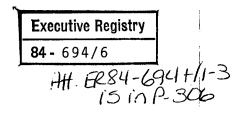
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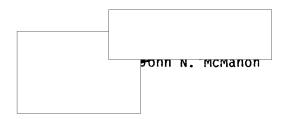
20 April 1984

Dr. William O. Baker The Security Affairs Support Association 80 West Street, Suite 110 Annapolis, Maryland 21401

Bill,

A European visit prevents me from attending the dinner in your honor with the Security Affairs Support Association. I wish to congratulate you on your award, just another of the many in your quiver. You should take great pride in the many and varied contributions you have made to our government community. I know that all of us who have watched our intelligence programs profit by your attention and suggestions are pleased to share in the tribute to you. With best wishes for continued good luck.

Regards,



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The Director of Central Intelligence

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Mr. Robert J. Hermann President The Security Affairs Support Association 80 West Street, Suite 110 Annapolis, Maryland 21401

Bob,

Thank you for your thoughtful invitation to join in the testimonial dinner in honor of Bill Baker.

STAT STAT

Unfortunately, I will be in Europe and unable to participate. I thank you for the thought, and also, through you, I wish to extend to him my congratulations.

Sincerely,

John N. McManon Acting Director

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March 22, 1984

Mr. John McMahon Deputy Director, Central Intelligence Central Intelligence Agency Washington, D.C. 20505

Dear MY *M*eMahon.

On Thursday evening, 3 May 1984, Dr. William O. Baker will receive our association award at a testimonial dinner in his honor at the Bolling Air Force Base Officers' Club. The Director of Intelligence, Mr. William J. Casey, will present the award.

More information about Dr. Baker and the SASA Awards Program is contained in our most recent newsletter, Colloquy, a copy of which is enclosed.

Your invitation to The Testimonial Dinner is We would like very much for you to be our guest on this special occasion.

Sincerely,

J. Hermann

President

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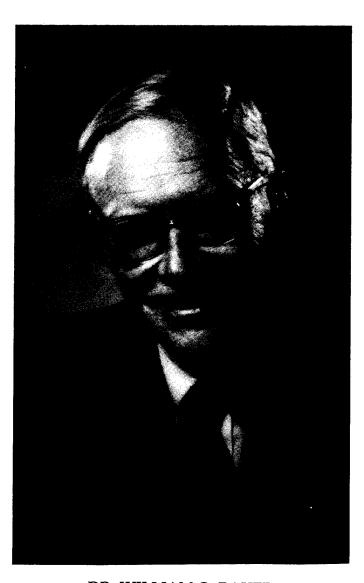
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Volume 5 Number 1

March 1984

SASA INAUGURATES AWARDS PROGRAM

Dr. William O. Baker To Be Honored As First Recipient



DR. WILLIAM O. BAKER

On Thursday evening, 3 May 1984, Dr. William O. Baker will receive the first association award for "Extraordinary service and exceptional accomplishments in support of the national intelligence endeavor." The award will be presented by Mr. William J. Casey, Director of Central Intelligence. The ceremony will take place during the testimonial dinner honoring Dr. Baker at the Bolling Air Force Base Officers Club. Dr. Baker, former President and Chairman of the Board, Bell Laboratories, until his retirement from that post in July 1980, has played a uniquely significant personal role in national security affairs for more than 30 years. Among his many intelligence and security commitments, Dr. Baker has served on the President's Foreign Intelligence Advisory board almost since its inception in 1956. He continues as a member of the present board. Few others can match his record of distinguished, self-less service in the national interest. It is therefore with great pride that SASA recognizes Dr. Baker as our first award recipient. We are also pleased to announce that future awards, to be scheduled annually, will be designated as "The William Oliver Baker Award". A special personalized medal honoring Dr. Baker is being struck for presentation at the ceremony.

Members of the PFIAB, the NFIB, the Congressional Intelligence Committees and other key military and government civilians are being invited to attend the testimonial dinner. Invitations to the SASA membership are being sent separately.

Further biographical data on Dr. Baker is contained elsewhere in this edition of Colloquy. Additional information on the SASA Awards Program is on page 2.

