

The Director of Central Intelligence
Washington, D.C. 20505

National Intelligence Council

SP - 138/84
17 July 1984

MEMORANDUM FOR: Director of Soviet Analysis

SUBJECT: Appreciation

[Redacted]

I want to commend the performance of [Redacted] for his contributions to the chapter of NIE 11-3/8-83 covering trends in Soviet capabilities for nuclear conflict. Again this year, [Redacted] exhibited his depth of understanding of Soviet strategic forces and their weapons acquisition process. His analytical talents and his writing skills were essential to the completion of this important national intelligence product. Please convey to him my appreciation for his outstanding contribution.



Robert M. Gates
Chairman

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SP - 138/84

SUBJECT: Appreciation

Distribution:

Orig - D/SOVA

1 - UNCODED SOVA

1 - NIO/SP

1 - NIC/Registry

NIO/SP: (29Jun84) (Rev 3Jul84--mat)

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The Director of Central Intelligence
Washington, D.C. 20505

National Intelligence Council

SP - 139/84
17 July 1984

MEMORANDUM FOR: Director of Soviet Analysis

SUBJECT: Appreciation

[Redacted]

I want to commend the performance of [Redacted] for his contributions to the preparation of NIE 11-3/8-83. [Redacted] drafted the chapters of the NIE covering Soviet operational doctrine, strategy and plans for nuclear conflict. He made important improvements over last year's NIE in his treatment of these subjects, some aspects of which are highly controversial, demonstrating the depth of his understanding of the evidence and analyses bearing on Soviet plans and capabilities for nuclear conflict. He was also able to restructure the material to add to the flow and readability of the Estimate. Please extend to [Redacted] my appreciation for his outstanding performance.

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Robert M. Gates
Chairman

SP - 139/84

SUBJECT: Appreciation

Distribution:

- Orig - D/SOVA
- 1 - SOVA
- 1 - NIO/SP
- 1 - NIC/Registry

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NIO/SP (29Jun84) (Rev 3Jul84--mat)

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The Director of Central Intelligence
Washington, D.C. 20505

National Intelligence Council

SP - 140/84
17 July 1984

MEMORANDUM FOR: Director of Scientific and Weapons Research

SUBJECT: Appreciation

[Redacted]

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I want to commend the performance of [Redacted] as the DDI representative on NIE 11-3/8-83. His knowledge of Soviet strategic forces and the interpretations and analyses he contributed on developments in Soviet programs were essential to the successful completion of this complex Estimate. Please extend to [Redacted] my appreciation for his outstanding performance.

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Robert M. Gates
Chairman

SP - 140/84

SUBJECT: Appreciation

Distribution:

Orig - D/OSWR

1 - OSWR

1 - NIO/SP

1 - NIC/Registry

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NIO/SP (29Jun84) (Rev 3Jul84--mat)

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The Director of Central Intelligence
Washington, D.C. 20505

National Intelligence Council

SP - 141/84
17 July 1984

MEMORANDUM FOR: Director of Soviet Analysis

SUBJECT: Appreciation



I want to commend the performance of [redacted] for his assistance to the NIO/SP, and to the DDI's representative, in the preparation of NIE 11-3/8-83. His interpretation and analyses, many of them on controversial issues, were essential to the successful completion of this complex Estimate. Please extend to [redacted] my appreciation for his outstanding performance on this Estimate, and his record of excellent service to the national intelligence process.

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A handwritten signature in black ink, appearing to read 'Bob Gates', positioned above the typed name.

Robert M. Gates
Chairman

SP - 141/84

SUBJECT: Appreciation

Distribution:

Orig - D/SOVA

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1 - NIO/SP

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NIO/SP: (29Jun84) (Rev 3Jul84--mat)

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The Director of Central Intelligence
Washington, D.C. 20505

National Intelligence Council

SP - 142/84
17 July 1984

MEMORANDUM FOR: Director of Soviet Analysis

SUBJECT: Appreciation

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[redacted]
I would like to commend the performance of [redacted] for his important contributions to NIE 11-3/8-83. His assistance in quickly modifying the projections of future Soviet strategic forces appearing in the Estimate helped us keep pace with the many substantive changes made during the course of preparing the NIE. Please convey to [redacted] my appreciation for his outstanding performance.

