



**DEFENSE INTELLIGENCE AGENCY
WASHINGTON, D.C. 20301-6111**

19 September 1986

MEMORANDUM FOR ~~SECRETARY TO~~
~~THE DIRECTOR OF CENTRAL INTELLIGENCE~~

STAT

SUBJECT: DCI's 26 September Address to DIA
25th Anniversary Dinner

I attach for your use a draft of proposed remarks by the Director of Central Intelligence at DIA's 25th Anniversary Dinner next week. These remarks have been reviewed by General Perroots. I do hope they will give you what you need to prepare a draft text for Mr. Casey.

Deputy Director for
External Relations

STAT

695-7646 or 695-7696

Original
DIA SUBMISSION

DIA 25TH ANNIVERSARY
DCI'S DINNER ADDRESS
25TH ANNIVERSARY DINNER

26 SEPTEMBER 1986

ADDRESS BY THE DIRECTOR OF CENTRAL INTELLIGENCE

GENERAL PERROOTS, MRS. PERROOTS, DISTINGUISHED GUESTS FELLOW
INTELLIGENCE PROFESSIONALS, LADIES AND GENTLEMEN,

LENNY, I'VE BEEN TAKING NOTES DURING YOUR ELOQUENT AND
GENEROUS WORDS OF INTRODUCTION. I'M NOT ALWAYS PERCEIVED THAT
WAY. AS PART OF OUR PARTNERSHIP, WHICH YOU SO CORRECTLY
DESCRIBE, I THINK I'LL HAVE THOSE WORDS MADE REQUIRED READING AT
CIA.

I AM DELIGHTED TO BE WITH YOU THIS EVENING. INDEED, I PLACE
THE GREATEST IMPORTANCE ON THE SIGNIFICANCE OF THIS 25TH
ANNIVERSARY OF THE DEFENSE INTELLIGENCE AGENCY. AS I ARRIVED
THIS EVENING AND LOOKED UP AT THE STRIKING, STREAMLINED,
PROFESSIONAL FACE OF THE DEFENSE INTELLIGENCE ANALYSIS CENTER, I
THOUGHT HOW PARTICULARLY APPROPRIATE IT IS THAT YOU HAVE CHOSEN

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FIGHT TERRORISM AT ITS ROOTS, WE MUST BE CONTENT ONLY TO COPE WITH TERRORISM'S EFFECTS -- NOT ITS CAUSE. AND THAT WILL NOT BE ENOUGH.

IN THE BATTLE AGAINST TERRORISM, THE DEFENSE INTELLIGENCE AGENCY HAS EARNED THE ADMIRATION OF THE INTELLIGENCE COMMUNITY AND THE NATION. IT IS PART OF OUR PROFESSION NOT PUBLICLY TO PARADE OUR SUCCESSES, BUT SUCCESSES THERE HAVE BEEN. MORE IMPORTANTLY, AS WE LOOK TO THE FUTURE, THERE IS A DEEP COMMITMENT ON MY PART, ON THE PART OF GENERAL PERROOTS, ON THE PART OF THE MEN AND WOMEN WHO FORM OUR GREAT INTELLIGENCE COMMUNITY TO MEET THE TERRORIST CHALLENGE, AND IF WE PERSEVERE WE WILL SUCCEED.

AMERICANS LOOK TO THEIR INTELLIGENCE COMMUNITY MORE THAN EVER BEFORE TO CONTRIBUTE TO THE ADVANCEMENT OF OUR NATIONAL INTERESTS, TO CONTRIBUTE TO THE NATIONAL EFFORT REQUIRED TO REALIZE CONTINUING PEACE AND GREATER GLOBAL STABILITY. THE MANDATE FOR THE DEFENSE INTELLIGENCE AGENCY'S NEXT 25 YEARS IS

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FULL AND IT IS CLEAR. I SALUTE YOU ON THIS MOST IMPORTANT 25TH
ANNIVERSARY, I APPLAUD YOUR ACHIEVEMENTS, AND I WISH THE DEFENSE
INTELLIGENCE AGENCY ALL FUTURE SUCCESS. I KNOW YOU WILL
SUCCEED.

THANK YOU.