AWARD PROGRAM SASA Resolution

The SASA Board of Directors resolved as follows:

"WHEREAS, those components of the U.S. Government comprising the Intelligence Community have their own award systems and the DCI, on behalf of the National Foreign Intelligence Board, administers a system to bestow recognition upon individuals for service to the community as a whole, the Security Affairs Support Association now desires to supplement those existing systems by creating a new award. Such an award will recognize service or accomplishment of an extraordinary or highly exceptional nature, whether to the Intelligence Community or a component thereof, which benefits The Community as a whole.

In doing so, the Association intends such an award to serve as public recognition of service to the nation and at the same time, to encourage and acknowledge service on behalf of the national intelligence endeavor by those outside of government whose contributions to our national security have become increasingly important.

WHEREAS, Dr. William Oliver Baker personifies those attributes of extraordinary service and exceptional accomplishment in support of the national intelligence endeavor, the Association herewith resolves that he shall be the initial recipient of the SASA award.

BE IT FURTHER RESOLVED that because the Association desires to pay further tribute to Dr. Baker, future awards will be named in his honor — The William Oliver Baker Award. Henceforth, the Association will present the Baker Award/s annually to those whose service clearly accords with the high standards reflected in Dr. Baker's contribution. Announcement of the institution of the Baker Award will be made to the departments and agencies of the Federal government which comprise the Intelligence Community, to the President's Foreign Intelligence Advisory Board, and to the Scientific and Industrial Communities which actively cooperate in advancing the goals and objectives of the national intelligence endeavor."

THE WILLIAM OLIVER BAKER AWARD Purpose

The award has been inaugurated by SASA in order to promote excellence in the quality of the intelligence and national security activities of the United States Government and associated endeavors in the private sector by recognizing exceptional achievement by individuals contributing to these affairs.

Eligibility

Members of the government, or private industry, and of the academic community are eligible to receive the award provided that a substantial portion of their professional activity is devoted to national security affairs. No time limit will be set for the period of such service as is being recognized.

Recipients of departmental or community awards should be considered but it is not intended that the Baker Award duplicate in any way an existing award or award system. In the event that justification for a nomination rests primarily upon classified information, special arrangements will be made to accommodate it, but an unclassified version will be required for accompanying citation.

Selection Criteria

- Awardees will be selected on the basis of the following:
- Sustained excellence in their contribution to national security affairs over a considerable period of time, or a single achievement of extraordinary merit.
- Contributions in the scientific and technical disciplines or in other fields essential to the enhancement of national security interests.
- Technical enhancements of unusual significance, management proficiency of a high order, or the development or application of techniques that permit cost savings of substantial magnitude.

SELECTION PROCEDURES

Annually, the President of SASA will invite the departments and agencies of the Intelligence Community, the President's Foreign Intelligence Advisory Board and the Scientific, Industrial and Academic communities to nominate individuals considered best qualified for the award.

The nominations will be reviewed by an awards panel selected by the SASA Board of Directors. Representatives of the Secretary of State, Secretary of Defense, the PFIAB and the director of Central Intelligence will be asked to participate with the SASA panel annually in the final selection of awardee/s.

PRESENTATION

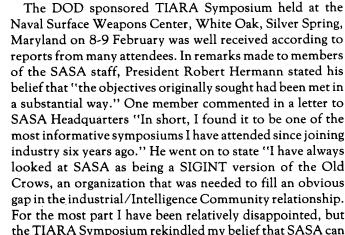
The awardee/s will be honored at an annual dinner meeting of the Association at which the "William Oliver Baker" medal will be presented.







THE TIARA SYMPOSIUM SASA PROGRAM RECEIVES HIGH RATING



between the two groups."



Needless to say that we are pleased that the symposium met with the high expectations of most of the attendees.

provide the forum necessary to insure an effective interface

SASA acknowledges with warmest gratitude the superb support rendered by the many participating key Department of Defense Officials without whom the program would not have been possible. We are also indebted to the staff representatives of the House Appropriations Committee and the House Permanent Select Committee on Intelligence for their fine contribution to the TIARA program. Selected materials from the lecturer's presentations which were requested by many attendees are being prepared for forwarding to the appropriate organizational Security Officers.













