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20 May 1966

MEMORANDUM FOR: D/DCI/NIPE

SUBJECT : Request for Information by Officials of the BOB

REFERENCE : USIB-D-2. 1/4

1. This memorandum came to my attention after our discussion of the Community program data. As you are now responsible for keeping the BOB informed concerning those USIB decisions that have resource implications, so that they will be satisfied that the USIB has given and continues to give serious consideration to questions affecting resource management, certain features of the present programming system within the Community are no longer of simply academic interest.

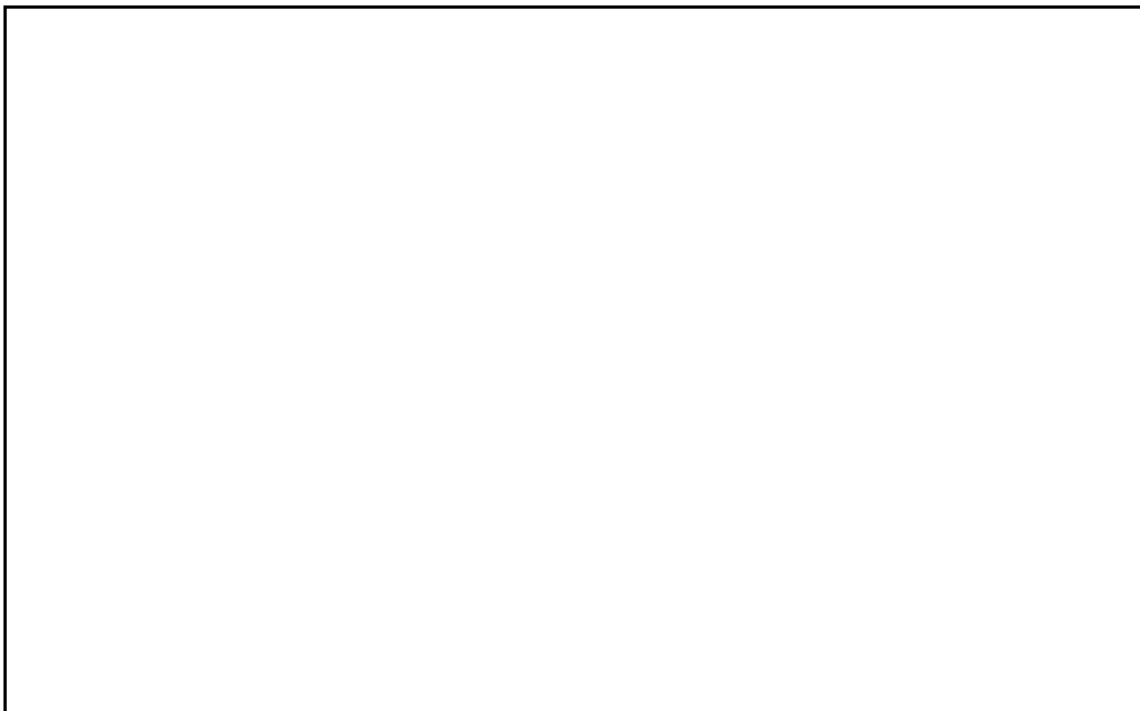
2. At the present time only the BOB and your staff have the opportunity to look at both the DOD and the CIA programs in great detail and to participate in the development of these programs. The BOB, therefore, is well aware of where the "big money" is in these programs. The important point is that USIB's opportunity to consider and have an effect upon resource matters varies greatly when you look at the entire package of money and manpower involved in the CIP, CCP, NRO and CIA programs. In light of your new responsibilities it seems to me essential that we develop a clearer picture as to just what "pressure points" with respect to resources are within reach of the USIB and what ones are not.

3. USIB is not concerned with CA activities and it should not be. However, it is normally included as a part of the overall "intelligence package" and does account for the largest piece of the CIA "dollar" each year.

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5. I propose that one important feature of our next Community Resource Review be an effort to identify each of the activities in the terms:

a. Those for which the USIB should accept managerial responsibility and on which it now has adequate opportunity to pass judgment before actions affecting resources are taken.

b. Those for which USIB should accept managerial responsibility but does not now have adequate information nor an opportunity to pass judgment before actions affecting resources are taken.

c. Those for which USIB should not accept managerial responsibility.

6. The results from the action proposed above should enable us to put a fence around those activities that make up the real Intelligence Community and thereby enable us to identify the money and manpower that is a valid charge against the U. S. intelligence effort.

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7. This whole problem is a rather delicate one for General Carroll because I have the feeling that he does not always have an opportunity to pass judgment on resource actions that are taken within the CIP area, either by "higher authority" or within the Service Departments as a "below threshold" action.

8. This year I intend to be particularly alert during the CIP review for any proposals that are justified in whole or in significant part by pegging them to some purported action by USIB and thereby imply its "endorsement" of the proposal. Quite often in these reviews the sponsors of proposals will wave the PNIO's around like they were blank checks.

9. As this was being typed, I received word from DIA that the CIP review will be compressed into the eight working days during the period 6 to 15 June. It is obvious that neither the USIB nor the DCI can take much real action on resources during such a compressed review unless they have had the time and the opportunity to do a great amount of homework prior to and during the formulation of the programs. Somehow, somehow we must develop a method for coordinated planning and programming on a Community-wide basis, during the time they are being developed, and restricted to those activities for which the USIB and the DCI have a justifiable managerial responsibility.

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