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- Orig. - DDCI
- 1 - ER
- STAT 1 - [redacted]
- 1 - D/PAO
- 1 - PAO Registry
- 1 - PAO Ames
- 1 - MED (Subject)
- 1 - Jean
- 1 - DCI Security

16 June 1988

MEMORANDUM FOR: Deputy Director of Central Intelligence

FROM: William M. Baker
Director, Public Affairs Office

SUBJECT: To Address the Defense Intelligence College Commencement and Receive an Honorary Doctorate Degree

1. This is background information to address the Defense Intelligence College's (DIC) graduation ceremony (1000-1145) and to receive an honorary Doctor of Strategic Intelligence from the DIC on Friday, 17 June. The graduation ceremony will be held in the Defense Intelligence Analysis Center (DIAC) auditorium at Bolling Air Force Base. You are also asked to attend a VIP reception for members of the platform party at 0930 in the alcove area behind Auditorium B.

2. Arrangements for Defense Intelligence College's Graduation Ceremony, DIAC Building, Bolling Air Force Base: You are requested to be at the main entrance of the DIAC building at 0920 where you will be met by Dean of the School of Professional Studies, Jim Lucas, and escorted to the office of the DIC Commandant, Rear Admiral Howard Roop, USNR (Ret). There you will meet Director of DIA Lieutenant General Leonard Perroots and Admiral Roop and dress in the academic robes ordered for you. A VIP reception will be held at 0930 in the alcove area behind Auditorium B. At 0958 the platform party proceeds to the DIAC Auditorium and you are escorted to the platform. (See tab for agenda.) The Commandant gives opening remarks and your commencement address is scheduled to begin at 1012. General Perroots will introduce you. The suggested format is 15 minutes of remarks. You will be seated on stage with the following:

First row looking toward the audience:

- *Admiral Howard Roop (on your right) Commandant of DIC
- General Leonard Perroots (on your left) Adjunct professor, DIC and honorary degree recipient
- *Dr. William F. Scott Member, Board of Visitors

Admiral Isaac Kidd USN (ret)

Second row

- James W. Lucas Dean, School of Professional Studies
- Chaplain Joseph Matthews, Col, USAF President, DIC Foundation
- William Grace President, National Military Intelligence Association
- Roy Yonkers Director of Intelligence, US Marine Corps
- General James D. Bean Provost, DIC
- Dr. Robert L. De Gross



(*See tab for biographies and seating arrangement.) A podium and microphone will be available. DIA is taping your remarks for the Agency's historical files. A still photographer will take photographs.

After your address you will return to your seat and Admiral Roop proceeds to the podium, thanks you for your remarks and asks you to join him at the podium. Jim Lucas reads the citation and the registrar hands the diploma to Admiral Roop and the Doctoral Hood to Dean Lucas who places the hood on you. Then Admiral Roop presents the degree and photographs will be taken. You are to be seated and Admiral Roop gives out the second honorary degree to Dr. Scott. Next on the agenda is the presentation of awards. Then Admiral Roop will hand out diplomas to the 129 students in the graduating class. You and General Perroots will be asked to step forward and congratulate the students. The ceremony concludes with the benediction, and adjournment is at 1145. The platform party exits right to a small side room in front of the auditorium to remove their academic robes. You may keep your honorary hood.

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Audience: You can expect an audience of approximately 450 graduates, family members, faculty, and distinguished guests. The media is not invited to cover the event. According to the college, foreign nationals will not be in the audience.

Background: The combined (for full-time and part-time students) graduation ceremony is the culmination of nine months of postgraduate studies for a group of mid-career intelligence professionals from the Services and other elements of the Intelligence Community. The students are graduating from three different programs:

- o Senior Enlisted Intelligence Program with 20 graduates representing the military services;
- o Post Graduate Intelligence Program with 93 graduates representing the different military services, DIA, State Department, and NSA;
- o Master of Science of Strategic Intelligence with approximately 26 graduates representing the different military services, DIA, State Department, and NSA.

After graduation most of the military graduates will be assigned to either their service headquarters or to a specified command as staff intelligence officers supporting flag officers.

The Defense Intelligence College founded in 1963 and chartered by DOD directive has over 40,000 military and civilian alumni. In 1980 the college acquired Congressional approval to award a master's degree and gained academic accreditation. The mission of the college is to provide joint educational and training programs to prepare military and civilian intelligence personnel for positions in the national and international security structure and to assist in their career development. It also conducts academic research on topics of significance to present and future intelligence missions.

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Last June you were a member of the platform party when General Robert Herres, Vice Chairman of the Joint Chief of Staff, was the commencement speaker and received an honorary doctorate degree. Dr. Edward Teller was also an honorary degree recipient in 1987, and Clare Boothe Luce addressed the college in 1986.