TIARA SYMPOSIUM Attendees

John M. Adamec. Jr. David L. Adamy Robert W. Aguais George N. Allerson Philip J. Anderson Richard J. Augustine James T. Baer Alan Baldinger Jack G. Banks, II Francis A. Bausch Thomas W. Bilodeau John A. Blohm Robert G. Brown Ulyssess G. Carlan Kenneth L Caviness Clifford W. Chapman Richard B. Clement George P. Contois Gerry R. Crammer John J. Currey, Jr. John A. Currier Gordon H. Dechman Anthony J. Dignazio Robert L. Dillon Robert R. Duncan Warren E. Edwall Raymond A. Ezekiel Robert J. Fitch William A. Franklin Peter G. Freck Theodore C. Freitag James L. Furrh, Jr. Thomas K. Gallagher John M. Gillis, Jr. Frederick C. Goerg Morton E. Goulder James W. Green Harry T. Hagaman Charles F. Hall Darly M. Hatfield Gerald K. Hendricks Robert J. Hermann Vincent J. Heyman

ARINC Research Corporation A.T. & T. Technology/Fed. Sys. Div. **BDM** Corporation **BETAC** Booz, Allen & Hamilton, Inc. Bunker Ramo Electronics Systems Computer Sciences Corp. Datatape, Inc. Dewey Electronics Eaton Corp./Data Sys. Ser. Div. Eaton Corp./AIL Division E-Systems, Inc., CAPA E-Systems, Inc., Garland Div. E-Systems, Inc., Greenville Div. E-Systems, Inc., Melpar Div. Electrospace Systems, Inc. Emerson Electric Co. ESL, Inc.

Donald W. Holloway Kenneth M. Irish, Jr. Alan W. Jackson Karl Bruce Jenkins Lester K. Johnson Rodney K. Jolly Stanley R. Jones William P. Jones Jefferson D. Kaylor William T. Kvetkas, Jr. Henry J. Labrecque Charles A. Lacijan Marcus J. Langholz Doyle E. Larson Robert Legere Steve Lierman Joseph F. Lisella George F. Lordi, Jr. John A. Macaulay Dayton R. Males, Jr. Robert A. Marsh Mary J. Marshall John H. Martel Stephen S. Meyer Stephen G. Miller Lawrence Moberley John E. Morrison, Jr. Wilbur E. Mozingo, Jr. George P. O'Connor Robert P. O'Rourk Garth W. Orgill Stuart M. Parcher Thomas W. Parkinson Gregory B. Pavlin Edward J. Pfarr, Jr. Robert Pfister George Pickett Pamela H. Piper Norman Quigley Leah A. Ramsey Douglas A. Rekenthaler Richard E. Rentz

Kenneth V. Rogers William R. Rogers Donald E. Rose Lewis Rowland John J. Saalberg Martin J. Schmitt Anthony Sesow William L. Shade G.H.B. Shaffer William J. Shea Wayne V. Shelton James L. Sherrill William C. Silbert Lynda J. Simon Robert D. Singel Ronald R. Smetek Luther L. Smith Wayne J. Smith Anthony R. Spadaro George E. Speak, Jr. Jerrett D. Stafford Michael Stambolis Cecil V. Steed John C. Stevens Leonard A. Stoehr James H. Stone J.L. Sullivan John R. Thomas Charles Fringali Malcolm R. Uffelman Corneilus A. VanGelder William G. Videtto Walter G. Vient John L. Vogt Eugene R. Wade Frederick L. Wahl John R. Walsh Donald J. Webster Robert G. Whitcher Dell P. Williams Milton S. Zaslow Taylor B. Zinn, Jr.