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Robert M. Gates
Chairman

SP - 142/84

SUBJECT: Appreciation

Distribution:

Orig - D/SOVA

1 - State/INR

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NIO/SP: (29Jun84) (Rev 3Jul84--mat)

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The Director of Central Intelligence

Washington, D.C. 20505

National Intelligence Council

SP - 143/84
17 July 1984

MEMORANDUM FOR: Director of Current Production and Analytic Support

SUBJECT: Appreciation

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1. I would like to commend the performance of the personnel in the Publications Center for their work on NIE 11-3/8-83. Every year they play a vital role in the publication of this critical and largest National Intelligence Estimate consisting of hundreds of pages of text and tables. This year their outstanding preparation and editing of the many iterations of these pages is to be especially commended because, with the heavy burden placed on their office with the large increase in the number of NIEs published, NIE 11-3/8-83 was completed with the same high professional efforts as before.

2. I would especially like to commend [redacted] Publications Officer, who was responsible for bringing everything together and whose tireless and extra efforts were needed more than ever in order to publish NIE 11-3/8. [redacted] showed excellent managerial skills in working with the printing plant, ETEK and registry to insure that the drafts were typed and disseminated and the final report prepared. She also worked closely with the NIO/SP and management team on the schedule, procedures, and drafts. Please convey to [redacted] my appreciation for her superb performance.

3. I would like to commend [redacted] Editor, who superbly edited and organized this year's Estimate and who so ably helped out and kept things moving when [redacted] was not available. I would also like to cite for their outstanding assistance, [redacted] Senior Editor; [redacted] Publications Officer; [redacted] Publications Typist; [redacted] Typist; and all those in the ETEK group who helped in the final preparation. Please convey to each of them my appreciation for their outstanding performance.

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Robert M. Gates
Chairman

SP - 143/84

SUBJECT: Appreciation

Distribution:

Orig - D/CPAS

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1 - NIC/Registry

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NIO/SP [redacted] (29Jun84) (Rev 3Jul84--mat)

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The Director of Central Intelligence
Washington, D.C. 20505

National Intelligence Council

SP - 144/84
17 July 1984

MEMORANDUM FOR: Director of Current Production and Analytic Support

SUBJECT: Appreciation

[Redacted]

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I would like to commend the performance of those personnel in the Special Publications Branch of the Design Center who worked on NIE 11-3/8-83. This year's Estimate involved over 50 graphics in Volumes I and II, many of them new. I would especially like to thank [Redacted] Designer, who put so much extra effort and skill into the preparation. I would also like to commend the work of [Redacted] Designer, and [Redacted] Technician, for their efforts and the Branch Chief, [Redacted] who coordinated this activity. Please convey to each of them my appreciation for their outstanding performance.

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Robert M. Gates
Chairman

SP - 144/84

SUBJECT: Appreciation

Distribution:

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NIO/SP (29Jun84) (Rev 3Jul84--mat)

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The Director of Central Intelligence
Washington, D.C. 20505

National Intelligence Council

SP - 145/84
17 July 1984

MEMORANDUM FOR: Director of Current Production and Analytic Support

SUBJECT: Appreciation

[Redacted]

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I would like to commend the performance of personnel in the Cartography Division for their work on NIE 11-3/8-83. Again this year, NIE 11-3/8 required the use of about 30 maps. I want to commend cartographers [Redacted]

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[Redacted] for the very professional and timely preparation of these maps. I would also like to thank [Redacted]

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[Redacted] for their efforts in preparing these maps. Please convey to each of them my appreciation for their outstanding performance.

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Robert M. Gates
Chairman

SP - 145/84

SUBJECT: Appreciation

Distribution:

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- 1 -

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NIO/SP (29Jun84) (Rev 3Jul84--mat)

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The Director of Central Intelligence

Washington, D.C. 20505

National Intelligence Council

SP - 146/84
17 July 1984

MEMORANDUM FOR: Director of Soviet Analysis

SUBJECT: Appreciation

[Redacted]

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I want to commend the performance of [Redacted] for his preparation of the chapter of NIE 11-3/8-83 covering projections of future Soviet forces. We had alternative future Soviet force projections based on differing assumptions about Soviet intentions and capabilities, as well as constraints from arms control. He was able to adjust the quantitative projections rapidly to keep pace with evolving substantive judgments about Soviet weapons programs. Please extend to him my appreciation for his outstanding performance on this Estimate, and his record of excellent service to the national intelligence process.



