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LOGISTICAL SERVICES  
CONSOLIDATED EXPENDITURE CENTER OVERVIEW

Logistical services consists of the Office of Logistics - excluding the

CEC -

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and the Agency's Standard Level User Charges (SLUC). The Office of Logistics supports Agency activities worldwide. Included are the acquisition, storage, shipment, and disposal of materiel; printing and photography services; the acquisition, construction, renovation, maintenance, operation, and disposal of real property; negotiation and administration of contracts with commercial organizations, and agreements with other Government agencies, for supply of goods and nonpersonal services; and the provision of logistical services to Headquarters and selected elements of the Intelligence Community.

In addition, this CEC ensures that Standard Level User Charges are in compliance with P.L. 92-313 for space and services furnished by GSA in support of Agency operations both in the Metropolitan Washington Area and at selected domestic field locations. Space and services must be provided in sufficient quantity and quality at the minimum possible cost and in a manner that does not compromise CIA's sources and methods.

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## NEW HEADQUARTERS BUILDING CONSTRUCTION

This initiative requests \$114.5 million in construction money to complete construction of a new building and associated improvements at the Headquarters compound in McLean. Our 1983 program included funds to undertake pre-construction design and A&E studies. The 1984 program requested \$75.5 million to begin construction activity which will permit Headquarters consolidation of most Agency activities now located throughout the Washington metropolitan area. The appropriation of the 1984 requested construction funds will allow for a construction start in the spring of 1984 and project completion in August 1987.

Internal Agency planning for a new building has been underway since 1981. We have evaluated building alternatives, submitted studies justifying this new construction to the Office of Management and Budget, received appropriate approvals from the responsible government agencies and officials, selected a construction site based on a comprehensive examination of alternatives available, completed preliminary cost analyses, and conducted a nationwide solicitation to select an architectural-engineering firm for construction design. The most recent activity has seen the completion of the Schematic and Preliminary Designs, with National Capital Planning Commission approval of the Preliminary Design; signing of an agreement with the Virginia Department of Highways and Transportation to design and construct needed highway improvements; and the formation of a citizens committee for advice on road improvements.

The existing CIA Headquarters building was completed in 1961. It did not provide adequate space at that time to consolidate all Agency components in the Washington, D.C. area into a single location, and even then leased space was needed to house some activities. Subsequently, the increasing use of ADP equipment along with other special purpose activities has required that Headquarters building office space be converted for these uses and that additional leased space be acquired to house the displaced Headquarters staff. In addition, the growth over the past several years of the Agency's Headquarters staff (e.g., an increase of some 1,500 since 1979 with further increases programmed for 1984 and in the

out-year period) has served to compound the space problem by the crowding of personnel and the proliferation of leased space with the concomitant further decentralization of Agency Headquarters activities. The attendant increased costs—both tangible (e.g., lease costs, renovations, duplicate equipment and service facilities, leased lines) and intangible (e.g., security of Agency operations, responsiveness, management communications, coordination of collection and production activities) have placed an increasing drain on Agency resources and hampered 25X1.

The request for funds to construct a new Headquarters building stems from the longstanding conviction of Agency management that consolidation of most Headquarters personnel in a single location (i.e., the Headquarters compound at McLean) would increase efficiency and productivity, improve the effectiveness of the intelligence process, enhance physical security, and reduce operating costs. The current geographic dispersion of the Agency's Headquarters activities in the WMA inhibits communications among management, collectors, analysts, and those who support them. It is common today for senior managers to spend a significant portion of their time traveling between buildings in the WMA. In crisis situations, assembling needed specialists takes 125X1 rather than minutes.

