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SANTA MONICA, CA. 90406

DD/A Registry
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November 1, 1983

Corporate Research Staff

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Mr. Harry Fitzwater
Deputy Director/Administration
Central Intelligence Agency
Washington, DC 20505

Dear Harry:

Enclosed is a rather lengthy letter that I recently wrote
to _____ as CSPO. It details a variety of technical
points that happened to catch my ear as we worked through
the PDR. There is no need for you to take action on any
of these things. They represent detailed technical matters
for CSPO's attention.

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Perhaps the principal value of this letter, from your point
of view, is simply more evidence that the schedule is very
very tight. I have flagged it for Bob's attention, as you
will see on the opening page of the letter. Since Deliver-2
is the big step on which all subsequent deliveries depend, it
is much better that we slip its date than to rush it and
endanger all subsequent ones.

In a complex system design of this kind there are always
details identified as "to be determined" and there are always
others identified as "to be resolved." One way to keep track
of project progress is to monitor the number of TBDs and TBRs
that have yet to be worked through. Together they represent
one metric that indicates the state of design completeness.
Depending upon how you have arranged the project oversight
responsibility between yourself and _____ you might
decide to keep an eye on these two particular parameters.

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Sincerely,

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WHW:dms
Encl: Letter to _____ dtd. 11/1/83

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