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William M. Baker

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**DEFENSE INTELLIGENCE COLLEGE (DIC)
COMBINED GRADUATION CEREMONY - 17 JUNE 1988
DEFENSE INTELLIGENCE ANALYSIS CENTER (DIAC) AUDITORIUM**

VIP AGENDA

- 0915-1200 Limited VIP parking available at curbside (horseshoe) - Front of DIAC.
- 0930-0955 Meet DIC escort in the DIAC lobby; attend VIP Reception.
- 0955 Escort to auditorium.
- 1000 Ceremony begins: Presentation of the Colors by the Joint Armed Forces Color Guard; National Anthem played by USAF Ceremonial Brass Band; Invocation by Colonel Joseph Matthews, Office of Chief of Chaplains, HQ USAF.
- 1007 Introductions by Commandant.
- 1010 Opening remarks by Lieutenant General Perroots.
- 1012 Graduation address by Dr. Robert M. Gates, Deputy Director of Central Intelligence.
- 1028 Presentation of Honorary Doctorate Degrees to Dr. Gates and Dr. William F. Scott, an adjunct faculty member.
- 1042 DIC Foundation Intelligence Research Awards presented to students.
- 1050 Presentation of student awards by National Military Intelligence Association.
- 1057 Presentation of Outstanding Faculty of the Year Award.
- 1100 Presentation of diplomas
- 1142 Ceremony concludes/Benediction.
- 1145 Student Reception hosted by DIC Foundation.

**TALKING PAPER
ON
COMBINED GRADUATION CEREMONY**

- Program Highlights
 - 0915 VIP Parking available at front curbside
 - 0915 RADM Roop meets with Lt Gen Perroots in DR's office
 - 0920 Lt Gen Perroots & RADM Roop meet Dr. Gates and proceed to Commandant's Office to dress in academic robes
 - 0930 VIP Reception / Alcove area behind Aud "B"
 - 0955 VIPs not on front stage are escorted to seats
 - 0958 Platform Party proceeds to the DIAC Auditorium
 - 1000 Graduation Ceremony Begins
 - Ruffles and Flourishes for DR
 - Joint Armed Forces Color Guard Presents Colors
 - National Anthem (played by USAF Ceremonial Brass Band)
 - Invocation (Chaplain Joseph C. Matthews, Col, USAF, Office of Chief of Chaplains, HQ USAF)
 - Introduction of Guest Speaker (Lt Gen Perroots)
 - DR's staff package provides information for speech writer to use in preparing introduction
 - Commencement Speaker (Dr. Robert M. Gates, DDCI)
 - Honorary Doctorates
 - Dr. Robert M. Gates, Guest Speaker, DDCI
 - Dr. William F. Scott, DIC Adjunct Faculty Member
 - NMIA Awards
 - Outstanding SEIP Student
 - Outstanding PGIP Student

--- DIC Foundation Awards

---- Lyman B. Kirkpatrick, Jr., Outstanding Research Award

---- DIC Outstanding MSSI Thesis Award

--- Outstanding Faculty of the Year Award

---- Being renamed, "Robert D. Beland Memorial Award for Excellence in Teaching"

--- Presentation of Diplomas/Degrees:

---- Commandant hands diplomas to students; Dr. Gates and Lt Gen Perroots congratulate students

---- Senior Enlisted Intelligence Program (20 total)

---- Post Graduate Intelligence Program (93 total)

----- Part-time Graduates (17)

----- Full-time Graduates (75)

---- Master of Science of Strategic Intelligence (25-30)

----- Part-time Graduates (6-11 expected)

----- Full-time Graduates (19)

---- Benediction

--- Student/Guest Reception

- VIPs Being Escorted: two Honorary Doctorates; one DIA Leadership (DR); RADM Kidd (BOV Representative); BGen Beans, USMC DI; William Grace (DIC Foundation); Roy Jonkers (NMIA); Chaplain Matthews.

[] /DIC-1C/9 Jun 88/3299/mek

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DEFENSE INTELLIGENCE COLLEGE
GRADUATION CEREMONY
COMPLETE AGENDA
17 JUNE 1988

VERSION - FINAL
DATE - 7 JUN 88

0915 REGISTRAR SEATS/BRIEFS GRADUATING STUDENTS.

0925 REGISTRAR ANNOUNCES FINAL SEATING OF STUDENTS.

"ALL STUDENTS, PLEASE TAKE YOUR SEATS AT THIS TIME."

0930 VIPs ARE MET IN DIA LOBBY BY ESCORT OFFICERS, AND BROUGHT UP TO THE VIP RECEPTION (OUTSIDE AUDITORIUM B REAR DOOR, 0930-0955).

0940 SEATING OF FACULTY, STAFF AND GUESTS UNTIL 0955. (THOSE PERSONS ARRIVING AFTER 0955 WILL BE ADMITTED THROUGH THE REAR AUDITORIUM DOORS.)