Providing technological support to Agency elements located outside the existing Headquarters building is difficult and costly. Frequently such support is not fully provided because of cost factors and concerns for the technical and physical security of the facilities and activities involved. The lack of protected power systems in outlying facilities presents high risks to essential operations during any period of emergency. 25X1

Unless construction leading to consolidation is undertaken soon, the pressure to displace personnel from the Headquarters building to accommodate equipment will continue. This will present a difficult problem since machine expansion in the present Headquarters building has passed reasonable limits. Continual modifications to existing systems to increase power and air conditioning capacity for machine support and other environmentally sensitive operations have exhausted existing utility space within the present building and new construction or major and costly renovations are required to meet the needs of new systems. 25X1

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[REDACTED]

In addition, as the [REDACTED] continues to grow to meet expanding intelligence collection, exploitation, and production requirements responsive to the demands of our government for intelligence support, we will be faced with the prospect of further crowding or acquiring new leased space unless we proceed now with construction of a new Headquarters building. Even so, since the new building would not be available for occupancy until late 1987, some interim arrangements will be required to accommodate our increased Headquarters staff. Assuming the availability of the new building by 1987, we would be able to keep additional lease costs to a minimum and avoid to the extent possible replicating support facilities and equipment normally required for long-term occupancy of non-government owned facilities [REDACTED]

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Future costs, for 1986 and 1987—no additional funds are required for 1988 and beyond—related directly to the proposed construction, are estimated at \$1.7 million and \$2 million, respectively, for project management fees. [REDACTED] 25X1

### New Headquarters Building Construction

Program and Financing  
(Dollars in Thousands)

The construction budget proposed is summarized as follows:

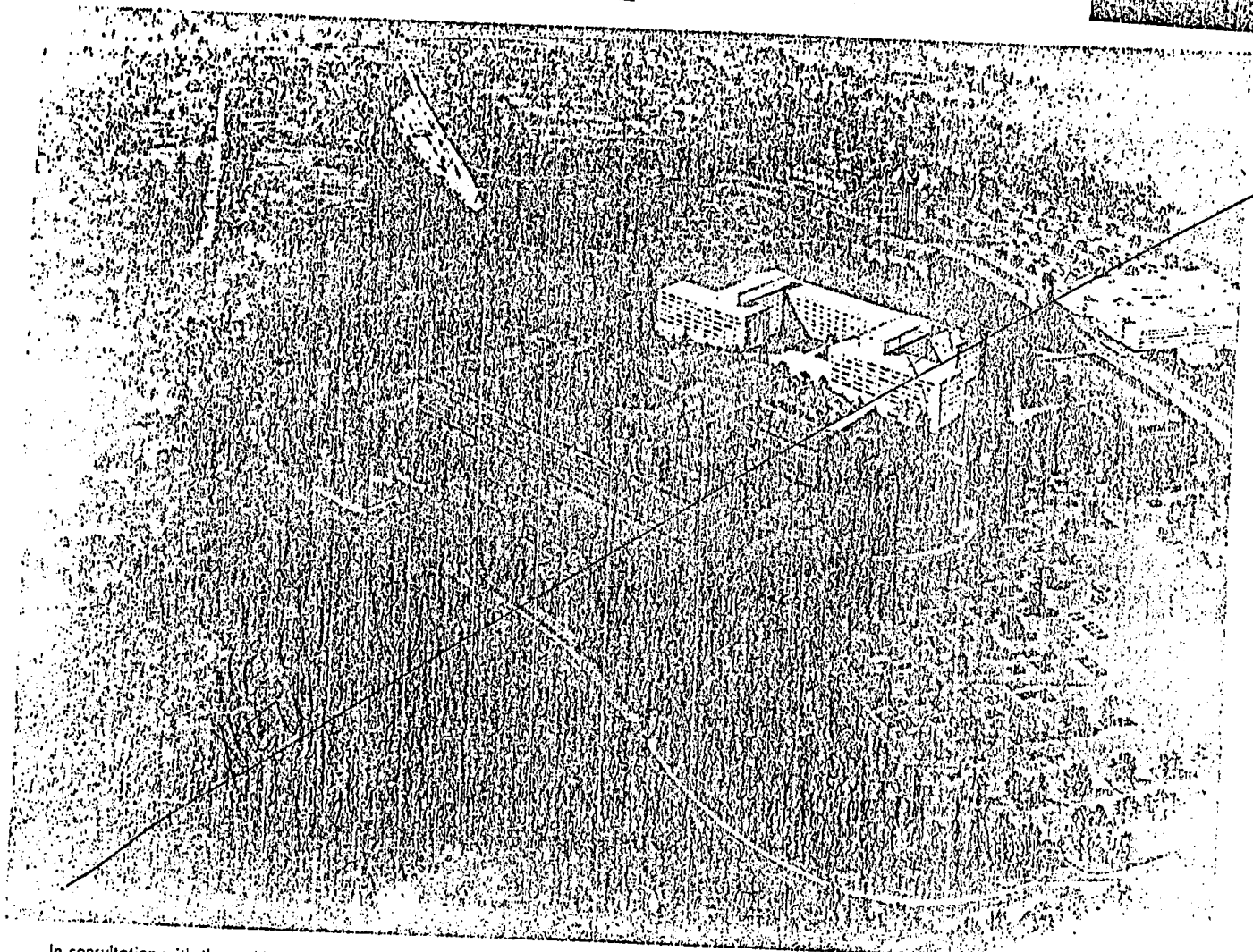
	1984	1985
Construction (1.1 million square foot building)	[REDACTED]	[REDACTED]
Power Plant Construction		
Contingency		
Access Roads		
GSA Fees		
Reserve		
Parking Garage		
Reception Center		
Internal Roads		
<b>Total</b>		

