Executive Registry
86- 0996x/2

REPLY TO
ATTENTION OF:

Strategic and Area Studies Department

Mr. William J. Casey
Director
Central Intelligence Agency
Washington, DC 20505

Dear Mr. Casey:

On behalf of the officers and spouses of Foreign Area Officer Class 1-86, please extend my sincere appreciation to your staff for their excellent support of our recent Washington Interagency Field Trip.

The congenial atmosphere and informative presentations combined to make the visit enjoyable for all and will assist the students in their future assignments. Please convey a special thanks to for their assistance in arranging the visit.

Thank you again for your interest and cooperation in our educational efforts.

Sincerely,

JAMES A. GUEST
Brigadier General, U.S. Army
Commanding



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Executive Secretary
24 Feb '87

Date

3637 (10-81)

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CHAMBER OF COMMERCE
OF THE
UNITED STATES OF AMERICA

EDWARD DONLEY
CHAIRMAN OF THE BOARD

February 17, 1987

1615 H STREET, N.W.
WASHINGTON, D. C. 20062
202/659-6000

The Honorable Robert M. Gates
Director Designate
Central Intelligence Agency
Washington, D. C. 20505

Dear Mr. Gates:

In behalf of the officers and directors of the U. S. Chamber of Commerce, it is a special pleasure to invite you and Mrs. Gates to be our guests at the head table for the 75th Anniversary Dinner honoring the Chamber's federation.

This festive, black tie reception and dinner, followed by dancing, will be held on the evening of Monday, April 27, 1987, at the Washington Hilton Hotel. It is the U. S. Chamber's most important social event of the year, and the entertainment will feature the one and only Bob Hope.

Your presence would add immeasurably to this occasion and would mean a great deal to the more than one thousand persons who will be attending. As our guest, you would not be called upon to speak. However, you would be introduced to our audience of business and government leaders from all over the United States and from many nations of the world.

The reception, to be held in the Terrace Level Reception area, is at 7:00 p.m., with dinner, in the International Ballroom, at 8:00 p.m.

Mrs. Donley and I hope you will join us as we celebrate three-quarters of a century of service to American business and the nation. I look forward to hearing from you in the near future.

Sincerely,



Edward Donley

P-309-ik