

TOP SECRET

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## Office Memorandum • UNITED STATES GOVERNMENT

TO : Chief, COAPS

DATE: DEC 21 1949

FROM : Assistant Director for Reports and Estimates

SUBJECT: Implementation of NSC 50

- REFERENCES: (a) Memorandum to AD/ORE dated 15 December 1949, subject, Excerpts from the Progress Report of 7 October 1949 to the National Security Council.
- (b) Memorandum for the National Security Council dated 14 December 1949, subject, CIA and National Organization for Intelligence

1. With reference to the method of organization to meet the concepts and objectives of paragraphs 5 and 6 of NSC 50, the following organizational realignment of the Office of Reports and Estimates was approved by the Director of Central Intelligence for implementation on 19 October 1949:

a. The establishment of an Estimates Production Board (EPB) under chairmanship of the Assistant Director for Reports and Estimates. Composed primarily of the Chiefs of the regional and functional divisions of the Office of Reports and Estimates, the EPB is responsible, among other duties, for: recommending the scope and terms of reference of national intelligence estimates; participation in production and final substantive review of such estimates prior to transmittal to the IAC for coordination; and advising the Assistant Director for Reports and Estimates on the adoption of proposed intelligence production programs to ensure that adequate priorities are given at all times to the production of high level estimates.

b. The realignment of each regional division of the Office of Reports and Estimates to provide (1) an Estimates Staff, and (2) three or more regional, analytical and research branches, thereby affording separate facilities for high level estimates, and other reports and research studies required for production of estimates but which are not available from the departmental intelligence agencies. This realignment permits the retention of centralized substantive and production controls under each division chief and provides separate allocation of manpower for each category of production.

(1) The Estimates Staff of each regional division produces national intelligence estimates within its area in accordance with DDCI 3/1 procedures and is of sufficient size to ensure adequate production in this category.

(2) The analytical and research branches retain their present geographic responsibilities and are continuing systematically to examine, identify and analyze the significance of emergent trends within their areas of responsibility in order to provide the regional Estimates Staff with processed intelligence data. These data are for use in the production of national intelligence estimates, as well as reports and estimates in those fields of common concern which are appropriate to regional, as distinguished from purely functional, treatment.

*guide* c. The establishment of a Central Research Group consisting initially of the Map Division, the National Intelligence Survey Division (Basic Intelligence Group, redesignated), and the General Division (formerly the General Division, Plans and Policy Staff). At such time as it is determined to conduct additional intelligence research in fields of common concern, additional facilities for this purpose will be added to the Central Research Group. *guide*

10 *2.* Further organizational realignment of the Office of Reports and Estimates may be required if changes are made within the IAC agencies.

11 *3.* With specific reference to paragraph 5 of NSC 50, the Central Intelligence Agency has undertaken the problem of intelligence production planning on a long range and interdepartmental basis. It is believed that such planning will afford CIA and the IAC agencies a sound basis upon which to reach agreement regarding what intelligence needs to be produced and what departmental support can be provided to national intelligence production.



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