	1984	
<b>Program by Activities:</b>	[REDACTED]	25X1
Roads		25X1
Construction		
GSA Fees		
Contingency/Reserve		25X1
<b>Total Obligations</b>		
<b>Financing:</b>		
Unobligated balance available, start of year		
Unobligated balance available, end of year		
<b>Budget Authority</b>	[REDACTED]	25X1

\* Budget authority is requested to be made available until expended.

[REDACTED]

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In consultation with the architectural firm Skidmore, Owens and Merrill, we have prepared a revised master development plan for the Headquarters area, which has been approved by all the local and state planning authorities. The site plan, illustrated in the drawing, includes an addition to the Headquarters building, a new parking facility, and a reception/visitor clearance center.

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## Security

### Consolidated Expenditure Center Overview

This Consolidated Expenditure Center consists of the Office of Security, which develops, maintains, and conducts a worldwide security program directed toward the protection of CIA personnel, facilities, information, and intelligence sources and methods. Its personnel, physical, technical, industrial and information security programs are designed to protect against hostile penetration in the U. S. and overseas and include a counterintelligence effort for periodic reinvestigation and repolygraph of CIA employees.

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Security policy guidance on sensitive compartmented information (SCI) programs is provided to CIA and the Intelligence Community Staff as well as to the DCI in his role as the Director of Central Intelligence. The Office also provides security services of common concern to other Intelligence Community agencies in the areas of technical surveillance countermeasures training and centralized record keeping associated with access to compartmented intelligence.

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### Agency Management Consolidated Expenditure Center Overview

This Consolidated Expenditure Center consists of the senior management elements of the Agency and components providing management-related staff support. It includes the DCI, the DDCI, the Executive Director, and their immediate staffs; the Offices of the Deputy Directors for Intelligence, Operations, Science and Technology, and Administration; and the independent offices of the Inspector General, General Counsel, Comptroller, ~~Equal Employment Opportunity~~, and External Affairs. [redacted]

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The Office of the DCI and the Offices of the four Deputy Directors provide executive leadership, direction, and management to the Agency's activities involving intelligence production; human source, imagery, and SIGINT collection; counterintelligence; covert action; and administrative and general support. The independent offices provide staff support to the DCI, DDCI, and Executive Director including Agency inspections and audits, Community and Agency legal affairs, resource management, ~~the Agency's equal employment opportunity program~~, congressional liaison, and contacts with the public and the news media [redacted]

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