0945 USAF CEREMONIAL BRASS BAND PLAYS.
(0945-1000)

0955 VIPs WHO ATTENDED RECEPTION BUT ARE NOT PART OF THE CEREMONY ARE SEATED IN THE AUDITORIUM.

0958 COMMANDANT AND THOSE PERSONS WHO WILL BE SEATED IN THE STAGE AREA WILL ASSEMBLE AT THE SIDE OF AUDITORIUM.

1000 REGISTRAR CUES CEREMONIAL BAND TO STOP.

1000 REGISTRAR:

"LADIES AND GENTLEMEN, THE COMMANDANT AND OUR DISTINGUISHED GUESTS." (AUDIENCE STANDS)

1000 COMMANDANT AND GUESTS PROCEED TO THE STAGE AREA AND REMAIN STANDING IN FRONT OF THEIR CHAIRS. (DURING THIS TIME, THE BAND PLAYS UNTIL ALL HAVE POSITIONED THEMSELVES IN FRONT OF THEIR RESPECTIVE CHAIRS.)

1001 BAND PLAYS RUFFLES & FLOURISHES (3 STAR USAF GENERAL).

1001 REGISTRAR CUES JOINT ARMED FORCES COLOR GUARD. COLOR GUARD PROCEEDS TO FRONT OF STAGE.

"LADIES AND GENTLEMEN, THE PRESENTATION OF THE COLORS AND OUR NATIONAL ANTHEM."

1003 THE COLOR GUARD WILL PRESENT THE COLORS AND THE BAND WILL PLAY THE "STAR SPANGLED BANNER," THE AUDIENCE IS ALREADY STANDING.

(THE COLOR GUARD WILL EXIT TO THE LOBBY. THE BAND WILL EXIT THE THEATER (AUD A) AFTER PLAYING.)

1005 REGISTRAR:

"LADIES AND GENTLEMEN IT IS MY PLEASURE TO INTRODUCE COLONEL JOSEPH C. MATTHEWS, OFFICE OF THE CHIEF OF CHAPLAINS, HEADQUARTERS UNITED STATES AIR FORCE. CHAPLAIN MATTHEWS, WILL YOU GIVE THE INVOCATION, PLEASE?"

1005 THE CHAPLAIN THEN GIVES THE INVOCATION AND RETURNS TO HIS SEAT.

1007 THE COMMANDANT THEN MOVES TO THE PODIUM.

"LADIES AND GENTLEMEN, PLEASE BE SEATED. GOOD MORNING. I AM RADM HOWARD ROOP, COMMANDANT OF THE DEFENSE INTELLIGENCE COLLEGE. WELCOME TO OUR COMBINED GRADUATION CEREMONY FOR THE 1988 ACADEMIC YEAR. LET ME INTRODUCE THE DISTINGUISHED MEMBERS OF THE PLATFORM PARTY. IN THE FRONT ROW FROM YOUR LEFT TO RIGHT ARE:

DR. ROBERT GATES, DEPUTY DIRECTOR OF CENTRAL INTELLIGENCE, OUR COMMENCEMENT SPEAKER.

LT GEN LEONARD PERROOTS, DIRECTOR OF DIA.

DR. WILLIAM SCOTT, A MEMBER OF OUR ADJUNCT FACULTY.

AND ADMIRAL ISAAC C. KIDD REPRESENTING THE COLLEGE'S BOARD OF VISITORS.

IN THE SECOND ROW FROM YOUR LEFT TO RIGHT ARE:

MR. JAMES LUCAS, DEAN, SCHOOL OF PROFESSIONAL STUDIES.

CHAPLAIN JOSEPH MATTHEWS, FROM THE OFFICE OF THE CHIEF OF CHAPLAINS, HEADQUARTERS, U.S. AIR FORCE.

MR. WILLIAM GRACE, PRESIDENT, DEFENSE INTELLIGENCE COLLEGE FOUNDATION.

MR. ROY JONKERS, PRESIDENT, NMIA.

AND DR. ROBERT L. DE GROSS, PROVOST, DEFENSE INTELLIGENCE COLLEGE.

1008 I ALSO WANT TO WELCOME OUR DISTINGUISHED GUESTS IN THE AUDIENCE, INCLUDING . . .

(USE SEPARATE VIP LIST)

(COMMANDANT'S GRADUATION REMARKS.)