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THIS NEW CENTER OF INTELLIGENCE EXCELLENCE AS THE SETTING FOR YOUR 25TH ANNIVERSARY INAUGURAL DINNER, AND HOW DRAMATICALLY AND EFFECTIVELY THIS NEW HEADQUARTERS COMPLEX -- THE DIAC -- ATTESTS TO THE HIGH STANDING AND ACCOMPLISHMENTS OF DIA WITHIN THE INTELLIGENCE COMMUNITY.

EARLIER THIS YEAR, AMERICANS JOINED IN ANOTHER CELEBRATION -- TO BE SURE, ON A LARGER SCALE THAN THE EVENTS OF THESE NEXT FEW DAYS -- BUT A CELEBRATION VERY MUCH IN THE SAME SPIRIT AS YOUR 25TH ANNIVERSARY. ON JULY 3, AS HE PREPARED TO LIGHT THE TORCH OF THE STATUE OF LIBERTY ON HER 100TH ANNIVERSARY, THE PRESIDENT CHOSE WORDS THAT ARE EQUALLY APPLICABLE THIS EVENING:

"FOR LOVE OF LIBERTY," HE SAID, "OUR FOREBEARS -- COLONISTS FEW IN NUMBER AND WITH LITTLE TO DEFEND THEMSELVES, FOUGHT A WAR FOR INDEPENDENCE WITH WHAT WAS THEN THE WORLD'S MOST POWERFUL EMPIRE. FOR LOVE OF LIBERTY, THOSE WHO CAME BEFORE US TAMED A VAST WILDERNESS AND BRAVED HARDSHIPS WHICH, AT TIMES, WERE BEYOND THE LIMITS OF HUMAN ENDURANCE. FOR LOVE

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OF LIBERTY, A BLOODY AND HEART-WRENCHING CIVIL WAR WAS
FOUGHT. AND, FOR LOVE OF LIBERTY, AMERICANS CHAMPIONED AND
STILL CHAMPION, EVEN IN TIMES OF PERIL, THE CAUSE OF HUMAN
FREEDOM IN FAR-OFF LANDS."

LOVE OF LIBERTY AND THE CAUSE OF HUMAN FREEDOM ARE WHAT THE
DEFENSE INTELLIGENCE AGENCY IS ALL ABOUT. LOVE OF LIBERTY AND
THE CAUSE OF FREEDOM ARE AT THE HEART OF THE WORDS DIA HAS CHOSEN
TO MARK THIS 25TH ANNIVERSARY --THE WORDS 'COMMITTED TO
EXCELLENCE IN DEFENSE OF THE NATION.' THE PRESIDENT COMMENDS YOU
ON THE CHOICE OF THOSE WORDS. AS PRESIDENT AND COMMANDER IN
CHIEF, HE HAS THE GREATEST APPRECIATION FOR THE CONTRIBUTIONS THE
DEFENSE INTELLIGENCE AGENCY IS MAKING TO THE DEFENSE OF THE FREE
WORLD AND THE PRESERVATION OF PEACE, AND HE HAS ASKED ME TO
CONVEY TO YOU HIS GREETINGS AND VERY BEST WISHES ON THIS OCCASION
OF SUCH IMPORTANCE TO DIA AND THE NATION.

AS ANY INTELLIGENCE PROFESSIONAL KNOWS, THE INTELLIGENCE
COMMUNITY HAS NOT ALWAYS HAD A STRONG MANDATE CLEAR IN DIRECTION

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AND WEIGHTY IN RESPONSIBILITY. THROUGH THE DECADES, IN FACT THROUGH THE CENTURIES, WE HAVE SEEN DRAMATIC EBB AND FLOW IN THE TRUST PLACED IN INTELLIGENCE AND THE IMPORTANCE ACCORDED INTELLIGENCE. WE ARE PRIVILEGED INDEED TO SERVE A PRESIDENT WHO GIVES INTELLIGENCE A PRIORITY SECOND TO NONE. IT IS A SOURCE OF GREAT PROFESSIONAL SATISFACTION TO ME THAT YOUR 25TH ANNIVERSARY CEREMONIES WILL INCLUDE THE DEDICATION OF A PLAQUE BEARING THE PRESIDENT'S WORDS, "LET US NEVER FORGET, GOOD INTELLIGENCE SAVES AMERICAN LIVES AND PROTECTS OUR FREEDOM."

