

PAO 88-0296

26 August 1988

MEMORANDUM FOR: Deputy Director of Central Intelligence

FROM: William M. Baker
Director, Public Affairs Office

SUBJECT: Trip to Boston to Address the Board
of Directors of the Draper Laboratory

1. This is background information for your trip to Boston to address a dinner meeting of the Board of Directors of the Charles Stark Draper Laboratory, Inc. (CSDL) on Tuesday, 6 September. The meeting will be held at the Algonquin Club, 217 Commonwealth Avenue in the Back Bay section of Boston. Phone: (617) 266-2400. Since the press will not be present, a member of the Public Affairs Office will not accompany you unless you request it. A business suit is the dress for the occasion.

2. Arrangements for the Dinner Meeting and Address of the Board of Directors of the Draper Laboratory: You are asked to be in the lobby of the Algonquin Club at 6:00 p.m. where you will be met by President and Chief Executive Officer of the Draper Laboratory, General Ralph Jacobson USAF (Ret.) General Jacobson (Jake) will escort you to the third floor for the reception and dinner in dining rooms one and two. Dinner will be served at 7:00 p.m. Your remarks are scheduled to begin between 7:45 p.m. and 8:00 p.m. and General Jacobson will introduce you. The suggested format is 10-15 minutes of remarks followed by 30 minutes of discussion. Adjournment is at 9:30 p.m. General Jacobson requests that the meeting be off-the-record. You will be seated between Chairman of the Board of Directors Joseph Charyk on your right and General Jacobson on your left. (See tab for biographies.) All other attendees will be seated at a large round table and the seating is unassigned. You are asked to address the group at the table. Since this is a small group a podium and microphone will not be available.

General Jacobson asked me to let you know that he was not planning to tape the program, but said he would not mind if we did. My sense is the group would be more comfortable if we did not tape. Unless you feel strongly that you would like your remarks taped for the historical record, we will not do so. Draper Laboratory does not plan to publish any of your remarks.

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3. Audience: You will have an audience of 18 members of the Board of Directors of the Draper Laboratory which include the following:

Donald J. Atwood, Jr.	Vice Chairman, General Motors Corporation
Solomon J. Buchsbaum	Executive Vice President, Customer Systems, AT&T Bell Laboratories
David V. Burke, Captain, USN (Ret.)	Vice President Engineering, CSDL
Joseph V. Charyk	Chairman, Board of Directors, Charles Stark Draper Laboratory, Inc., Retired Chairman and Chief Executive Officer, Communications Satellite Corporation (COMSAT)
Paul C. Dow, Jr.	Head, Navy Strategic Programs Department, CSDL
David C. Driscoll	Vice President, Finance and Treasurer, CSDL
Robert A. Duffy	Consultant to the President (1987); President and CEO (1972-87), CSDL
Donald C. Fraser	Vice President for Technical Operations, CSDL
Joseph G. Gavin, Jr.	Senior Management Consultant and Former President, Grumman Corporation
Samuel L. Gravely, Jr. Vice Admiral, USN (Ret.)	Former Executive Director, Education and Training, AFCEA
Ralph H. Jacobson	President and Chief Executive Officer, CSDL
William A. Nierenberg	Director Emeritus, Scripps Institution of Oceanography, Vice Chancellor Emeritus of Marine Sciences, University of California, San Diego

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Joseph F. O'Connor	Vice President, Personnel and Administration and Assistant Secretary of the Corporation, CSDL
Peter C. Read	Executive Vice President, Bank of Boston
Frederick J. Robbins	Secretary of the Corporation, CSDL
Robert C. Seamans, Jr.	Senior Lecturer, MIT
William Stanton	Vice President, Corporate Development, CSDL
Robert M. White	President, National Academy of Engineering

(See tab for biographies.)

