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COMPT 87-1535

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17 NOV 1987

MEMORANDUM FOR: Deputy Director for Administration
Deputy Director for Intelligence
Deputy Director for Operations
Deputy Director for Science and Technology
Administrative Officer/DCI Area

25X1 FROM: [Redacted]
Executive Director

SUBJECT: Perspectives and Guidance for 1990-94

1. Current efforts by the Administration and Congress to reduce the federal budget deficit will have far-reaching implications for the CIA program. Information available at this point suggests that reductions to our FY 1988 request from Gramm-Rudman legislation and Congressional actions could be substantial. This clearly will not be a one-time fix; these cuts will sharply reduce the availability of new funds over the next several years. Thus, Agency managers will have to make tough decisions on program priorities to ensure that we are able to meet both the current and future needs of the policymakers. [Redacted]

2. At our planning conference last week, we agreed to modify our existing priorities to reflect the completion or changing focus of some programs and the need to address emerging, new requirements. We noted, for example, that we had made significant progress in our effort to establish a comprehensive counterterrorism program, and as a result, this issue is no longer a major investment priority. We also noted the need to recast our emphasis on communications and ADP systems so that we are able to provide unique services--such as electronic dissemination of time-sensitive analytic products--to key policymakers. At the same time, we agreed to continue to focus on critical security, housing, and technology issues. Finally, we adopted as new priorities the requirement to provide a growing amount of intelligence support on [Redacted]

[Redacted] We now must construct our 1990-94 program to ensure that we are addressing these priorities within available resources.



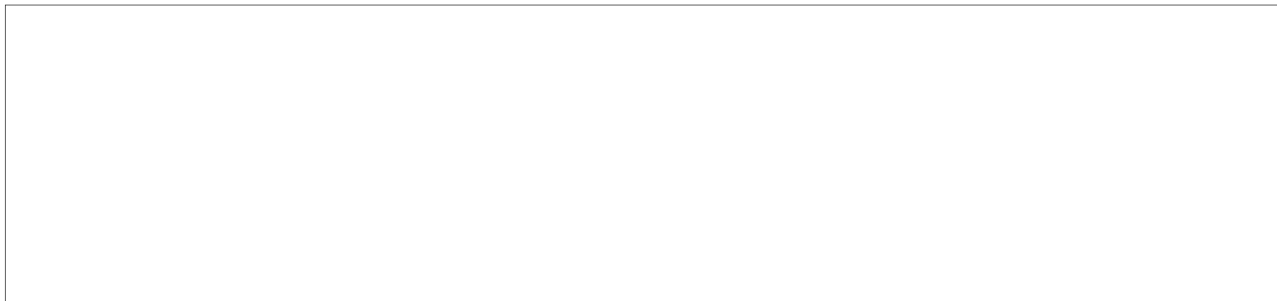
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3. The base program. In recent years, we have had several discussions about the size of our base program and have scrubbed the base to make room for new investment. In the current resource environment, we will have to take an even closer look at how we can absorb new requirements within our base resources. I urge each of you to take a hard look at those resources to see if savings can be found to fund new starts in our priority areas.

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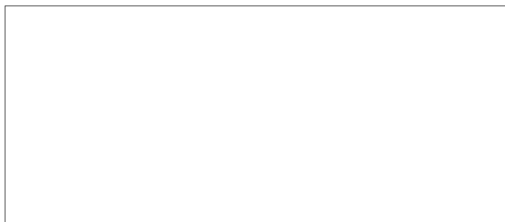
4. Growth in the workforce. Each year the directorates request additional positions to cover important new analytic, operational, and support efforts, and we have been successful in accommodating these requests and rebuilding our workforce to an historic high. In their review of our FY 1988 request, however, our congressional committees unequivocally signaled an end to this era. I recognize that new demands for positions will occur, but in the future we will have to make a much greater effort to meet new requirements from within existing resources.

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5. My goal is to construct a balanced program for 1990-94. In this period of fiscal restraint, we will have to examine our resources carefully to make room for new ideas and new programs. I urge you to review carefully the proposals made by your program managers to ensure that they are in accord with our priorities and the realities of a restricted resource environment.

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17 November 1987 (COMPT 87-1535)