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CONFIDENTIAL

24 November 1987

MEMORANDUM FOR: Director of Central Intelligence

FROM: William M. Baker  
Director, Public Affairs Office

SUBJECT: Address the National Defense University

1. You will be speaking to the National Defense University (NDU) on "Intelligence and Foreign Policy" from 1:30 - 3:00 p.m. in the Dwight Eisenhower Building in the Baruch Auditorium, Building 59, at Ft. McNair on Tuesday, 2 December. Acting Plans and Program Director Colonel Richard McCoy and CIA employee Dr. Mel Goodman, presently a member of the faculty, will meet you at the entrance of Building 59 at 1:15 p.m.

You will be escorted to the Forrestal Room for coffee and to meet with the following:

- Ambassador Robert H. Miller Vice President, NDU
- Major General Albin G. Wheeler Commandant, Industrial College of the Armed Forces
- Rear Admiral John F. Addams Commandant, National War College
- [redacted] CIA, Foreign Broadcast Information Service
- [redacted] CIA, Office of Information Technology
- [redacted] III CIA, Office of Personnel
- [redacted] CIA, Office of Logistics
- Carol Steiner NDU, program coordinator

25X1  
25X1

President of the University General Bradley Hosmer who invited you is traveling in China. A short photo session will take place and you will be presented with a plaque as a memento of your visit before going to the auditorium. (See attached for map and biographies.) I will remain with you throughout the address.

2. Speech: You have been asked to speak for 45 minutes, followed by 30 minutes of questions and answers. Adjournment is at 3:00 p.m. Mel Goodman will introduce you and monitor the question and answer period. A podium and microphone will be on stage. Since your remarks are classified SECRET, the auditorium will be swept prior to your address. Security will tape your remarks for the Agency's historical files.

DCI/WMB [redacted] 25X1

- Distribution:
- Orig. - Addressee
  - 1 - DDCI
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  - 1 - D/Ex Staff - [redacted] 25X1
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3. Audience: Approximately 470 high level military and civilian employees will attend. Three quarters of the audience are military officers with the rank of colonel and the remainder are equivalent civilian officers (GS 15) or above from various agencies including CIA, FBI, and State Department. About one third of the military group rise to the rank of general. The attendees are interested in the role of intelligence in high-level decisionmaking. Your address will be a closed session and all attendees will have TOP SECRET clearances. Foreign officers attending the University will not be allowed in the session, however, an alternate program is planned for them.

4. Background: The National Defense University is made up of three colleges which include the Industrial College of the Armed Forces, the Armed Forces Staff College in Norfolk, and the National War College. (See catalogue in back pocket.) NDU, an educational and research institution under the Chairman, Joint Chiefs of Staff, is the center of joint professional military education. The 1988 class at the National War College is studying "Military Strategy: A Global Context of US National Security Policy" and the Industrial College students are in the section of their course that covers "Strategic Planning and Resource Allocation." (See syllabus opposite.)

Secretary of State George Shultz will be speaking during the morning session on "US Foreign Policy." Previous speakers of the 1987 - 1988 Distinguished Lecture Program are General Colin Powell, General Alfred Gray, and General Larry Welch. Admiral William Crowe, Jr. and the Honorable Vernon Walters are scheduled to speak in the next sessions. (See attached for list of speakers.) Bill Casey spoke to NDU in 1981 and Bob Gates spoke at the National War College last year. You spoke to the National War College in 1980.

William M. Baker

Attachments:  
As stated

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*Speaker request  
MED*



**DEPARTMENT OF DEFENSE**

NATIONAL DEFENSE UNIVERSITY  
WASHINGTON, D.C. 20319-6000

July 10, 1987

REPLY TO  
ATTENTION OF:

Office of the President

Honorable William Webster  
Director of Central Intelligence  
Central Intelligence Agency  
Washington, D.C. 20505

Dear Judge Webster:

I am pleased to invite you to address the students and faculties of the National Defense University at 1:30 p.m. on Wednesday, 21 October 1987 at Fort McNair.

We would like you to discuss the issues you face as Director of Central Intelligence. Your remarks on any facet of national security decisionmaking and defense policy/programs would be most appropriate to our curriculum.

Our lecture periods run about 45 minutes, followed by a question and answer session of approximately 30 minutes; but we are entirely flexible and can accommodate to your preferences. In any event we would plan to conclude the session by 3:00 p.m.

This year International Fellows from twelve allied and friendly nations will be participating in portions of the curriculum. Should your presentation be unclassified, we can easily arrange for them to attend.