4. Background: The Laboratory was founded by Dr. Charles Stark Draper before World War II and was known as the Instrumentation Laboratory of the Massachusetts Institute of Technology. "Doc" Draper who was also the director of the famed research Laboratory that bears his name died in 1987 at the age of 85. In addition he served as head of the Aeronautics and Astronautics Department at MIT. He evolved the theory, invented and developed the technology, and led the effort that made inertial navigation operational in aircraft, submarines, missiles and space vehicles. He is known as "the Father of Inertial Navigation." His theory provided the navigation system for sending the Apollo to the moon. (See background tab)

As a result of the unrest during the Vietnam War, the Laboratory was divested from MIT and became a not-for-profit institution whose purpose is to contribute to the national interest. At the time of divestment a group of distinguished Americans was formed to hold the assets of the Laboratory in trust for the taxpayers of the United States. This group is called the Draper Corporation and numbers approximately 35 at any one time. From this group approximately 12 to 13 are elected as Board Members of the Laboratory and function much the same as the Board of Directors of any corporation. (See tab for list of members, directors, and officers.) According to General Jacobson, remuneration is small and serving on the board is similar to the CSDL Directors' participating in a public service. (For further information see brochure in front pocket.)

This is the second dinner meeting program held by the Board of Directors. The speaker at the first meeting was Dr. James Howell, Chief Economist for the Bank of Boston.



William M. Baker

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SCHEDULE OF EVENTS/CONTACTS

Trip to Boston, Massachusetts
To Address the Board of Directors
of the Charles Stark Draper Laboratory, Inc.

Tuesday, 6 September 1988

Mid-afternoon Depart, National Airport
Transportation, Lear Jet

Arrive, Hanscom Air Force Base
Bedford, Massachusetts

6:00 p.m. Arrive, Algonquin Club
217 Commonwealth Avenue
Boston (Back Bay section)
Met by President and CEO of Draper Laboratory
General Ralph Jacobson ("Jake")
Phone: (617) 266-2400

6:05 p.m. Reception, third floor dining rooms one and two

7:00 p.m. Dinner, third floor dining rooms one and two

7:45 p.m. Introduction, General Jacobson
Address by The Honorable Robert M. Gates
10-15 minute remarks, 30 minutes of Q&A

9:30 p.m. Adjournment

10:00 p.m. Depart, Hanscom Air Force Base
Bedford, Massachusetts

11:15 p.m. Arrive, Washington, D.C. area

Contacts: General Jake Jacobson (617) 258-2868
Secretary, Peggy Hood

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MEMBERS, DIRECTORS & OFFICERS*

