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Central Intelligence Agency  
Washington, D.C. 20505

14 June 1984

Executive Director

STAT

NOTE FOR:

[Redacted]

D/Comptroller

Exec  
84-2614

FROM:

EA/ExDir

With regard to paragraph on page 90, on the "Economic Intelligence Policy" in the 1986 Program, did you see the Lynch committee report? Here are the EXCOM's conclusions on this topic. Does anything more need to be done?

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Attachment

C-112.



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completed the case studies can be used to fine tune collection responsibilities and tasking mechanisms.

Approve: \_\_\_\_\_ Disapprove: \_\_\_\_\_

In-house Initiatives

Regardless of the status of the interagency approach, there are a number of initiatives that at the margin could improve Agency analysis and collection.

Possible DI Initiatives

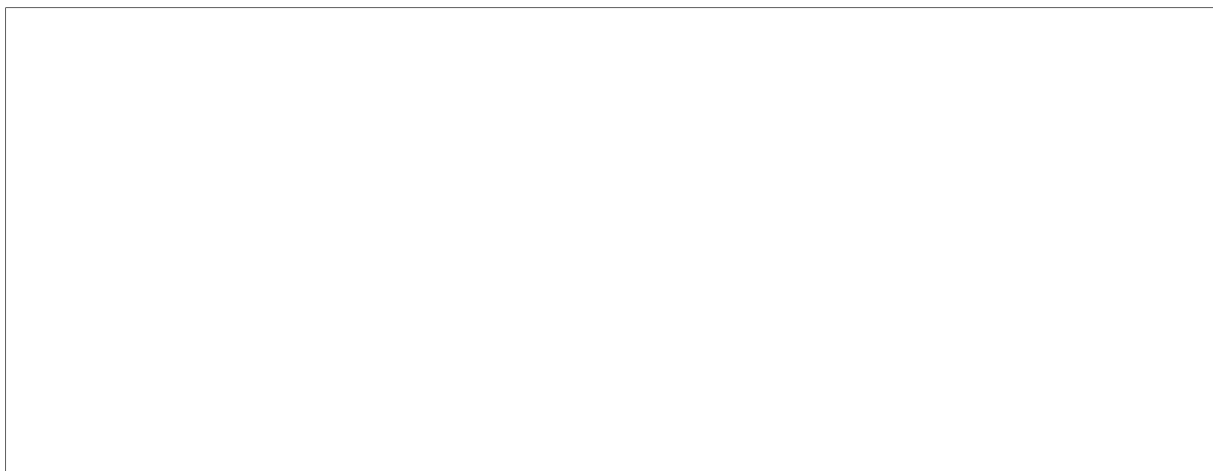
There are a number of initiatives that could be implemented to improve the quality of the Agency's analytical effort.

In the short run the Directorate of Intelligence should:

1. Upgrade CRES' capabilities by (1) increasing its economic expertise and (2) enhancing its effectiveness by creating a senior economics requirements group which would replace the role currently played by the EIC. At present, the requirements system provides little guidance in the economics area. Collection requirements must be more sharply focused. Moreover, a mechanism has to be established for reviewing requirements and pinpointing upcoming issues in an attempt to provide the maximum amount of lead time. Once this senior level group is established it should conduct a full baseline review of all outstanding requirements. The goal would be to improve priority requirements and eliminate those which are outdated or inappropriate.

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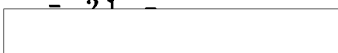
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- 3. Establish a formalized briefing program for outgoing case officers. During the Vietnam period, great care was taken to bring collectors up to speed on what was needed on the analytical front, as well as the key developments and events that needed to be followed in country. An enhanced program along these lines, especially if augmented by more frequent field contact, would provide collectors with a better context in which to operate.

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Approve: \_\_\_\_\_



Disapprove: \_\_\_\_\_

- 4. The DI should bolster its training program for newer analysts in order to upgrade their sophistication concerning writing effective requirements, appropriate tasking, importance of reports evaluation and Station operations. Steps must be taken to ensure that these skills are then applied in respective DI offices to guarantee an effective, balanced informal requirements system.

