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MEMO FOR THE RECORD OF THE CLARK COMMITTEE

27 January 1955

Office of Training

1. Colonel Miller evidently got out of the wrong side of the bed today, for in the initial discussion of the day (concerning the various courses available to Agency personnel) he blew his stack over the fact that Office of Training did not issue certificates of graduation upon completion of courses - and then pouted for the following few hours. As he put it, "I think the whole security aspect of not issuing a certificate to somebody completing a typing course is pure poppycock!"

2. Colonel Miller is intensely interested in what type of war training planning is underway to qualify people for emergency positions, not only within CIA but within the IAC. He told me privately that in his estimation (from a long view outlook) this should be our major training effort, especially insofar as language abilities are concerned.

3. Colonel Miller raised the question of the possible creation of a Deputy Director who would have direct control of both Office of Training and Personnel. He feels that better coordination of these two vital offices could be handled in a more efficient manner through such direction, especially insofar as the Career Service Program is concerned.

4. This has a direct bearing on a statement he made earlier in his office where he stated: "You have too much compartmentation in your Agency. Every Assistant Director operates his own Empire without regard to the other man's responsibilities. In fact, your Director has compartmented himself right out of a job - he doesn't exercise control over anybody! What he needs is a good staff, with his own Chief of Staff, G-3 and personal representatives who are in direct control of the actions of all of his offices!"

5. During the afternoon with Language and External Training, Colonel Miller continued his theory that whereas training facilities as they now exist are adequate within themselves, they are insufficiently attended by students which could and should be rectified by a clearer degree of control from some higher authority. In other words, courses should not be attended as much on a selective basis as compared to a directed basis such as found in the Armed Forces.

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