

8 July 1980

MEMORANDUM FOR: Agency Long-Range Planning Group

25X1 FROM :
Special Assistant to the DDCI

SUBJECT : Tomorrow's Meeting

1. We will meet tomorrow at 9:00 in Room 4E05. Attached for discussion at that meeting are preliminary consolidated foreign policy and management issues based on inputs from the four directorates and the Comptroller.

2. We will discuss the issue lists and do a quick comparative analysis of similarities, differences, gaps, etc. We will also discuss further refinement of the issues over the next two or three weeks for presentation to EXCOM in early August.

3. We will discuss status of the inventories of existing planning processes/products, which will be presented to EXCOM.

4. A more complete package of the issues submitted by each directorate will be provided to you by the end of the week.



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A. Foreign Policy Issues (27)

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DDO

INFAC

DDSAT

DDA

Soviet domestic developments & relations with E. Europe
Cuban-supported revolution activity in C. America and Caribbean
Political instability in sub-Sahara Africa

1. Soviet strategic capabilities and intentions
2. Soviet conventional weapons developments
3. Expansion of Soviet goals
4. Soviet internal situation
5. Changed requirements on China

1. NUCINT I&W system

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Sino-Soviet-U.S. relations
Soviet military dynamics
Indochina
Terrorism

7. Intelligence on E. Europe
8. Third World
9. Technology transfer, nuclear proliferation
10. Competition for natural resources

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Afghanistan and Iran
Arab-Israeli conflict

Nuclear proliferation

B. Management Issues (39)

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CRAFT
Clandestine tech equipment
FOIA
CA infrastructure
Physical security (field)
Language training
Collection infrastructure

3. NFAC support to tactical field commanders
4. Improved quality of intel
5. DIA general support at Hqs.
6. NFAC/DDO covert action coordination
7. Planning for ADP needs
8. Office space requirements

1. Modernize FBIS
2. Expand FBIS coverage
3. NPIC upgrade

1. Secure voice commo
2. Expand transmission systems
3. Replace commo equip.
4. Replace OC message processing system
5. Develop/automate new financial systems
6. Integrated logistics management
7. Agency-wide ADP
8. Education in intel.
9. Info systems security
10. Records review methods

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* Asterisked issues were listed by the originating directorates in the opposite issue category

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PRELIMINARY CONSOLIDATED ISSUES LIST (UNRANKED)

A. Foreign Policy Issues (21)

- The need for sustained intelligence production concerning Soviet strategic weapons systems and strategies/policies for their deployment and use (NFAC) (DDO).
- The need for improved intelligence production concerning Soviet conventional weapons development and use as an instrument of foreign policy (NFAC) (DDO).
- The need for improved intelligence coverage concerning the expansion of Soviet goals and the more aggressive manifestations of Soviet foreign policy (NFAC).
- The need for greater depth in coverage of the Soviet internal situation - the economy and resultant political and security implications (NFAC) (DDO).
- the need for improved intelligence coverage of China reflecting both the increased importance of China and the changed collection conditions and requirements concerning her (NFAC).
- The need for improved intelligence coverage concerning our traditional allies (NFAC) (O/Compt).
- The need for improved intelligence coverage of Eastern Europe during this period of its increasing independence from the USSR (NFAC) (DDO).

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25X1 - The need for improved intelligence coverage of the flow of commercial and military technology, including that resulting in nuclear proliferation (NFAC); the need for intelligence concerning the intentions of "Second World" powers possessing or aspiring to nuclear status

- The need for improved intelligence and analysis concerning scarce natural resources and competition for them (NFAC), especially energy resources (DDO).

25X1 - The need for improved indications and warning capability based on the detection of Soviet nuclear weapons movements (DDS&T).

- The need for expanded intelligence collection and covert action capability to counteract Cuban-assisted revolutionary activity in Latin America (DDO).

- The need for improved intelligence coverage of political instability in Sub-Saharan Africa (DDO).

- The need for clandestine intelligence collection concerning Sino-Soviet relations (DDO).

- The need for clandestine intelligence collection concerning conditions in Indochina and the intentions of the Vietnamese leadership (DDO).

- The opportunity for expanded collection concerning international and transnational terrorist movements and for propaganda activity against them (DDO).

