

Washington, D.C. 20505

10 July 1981

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Dear

I very much appreciate your interest in a position in the Office of Policy and Planning. I remember well our occasional meetings at the time I was on the National Security Council Staff, when you were doing evaluations of DDO reporting.

I am sorry to say that there are no positions available in the Office at this time. The Planning Staff consists of only three professionals, two of whom were transferred directly from the old EXCOM Staff, and the position of Chief already has been filled. The Policy Review Staff and the Inter-departmental Affairs Staff, at this time, each consist of only one professional, in the former case a transfer from the EXCOM Staff and in the latter an NFAC professional on rotation. Our problem in both Legislative Liaison and Public Affairs has been in making significant reductions in those staff positions and the return of a number of individuals to line positions, primarily in the DDO and NFAC.

One of the Director's principal objectives in consolidating some of these functions was to reduce staff and, as a result, only one or two positions were created for which there were not already incumbents on the then existing EXCOM Staff or in OLC/OPA. I was directed to keep the Office as lean as possible while performing the functions.

I go into this in some detail because your credentials are very impressive and I want you to know why I am unable to provide a more positive response. I certainly will keep the resume you sent me and should a vacancy occur, especially on the Planning Staff, I certainly will be in touch.

Again, many thanks for your expression of interest.

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Sincerely,

Robert M. Gates

Director, Office of Policy and Planning

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Intelligence Community Staff/
HUMINT Tasking Office