THOSE WORDS ACCOMPANIED THE SIGNING BY THE PRESIDENT OF EXECUTIVE ORDER 12333 ON UNITED STATES INTELLIGENCE ACTIVITIES IN DECEMBER 1981, AN EXECUTIVE ORDER DECLARING THAT

"TIMELY AND ACCURATE INFORMATION ABOUT THE ACTIVITIES, CAPABILITIES, PLANS AND INTENTIONS OF FOREIGN POWERS, ORGANIZATIONS AND PERSONS, AND THEIR AGENTS, IS ESSENTIAL TO THE NATIONAL SECURITY OF THE UNITED STATES. ALL REASONABLE AND LAWFUL MEANS MUST BE USED TO ENSURE THAT THE UNITED

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STATES WILL RECEIVE THE BEST INTELLIGENCE POSSIBLE."

THAT INTELLIGENCE ORDER PROVIDED THE BEDROCK FOR THE STRUCTURE OF THE INTELLIGENCE COMMUNITY IN WHICH WE SERVE TOGETHER TODAY; IT PROVIDED THE MANDATE FOR THE WORK AND THE REBUILDING OF THE COMMUNITY, AND IT SET FORTH THE MISSION OF EACH MEMBER OF THE COMMUNITY IDENTIFYING IN CLEAR, STRAIGHTFORWARD LANGUAGE THE CENTRAL ROLE TO BE PLAYED BY DIA:

- SUPPORT TO THE SECRETARY OF DEFENSE AND THE CHAIRMAN OF THE JOINT CHIEFS OF STAFF,
- THE COLLECTION AND PRODUCTION OF MILITARY AND MILITARY-RELATED INTELLIGENCE FOR DEFENSE CONSUMERS,
- THE COLLECTION AND PRODUCTION OF MILITARY INTELLIGENCE FOR NATIONAL FOREIGN INTELLIGENCE AND COUNTERINTELLIGENCE PRODUCTS,
- THE COORDINATION OF DEFENSE INTELLIGENCE COLLECTION REQUIREMENTS, AND
- THE MANAGEMENT OF THE DEFENSE ATTACHE SYSTEM.

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THE REQUIREMENTS OF DEFENSE INTELLIGENCE ARE IMMENSE, AND THE WORDS OF THE INTELLIGENCE EXECUTIVE ORDER MANDATE RECONFIRM THE WISDOM OF THE DECISION TAKEN 25 YEARS AGO TO CREATE THE DEFENSE INTELLIGENCE AGENCY. THAT DECISION -- THE MOST SIGNIFICANT ORGANIZATIONAL DEVELOPMENT IN MILITARY INTELLIGENCE SINCE WORLD WAR II -- RECOGNIZED THAT A DEFENSE INTELLIGENCE AGENCY WAS MOST IMPORTANTLY REQUIRED TO:

--UNIFY THE INTELLIGENCE EFFORTS OF THE ENTIRE DEPARTMENT OF DEFENSE,

--STRENGTHEN DEPARTMENT OF DEFENSE CAPABILITIES FOR THE COLLECTION, PRODUCTION AND DISSEMINATION OF INTELLIGENCE,

--PROVIDE FOR THE MOST EFFICIENT ALLOCATION OF DEPARTMENT OF DEFENSE INTELLIGENCE RESOURCES,

--IMPROVE THE MANAGEMENT OF THOSE RESOURCES, AND

--ENSURE THE MOST EFFECTIVE DEFENSE CONTRIBUTION TO THE NATION'S BROADER INTELLIGENCE EFFORT.