If this date should prove inconvenient, we will gladly arrange an alternate time for your visit. Mr. Robert S. Hayes, from my staff, will contact your office regarding administrative details.

We look forward to your reply and hope the combined classes of the Industrial College of the Armed Forces and the National War College will have the pleasure of hearing you on 21 October.

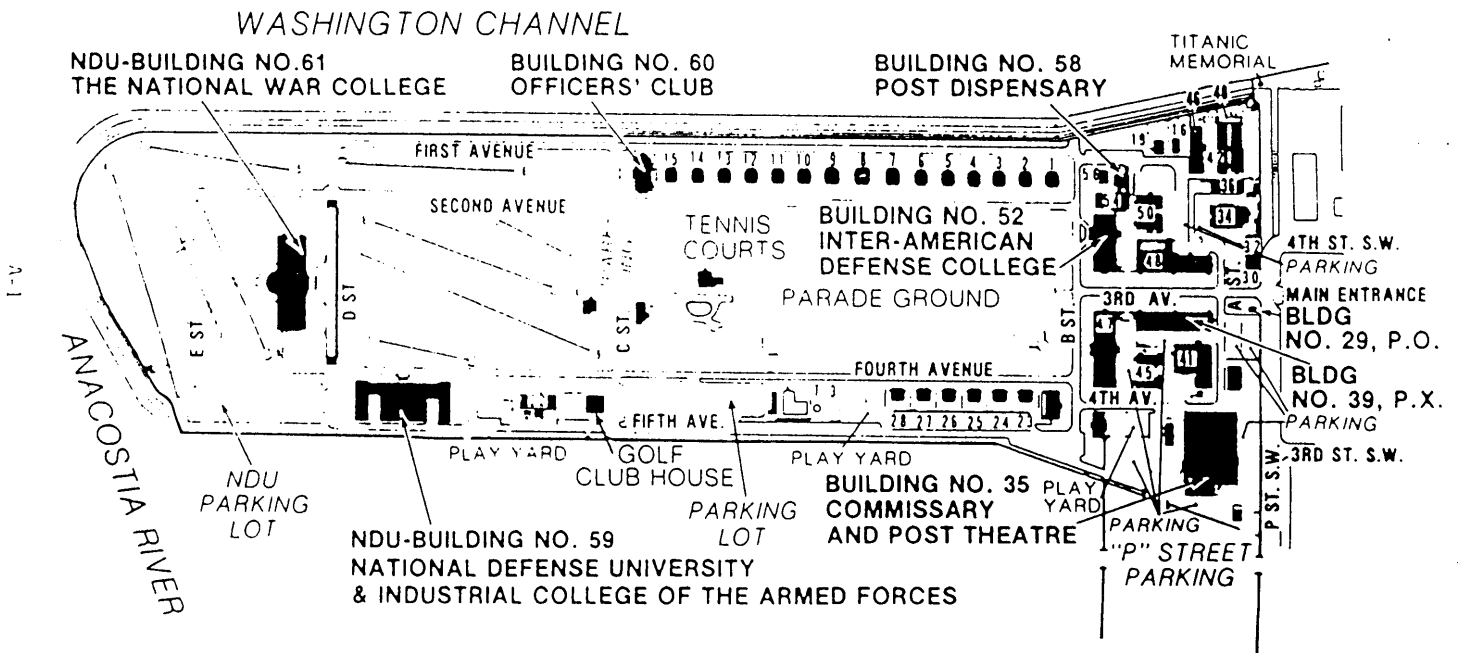
Very respectfully,

A handwritten signature in black ink, appearing to read "B. Hosmer".

Bradley C. Hosmer  
Lieutenant General, USAF  
President

EXCELLENCE AND UNITY IN EDUCATION AND RESEARCH

# FORT LESLEY J. McNAIR WASHINGTON D.C.



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# BIOGRAPHY SHEET THE NATIONAL DEFENSE UNIVERSITY

FORT LESLEY J. McNAIR WASHINGTON, DC 20319

## THE HONORABLE ROBERT H. MILLER VICE PRESIDENT, NATIONAL DEFENSE UNIVERSITY

Robert H. Miller, a career Foreign Service Officer, was born in Port Angeles, Washington, on September 8, 1927. Mr. Miller served in the U.S. Army from 1945 to 1947. He graduated from Stanford University in 1949 and received a Masters Degree from Harvard University in 1951.