- The need for intelligence coverage of political instability in Afghanistan and Iran (DDO).

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- The need for intelligence coverage of the Arab-Israeli conflict (DDO).

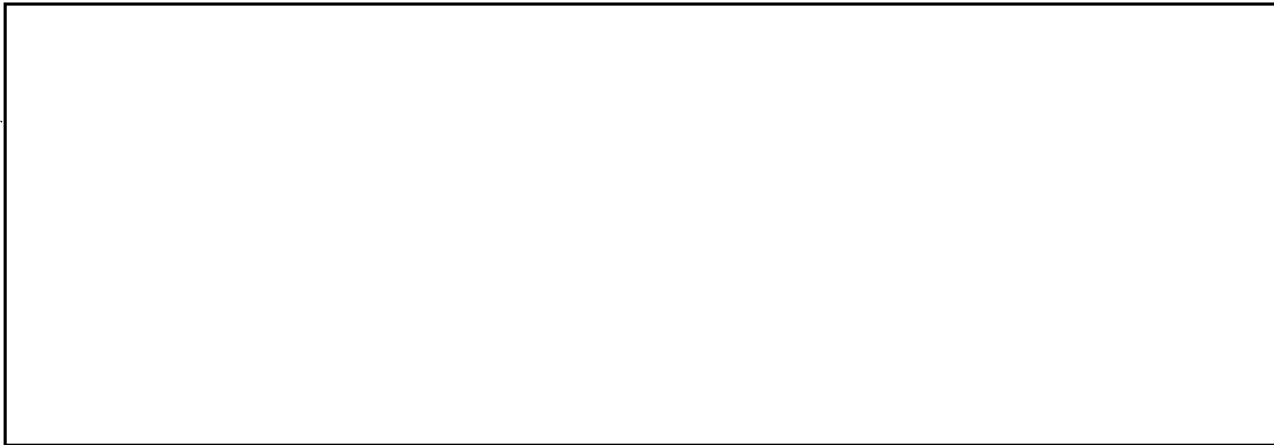


- The need for identification of the new socio-economic, political, and philosophical factors constituting the driving forces in international relations (O/Compt).

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25X1 B. Management Issues (36)



- The need for increased or re-distributed NFAC resources to meet the requirement for more support to tactical field commanders (NFAC).
- The need to improve overall quality of intelligence analysis as called for by OMB and Congress (NFAC).
- The need to strengthen the Administration Directorate's ability to provide general support in the Headquarters area (e.g., secure voice system, shuttle service to State Department; adequate guard force, rapidity of cable dissemination) (NFAC).
- The need for rigorous and formal DO/NFAC consultation and coordination on covert action matters (NFAC).
- The need for planned, significant growth toward fulfillment of extraordinary ADP requirements generated by substantive analytical problems of the 1980s (NFAC).
- The inadequacy of Headquarters office space for research personnel (NFAC).
- The growing need for FBIS to modernize its collection, processing, and publishing operations to be able to respond effectively to intelligence requirements (DDS&T).

