

SECRET-WORKING PAPER

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10 May 1972

MEMORANDUM FOR:

SUBJECT : Intelligence Organizational Inventory

1. An inventory of intelligence organizations appears to be the next logical step in the information system development game plan. The purpose of this paper is, therefore, to present a concept for such an inventory and our assumptions concerning the data elements necessary for it.

2. This concept is based on the assumption that there is a present and continuing need for an intelligence organizational inventory to identify the players on the intelligence field, their relationships to each other, and their relationships to the various intelligence operations, programs, projects and activities in which they participate. In concept, the inventory should include the kinds of data now collected for CCPC Overseas Facility Inventory and for the CIRIS reporting Entity Identification, replacing both. It should be developed along organizational lines, and in a way that will clearly show the command, functional and operational relationships that are not now visible. We believe that an understanding of these relationships is basic to the cross-program/cross-function analysis that is necessary for decisions concerning the allocation of limited intelligence resources. An inventory of intelligence organizations also appears fundamental to the development of other data systems, particularly to the construction of a catalogue of unit and system capabilities. We also believe that the data from an intelligence organizational inventory, displayed in book format, would fill a long-standing requirement for a community "fact book" on intelligence assets.

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3. Some assumptions for data elements which might be included in the inventory are at enclosure 1. They were developed in coordination with representing CCPC interests. An illustration of the specific data that might be provided, using partially complete data on the 66th MI Group as an example, is at enclosure 2.

4. Your comments would be appreciated, both on the need for the inventory described and on the assumed data elements for it.

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Data Support Group

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INVENTORY

1. "As of" date. Date of the latest update of the data elements displayed.
2. Identification.
 - a. Organizational name.
 - b. CIRIS identification numbers. To identify the organization's subdivisions for resource reporting and to provide entry into the resource data base.
 - c. PE number. The DoD program element number or its CIA/State equivalent.
 - d. Status. Operational or in R&D.
 - e. Party. US, 2d or 3d party numerical indicator.
3. Location.
 - a. U&S command. The U&S command area in which the organization's headquarters is located.
 - b. Specific location. The country, city, and, if applicable, military installation where the organization's headquarters is located.
4. Organizational and operational relationships.
 - a. Assigned command. The agency, directorate or major organization to which resources are provided for the operation of the organization.
 - b. Operating command. The specific agency, directorate or command that is responsible for the organization's operations.
 - c. Tasking authority. The offices or headquarters to whose tasking the organization responds.

d. PM contact. The office of the program manager's organization that may be contacted for detailed information (program/budget orientation).

e. Service/agency contact. The office of the headquarters of the Service or agency to which the organization belongs that may be contacted for detailed information (operation orientation).

f. Customers. The organizations and activities which:

(1) Receive the "take" from intelligence collection organizations.

(2) Receive the data or processed materials from intelligence processing organizations.

(3) Receive the products of intelligence production organizations.

(4) Receive support from all other intelligence organizations.

5. Mission, functions and operations.

a. Flagword. Terminology from the CIRIS vocabulary that will allow sorting by mission and function (i.e.: PI ELINT COLLECTION, CI&IA COUNTERINTELLIGENCE, MC&G PRODUCTION, MMS ADMINISTRATION).

b. Mission and functions statement. A narrative statement of the organization's intelligence mission and functions.

c. Non-intelligence functions. A narrative statement of the principal non-intelligence functions performed by the organization.

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d. Principal targets.

(1) The CIRIS terminology describing the geographic and subject targets of organizations engaged in positive intelligence collection, processing or production.

(2) A narrative description of the specific subject matter on which the efforts of PI collection, processing and production organizations are focused.

(3) A narrative description of the subject matter on which the efforts of CI&IA, MC&G and support organizations are focused.

e. Limiting factors. A narrative statement of the factors which limit the organization's ability to accomplish its mission, such as equipment shortages, lack of trained personnel, host country constraints, and lack of required support.

6. Special terms.

a. Current codewords associated with the organization.

b. Nicknames associated with the organization and their definitions.

c. Cancelled special terms associated with the organization within the past two years.

7. Equipment, personnel and facilities.

a. Specific sensor-platform combinations and techniques for collection organizations.

b. Unique or high-cost (over \$ _____) equipment other than sensor/platforms for all organizations.

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c. Conspicuous equipment. Equipment that is conspicuous in its installed location, would be conspicuous if moved from its installed location, or would be otherwise particularly difficult to relocate.

d. Facility description. A narrative description of the facilities in which the organization and its principal subordinate units are located, to include building type and space, acreage, and significant security measures.

e. Actual personnel strength. The organization's actually assigned US military and civilian and foreign military and civilian strength on the "as of" date.

f. Capital investment. The cumulative capital investment for both the organization's headquarters and for the total organization on the "as of" date, and the cumulative capital investment projected for the budget and first program years.

g. Support factors. A narrative statement of the support received from and provided to other organizations and activities.

8. Host country relationships.

a. Agreements. Host country-US agreements and amendments thereto, excluding Status of Forces agreements applicable to all US forces stationed in the host country.

b. Knowledgeability. A numeric indicative of the host country's knowledge of the organization's intelligence mission, functions, plans and operations.

c. Cooperation. A narrative statement of information exchange and technical cooperation agreements between the organization and host country intelligence services.

9. Future status. Anticipated events that would significantly affect the data reported for the organization's headquarters or subordinate units, such as inactivation, relocation, change in systems or added functions.

10. Subordinate units.

a. Organizational name.

b. CIRIS identification numbers or identifier assigned to non-CIRIS entities.

c. PE number.

d. U&S command.

e. Specific location.

f. Actual personnel strength.

g. Capital investment.

h. Organizational inventory number. To be entered if the unit has its own file in the intelligence organizational inventory.

i. Flagword.

j. Mission statement.

11. References. Significant documents pertaining to the organization.

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