Mr. Miller joined the Department of State in 1951. He worked on NATO affairs both in the Department of State (1952-54) and with the U.S. Mission to NATO in Paris, France (1954-57). Following an assignment with the Executive Secretariat in the Department (1957-60), he served as Belgian-Luxembourg Desk Officer (1960-62).



From 1962 to 1965 he served as Deputy Chief of the Political Section with the American Embassy in Saigon, Vietnam. From 1965 to 1967 he was Director of the Vietnam Working Group in the Department and while in this position his unit received the Department of State's Distinguished Honor Award. In 1968 Mr. Miller attended the Imperial Defence College in London and at the end of 1968 he became a senior adviser to the U.S. Delegation to the Paris meetings on Vietnam, where he served until 1971.

In July 1971 he was named Deputy Executive Secretary of the Department, where he served until mid-July 1973. After serving as Assistant Director of the U.S. Arms Control and Disarmament Agency for a year, he was named Deputy Assistant Secretary of State for East Asia and Pacific Affairs in September 1974, and remained in that position until February 1977. Mr. Miller served as the United States Ambassador to Malaysia from June 1977 to March 1980.


From March 1980 to July 1983 Mr. Miller served as Director of Management Operations in the Department. He was promoted to the rank of Career Minister on November 1, 1980. Mr. Miller served as the United States Ambassador to the Ivory Coast from October 1983 to August 1986.

Mr. Miller is married to the former Catherine Antoniadis. They have two children: George Keith and Margaret Helen.

# BIOGRAPHY SHEET

# NATIONAL DEFENSE UNIVERSITY

FORT LESLEY J. McNAIR



WASHINGTON, DC 20319

**Rear Admiral John F. Addams**  
Commandant  
National War College

Rear Admiral Addams was born in Fort Thomas, Kentucky and attended public schools in that city. Following graduation from Harvard University in 1952, he attended Officer Candidate School in Newport, Rhode Island and was commissioned as Ensign in May 1953. He is a graduate of the Naval War College and has a Master's Degree in International Affairs from George Washington University.

Following a tour in command of the Harbor Defense Unit, Portsmouth, New Hampshire, Rear Admiral Addams served in the Atlantic Fleet as Operations Officer, USS WILLIAM C. LAWE (DD 763); Communications and CIC Officer on the staff of Commander Destroyer Flotilla TWO; and Operations Officer in the commissioning crew of USS WILLIAM V. PRATT (DLG 13). After completion of the Command and Staff Course at the Naval War College at Newport, Rhode Island in June 1964, he served two years on the faculty of the War College.

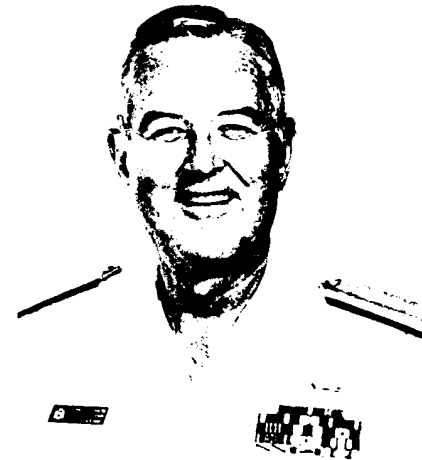
Rear Admiral Addams returned to sea duty in December 1966 in the Pacific Fleet as the first Executive Officer of the newly commissioned cruiser, USS JOUETT (CG 29). In June 1968 he became Commanding Officer of USS COCHRANE (DDG 21) and, while in command, completed two combat deployments with the US Seventh Fleet in the Western Pacific.

In 1970-71, Rear Admiral Addams served in the Strategic Plans and Policy division on the staff of the Chief of Naval Operations in Washington, DC. From 1971 to 1973 he served as an assignment officer in the Bureau of Naval Personnel.

In September 1973 Rear Admiral Addams reported to the staff of Commander Cruiser Destroyer Group EIGHT as Operations Officer, deploying to the US Sixth Fleet in the Mediterranean in 1973 and 1975 aboard USS FRANKLIN D. ROOSEVELT (CV 41). In 1975 he became Commander, Destroyer Squadron FIVE in San Diego, California and, in August 1976, Commander Destroyer Squadron SEVEN, also in San Diego.

From April 1978 until June 1981 Rear Admiral Addams served as Director of Surface Warfare Officer Distribution in the Navy Military Personnel Command in Washington, DC. Following his promotion to Rear Admiral in June 1981 he was assigned as the Deputy Chief of Naval Education and Training in Pensacola, Florida.