Robert M. Gates
Chairman

SP - 146/84

SUBJECT: Appreciation

Distribution:

Orig - D/SOVA

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1 - NIC/Registry

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NIO/SP (29Jun84) (Rev 3Jul84--mat)

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The Director of Central Intelligence

Washington, D.C. 20505

National Intelligence Council


17 July 1984

Lieutenant General James A. Williams, USA
Director, Defense Intelligence Agency
Department of Defense
The Pentagon
Washington, D.C. 20301

Dear Jim:

I want to commend the performance of [redacted] DIA/DE for his contributions to NIE 11-3/8-83. In preparing that part of the Estimate describing and analyzing Soviet strategic offensive force programs, he demonstrated his extensive knowledge of developments in Soviet strategic forces and the Soviet weapon acquisition process. This particular chapter is among the most difficult to draft, because of the large amount of rapidly changing evidence on these Soviet programs. His contributions were essential to the successful completion of this complex Estimate. Please extend to [redacted] my appreciation for his outstanding performance.

Sincerely,


Robert M. Gates
Chairman

cc: [redacted]

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NIC-03855/84/10
SP - 147/84

LTR of appreciation to DIA for

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Distribution:

- Orig - LTG J. A. Williams, D/DIA
- 1 - DIA/DE
- 1 - NIO/SP
- 1 - NIC/Registry

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NIO/SP (29Jun84) (Rev 3Jul84--mat)

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The Director of Central Intelligence

Washington, D.C. 20505

National Intelligence Council

17 July 1984

Lieutenant General James A. Williams, USA
Director, Defense Intelligence Agency
Department of Defense
The Pentagon
Washington, D.C. 20301

Dear Jim:

I want to commend the performance of [redacted] DIA/DE for his contributions to the preparation of NIE 11-3/8-83. [redacted] extensive knowledge of Soviet strategic defenses was of great assistance this year in the chapter on future force projections. There were diverse views on the defensive forces and his efforts resulted in an excellent means for portraying these views in the Estimate. [redacted] record of continued service to the national intelligence process is truly outstanding.

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Sincerely,



Robert M. Gates
Chairman

cc:

[redacted]

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NIC-03855/84/11
SP - 148/84

LTR of appreciation to

DIA for

STAT

Distribution:

- Orig - LTG J. A. Williams, D/DIA
- 1 - DIA/DE
- 1 - NIO/SP
- 1 - NIC/Registry

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NIO/SP

(2Jul84) (Rev 3Jul84--mat)

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The Director of Central Intelligence
Washington, D.C. 20505

National Intelligence Council


17 July 1984

Lieutenant General James A. Williams, USA
Director, Defense Intelligence Agency
Department of Defense
The Pentagon
Washington, D.C. 20301

Dear Jim:

I want to commend the performance of [redacted] DIA/DE as the
DIA representative to NIE 11-3/8-83. He provided strong representation for
DIA views on the important new developments and analyses and force projections
addressed in this year's Estimate. His contributions showed a depth of
understanding of all aspects of Soviet strategic forces. Please convey to him
my appreciation for his outstanding performance on this Estimate, and his
record of excellent service for many years on NIEs.

Sincerely,



Robert M. Gates
Chairman

cc: [redacted] DIA/DE

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NIC-03855/84/12
SP - 149/84

LTR of appreciation to LTG Williams, DIA for

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Distribution:

- Orig - LTG. J. A. Williams, DIA
- 1 - DIA/DE
- 1 - , DIA/DE
- 1 - NIO/SP
- 1 - NIC/Registry

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NIO/SP: (2Jul84) (Rev 3Jul84--mat)

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The Director of Central Intelligence

Washington, D.C. 20505

National Intelligence Council


17 July 1984

Major General James C. Pfautz, USAF
Assistant Chief of Staff, Intelligence
Department of the Air Force
The Pentagon
Washington, D.C. 20330

Dear Jim:

I want to commend the performance of Major John D. Wolf for his contributions to NIE 11-3/8-83. His experience in USAF operational planning and his thorough understanding of Soviet strategic programs were reflected in numerous proposals for the descriptions and analyses in the NIE. His contribution was essential to the successful completion of this complex Estimate. Please convey to him, and those who supported his efforts, my appreciation for their outstanding performance.

