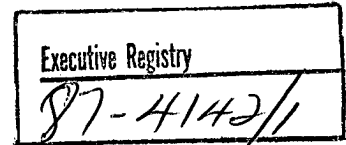


Central Intelligence Agency



Washington, D. C. 20505



10 SEP 1987

Mr. Noel J. Fenton
General Partner
Trinity Ventures, Ltd.
20813 Stevens Creek Blvd.
Suite 101
Cupertino, CA 95014

Dear Mr. Fenton:

Thank you for your invitation to speak at the 1988 YPO International University on Kauai Island sometime from January 31st through February 6th. I am pleased to accept the honor of addressing your group and joining the other members of the YPO University faculty in participating in your program. A member of my Public Affairs staff will contact you concerning the dates I will be available during that week.

I look forward to seeing you in Hawaii.

Sincerely,

/s/ Robert M. Gates

Robert M. Gates
Deputy Director of Central Intelligence

~~ADMINISTRATIVE INTERNAL USE ONLY~~

PAO 87-0103

4 September 1987

DDCI:

RE: Speaking Invitation
YPO International University
Kauai Island, Hawaii
31 January - 6 February 1988

Mr. Noel J. Fenton, General Partner of Trinity Ventures, Ltd., has invited you to speak at the 1988 YPO International University to be held on the Hawaiian island of Kauai from 31 January - 6 February. Other speakers will be Admiral Inman, former Presidents Carter and Ford and possibly Richard Nixon. If these dates fit with your schedule, I recommend that you accept this invitation. The program sounds like an interesting one. If you agree, attached is a letter for your signature.

STAT
STAT

DCI/PAO/WMB

[Redacted]

[Redacted]

Bill Baker

Distribution:

Orig. - Addressee

1 - DDCI

1 - ER

1 - D/Ex Staff

[Redacted]

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1 - D/PAO

1 - PAO

1 - PAO Ames

[Redacted]

1 - PAO Chrono

1 - MED (Subject)

1 - Jean

STAT
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EXECUTIVE SECRETARIAT
ROUTING SLIP

TO:

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SUSPENSE

Remarks

Executive Secretary
26Aug87

Date

3637 (10-81)

STAT

TRINITY VENTURES, LTD.

Executive Registry
87-4142X

Noel J. Fenton
General Partner

Bob Baker - I am interested in doing this - any problems?

July 31, 1987

STAT

Robert M. Gates
Deputy Director of Central Intelligence
Washington, D. C. 20505



Dear Mr. Gates:

I am writing to formally invite you to speak at the YPO 1988 Kauai University to be held on the Hawaiian island of Kauai from January 31, 1988 to February 6th. YPO will cover all of the travel, lodging, meals, and related expenses for you and your spouse.

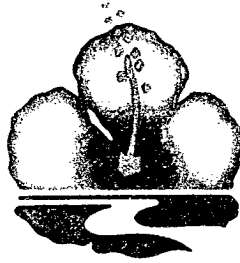
Our faculty currently includes former Presidents Carter and Ford, and we expect a confirmation this week that President Nixon will also speak. It may also be of interest to you that Admiral Inman (with whom I served at sea in 1960!) will be on the faculty. I am enclosing a recent communication to all of our confirmed faculty which will give you some additional background on the University.

I understand from your Administrative Assistant that these dates may be clear for you, and we will keep our fingers crossed that you will be able to accept.

Best regards,

Noel J. Fenton

NJF:gm
Enclosure



K A U A I 88

New Reflections in Old Hawaii

TO: Kauai '88 Faculty Members
FROM: Noel J. Fenton
DATE: July 29, 1987

It is my pleasure to welcome your participation as a faculty member for the Kauai 1988 Y.P.O. International University. This memo will provide some background on the university, and the current status of the education program.

The Site

We will be located at the new Westin Kauai (formerly the Kauai Surf), scheduled to be completed in September of this year.

Kauai is one of the most beautiful islands in the world. Discovered in 1778 by Captain James Cook, this sunny Hawaiian paradise is celebrated for its breathtaking canyons and valleys, majestic mountain peaks, and picturesque white sand beaches. Early sea captains, enchanted by the lush tropical scenery, called Kauai the "Garden Island" and their nickname is still used today.

The Westin Kauai includes 560 acres of resort grounds. Transportation around the grounds is provided exclusively by Elizabethan carriages drawn by Clydesdale horses and outrigger canoes and gondolas on a sculptured lake with ten miles of shoreline.

• Address all inquiries to: Andy Beckstoffer, Post Office Box 990, St. Helena, California 94574 Telephone 707 963-9471 •

Chairmen: Andy & Betty Beckstoffer, Northern California • Vice Chairmen: Rob & Lotty Thibaut, Hawaii • Education Chairmen: Noel & Sally Fenton, Northern California • Hospitality Chairmen: Dick & Monene Bradley, Hawaii • Finance Chairmen: Tony & Mary Lou Schiave, Northern California • Transportation Chairmen: Paul & Elizabeth O'Connor, New England • Communications Chairmen: Lucius & Becky Harvin, Rebel • Communications Vice Chairmen: David & Mignonette Pellegrin, Hawaii • Sports & Cultural Chairmen: Jim & Sam Gould, St. Louis • Cultural Vice Chairmen: Jim & Luchi Romig, Hawaii • Sports Vice Chairmen: Peter & Lynn

K A U A I 88

New Reflections in Old Hawaii

A half-mile expanse of sparkling sandy beach, bordered by a crushed marble and mosaic tile promenade; a 31,500 square-foot pool, with its own island, fountains, waterfalls, rivers and slides; a Golf and Racquet Club, complete with 12 tennis courts and an exceptional 18-hole golf course designed by Jack Nicklaus; a fully equipped European health spa; a four-lane lap pool; 200 acres of lush, fragrant botanical gardens and lawns; and the very finest in dining and shopping luxury are what await you at this astounding resort.

