

Central Intelligence Agency



Washington, D. C. 20505

27 MAR 1986

NOTE FOR: Lt. Gen. William E. Odom, USA  
Director, National Security Agency  
Fort Meade, MD 20755

*Bill -*

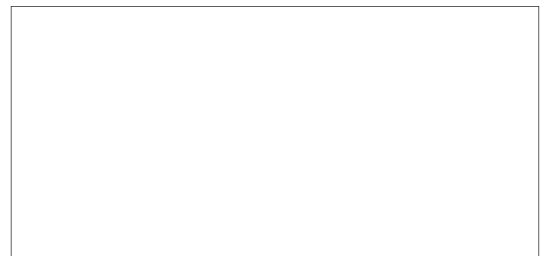
Attached is the paper on the development of Soviet doctrine that you reviewed last year. We appreciate and value your assistance and hope the study will prove useful to the Community's understanding of how and why the General Staff implements change. This is an area in which we are doing more work, including a study on whether new conventional weapon technologies have changed Soviet views on the nature of a war between the Pact and NATO. Once again, thanks for your assistance.

*Bob.*

Robert M. Gates  
Deputy Director for Intelligence

Attachment:  
SOV 86-10014JX

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NOTE FOR: General William Richardson  
Commanding General  
US Army Training and Doctrine Command  
Fort Monroe, VA 23651

*General Richardson*

The attached study is one we believe to be of particular interest to your command. It addresses how and why the Soviet General Staff implements change in their military doctrine. In addition, we are examining the impact new conventional weapon technologies are having on Soviet doctrine and hope to have a copy of this report to you later this year.

*Robert M. Gates*

Robert M. Gates  
Deputy Director for Intelligence

Attachment:  
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NOTE FOR:

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International Applications Office  
Directorate for Foreign Intelligence  
Defense Intelligence Agency  
Washington, D.C. 20301

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Attached is the paper on the development of Soviet doctrine that you reviewed for us last year. Your comments were most helpful, and we appreciate the time you took to draft a response. We hope that the paper will find a receptive audience and increase the Community's understanding of how and why the General Staff changes doctrine.

A handwritten signature in cursive script, appearing to read "Bob".

Robert M. Gates  
Deputy Director for Intelligence

Attachment:  
SOV 86-10014JX

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