1010 COMMANDANT:

"AND NOW I WOULD LIKE TO CALL ON THE DIRECTOR OF THE DEFENSE INTELLIGENCE AGENCY, LT GEN LEONARD H. PERROOTS. GENERAL PERROOTS" (THE COMMANDANT RETURNS TO HIS CHAIR AND GENERAL PERROOTS MOVES TO THE PODIUM)

1010 DIRECTOR'S OPENING REMARKS

"FIRST OF ALL, LET ME SAY... (SPEAKER'S INTRODUCTION) ... PLEASE JOIN ME IN WELCOMING THE DEPUTY DIRECTOR OF CENTRAL INTELLIGENCE, DR. ROBERT GATES. (DR. GATES MOVES TO PODIUM AND GENERAL PERROOTS RETURNS TO HIS SEAT)

1012 DR. GATES GRADUATION ADDRESS (PHOTOS TAKEN).

1027 DR. GATES RETURNS TO HIS SEAT.

1027 COMMANDANT MOVES TO THE PODIUM:

DR. GATES, ON BEHALF OF THE DIA AND THE COLLEGE, I THANK YOU FOR YOUR GRADUATION ADDRESS.

HAVING HONORED US WITH YOUR GRADUATION ADDRESS, WE WOULD LIKE TO RECOGNIZE YOUR CONTRIBUTIONS TO INTELLIGENCE AND NATIONAL SECURITY, WE ARE MOST PLEASED TO PRESENT YOU WITH A SPECIAL

AWARD. DR. GATES, WOULD YOU JOIN ME IN FRONT OF THE PODIUM PLEASE?"

(MR. LUCAS, DEAN OF THE SCHOOL OF PROFESSIONAL STUDIES, WILL READ THE CITATION.)

DR. GATES RETURNS TO THE FRONT OF THE PODIUM AND THE DEAN READS CITATION.

1028 DEAN: "YOUR ENTIRE CAREER, ... SIGNED. HOWARD ROOP, RADM (RETIRED), UNITED STATES NAVY, COMMANDANT, DEFENSE INTELLIGENCE COLLEGE. PRESENTED THIS 17TH DAY OF JUNE, 1988, WASHINGTON, D.C."

(REGISTRAR HANDS DIPLOMA TO COMMANDANT.)

(REGISTRAR HANDS DOCTORAL HOOD TO DEAN. DEAN PLACES HOOD ON DR. GATES; COMMANDANT PRESENTS THE DEGREE--PHOTOS TAKEN.)

(DEAN STARTS APPLAUSE)

1033 COMMANDANT REMAINS AT PODIUM. "WE HAVE ANOTHER INDIVIDUAL WE ARE HONORING TODAY. DR. SCOTT WOULD YOU JOIN ME IN FRONT OF THE PODIUM PLEASE."

1034 DEAN READS HONORARY CITATION.

WILLIAM F. SCOTT, ... SIGNED HOWARD ROOP"

(REGISTRAR HANDS DIPLOMA TO COMMANDANT)

(REGISTRAR HANDS DOCTORAL HOOD TO DEAN)

(COMMANDANT PRESENTS THE DEGREE -- PHOTOS TAKEN.)

(DEAN STARTS APPLAUSE.)

REMARKS BY DR. SCOTT . . . DR. SCOTT RETURNS TO HIS SEAT.

DEAN MOVES TO HIS SEAT AND COMMANDANT RETURNS TO PODIUM.

1042 COMMANDANT REMAINS AT PODIUM.

"AT THIS TIME I WOULD LIKE TO BEGIN THE GRADUATION BY ANNOUNCING THE RECIPIENTS OF THE COLLEGE'S SPECIAL ACADEMIC AWARDS.

EACH YEAR THE DEFENSE INTELLIGENCE COLLEGE GIVES INTELLIGENCE RESEARCH AWARDS FOR OUTSTANDING RESEARCH PRODUCTS TO STUDENTS IN THE POSTGRADUATE INTELLIGENCE PROGRAM AND MASTER OF SCIENCE OF STRATEGIC INTELLIGENCE PROGRAM. THESE TWO AWARDS ARE SPONSORED BY THE DEFENSE INTELLIGENCE COLLEGE FOUNDATION, A PRIVATE, NON-PROFIT ORGANIZATION, DEDICATED TO SUPPORTING THE COLLEGE AND ITS MISSIONS. THE TWO AWARDS ARE THE DIC INTELLIGENCE RESEARCH AWARD FOR BEST MASTER'S THESIS AND THE LYMAN B. KIRKPATRICK, JR., RESEARCH AWARD FOR BEST COURSE RESEARCH PAPER. IN BOTH CATEGORIES, SCHOLARLY WORKS ARE CHOSEN WHICH BEST MEET THE COLLEGE'S STANDARDS FOR ORIGINALITY, THOROUGHNESS OF RESEARCH, APPROPRIATENESS OF STYLE AND FORMAT, AND CONTRIBUTION TO THE INTELLIGENCE PROFESSION. NOMINATIONS

ARE MADE BY FACULTY MEMBERS, REVIEWED BY A SPECIAL FACULTY COMMITTEE, AND APPROVED BY THE DEAN. I AM HAPPY TO ANNOUNCE THIS YEAR'S INTELLIGENCE RESEARCH AWARDS.

