

MEMORANDUM FOR HEARINGS BEFORE SURVEY GROUP — NOVEMBER 22 and 23

- (1) General procedure. No formal record to be taken. Survey Group seeking guidance in connection with formulating report. Welcome any further memoranda or conversations if those appearing desire it.
- (2) Outline general purpose of Survey.
- (3) The CIA, under statute, has three main functions:
  1. Coordination of intelligence activities.
  2. Correlation and evaluation of intelligence affecting the national security (national estimates).
  3. Carrying out of services of common usefulness.
  4. As regards coordination of intelligence activities, does your experience indicate you are performing intelligence functions which overlap with other agencies to such an extent that they could better be performed *elsewhere* centrally: -- for example, general, economic and political intelligence -- intelligence respecting transportation, natural resources, food resources, etc. of foreign countries?  
  
Scientific intelligence -- biological intelligence,  
~~submarine intelligence, etc.?~~  
Atomic intelligence?  
  
Is the IAC functioning as a coordinator of intelligence activities?

5. As regards CIA's second function, namely, correlation and evaluation of intelligence, the NSC has, by directive, defined national intelligence as "integrated departmental intelligence that covers the broad aspects of national policy and national security, is of concern to more than one department or agency and transcends the exclusive competence of a single department or agency or the Military Establishment." Have you any suggestions or comments with respect to the performance by CIA of this second duty to prepare "national intelligence" estimates?
6. As regards the third function of CIA, namely, to perform services of common usefulness, have you any suggestions regarding its work in its collecting or operational field? (OSO, OO, OPC).  
(Static central functions already discussed under 4 above).  
Have you any suggestions about the better correlation of work in the field of domestic intelligence and of foreign intelligence from domestic sources (relations with FBI)?
7. What are your plans for developing and improving the personnel in the intelligence services, including the attache services?