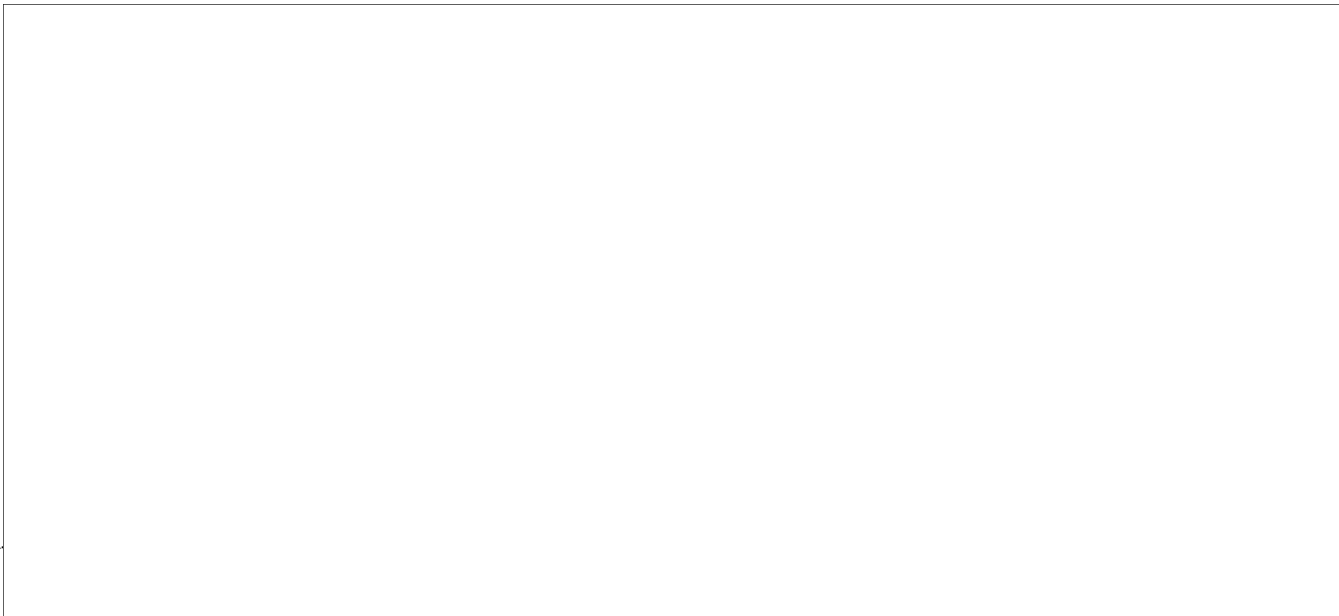
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Possible DO Initiatives

There are a number of initiatives that could be implemented to improve the quality of Agency HUMINT collection.

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economics requirements can be met rapidly. These programs probably would take at least two years before a moderate reporting flow could be expected.

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Approve: \_\_\_\_\_

Disapprove: \_\_\_\_\_

Possible S&T Initiatives

On the S&T side:

1. A core team should be established to evaluate future collection processing needs -- both overt and covert. The group, which should include representatives from the DO, DI, DS&T, and DA (ODP) would:
  - Evaluate ongoing programs and new initiatives to ensure that the processing capabilities needed to handle the buildup in information that will be coming through technical channels are being developed. It would also develop a systematic approach for dealing with the growing flow of openly available data which the information revolution has generated.
  - Take an annual overall look at the impact that the new collection systems will have on both intelligence analysis and on human collection needs.

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Approve: \_\_\_\_\_

Disapprove: \_\_\_\_\_

A Final Step

In addition to the recommendations listed above, we believe it is important that once you have decided which initiatives to pursue, this group, should develop an implementing plan for your approval.

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Approve: \_\_\_\_\_

Disapprove: \_\_\_\_\_

*Due in one month or sooner  
(23 March)*

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