General Education Objectives

For those of you familiar with Y.P.O. Universities, the pace will be much slower, with fewer sessions and a much more interactive format. (First-time faculty members will probably still find the pace a bit frenetic).

We plan to provide much greater opportunities for informal faculty/YPOer exchange, more participant involvement and more unstructured time. Traditional lunchtime keynote addresses will be interspersed with "lakeside chat" and wine/cheese reception formats for our key speakers.

Education Particulars

Under the direction of Dr. Pierre Mornell, a new form of panel presentation format has been developed and "fine tuned" at several Area Conferences and Universities. Using this approach, there is a lecture on a general topic in the first hour, followed by a panel of two or three YPO'ers with specific issues on that topic. Five minute presentations are followed by audience participation in discussion of those cases, along with similar issues being experienced by audience participants.

This format has been used in the Personal Development sessions and will be used again. In addition, however, we would like to transport the approach into the Business area for several sessions.

There will be an emphasis on the topic of spirituality, led by YPO faculty mainstay, Dr. Mits Aoki, and by first-time University faculty member, Rabbi Harold Kushner.

There will be a section on health, diet and fitness, including an in-depth look at AIDS and on women's health.

K A U A I 88

New Reflections in Vol. Hawaii

There will also be a section on humor, under the direction of Dr. Larry Eilenberg, Chairman of the Theatre Arts Department at San Francisco State University. Topics will include fun in the workplace, humor for the CEO, and a look at humor by a well known entertainer.

In the Geopolitical area, there will be a section on Arms Control under the direction of Dr. Coit Blacker from the Center on International Security and Arms Control at Stanford University. Exact structure of this segment is dependent upon additional faculty to be recruited, and potential participation of keynoters.

The following is a listing of our committed faculty to this point:

President Jimmy Carter
President and Mrs. Gerald Ford
President Richard M. Nixon

Dr. Mitsuo Aoki, Professor of Religion, University of Hawaii

Subject Area: Holistic Health, Spirituality

Covert Bailey, Author and Speaker; Author - "Fit or Fat"

Subject Area: Health and Fitness

Dr. Coit Blacker, Associate Director, Center for International Security & Arms Control
Author - "Reluctant Warriors: The United States, The Soviet Union and Arms Control"

Subject Area: Arms Control

Gerald Coffee, Captain, U. S. Navy

Subject Area: Faith: The Key to Survival

Dr. Margaret Deanesly, Author and Speaker

Subject Area: Contemporary Women's Health Issues

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New Reflections on Old Hawaii

Bert Dohmen, President, Wellington Capital, Inc.

Subject Area: Professional Investment Management

Dr. Larry Eilenberg, Chairman, Theatre Arts Department,
San Francisco State University

Subject Area: Humor

Peter Farley, CEO, Iameter, Inc.; Co-founder, Cetus
Corporation

Subject Area: Genetic Engineering; AIDS

Anthony M. Frank, Chairman, 1st Nationwide Savings

Subject Area: The Revolution in the Financial
Services Industry

Dr. Toni Grant, Nationally Syndicated Talk Show Hostess

Subject Area: The Modern Woman

The Honorable Philip C. Habib, Former Under-Secretary
of State

Subject Area: Foreign Policy

Chris Hemmeter, Creator and Developer of the Westin
Kauai

Admiral B. R. Inman, Former Deputy Director, C.I.A.;
Chairman & CEO, Westmark Systems, Inc.

Subject Area: Foreign Policy

David Kimche, Former Director General, Israeli Ministry
of Foreign Affairs

Subject Area: Middle Eastern Diplomacy

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Michael A. Ledeen, Senior Fellow, Center for Strategic and International Studies, Georgetown University

Subject Area: American Foreign Policy; Terrorism

Rabbi Harold Kushner, Rabbi, Temple Israel
Author - "When Bad Things Happen to Good People" , and
"When All You Ever Wanted Isn't Enough"

Subject Area: Spirituality

Thomas K. Mira, President, Mira Communications

Subject Area: Media Confrontations; Effective Presentations

Dr. Pierre Mornell, Psychiatrist

Subject Area: Marital, Family and Corporate Interpersonal Issues

Dr. William Sahlman, Professor of Finance, Harvard Graduate School of Business

Subject Area: Entrepreneurial Finance

Dr. Leonard Schlessinger, Professor of Business Policy, Harvard Graduate School of Business, President, Au Bon Pain

Subject Area: Managing in the Service Industries

Charles "Red" Scott, (49er), CEO, Intermark, Inc.

Subject Area: Maximizing your Return on Life

R. Paul Sprague, Chairman & CEO, Warwick Group, Inc.

Subject Area: Mergers & Acquisitions;
Leveraged Buy Outs

K A U A I 88

New Reflections in Old Hawaii

Dr. John Stoessinger, Distinguished Professor of International Affairs, Trinity University

Subject Area: East-West Relations

Peter V. Ueberroth, Commissioner of Baseball, former International President, Y.P.O.

Dr. John Wells, Former Professor of Business Policies, Harvard Business School; Consultant

Subject Area: Harvard MBA Program

Further Communications:

Details on travel, audio visual requirements, course descriptions, biographies, etc. will be handled by Jill Shapiro at Y.P.O. headquarters in New York City. You will be hearing from her directly.

I will contact you this Fall to discuss the particulars of your session or sessions. In the meantime, please do not hesitate to call or write me if I can answer any questions. I'm looking forward to working with each of you in what promises to be an exciting educational adventure.

NJF:gm

cc: Andy Beckstoffer
Jill Shapiro-YPO, New York