In July 1983 Rear Admiral Addams took command of the Middle East Force in the Persian Gulf and served as Commander for three years. During this period the Middle East Force was recognized for its contribution to the advancement of vital US interests in the Middle East by award of the Navy Meritorious Unit Commendation and Rear Admiral Addams was awarded the Navy Distinguished Service Medal for his leadership and direction of the Force.





# BIOGRAPHY SHEET THE NATIONAL DEFENSE UNIVERSITY

FORT LESLEY J. McNAIR

WASHINGTON, DC 20319-6000

**Major General Albin G. Wheeler**  
Commandant  
Industrial College of the Armed Forces

Major General Albin G. Wheeler, U.S. Army, is the Commandant of the Industrial College of the Armed Forces, Fort Lesley J. McNair, Washington, D.C., having assumed command on 4 July 1985. The College, a part of the National Defense University, is charged with providing excellence in education and research in the essential elements of national mobilization, industrial preparedness and planning for joint and combined operations, and management of resources in support of national security. The program of the College prepares selected military officers and senior career civilian officials of the various Departments of the U.S. Government for positions of highest responsibility and trust in the Federal Government.



General Wheeler was born March 16, 1935, in Huntington, West Virginia. He enlisted in the West Virginia National Guard and entered active duty in 1959 as a second lieutenant in the Quartermaster Corps. He received his commission through ROTC at Marshall University in Huntington, where he earned a bachelor's degree in Education and English.

Following duty as an Assistant G-1 at Fort Lee, Virginia, he commanded for one year a medium tank company in the 8th Battalion of the 34th Armor at Fort Knox, Kentucky.

General Wheeler arrived in the Republic of Vietnam in early 1963 to serve a one-year tour as a plans and operations advisor in the MAAG and later the Military Assistance Command Vietnam. He subsequently spent three additional years in Laos, Thailand, and Vietnam as Special Advisor to the Royal Thai Army for Ground Forces, and as Assistant Chief of Staff, G-4 for the First Cavalry Division.

Upon graduation from the U.S. Army Command and General Staff College at Fort Leavenworth, Kansas, General Wheeler became Special Assistant to Admiral John S. McCain, Jr., Commander in Chief of U.S. Forces in the Pacific. He later commanded the 25th Supply and Transportation Battalion for two years in the 25th Infantry Division at Schofield Barracks, Hawaii.

From 1974 to 1975 General Wheeler attended graduate school at Pepperdine University, earning a master's degree in Business Administration, and in 1976 he graduated from the Army War College at Carlisle Barracks, Pennsylvania. He then served two years as a Division Chief in the Office of the Deputy Chief of Staff for Logistics (DCSLOG) at Headquarters, Department of the Army, in the Pentagon.

In July 1978 General Wheeler assumed command of the Division Support Command of First Infantry Division at Fort Riley, Kansas, and later was named Chief of Staff for the First Infantry Division at Fort Riley in March 1980. He became Deputy Commander of the U.S. Army Logistics Center at Fort Lee, Virginia in August, 1980. General Wheeler was promoted to Brigadier General in February 1981. In August 1981 he arrived in Munich, Federal Republic of Germany and became the Commander of the Munich Community and the Army and Air Force Exchange Service in Europe, with responsibilities which included the Middle East and Northern Africa.

## MISSION

The National Defense University, an educational and research institution under the Chairman, Joint Chiefs of Staff, is the center of joint professional military education. NDU'S mission is threefold:

- To prepare selected military officers and civilian officials in a joint environment to make better decisions and give better advice on national strategy and national security policy, force generation, joint and combined operations and resource management.
- To perform research and policy analysis for the Secretary of Defense and Chairman, Joint Chiefs of Staff.
- To coordinate joint professional military education as directed by the Chairman, Joint Chiefs of Staff.



**DEPARTMENT OF DEFENSE**  
NATIONAL DEFENSE UNIVERSITY  
WASHINGTON, D.C. 20319-6000

REPLY TO  
ATTENTION OF:

NDU-UPP

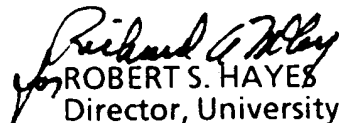
6 November 1987

MEMORANDUM FOR: SEE DISTRIBUTION

SUBJECT: NDU Distinguished Lecture Program

1. Attached for information is the Distinguished Lecture Program summary for AY 87-88.
2. Offices on distribution are requested to make dissemination within their own organization. Additional copies are available in the NDU Operations Center (Rm. D277).