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Frey Federal Systems Corp. Ford Aerospace & Com. Corp. Gould, Inc. M.E. Goulder Enterprises, Inc. G.T.E. Harris Corp. Hughes Aircraft Co. INCO, Inc. Intercon Systems Corp. Interstate Electronics Corp. Larson Electronics Litton Systems, Inc. Lockheed Missiles & Space Co. Loral Electronics Systems McDonnell Douglas Astronautics Co. **MDAC** MITRE Corporation

The MVM Group, Inc. Network Systems, Corp. PRC/Gov. Information Sys. Physics International Co. RCA/GSD Rockwell International Sanders Associates, Inc. Sys. Engineering Dev. Corp. Sperry Univac Stanford Telecomm., Inc. Sterling Systems, Inc. TCI TDC TRW Ultra Systems, Inc. United Technologies Corp. United Technologies Mostek United Technologies, Norden Systems, Inc. Watkins-Johnson Company

President's Message — Afterthoughts on TIARA

PRESIDENT



Dr. Robert Hermann

Our Symposium on Tactical Intelligence and Related Activities seems to have been a success on all counts. The turnout was good — both in numbers and who those numbers represented. The industry attendees clearly added a special dimension of quality to the program because they represented an important segment of the industrial base supporting TIARA. The function of government-industry dialogue seemed well served. The very positive feedback which we have been receiving has provided reassurance that good topics, well presented fill an important need. It was particularly gratifying that Lt. Gen. Williams, Director DIA, could spend some time with us.

We owe a sizeable debt of gratitude to Don Latham, Deputy Under Secretary for Research and Engineering (C3I) and Roger Engel, his Director for Tactical Intelligence Systems for co-sponsoring the Symposium. From both a security standpoint and the substance of the issues, their sponsorship and personal contributions were essential to establishing the quality environment for information exchange which existed. We hope they found it useful from their perspective.

Finally, we thank the truly great list of speakers. We could not have enjoyed a more authoritative group to address TIARA. Not only did they represent themselves, their service/agency well but displayed, as well, a sense of wisdom and humor as they did

SASA HISTORIAN APPOINTED



Mr. Robert E. Drake

Mr. Robert E. Drake, former Deputy Director, NSA, has accepted the appointment of SASA Historian, a post recently established by the Board. Mr. Drake, a well-known and respected professional within the Intelligence Community served with distinction in the National Security Agency and its predecessor organization for more than 30 years. Within the agency, he served in many of its key posts with his career culminating in his assignment as the Deputy Director, NSA, in 1978, a position he vacated in 1980 at the time of his retirement from the government. Prior to his entry into the intelligence field in 1948, Mr. Drake had served in the United States Army Air Forces as a rated flying officer, completing 25 combat missions as a B-24 pilot in the Pacific theatre during WW II. Mr. Drake is a native of Northfield, Minnesota and holds a B.A. Degree in History and International Relations (Carleton College, Minnesota) and an M.A. Degree in International Affairs (George Washington University).

As the Association Historian, Mr. Drake will be providing to our membership historical insights into many facets of U.S. intelligence activities of the past not heretofore well publicized and in most cases not previously published. His contributions to future editions of the Colloquy which will undoubtedly prove informative and entertaining.

ATTENTION ALL SASA MEMBERS

Annual General Membership Meeting

The Annual General Membership Meeting for 1984 will be convened at 0900 hrs., Friday 4 May 1984 in the Ft. Myers Officers Open Mess, Arlington, Virginia. The meeting will follow on the "heels" of the Baker Award Testimonial Dinner the previous evening for the convenience of our membership, particularly those from outside the Washington area. All members are urged to attend this important session where issues involving the transition of association status from "trade" to "professional" will be discussed and voted upon as well as other matters which entail charter modifications. The meeting will begin promptly at 0900 hrs. A working brunch will be available at 1000 hrs. The agenda should be completed not later than 1200 hrs.

DITFOR V ANNOUNCED

The Assistant Deputy Under Secretary of Defense (Intelligence), Mr. Charles A. Hawkins, Jr. has announced that the Fifth Defense Intelligence Technical Forum, (DITFOR V), will be hosted by the National Security Agency, Ft. Meade, MD, on 3-4 April 1984.