IN THE YEARS THAT I HAVE BEEN PRIVILEGED TO SERVE AS THE

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DIRECTOR OF CENTRAL INTELLIGENCE AND TO WORK WITH GENERAL PERROOTS, HIS PREDECESSORS AND THE PERSONNEL OF DIA, I HAVE OBSERVED THE DEFENSE INTELLIGENCE AGENCY RISE WITH GREAT PROFESSIONAL SKILL TO MEET EACH NEW CHALLENGE AND TO ACCEPT EACH NEW RESPONSIBILITY. I KNOW AT FIRST HAND FROM MY CONTACTS THE YEAR-AROUND WITH SECRETARY WEINBERGER AND ADMIRAL CROWE, FROM MY CONSULTATIONS WITH THE CONGRESS, FROM MY VISITS TO THE COMMANDERS IN CHIEF OF THE UNIFIED AND SPECIFIED COMMANDS AND TO OUR MILITARY FORCES IN THE FIELD, AND FROM MY CONSULTATIONS WITH OUR ALLIES OF THE VERY HIGH ESTEEM IN WHICH DIA IS HELD AND OF THE RELIANCE THAT KEY CONSUMERS OF DEFENSE INTELLIGENCE PLACE ON DIA'S INTELLIGENCE PRODUCTIONS.

THERE CAN BE NO QUESTION THAT DIA IS A FULL AND VALUED PARTNER IN THE INTELLIGENCE COMMUNITY AS YOU CELEBRATE YOUR 25TH

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YEAR. RATHER, THE CRITICAL QUESTION BEFORE US IS HOW EACH OF US AS PARTNERS CAN BEST HARNESS AND BLEND OUR PROFESSIONAL CONTRIBUTIONS TO ACCOMPLISH THE VITALLY IMPORTANT MISSIONS THIS NATION EXPECTS OF US. IF WE ARE TO ACCOMPLISH THESE MISSIONS, WE MUST CONTINUE TO WORK TOGETHER TO ENHANCE INTELLIGENCE COLLECTION, ANALYSIS, PRODUCTION AND DISSEMINATION. TO THIS END, I HAVE REVAMPED THE NATIONAL INTELLIGENCE ESTIMATES PROCESS -- INTELLIGENCE ANALYSIS WHICH IS VITAL TO THE DECISIONMAKER -- WITH THE GOAL OF ENSURING THE INTEGRITY AND OBJECTIVITY OF EACH ESTIMATE, TOGETHER WITH ITS ACCURACY AND TIMELINESS. I HAVE EMPHASIZED THE IMPORTANCE I PLACE ON HAVING ALL MEMBERS OF THE INTELLIGENCE COMMUNITY PARTICIPATE IN THE ESTIMATES PROCESS, AND THE DEFENSE INTELLIGENCE AGENCY CONTINUES TO PLAY AN INCREASINGLY LARGER ROLE PARTICULARLY ON THOSE ESTIMATES REQUIRING YOUR EXPERT

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MILITARY INTELLIGENCE KNOWLEDGE. SECONDLY, AS YOU ARE WELL AWARE, I HAVE FOCUSED THE INTENSE ATTENTION OF THE COMMUNITY NOT ONLY ON THE SOVIET UNION'S MILITARY CAPABILITY BUT ALSO ON THE ABILITY THE SOVIETS HAVE SHOWN TO PROJECT THEIR POWER ABROAD THROUGH WORLDWIDE SUBVERSION AND INSURGENCY. A LARGE PART OF ENHANCED INFLUENCE IN THE WORLD COMES FROM THE ADEPT USE OF PROXY FORCES, ARMS SALES AND MILITARY ADVISERS AROUND THE WORLD. TO HELP COUNTER THIS, WE MUST CONTINUE TO ACQUIRE A GREATER KNOWLEDGE OF THE DYNAMICS INVOLVED IN INSURGENCY AND INSTABILITY -- AND TO DEVELOP ADVANCE WARNING OF POTENTIAL AREAS OF DESTABILIZATION AND INSTABILITY.

THERE ARE OTHER CRITICALLY IMPORTANT DIMENSIONS TO THE CHALLENGES POSED TO US BY THE USSR AND ITS WARSAW PACT ALLIES, CHALLENGES DEMANDING THE MOST TIMELY ACCURATE INTELLIGENCE POSSIBLE. TO CORRECT SHORTCOMINGS IN THEIR ARMED FORCES, THE SOVIETS HAVE COME TO RELY HEAVILY ON U.S. AND OTHER SOURCES IN FREE NATIONS FOR MUCH OF THE ADVANCED TECHNOLOGY EMPLOYED BY

