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MEMORANDUM FOR: Associate Deputy Director for Administration
FROM:
Acting Director of Security
SUBJECT: Talking Points on the State Department's
Security Program Overseas

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The following are the key generic talking points relating to the Department of State's security program overseas:

1. Security Fragmentation: The Department of State's security program overseas appears to be fragmented and decentralized, with various departments competing for resources. It is our considered view that special efforts to enhance security overseas are doomed to failure unless the security program is administered and handled by Deputy Assistant Secretary of State for Security. This focal point role is essential. For example, the Department of State's Security Enhancement Program would be more effective if it were placed under the cognizance of the Deputy Assistant Secretary of State for Security.
2. The Ambassadors: All too frequently American Ambassadors have little appreciation as to the importance of security overseas, and this negative attitude tends to inhibit efforts by Security professionals to implement necessary changes. Security has a backseat. There is a great need to educate these senior country representatives in a security sense so that they can provide the strong managerial support which is so essential. Newly appointed Ambassadors, prior to taking their posts overseas, must be brought to an awareness of the security threats overseas and brought to a point of precondition to support defensive practices on behalf of security, counterintelligence and safety.

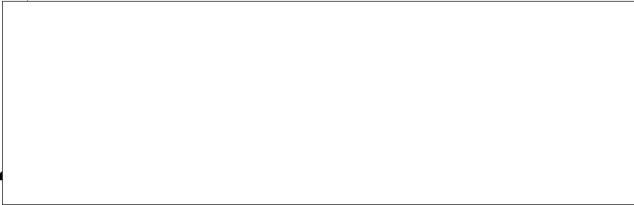
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- 3. The Overseas Security Group: In August 1983 the Overseas Security Group was established under the chairmanship of the Deputy Assistant Secretary of State for Security, with representation and active participation by the Directors of Security of Intelligence agencies overseas, including CIA, NSA, DIA, Justice, USAID, and USIA. The forming of this interagency working group was definitely a step in the right direction and gives high promise of productive results in dealing with the concerns about overseas security. This organization should be given formal recognition and very strong support.

- 4. Personnel Access Controls: A great deal of attention needs to be given to the serious problem of personnel access controls at United States Embassies overseas. A Personnel Access Control System (PACS) should be installed at the entrance of each overseas post. All too frequently the representatives of the Federal Building Office place total emphasis on architectural design and esthetics, to the detriment of security. We need to get our priorities in order so that security receives "surge" support on the construction of new installations and facilities, with proper personnel access controls being a key ingredient.



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