1044 "MR. BILL GRACE, OF THE DIC FOUNDATION WILL REPRESENT THE FOUNDATION AND PRESENT THE AWARDS. BILL, WOULD YOU JOIN ME IN FRONT OF THE PODIUM PLEASE?"

1044 MR. GRACE JOINS COMMANDANT.

1045 "THE FIRST AWARD IS THE DIC INTELLIGENCE RESEARCH AWARD FOR BEST MASTER'S THESIS. THE THESIS COMMITTEE WAS CHAIRED BY PROFESSOR _____ AND INCLUDED _____ AND _____, THE STUDENT TITLED THE THESIS _____, WILL _____ PLEASE COME FORWARD TO RECEIVE THE AWARD.

(MR. GRACE TAKES AWARD FROM THE COMMANDANT AND PRESENTS.)

(APPLAUSE--PHOTOS TAKEN)

1046 THE SECOND AWARD IS FOR BEST COURSE RESEARCH PAPER. SEVERAL YEARS AGO, THIS AWARD WAS OFFICIALLY NAMED THE LYMAN B. KIRKPATRICK, JR., INTELLIGENCE RESEARCH AWARD. PROFESSOR KIRKPATRICK, FOR 18 YEARS A MEMBER OF THIS COLLEGE'S BOARD OF VISITORS, COMBINED INTELLIGENCE AND SCHOLARSHIP IN CAREERS WITH THE OSS, CIA AND LATER BROWN UNIVERSITY.

RESEARCH PAPERS CONSIDERED FOR THE AWARD REPRESENT THE BEST SCHOLARSHIP OF BOTH FULL- AND PART-TIME STUDENTS IN GRADUATE COURSES OFFERED DURING THE PAST YEAR. THE ONE SELECTED AS BEST WAS WRITTEN FOR PROFESSOR _____ COURSE ON _____ AND IS TITLED _____. WILL _____ PLEASE COME FORWARD TO RECEIVE THE AWARD.

MR. GRACE TAKES AWARD FROM THE COMMANDANT AND PRESENTS.

APPLAUSE (PHOTOS TAKEN)

1049 COMMANDANT:

"ON BEHALF OF DIA AND THE COLLEGE, I WANT TO THANK YOU, BILL, AND THE FOUNDATION FOR YOUR SUPPORT AND ESPECIALLY FOR THE SPONSORSHIP OF THESE TWO AWARDS.

MR. GRACE RETURNS TO HIS SEAT.

1050 COMMANDANT:

EACH YEAR, THE NATIONAL MILITARY INTELLIGENCE ASSOCIATION PRESENTS SPECIAL AWARDS TO THE TOP GRADUATES FROM THE SENIOR ENLISTED INTELLIGENCE PROGRAM AND BOTH THE JUNE AND LAST SEPTEMBER'S POSTGRADUATE INTELLIGENCE PROGRAMS.

THE NATIONAL MILITARY INTELLIGENCE ASSOCIATION, OR NMIA, IS AN ASSOCIATION OF INTELLIGENCE PROFESSIONALS DEDICATED TO THE MILITARY INTELLIGENCE PROFESSION, AND TO THE SECURITY OF THE UNITED STATES THROUGH THE JUDICIOUS USE OF THE INTELLIGENCE ARTS. REPRESENTING THE NMIA TODAY IS THE NATIONAL PRESIDENT OF THE ORGANIZATION, MR. ROY JONKERS. ROY, A RETIRED USAF COLONEL, IS A 30 YEAR VETERAN OF AIR FORCE INTELLIGENCE.

1051 MR. JONKERS, WOULD YOU PLEASE JOIN ME AT THE PODIUM."

(REGISTRAR HANDS AWARD TO MR. JONKERS)

1052 COMMANDANT:

THIS YEAR'S TOP GRADUATE IN THE SENIOR ENLISTED INTELLIGENCE PROGRAM IS _____.
MAINTAINED A STRAIGHT-A AVERAGE IN A COMPREHENSIVE PROGRAM AT THE UNDERGRADUATE LEVEL. _____ WILL BE ASSIGNED TO _____.

1053 MR. JONKER'S PRESENTS AWARD

APPLAUSE (PHOTO TAKEN)

1054 COMMANDANT:

THIS YEAR'S NMIA AWARD WINNER AS TOP GRADUATE OF THE
POSTGRADUATE INTELLIGENCE PROGRAM IS

_____. _____ MAINTAINED A
STRAIGHT-A AVERAGE IN A VERY CHALLENGING GRADUATE PROGRAM. HE
ALSO COMPLETED THE REQUIREMENTS FOR A
CONCENTRATION IN THE _____.