In recognition of the growth in the complexity of modern warfare, DITFOR V will present a program emphasizing current DOD/Service intelligence planning initiatives and research trends designed to meet the challenges of the integrated battlefield during the 1990's. The two days will be devoted to three topical sessions: The U & S Commanders' Views of Intelligence Support to Combat Operations; Intelligence Communications; and new Technologies. Dr. Roger Engel, Director, Tactical Intelligence Systems, OADUSD (I), and Mr. Ralph E. Walker, Chief R2, NSA, are responsible for organizing and chairing DITFOR V.

Attendance will require TOP SECRET SI/TK access. In addition to government personnel, representatives from industry are being invited to attend DITFOR V.

BOARD OF DIRECTORS MEETING

The Board of Directors Meeting will convene on April 2, 1984 for its final meeting prior to the 1984 SASA Annual General Membership Meeting. Top on the priority list of business to be considered by the Board will be selection of candidates to replace four Board Members whose terms of office expire in 1984. Board proceedings will also encompass adoption of necessary amendments to the Association's By-Laws and Charter, in addition to formalizing plans for further SASA activities to be scheduled later in 1984.

COMMITTEE MEETINGS

Finance Committee Chairman, Wayne Shelton, has scheduled a meeting for March 21, 1984 to finalize the CY 1984-1985 Operating Budget. In addition to drafting the budget, attention will be directed towards establishing suitable procedures for implementation of a Planning, Program and Budget System that is directly integrated into the financial accounting system.

MEMBER PROFILE

Engineering Resources, Incorporated

A Virginia corporation based in McLean, ERI provides maintenance, engineering, and installation services at both CONUS and oversea field locations.

ERI is capable of providing engineering, technical, maintenance and installation of electronic, air conditioning and electrical power equipment inside SCIFS. Its capabilities also include installation of fire warning and protection systems.

ERI is appropriately staffed with electrical/electronic and mechanical engineers, mathematicians, computer scientists, installers, draftsmen, and logistics support and SIGINT operations specialists to perform their principal business services.

More detailed information can be obtained by contacting ERI Telephone (703) 556-0880.

The BDM Corporation

The BDM Corporation is a diversified professional and technical services organization which provides contract support to clients involved in the national defense, communications, energy, transportation, environment and other areas.

Its principal professional services involve providing support to C³I, computer equipment/systems, national security, systems integration, SIGINT/SIGSEC/ELINT and EW Systems, and test & evaluation functions.

Further information on the BDM Corporation's capabilities can be obtained by calling corporate headquarters in McLean, Virginia. The telephone number is (703) 821-5000.

MORE ABOUT DR. BAKER

Dr. Baker was born in Chestertown, MD. He graduated with a B.S. Degree from Washington College in 1935, and received his PhD in physical chemistry from Princeton University in 1938. He married Frances Burrill in 1941.

Dr. Baker joined Bell Laboratories in 1939 and early in World War II, was responsible for the discovery of the mocrogel concept which was heavily exploited during and since the wartime rubber crisis. This work was identified by the War Production Board as "ahead of all other fundamental work carried out in the synthetic rubber program."

The microgel concept led to Dr. Baker's interest in highly netted polymers. His findings in collaboration with Dr. F.H. Winslow resulted in the proposal to use cross-linked polymers and laminates as ablative heat shields for protecting missiles and satellites from incinerating upon re-entry into the atmosphere.

While Dr. Baker was Vice President of Research from 1955 to 1973, Bell Labs produced some of the most important discoveries in telecommunications. These include the laser, satellite systems, guides and circuits for photons, charge coupled devices, the UNIX computer operating system, magnetic bubble memories, the epitaxial transistor, picosecond switching, and Time Assignment Speech Interpolation (TASI), among others.

Dr. Baker became President of Bell Labs in 1973, and Chairman of the Board in 1979.

Throughout his enormously creative service of 41 years at Bell Labs, Dr. Baker made extensive commitments of his remarkable abilities to many departments and agencies of the U.S. Government, not least of which were those engaged in intelligence activities. His superb contributions to the enhancement of our national intelligence endeavor are well known to those behind the essential security veil which protects our most sensitive information. Suffice it to say in any public forum that for years Dr. Baker has not only been a staunch and vocal advocate of a strong U.S. Intelligence enterprise but has been one of its most valued architects.