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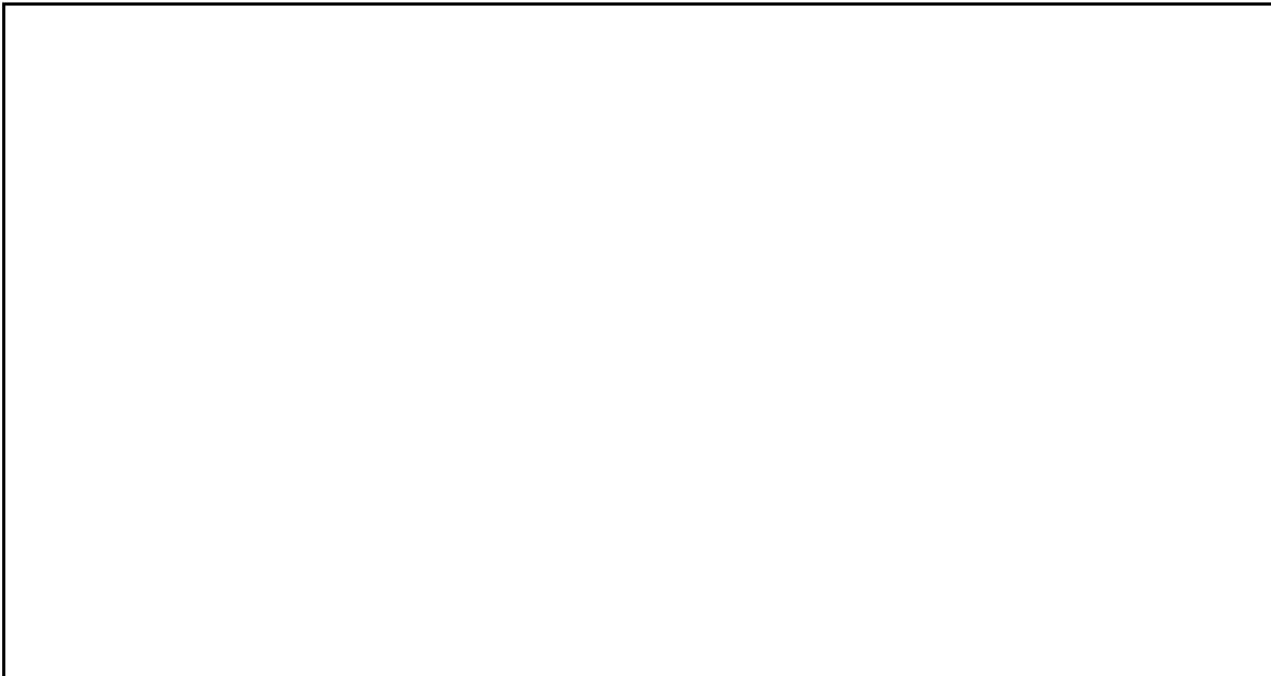
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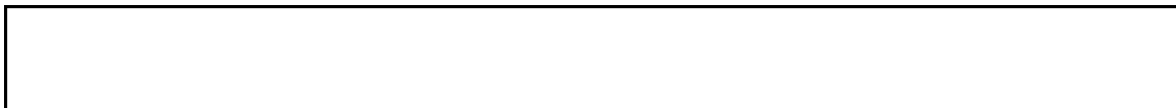
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- The Operations Directorate need for additional positions to rebuild or augment its intelligence collection infrastructure to meet additional requirements levied upon the Directorate (DDO).

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- The need for an automated operational and administrative support system in DO field stations (DDO).
- The need for a new generation of technical equipment for use in clandestine operations to improve security and expand operational opportunities (DDO).
- The need for additional funds and personnel to permit the DO to meet requirements of the FOIA and Privacy Act (DDO).
- The need for an expanded language training program for Operations Officers to meet increasing overseas requirements magnified by the retirement of language-qualified officers (DDO).

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- The need to acquire and retain adequately trained personnel in consideration of changing personnel requirements and the reduced availability pre-employment training (O/Compt).
- The need for increased availability of Agency secure voice communications to metropolitan and foreign locations (DDA).
- The need to expand our present transmission system to support modernization of the digital portion of our network (DDA).
- The need to replace existing communications equipment and switching systems with a telecommunications network which supports the information handling requirements of the Agency, the Intelligence Community, and others (DDA).
- The need to replace existing message processing systems in the Offices of Communications and Data Processing with an integrated system that will provide a comprehensive, automated, two-way message-handling and dissemination facility (DDA).
- The need to enhance existing or implement new financial and budgetary processes and to automate improvements, specifically in billpaying, payroll, accounting, and liaison (DDA).
- The need for definition and development of a Logistics Integrated Management System (LIMS) which will communicate inter-directorate and inter-agency on supply matters, integrate and streamline supply, procurement, and financial requirements, and provide data for a flexible management information system (DDA).

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- The need for Agency-wide information-handling and office automation capabilities (e.g., electronic filing and indexing and electronic mail (DDA).
- The need for education programs for entry, mid-, and senior-level personnel to systematically explore the history, organization, skills, policy, and functions of the practice of intelligence (DDA).
- The need for an improved CIA Information Systems Security Program to control the inadvertent or deliberate compromise of data in Agency and contractor information handling systems (DDA).
- The need for acceptably expeditious methods that will enable us, per E.O. 12065 requirements, to review 80 percent of our 20 year old permanent records in the Agency's Systematic Classification Review program by December 1986 and, starting in 1987, to re-review documents whose classification has been retained (DDA).

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