_____, CAPT _____ WILL BE ASSIGNED
TO _____ FOLLOWING GRADUATION. PLEASE COME
FORWARD TO RECEIVE YOUR NMIA AWARD.

1055 MR. JONKERS PRESENTS AWARD

APPLAUSE (PHOTO TAKEN)

1056 COMMANDANT:

"MR. JONKERS, ON BEHALF OF DIA AND THE COLLEGE, I THANK YOU AND
THE NATIONAL MILITARY INTELLIGENCE ASSOCIATION FOR YOUR
CONTINUING SUPPORT IN PROMOTING EXCELLENCE IN OUR ACADEMIC
PROGRAMS."

(MR. JONKERS AND STUDENT RETURN TO THEIR SEATS)

1057 COMMANDANT:

"THE FINAL AWARD TO BE GIVEN THIS MORNING RECOGNIZES EXCELLENCE IN CLASSROOM TEACHING. WE THINK OF THIS AS A VERY SPECIAL AWARD AND, HENCEFORTH, HAVE NAMED IT FOR A VERY SPECIAL MEMBER OF THE COLLEGE FACULTY. FROM MARCH 1982 UNTIL HIS UNTIMELY DEATH THIS SPRING, LIEUTENANT COLONEL BOB BELAND MADE LEARNING COME ALIVE. HIS COURSE ON THE FINANCIAL MANAGEMENT OF INTELLIGENCE WAS TAKEN BY VIRTUALLY EVERY GRADUATE STUDENT WHO ATTENDED DIC THE PAST SEVEN YEARS. "BUDGET BOB" WAS ABLE TO DO WHAT FEW COULD DUPLICATE; MAKE THE FEDERAL BUDGET PROCESS UNDERSTANDABLE AND FUN TO LEARN. WHEN BOB LOST HIS FIGHT WITH CANCER, WE LOST A COLLEAGUE AND A SUPERB TEACHER. FRIENDS, FORMER STUDENTS AND ALL OF US AT THE COLLEGE AGREED THAT THE BEST WAY TO HONOR BOB AND HIS COMMITMENT TO, AND JOY IN, TEACHING WAS TO ESTABLISH AN ANNUAL AWARD IN HIS NAME. WITH MANY GENEROUS CONTRIBUTIONS AND THE ASSISTANCE OF THE DEFENSE INTELLIGENCE COLLEGE FOUNDATION, THAT AWARD IS NOW A REALITY.

I WILL ASK DR. DEGROSS TO MAKE THE FIRST PRESENTATION OF THE ROBERT D. BELAND MEMORIAL AWARD FOR EXCELLENCE IN TEACHING.

(PROVOST COMES FORWARD, IS HANDED THE CITATION, AND REQUESTS A FACULTY MEMBER TO JOIN HIM AT PODIUM. PROVOST READS CITATION.)

(APPLAUSE--PHOTOS TAKEN)

1100 COMMANDANT:

"WE WILL NOW PROCEED WITH THE GRADUATION OF CLASSES. I WOULD
ASK DR. GATES AND LIEUTENANT GENERAL PERROOTS, AS WELL AS THE
REGISTRAR OF THE COLLEGE, [REDACTED] TO COME STAT
FORWARD SO WE MAY BEGIN THE AWARDING OF DIPLOMAS. CAPTAIN
[REDACTED] (REGISTRAR TAKES HIS POSITION AT THE PODIUM. Ms. STAT
[REDACTED] TAKE THEIR POSITIONS AT THE STAT
DIPLOMA TABLES.)

1100 REGISTRAR:

"LADIES AND GENTLEMEN, AS I CALL THE STUDENTS FORWARD, PLEASE
HOLD YOUR APPLAUSE UNTIL THE LAST PERSON IN EACH CLASS HAS
RECEIVED HIS OR HER DIPLOMA." OUR FIRST GROUP OF GRADUATES ARE
MEMBERS OF THE SENIOR ENLISTED INTELLIGENCE PROGRAM.

(CUE TO STAND AND LINE UP)

THE NINE MONTH SENIOR ENLISTED INTELLIGENCE PROGRAM PROVIDES
SELECTED SENIOR NONCOMMISSIONED OFFICERS WITH PROFESSIONAL
ENHANCEMENT AND EXPANDED PERSONAL EXPERTISE. UPON GRADUATION,
STUDENTS ARE BETTER ABLE TO ASSIST COMMANDERS AT ALL LEVELS IN
POLICY-MAKING DECISIONS. THE PROGRAM IS COMPOSED OF ACADEMIC
INSTRUCTION COMBINED WITH ATTENDANCE IN SEVERAL SPECIFIC
EXERCISES. WILL THE MEMBERS OF THE SENIOR ENLISTED

INTELLIGENCE PROGRAM PLEASE COME FORWARD AS I CALL THEIR NAMES."

(PRESENTATION TO 20 STUDENTS)

APPLAUSE

1107 REGISTRAR:

"THE POSTGRADUATE INTELLIGENCE PROGRAM IS NEXT, WILL THE PGIP STUDENTS RISE AND MOVE TO THE RIGHT FRONT."