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THEIR MILITARY SYSTEMS. THIS IS NOT A RANDOM EFFORT, BUT A MASSIVE, CENTRALLY CONTROLLED CAMPAIGN TO OBTAIN NEEDED PRODUCTS AND TECHNICAL KNOWLEDGE SELECTIVELY THROUGH LEGAL AND ILLEGAL MEANS. VIRTUALLY ALL OF THE 5,000 ONGOING SOVIET RESEARCH PRODUCTS WITH MILITARY APPLICATIONS ARE BENEFITTING TO SOME EXTENT FROM KNOWLEDGE AND DATA ACQUIRED FROM THE FREE WORLD. WE MUST REDOUBLE OUR EFFORTS AS AN INTELLIGENCE COMMUNITY --BUILDING ON THE PROGRAMS ALREADY UNDERWAY -- TO THWART THIS TECHNOLOGY TRANSFER SO DAMAGING TO THE NATION'S SECURITY. AS A NATION, WE ARE BY INSTINCT A GENEROUS AND TRUSTING PEOPLE. WE NEED TO SENSITIZE AND PROTECT OUR SCIENTISTS, ENGINEERS AND SALES FORCES AGAINST THESE TECHNOLOGY PICKPOCKETS, AGAINST DUMMY CUSTOMERS AND FORGED PAPERS USED TO FUNNEL VITAL EQUIPMENT AND KNOWLEDGE BEHIND THE IRON CURTAIN.

PERHAPS OF GREATEST IMPORTANCE, WE MUST ENHANCE OUR ABILITY, AS MEMBERS OF THE INTELLIGENCE COMMUNITY, TO HELP THIS GREAT NATION DEAL EFFECTIVELY WITH HEINOUS ACTS OF TERRORISM.

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IT HAS BEEN SAID THAT INTERNATIONAL TERRORISM IS A PITILESS WAR WITHOUT BORDERS. AS APOSTLES OF WANTON VIOLENCE AND DESTRUCTION, TERRORISTS STRIKE AT THE VERY HEART OF CIVILIZED LIVING. WHETHER CONDUCTING HIJACKINGS OF UNARMED CIVILIAN AIRCRAFT; BOMBINGS OF EMBASSIES, AIRPORTS, AND RESEARCH INSTITUTES; OR COLD-BLOODED MURDERS OF POLITICAL LEADERS, BUSINESSMEN, AND EVEN UNFORTUNATE PASSERSBY -- THE TERRORIST IS A RAVENOUS JACKAL PREYING UPON ORDERLY DEMOCRATIC SOCIETIES. IN THIS WAR ON HUMANITY, THE SO-CALLED "SOLDIERS" ARE THE TERRORISTS, THE TARGET IS THE MIND OF THE PUBLIC, AND THEIR WEAPON IS FEAR.

LET ME CONCLUDE WITH A FEW WORDS ABOUT HOW THE AMERICAN INTELLIGENCE COMMUNITY ASSESSES THIS DREADFUL SCOURGE, AND HOW I THINK WE SHOULD DEAL WITH IT.

WHAT THE TERRORIST DOES IS TO KILL, MAIM, KIDNAP, AND TORTURE. HIS VICTIMS MAY BE CHILDREN IN A SCHOOLROOM, INNOCENT TRAVELERS ON AIRPLANES, BUSINESSMEN RETURNING HOME FROM WORK,

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POLITICAL LEADERS, DIPLOMATS, SCHOLARS, CLERGY, INDUSTRIALISTS,
MILITARY OFFICERS -- VIRTUALLY ANYONE. THE DEFINING
CHARACTERISTICS OF THE TERRORIST IS HIS CHOICE OF METHOD. THE
TERRORIST INVARIABLY CHOSSES VIOLENCE AS THE INSTRUMENT OF FIRST
RESORT.

