

STATINTL

CANADIAN DEFENSE COLLEGE
25 March 1975

Memo #96C3/26
26 March 1975

MEMORANDUM FOR THE RECORD

Subj: Canadian Defense College Presentation

1. I gave a presentation on "Threat Analysis" to the Canadian Defense College on 25 March.
2. The college which is the Canadian senior school is located in Old Fort Frontenac in Kingston, Ontario. The student body consists of 28 COL/CAPT equivalents (half military, half civilian). In addition to Canadian officials, there were three U.S. military officers, one USIA representative, plus students from the UK and Australia. The college has a small staff and no resident faculty. They spend four of their 11 month course in travel, with the remainder of the time devoted to lectures such as mine.
3. Admiral Zumwalt was scheduled to lecture the day before me, but had to cancel because of illness. The Soviet Naval Attache in Ottawa followed my lecture with a presentation on "Why disarmament is necessary". Sorry I had to miss this one.
4. The Canadians were wonderful hosts. All travel and accomodation arrangements were expertly handled. I found the post-lecture period of questions and discussion stimulating. The students were well into their strategic curriculum and demonstrated a good understanding of disarmament, SALT, naval balances, etc.
5. I hope to have the opportunity to return to Kingston some day.

Copy to:
OP-96
Director, OSR, CIA
CDR ILO

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MEMORANDUM FOR:
OPR - 3E63

The DDI approved this one--John is presently assigned to the US Navy System Analysis Division, Naval Operations. The Commandant, Canadian National Defense College requested the presentation.

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*File
Conf ms Spoke
engagement*

3 April 1975
(DATE)

27 December 1974

MEMORANDUM FOR: Associate Deputy Director for
Intelligence

SUBJECT : Request to Give Lecture at the
Canadian National Defence College

1. I request approval to give a lecture on "threat analysis" to the Canadian National Defence College on 25 March 1975. The Commandant of the College invited me to give this lecture in a letter addressed to my supervisor in the Navy's System Analysis Division (OP-96). A copy of that letter is attached.

2. I propose to address threat analysis as a consumer of intelligence and describe how Navy's System Analysis Division uses intelligence data to optimize the programs and weapon systems currently under development. I will illustrate my lecture with specific Navy program decisions in ASW and cruise missile defenses and show how the application of threat analysis has played a major part in the shaping of Navy's programs. The lecture will be given at the Secret level, without any need to rely on material which is sensitive to disclosure to this audience or No Foreign Dissemination.

3. I propose to make my affiliation with the Agency known to the Commandant and administration of the Canadian Defence College, but see no reason to go into this during my lecture. The lecture

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will be built upon my current duties and experience in OP-96 and will consist primarily of a tutorial in systems analysis and the various tools of threat analysis such as net assessments and input/output analysis. A draft copy of my lecture will be furnished at a later date.



CIA Exchange Officer
Office of the Chief of
Naval Operations (OP-96)

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Attachment:

Invitation from Commandant
of Canadian National Defence
College

SUBJECT: Request to Give Lecture at the Canadian National Defence College

CONCUR:
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[Redacted]

Acting

Director of Strategic Research
STATINTL

7 JAN 1975

Date

[Redacted]

Coordinator for Academic Relations
STATINTL

9 Jan 75
Date

[Redacted]

Chief, Cover and Commercial Staff
STATINTL

14 JAN 1975

Date

[Redacted]

for

Director of Security
STATINTL

8 FEB 1975

Date

STATINTL

STATINTL

APPROVED: On the condition that [Redacted] be clearly identified as an overt CIA employee in accordance with Mr. [Redacted]'s memorandum of 2 January 1975.

STATINTL Associate Deputy Director for Intelligence

Date

1. No cover objections. Subject is an overt employee serving as an Agency exchange officer with the Navy. He will lecture from a Navy perspective and will confine knowledge of his Agency affiliation to the Commandant and administration of the Canadian Defence College unless [Redacted] holds contrary views.

2. Subject should clear his lecture material in advance with the Navy, presumably through his supervisor Admiral Holcomb.

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[Redacted]

NDC 1973-4/1

27 November 1974

Dear Admiral Holcomb:

96B ✓
96C ✓
96C3 ✓

May I first introduce myself to you as Commandant of the National Defence College of Canada, located at Kingston, Ontario. I am writing to ask you if you would permit a member of your Division to address Course XXVIII at the College.

The National Defence College is a similar institution to the National War College in the United States and the Imperial Defence College (now renamed the Royal College of Defence Studies) in Great Britain. However, over the 28 years of our life, studies in non-military fields have come to claim a larger share of our 47-week course than is devoted to purely military subjects.

The College helps to prepare senior military officers and government officials for appointment to positions of higher responsibility by enabling them to study together, in the atmosphere of an advanced graduate school, those issues of national and international concern which determine or significantly affect Canada's external and defence policies. In the programme of studies emphasis is laid as much on political, economic and sociological considerations as on those of a military nature. The course members are at the level of colonel and lieutenant-colonel or civilian equivalent, chosen from several federal government departments, provincial government, academe and industry, as well as from the sea, land and air forces. Of the 37 members on Course XXVIII, four are from Great Britain, four from the United States and one from Australia; the others are all Canadians.

Each year the course opens with introductory studies on the main areas of governmental, political, industrial, economic and military affairs in Canada. For most of the balance of the year we turn our attention to the major countries and regions of the world to gain a better understanding of their strengths and weaknesses, how they are likely to develop in the foreseeable future and how they are likely to behave internationally. Towards the end of the course we bring together all of the separate national and regional studies so as to better understand the major issues and challenges in the world today. By assessing likely trends and possible dangers in international affairs and by assessing our own national scene in this perspective, our last term seeks to throw new light on Canadian foreign and defence policies.

- 2 -

STATINTL

To address Course XXVIII on the subject of "Threat Analysis", I have in mind Mr. [] who has been recommended by our Defence Liaison Staff in Washington. The lecture is one of a series dealing with strategic and military subjects and it is scheduled for 10 o'clock on the morning of 25 March 1975. To put the lecture into context with the remainder of the study, I enclose a draft programme for the Strategic Study.

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The College has a privileged platform and all course members are security cleared to Top Secret. Thus [] may speak freely in the knowledge that anything he says will not be repeated outside the College or to any later speaker here.

Lectures normally start at 10 a.m. and run for approximately 45 minutes after which there is a short coffee break followed by a discussion period which lasts approximately 1½ hours. It is during this period of very free discussion that the real interests of the course members, and often of the speakers as well, come to the fore.


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Should [] be able to come to the College we shall, of course, meet all his travelling and other reasonable expenses. We are prepared to send a staff car to meet him in Montreal, Toronto, Syracuse or Watertown. We are able to provide him with accommodation in our Officers' Mess. We shall make the detailed arrangements for the visit when you advise us he will be able to accept and he is in a position to give us his travel plans and arrangements.

We offer him an interested and challenging audience and a worthwhile forum. Further, he can be assured of a very warm welcome. I hope you will be able to let Mr. [] accept our invitation and I look forward to hearing from you at your convenience.

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Faithfully,


G.J.J. Edwards
Major-General

Commandant National Defence College

Enc.

Rear Admiral M. Stacer Holcomb
Systems Analysis Division
Ops 96
Navy Programs Planning Office
The Pentagon
Washington, D.C. 20301, U.S.A.