(THE REGISTRAR WILL (1) ANNOUNCE EACH CLASS, (2) GIVE A BRIEF DESCRIPTION OF EACH COURSE OR PROGRAM, AND (3) CALL EACH STUDENT FORWARD TO RECEIVE HIS OR HER DIPLOMA. IF A STUDENT WAS A DISTINGUISHED GRADUATE THE REGISTRAR WILL ANNOUNCE "DISTINGUISHED GRADUATE," . THE REGISTRAR'S CLERK WILL HAND EACH DIPLOMA TO THE ^{Commandant} JUST PRIOR TO THE ANNOUNCEMENT OF THE STUDENT'S NAME.)

1107 REGISTRAR:

THE RESIDENT POSTGRADUATE INTELLIGENCE PROGRAM IS A NINE MONTH CURRICULUM CONSISTING OF A TOTAL OF THIRTEEN GRADUATE COURSES. PART-TIME STUDENTS MUST COMPLETE THE 13 COURSES WITHIN FIVE YEARS. FOR BOTH GROUPS, THE CURRICULUM IS DIVIDED INTO SEVEN

CORE AND SIX ELECTIVES. IF STUDENTS TAKE FIVE OF THEIR SIX ELECTIVES IN ONE OF THE COLLEGE'S TEN CONCENTRATIONS THEN THAT CONCENTRATION IS ANNOTATED ON THE STUDENT'S TRANSCRIPT. THE TOP 10% OF THE CLASS IS ALSO ELIGIBLE FOR THE DESIGNATION "DISTINGUISHED GRADUATE."

1108 WILL MEMBERS OF THE POSTGRADUATE INTELLIGENCE PROGRAM PLEASE COME FORWARD AS I CALL THEIR NAMES.

(PRESENTATION TO 93 STUDENTS)

APPLAUSE

1128:

"THE MASTER OF SCIENCE OF STRATEGIC INTELLIGENCE COMPRISES OUR FINAL GROUP OF GRADUATES.

IN OCTOBER 1980, CONGRESS AUTHORIZED THE AWARD OF THE MASTER OF SCIENCE OF STRATEGIC INTELLIGENCE DEGREE, AND IN JUNE 1983 THE MIDDLE STATES ASSOCIATION OF COLLEGES AND SCHOOLS ACCREDITED THE DEFENSE INTELLIGENCE COLLEGE AND THEREBY ITS MSSI DEGREE. TO EARN THIS MASTER'S DEGREE, FULL OR PART-TIME STUDENTS MUST TAKE ALL THE COURSE WORK WITHIN THE POSTGRADUATE INTELLIGENCE PROGRAM PLUS MEET RIGOROUS CANDIDACY REQUIREMENTS. THEY THEN GO ON TO COMPLETE EITHER A MASTER'S THESIS OR 2 CAPSTONE SEMINARS. OF THE 25 MASTER'S CANDIDATES WHO WILL RECEIVE DEGREES TODAY, TWO ARE ALSO MEMBERS OF THE PGIP CLASS WHICH JUST GRADUATED--SO

THEY HAVE SIMULTANEOUSLY COMPLETED THEIR PGIP DIPLOMAS AND MASTER'S DEGREES. 17 ADDITIONAL MASTER'S DEGREES WILL BE AWARDED TO STUDENTS WHO COMPLETED PGIP LAST SEPTEMBER AND AS LONG AGO AS FALL 1984 AND HAVE SUBSEQUENTLY FINISHED THEIR DEGREE REQUIREMENTS. SIX DEGREES WERE EARNED OVER SEVERAL YEAR'S EFFORT THROUGH OUR PART-TIME GRADUATE PROGRAM.

1130 REGISTRAR: "WILL THE MASTER'S DEGREE CANDIDATES PLEASE RISE
...

1130 COMMANDANT:

"BY THE POWERS VESTED IN ME BY THE UNITED STATES CONGRESS, AND UPON THE RECOMMENDATION OF THE DEAN AND THE FACULTY OF THE DEFENSE INTELLIGENCE COLLEGE, I HEREBY CONFER UPON YOU THE DEGREE OF MASTER OF SCIENCE OF STRATEGIC INTELLIGENCE, WITH ALL THE PRIVILEGES AND RESPONSIBILITIES THERETO APPERTAINING.."

(PRESENTATION TO 25-30 MSSSI STUDENTS)

REGISTRAR STARTS APPLAUSE. (PHOTOS TAKEN)

(MR. GATES, LT GENERAL PERROOTS, COMMANDANT RETURN TO THEIR SEATS).

1140 REGISTRAR:

"THAT CONCLUDES THE PRESENTATION OF DIPLOMAS. FOLLOWING THE COMMANDANT'S CLOSING REMARKS AND THE BENEDICTION, PLEASE REMAIN STANDING UNTIL THE COMMANDANT AND THE PLATFORM PARTY GUESTS HAVE EXITED THE AUDITORIUM."