Sincerely,


Robert M. Gates
Chairman

cc: Major John D. Wolf

NIC-03855/84/13
SP - 150/84

LTR of appreciation to MG Pfautz, AF/ACSI for John D. Wolf

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Distribution:

- Orig - MG J. C. Pfautz, AF/ACSI
- 1 - Maj. John D. Wolf, AF/ACSI
- 1 - NIO/SP
- 1 - NIC/Registry

NIO/SP (2Jul84) (Rev 3Jul84--mat)

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The Director of Central Intelligence

Washington, D.C. 20505

National Intelligence Council

17 July 1984

Rear Admiral John L. Butts
Director of Naval Intelligence
Department of the Navy
The Pentagon
Washington, D.C. 20350

Dear John:

I want to commend the performance of Mr. Eugene E. Rodenburg for his contributions to NIE 11-3/8-83. His understanding of Soviet strategic programs and his presentation of the results of DNI analyses were essential contributions to this complex Estimate. Because Mr. Rodenburg is retiring, I would like to note the significant contribution he has made not only to this Estimate, but to the Estimates of the past 16 years. The Navy has been well represented by Mr. Rodenburg. Please convey to Mr. Rodenburg my appreciation for his outstanding performance and my best wishes on his retirement.

Sincerely,



Robert M. Gates
Chairman

cc: Eugene E. Rodenburg

NIC-03855/84/14
SP - 151/84

LTR of appreciation to RAdm Butts, Navy for Eugene E. Rodenburg

Distribution:

- Orig - RAdm. J. L. Butts, D/NI
- 1 - Eugene E. Rodenburg, Navy/OP-009
- 1 - NIO/SP
- 1 - NIC/Registry

NIO/SP

(2Jul84) (Rev 3Jul84--mat)

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The Director of Central Intelligence
Washington, D.C. 20505

National Intelligence Council

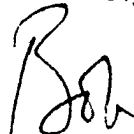
17 July 1984

Lieutenant General Lincoln D. Faurer, USAF
Director, National Security Agency
Ft. George G. Meade, Maryland

Dear Linc:

I want to commend the performance of [redacted] for his contributions as NSA's representative on NIE 11-3/8-83. Again this year, [redacted] made significant contributions to the successful completion of this complex Estimate, with his interpretations of evidence and his judgments on Soviet strategic force developments. Please extend to him my appreciation for his outstanding performance.

Sincerely,



Robert M. Gates
Chairman

cc: [redacted]

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NIC-03855/84/15
SP - 152/84

LTR of appreciation to LTG Faurer, NSA for

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Distribution:

- Orig - LTG L. D. Faurer, D/NSA
- 1 - NSA/A051
- 1 - NIO/SP
- 1 - NIC/Registry

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NIO/SP (2Jul84) (Rev 3Jul84--mat)

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The Director of Central Intelligence
Washington, D.C. 20505

National Intelligence Council

17 July 1984

Mr. Hugh Montgomery
Director
Bureau of Intelligence and Research
Department of State
2201 'C' Street, NW
Washington, D.C. 20520

Dear Hugh:

I want to commend the performance of Mr. Vann H. VanDiepen for his contributions as INR representative on NIE 11-3/8-83. Again this year, his understanding of Soviet policies and strategic programs and his presentation of INR positions made important contributions to this complex Estimate. Please convey to Mr. VanDiepen my appreciation for his outstanding performance.

Sincerely,



Robert M. Gates
Chairman

cc: Vann H. VanDiepen

NIC-03855/84/16
SP - 153/84

LTR of appreciation to Montgomery, State/INR for Vann H. VanDiepen

Distribution:

- Orig - H. Montgomery, State/INR
- 1 - Vann H. VanDiepen, State/INR
- 1 - NIO/SP
- 1 - NIC/Registry

NIO/SP: (2Jul84) (Rev 3Jul84--mat)

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The Director of Central Intelligence

Washington, D.C. 20505

National Intelligence Council

17 July 1984

Lieutenant General William E. Odom, USA
Assistant Chief of Staff for Intelligence
United States Army
The Pentagon
Washington, D.C. 20310

Dear Bill:

I want to commend the performance of Dr. Robert L. Arnett for his contribution to NIE 11-3/8-83. His understanding of Soviet strategic programs, his presentation of the results of analyses of ACSI, Army and his liaison with the Missile Intelligence Agency on substantive issues were essential contributions to this complex Estimate. Please convey to Dr. Arnett my appreciation for his outstanding performance.

Sincerely,



Robert M. Gates
Chairman

cc: Robert L. Arnett

NIC-03855/84/17
SP - 154/84

LTR of appreciation to LTG W. E. Odom, Army for Robert L. Arnett

Distribution:

- Orig - LTG W. E. Odom, Army/ACSI
- 1 - Robert L. Arnett, Army/ACSI
- 1 - NIO/SP
- 1 - NIC/Registry

NIO/SP: (2Jul84) (Rev 3Jul84--mat)

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