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SIG(I) Talking Points -- 2 May 1986

Problems

SSCI, IC Staff, NSC Staff and our own study identified problems, mainly in countermeasures area.

- Division of labor between SECOM and IG/CM unclear. Impeding work.
- Proliferation of groups in and out of SIG/SECOM framework to get around problems.
- Range of issues SIG needs to address too broad for our IG.
- Not enough involvement of Senior line managers.
- SIG itself not active enough
- Many issues disagreed among agencies being sat on or ignored because too hard to resolve at working or staff level.
- Too little cross-fertilization among CM/Security disciplines.
- Relationships to non-SIG entities (such as NTISSC) unclear.

Remedy

Proposed organizational changes circulated. Some observations:

- Because of NTISSCG, IG/CM(T) may focus primarily on Intelligence Community. By same token, dual role of Latham as chairman of IG and chairman of NTISSC will help ensure intelligence and non-intelligence elements of government proceeding together and mutually aware of problems and advances.
- IG/CM(P) will probably act more widely -- including outside IC.

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- Committees chaired by agency with largest equity, with best expertise, or where logical. E.g., CIA chair Technical Surveillance Countermeasures Group; NSA the Technical Committee; State the Physical Security Group because of lead role overseas, etc. All agencies with an interest would be represented on Committee.
- Counseled by Dick Stilwell that NOAC in wrong IG -- if so, happy to move it.
- Note carefully key role of staff and its chief. The glue that holds whole thing together and that keeps disparate groups aware of each other's work.
- Note also requirement for involvement of line managers.
- Tentative structure, must remain flexible. Based on discussion today, staff will draft necessary charters and papers. Based on consultations recommend to SIG agencies and individuals to chair committees. Another SIG in about 10 days to bless this work (or telephonic coordination). Reflect in President's report and May 15 SSCI testimony.
- Fundamentally, enough paper. Time to move out and get the job done. Adjust as we go along. SIG structure must lead.

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