1141 COMMANDANT REMARKS:

"LET ME INVITE EVERYONE, ESPECIALLY OUR GRADUATES, THEIR FRIENDS AND FAMILIES, TO A RECEPTION WHICH WILL FOLLOW IMMEDIATELY AND MAY^{BE} REACHED THROUGH EITHER OF THE REAR AUDITORIUM DOORS. THE RECEPTION IS BEING PROVIDED AND HOSTED BY THE DEFENSE INTELLIGENCE FOUNDATION. CHAPLAIN MATTHEWS, WOULD YOU GIVE THE BENEDICTION, PLEASE."

1142 CHAPLAIN - BENEDICTION.

1145 (COMMANDANT AND PLATFORM PARTY EXIT RIGHT TO SMALL SIDE ROOM IN FRONT OF AUDITORIUM. AUDIENCE REMAINS STANDING.) (PLATFORM PARTY REMOVES ACADEMIC ROBES. HONORARY HOODS ARE KEPT BY THE RECIPIENTS.)

1145 REGISTRAR:

"LADIES AND GENTLEMEN, THAT CONCLUDES THE CEREMONY. THANK YOU
FOR ATTENDING."

END ...

Service Place



12.

Column



U. S. Flag

Column



3-Star Flag

- 6. 1.
- 7. 2.
- 8. 3.
- 9. 4.
- 10. 5.
- 11.

Podium



Graduates

Audience

Combined Graduation Ceremony
 Stage Area Seating Plan
 17 June 1988

1st Row

- 1. RADM Roop
- 2. Dr. Gates
- 3. Lt Gen Perroots
- 4. Dr. Scott
- 5. RADM Kidd

2nd Row

- 6. Mr. Lucas
- 7. Chaplain Matthews
- 8. Mr. Grace
- 9. Mr. Jonkers
- 10. BGEN Beans
- 11. Dr. De Gross

Registrar

12.

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DEFENSE INTELLIGENCE AGENCY

WASHINGTON, D.C. 20301

ER 1520X-88

7 APR 1988

U-1214/DIC

Mr. Robert M. Gates
Deputy Director of Central Intelligence
Washington, D.C. 20505

Dear Mr. Gates: *Bdv*

On behalf of the Defense Intelligence College, I am pleased to extend an invitation to you to address our Graduation Ceremony on Friday, 17 June 1988. The commencement will be the culmination of 9 months of postgraduate studies for a group of mid-career intelligence professionals from the Services and other elements of the Intelligence Community. Additionally, we will award Master's degrees to students who have successfully completed the Master of Science of Strategic Intelligence program.

We will begin with a coffee for VIP's at 9:30 a.m. which will be followed by the commencement at 10:00 a.m. in the auditorium of the Defense Intelligence Analysis Center (DIAC) on Bolling AFB. Following the ceremonies, at about 11:30 a.m., the College will hold a brief reception for the graduates and their families.

Your views on intelligence and national security, as they present challenges to intelligence professionals, will be of great interest to the graduates, faculty, and guests. I sincerely hope that you will honor us with your presence on 17 June.

is the College point of contact. He may be reached at 373-3346.

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Sincerely,

LEONARD H. PERROOTS
Lieutenant General, USAF
Director

you would be great - if one you





DEPARTMENT OF DEFENSE
DEFENSE INTELLIGENCE COLLEGE
WASHINGTON, D.C. 20340-5485

OFFICE OF THE COMMANDANT

U-2416/DIC

13 JUN 1988

The Honorable Robert M. Gates
Deputy Director of Central Intelligence
Washington, D.C. 20505

Dear Dr. Gates:

In advance of the Defense Intelligence College's Combined Graduation Ceremony on Friday, June 17, my staff has prepared an information packet that you will find helpful. Included are a VIP Agenda (Enclosure 1), a talking paper on the morning's activities prepared by the Registrar, Captain Kaufhold (Enclosure 2), and the script for the graduation ceremonies (Enclosure 3).

As the agenda indicates, we would like for you to arrive at the Defense Intelligence Analysis Center at approximately 0920. You will be met by an escort who will take you directly to my office. There you will meet Lieutenant General Perroots, and have an opportunity to don the academic costume we have reserved for you. At 0930 there is a VIP reception for distinguished guests and members of the platform party.

The graduation itself begins at 1000 and should conclude at approximately 1145. Following the ceremonies there is a reception for graduates and their guests. If your schedule permits it, we would be pleased to have you spend a few more minutes with us.

We look forward to you joining us next Friday. If you have any questions or require further information, please don't hesitate to contact at 373-3346.

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Sincerely,

A handwritten signature in cursive script that reads "Howard Roop".

HOWARD ROOP Ed.D.
RADM, USNR (Ret)
Commandant

3 Enclosures a/s