Atch

  
ROBERT S. HAYES  
Director, University Plans  
and Programs

**DISTRIBUTION:**

President, NDU (3)  
Vice President, NDU (2)  
Chief of Staff (2)  
Dean of Students & Administration, NWC (10)  
Dean of Students & Administration, ICAF (10)  
Deputy Commandant, AFSC (2)  
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CG, MDW  
Dir, IADC

EXCELLENCE AND UNITY IN EDUCATION AND RESEARCH

Revised  
(6 Nov 87)**DISTINGUISHED LECTURE PROGRAM****AY 1987 - 1988**

<b>DATE-DAY-TIME</b>	<b>TOPIC</b>	<b>SPEAKER</b>	<b>STATUS</b>	<b>SPECIAL GUESTS</b>
<b>21 Oct 87</b> Wed, 1330	National Security Process: Role of NSC	<b>LTG Colin Powell, USA</b> Dep Asst to the President for National Security Affairs	Completed	IF
<b>4 Nov 87</b> Wed, 1015	State of the Marine Corps	<b>Gen Alfred M. Gray, USMC</b> Commandant of the Marine Corps	Completed	IF
<b>18 Nov 87</b> Wed, 1015	State of the Air Force	<b>Gen Larry D. Welch, USAF</b> Chief of Staff, U.S. Air Force	Accepted	IF
<b>2 Dec 87</b> Wed, 1100	U.S. Foreign Policy	<b>Hon George P. Shultz</b> Secretary of State	Accepted	IF
<b>2 Dec 87</b> Wed, 1330	Intelligence Activities in U.S. Nat'l Security	<b>Hon William H. Webster</b> Director, Central Intelligence	Accepted	IF
<b>9 Dec 87</b> Wed, 1015	TBA	<b>TBA</b>	TBD	TBD
<b>5 Dec 87</b> Wed, 1015	U.S. Military Strategy and National Objectives	<b>Adm William J. Crowe, Jr., USN</b> Chairman, JCS	Accepted	IF
<b>13 Jan 88</b> Wed, 1330	The United Nations Organi- zation and U.S. National Interests	<b>Hon Vernon A. Walters</b> U.S. Ambassador to U.N.	Accepted	IF
<b>27 Jan 88</b> Wed, 1015	State of the Army	<b>Gen Carl E. Vuono, USA</b> Chief of Staff, U.S. Army	Accepted	IF
<b>3 Feb 88</b> Wed, 1330	Space Defense Scenarios and Concepts	<b>Gen John L. Piotrowski, USAF</b> CINC U.S. Space Command	Accepted	None
<b>10 Feb 88</b> Wed., 1015	Latin America Contingencies and Scenarios	<b>Gen Frederick F. Woerner,</b> USA CINC U.S. Southern Command	Accepted	None
<b>17 Feb 88</b> Wed, 1015	Middle East Contingencies and Scenarios	<b>Gen George B. Crist, USMC</b> CINC U.S. Central Command	Accepted	None
<b>22 Feb 88</b> Mon, 1015	TBA	<b>TBA</b>	TBD	TBD
<b>24 Feb 88</b> Wed, 1015	Western Pacific Contingencies and Scenarios	<b>Adm Ronald J Hays, USN</b> CINC U.S. Pacific Command	Tentative Acceptance	None
<b>2 Mar 88</b> Wed, 1330	North East Asia Contingencies and Scenarios	<b>Gen Lewis C. Menetrey, USA</b> CINC U.N. CMD Korea	TBI	None
<b>6 Mar 88</b> Wed, 1015	Bernard Baruch Memorial Lecture	<b>Hon Drew Lewis</b> Former Secretary of Transportation	Invited	IF
<b>25 May 87</b> Wed, 1330	NATO and U.S. National Security	<b>Gen John R. Galvin, USA</b> Supreme Allied Command Europe	Invited	None

**INVITED - PENDING REPLY**

Gen John R. Galvin, USA  
Hon Drew Lewis

**POTENTIAL INVITEES**

**INVITED - DECLINED FOR AY 87-88**

Hon Frank Carlucci  
Mr. Lee Iacocca  
Mr. James C. Miller

**Abbreviations**

- TBD To be determined
- IF International Fellows at NDU
- TBI To be Invited
- TBA To be announced

**Dist: List A**

**Prepared by: C. L. Stiner**