THE TERRORIST HAS DECLARED WAR ON THE MIND. IT IS THE
IMPRESSION OF BEING EVERYWHERE AND NOWHERE, OF STRIKING WITH
IMPUNITY AT WHOMEVER OR WHATEVER HE WILL, THAT GIVES THE
TERRORIST HIS REAL POWER. TO DO HIS EVIL WORK, THE TERRORIST
TAKES ADVANTAGE OF THE VERY CIVILIZATION HE SEEKS TO DESTROY.
THE TERRORIST DEPENDS UPON TWO FACTORS FOR SUCCESS IN CONDUCTING
HIS WAR ON THE MIND. BOTH OF THESE FACTORS, IRONICALLY, ARE
FOUND ONLY IN THE URBAN CENTERS OF THE OPEN SOCIETIES LIKE OURS
AND THOSE OF OUR FRIENDS AROUND THE WORLD.

WITH THE HELP OF A SPONSORING STATE, TERRORIST GROUPS ARE
ABLE TO USE MORE SOPHISTICATED TECHNIQUES BECAUSE OF STATE-FUNDED
TRAINING PROGRAMS AND TECHNICAL EXPERTISE. MOREOVER, THE GROUPS

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CAN EMPLOY MORE DEADLY, MORE DIFFICULT-TO-DETECT EQUIPMENT AND ARMS. THEY ALSO RECEIVE INTELLIGENCE, AND GET OFFICIAL TRAVEL DOCUMENTS -- SOMETIMES USED AS DIPLOMATIC COVER -- TO HIDE THEIR TRUE IDENTITIES. THIS SUPPORT MAKES IT EASY FOR TERRORISTS TO MASK MOVEMENTS AND MUNITIONS DELIVERIES -- AND THEN FIND SAFEHAVEN IN A SPONSORING STATE AFTER AN ATTACK. SO THE BACKING OF GOVERNMENTS ENORMOUSLY ESCALATES THE SCOPE AND POWER OF EVEN THE SMALLEST TERRORIST GROUPS. THERE IS MUCH MORE WE CAN DO, AND WILL TO COUNTER THE SCOURGE OF TERRORISM.

FIRST, WE CAN IMPROVE OUR INTELLIGENCE CAPABILITIES AND, AS A NATION, WORK TOGETHER MORE CLOSELY WITH OTHER COUNTRIES VICTIMIZED BY TERRORISM. SECOND, WE CAN WORK TOWARD A STRONGER LEGAL FRAMEWORK TO DEAL WITH TERRORIST ACTS AND WITH PROSECUTING TERRORISTS THEMSELVES. THIRD, THE INTERNATIONAL COMMUNITY CAN WORK TOGETHER TO ISOLATE TERRORIST GANGS AND THE STATES THAT SPONSOR THESE GANGS. IN THIS WAY, THE COMMUNITY OF CIVILIZED NATIONS CAN MORE EFFECTIVELY PREVENT TERRORIST VIOLENCE, PREEMPT

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HIS PLANS AND OPERATIONS, AND -- IF WE MUST -- RESPOND SWIFTLY AND APPROPRIATELY TO HIS ATTACKS.

WHAT THE TERRORISTS SO GRANDLY STYLE AS "A REVOLUTION WITHOUT BORDERS" IS, IN FACT, A BRUTAL, DEVASTATING AND INSIDIOUS WAR ON THE MIND. TERRORISM AS A WEAPON SYSTEM, TERRORISM AS A FOREIGN POLICY, TERRORISM AS AN INSTRUMENT OF POLITICAL CHANGE, MUST NOT BE ALLOWED TO WORK. THE IMPLICATIONS OF TERRORIST SUCCESS ARE TOO OMINOUS. TERRORIST SUCCESS WOULD PORTEND THE TWILIGHT OF INTERNATIONAL ORDER AND THE ADVENT OF GOVERNMENT BY TERROR.

THE REALITY -- THE BOTTOM LINE -- IS THAT TERRORISM AIMS AT THE VERY HEART OF CIVILIZATION. WE HAVE NO REALISTIC CHOICE BUT TO MEET IT, AND THAT MEANS HEAD ON. NOTHING ELSE WILL WORK. AND THE AIM OF THE TERRORISTS AND THE ULTIMATE OBJECTIVE FOR THOSE WHO SPONSOR, TRAIN, ENCOURAGE AND SUPPLY TERRORISTS, IS TO UNDERMINE OUR VALUES, SHATTER OUR SELF-CONFIDENCE, AND ULTIMATELY DESTROY OUR WAY OF LIFE. IN THE ABSENCE OF A NATIONAL WILL TO