Among his many activities a few of those which may be publicly acknowledged are:

From 1956 to 1977, he was a member of the President's Foreign Intelligence Board. Dr. Baker was reappointed to the Board by President Reagan when it was reestablished in 1981.

He chaired, from 1956 to 1958, the President's Ad Hoc Task Force for Application of Communications Analysis for National Security and International Policy. The task force produced the "Baker Report" which has significantly influenced certain U.S. intelligence activities to this day.

From 1958 to 1978, he served on the Scientific Advisory Board of the National Security Agency.

In 1957 as a member of the President's Science Advisory Committee, (PSAC), and as a member of the National Science Board, he drafted a plan adopted by President Kennedy in creating the Office of Science and Technology. He was coauthor of the PSAC Reports "Improving the Availability of Scientific and Technical Information in the United States", "Strengthening American Science" (which forwarded formation of the Federal Council for Science and Technology), "Scientific Progress, the Universities and the Federal Government" (Seaburg Report), and "Science, Government and Information" (Weinberg Report). As Chairman of the PSAC Panel on Materials Research and Development, he was assigned to initiate, through the DOD-Advanced Research Projects Agency and the Federal Council, the National Interdisciplinary Laboratories Program on Materials and the Federal Coordinating Committee on Materials Research and Development.

In 1959, President Eisenhower asked Dr. Baker to develop a plan which resulted in the establishment of the Defense Communications Agency. He completed this assignment in 1961, under President Kennedy.

In 1960, as a member of the Air Force Systems Command Scientific Board, Baker was responsible for the organization of a Hanscom Air Force Base study that led to the modernization of the armed forces command and control network.

From 1962 to 1963, he was a member of President Kennedy's Orrick Commission, which established the White House Office of Telecommunications Management and prompted accelerated improvements in U.S. government telecommunications worldwide.

During 1978 and 1979, Dr. Baker was a technical advisor to the White House Information and Communications Office on planning and executing graphics systems for NASA's image processing.

AWARDS AND HONORS

The first to hold membership in the National Academy of Sciences, the National Academy of Engineering, and the Institute of Medicine concurrently, Dr. Baker has received other honors and awards including the Perkin Medal of the Society of Chemical Industry; the Priestley Medal of the American Chemical Society; the Industrial Research Institute Medal; the "Industrial Research Man of the Year" award; the Frederick Philips Award of the Institute of Electrical and Electronics Engineers; the James Madison Medal from Princeton University; the Gold Medal of the American Institute of Chemists; and the Mellon Institute Award. In 1980 he received the American Chemical Society's Madison Marshall Award.

Dr. Baker has received honorary degrees from a number of institutions, including Georgetown University, Stevens Institute of Technology, Seton Hall University, Saint Peter's College, Monmouth College, Polytechnic Institute of New York, Clarkson College of Technology, Trinity College (Dublin), Kean College of New Jersey, Northwestern University, University of Notre Dame, New Jersey Institute of Technology, Lehigh University and the Universities of Pittsburgh, Glasgow, Akron, Michigan and Pennsylvania.

Dr. Baker has been granted 13 patents on subjects involving polymers, including one on a method of increasing the strength of solid fuels such as rocket propellant.

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SECURITY AFFAIRS SUPPORT ASSOCIATION



Mr. John McMahon
Deputy Director, Central Intelligence
Central Intelligence Agency
Washington, D.C. 20505

80 West Street • Suite 110 • Annapolis, Maryland 21401 • (301) 269-5424

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The Security Affairs Support Association is delighted to invite you to be our guest

at

The Testimonial Dinner honoring

Dr. William Oliver Baker

on Thursday, 3 May 1984 at Bolling Air Force Base Officers Club Washington, D.C.

Reception 7:00 p.m.

R.S. V.P. by 13 April 1984

Dinner $\delta:30 \text{ p.m.}$

(301) 269-5424

Dress Informal

This event is being held in accordance with DOD Directive 5500.7