Allen, Lew, Jr.
Member, 1986

Atwood, Donald J., Jr.
Member, 1980
Director, 1982

Augustine, Norman R.
Member, 1981

Buchsbaum, Solomon J.
Member, 1983
Director, 1986

Cannon, Robert H., Jr.
Member, 1974, 1983

Charyk, Joseph V.
Member, 1980
Director, 1981
Chairman, 1987

Collins, John F.
Member, 1974

Davis, Leighton I.
Member, 1975
Member Emeritus, 1980

Deutch, John M.
Member, 1981

Dixon, Robert J.
Member, 1980

Driscoll, David C.
Treasurer, 1973
Vice President & Treasurer, 1981

Duffy, Robert A.
Director, 1972
President & CEO, 1973-87

Evans, Bob O.
Member, 1974

Fink, Daniel J.
Member, 1982

Fossum, Robert R.
Member, 1982

Fraser, Donald C.
Vice President, 1981

Fye, Paul M.
Member, 1974
Member Emeritus, 1982

Gavin, Joseph G., Jr.
Member, 1981
Director, 1982

Ghormley, Ralph M.
Member, 1983

Gooding, Robert C.
Member, 1977

Gravely, Samuel L., Jr.
Member, 1980
Director, 1981

Hawes, Ralph E., Jr.
Member, 1981

Hayward, John T.
Director, 1973
Member Emeritus, 1982

Hill, Albert G.
Chairman, 1972
Member Emeritus, 1982

Hunter, Allan B.
Member, 1979

Jacobson, Ralph H.
Director, 1987
President & Chief Executive Officer, 1987

Jones, Frank S.
Member, 1980

Keil, Alfred A.H.
Director, 1974
Member Emeritus, 1983

Kelley, Albert J.
Member, 1975

Kerr, Donald M.
Member, 1982

MacVicar, Margaret L.A.
Member, 1981

McKay, Kenneth G.
Director, 1974
Chairman, 1982-87
Member Emeritus, 1987

Monroe, Robert R.
Member, 1983

Nierenberg, William A.
Member, 1974
Director, 1981

O'Connor, Joseph F.
Asst. Secretary, 1973
Vice President & Asst. Secretary, 1981

Perkins, Courtland D.
Member, 1974
Director, 1975
Member Emeritus, 1983

Phillips, Samuel C.
Member, 1980

Piore, Emanuel R.
Director, 1972
Member Emeritus, 1981

Puckett, Allen E.
Member, 1974

Read, Peter C.
Member, 1981
Director, 1983

Reed, Thomas C.
Member, 1987

Robbins, Frederick J.
Secretary, 1973

Sanders, Charles A.
Member, 1975
Director, 1978-84

Seamans, Robert C., Jr.
Director, 1973, 1977

Sprague, Robert C.
Director, 1972
Member Emeritus, 1979

Stratton, Julius A.
Director, 1972
Member Emeritus, 1979

Wertheim, Robert H.
Member, 1981

Wheeler, Mark C.
Director, 1972
Member Emeritus, 1983

White, Robert M.
Member, 1982
Director, 1983

Widnall, Sheila E.
Member, 1986

Wolff, Peter A.
Member, 1974

*as of February 1988

*as of February 1988

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The Charles Stark Draper Laboratory, Inc.

555 Technology Square, Cambridge, Massachusetts 02139

Telephone (617) 258-2868

29 July 1988

Office of the President

The Honorable Robert M. Gates
Deputy Director Central Intelligence
Washington, DC 20505

Dear Bob:

Thank you very much for accepting our invitation to speak at a dinner meeting of the Board of Directors of the Draper Laboratory. I am delighted at the prospect of seeing you again, and all the Members of our Board are eagerly anticipating your informal remarks after dinner. The evening will commence with cocktails at 6:00 pm on Tuesday, September 6 at the Algonquin Club, 217 Commonwealth Avenue in the Back Bay section of Boston. Dinner will follow at 7:00 pm in the private dining rooms in the club (Algonquin 1 & 2).

Perhaps a few words about the Draper Laboratory would be useful to you. The Laboratory was started by Dr. Charles Stark Draper before World War II and was known as the Instrumentation Laboratory of the Massachusetts Institute of Technology. Doc was the Head of the Aeronautics and Astronautics Department at M.I.T. As a result of the unrest during the Vietnam War, the Laboratory was divested from M.I.T. and became a separate not-for-profit institution whose purpose is to contribute to the national interest. At the time of divestment a group of distinguished Americans was formed to hold the assets of the Laboratory in trust for the tax payers of the United States. This group is called the Draper Corporation and numbers approximately 35 at any one time. From this group of 35, around 12 to 13 are elected as Board Members of the Laboratory and function much the same as the Board of Directors of any corporation.

I have enclosed a copy of our last annual report, the last two pages of which contain the names of all Members of the Draper Corporation and Board Members. I have also enclosed some information on each of the Board Members, all of whom plan to attend the dinner on September 6.

Thanks again, Bob, for agreeing to come and meet with us. We are very much looking forward to it. Please have your staff contact me at (617) 258-2868 if we can be of any assistance with arrangements for your trip to Boston.

Warm regards,

Ralph H. Jacobson
President and CEO

RHJ:pah
Enclosures